



city of
CINCINNATI
CINCINNATI, OHIO

FISCAL YEAR 2023
APPROVED
ALL FUNDS
BUDGET UPDATE



**Approved Fiscal Year 2023
All Funds Budget Update**

Mayor

Aftab Pureval

Vice-Mayor

Jan-Michele Lemon Kearney

President Pro Tem

Victoria Parks

Members of City Council

Jeff Cramerding

Reggie Harris

Mark Jeffreys

Scotty Johnson

Liz Keating

Greg Landsman

Meeka Owens

City Administration

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Sheryl M. M. Long, Assistant City Manager

William "Billy" Weber, Assistant City Manager

Virginia Tallent, Interim Assistant City Manager

Andrew Dudas, Budget Director

Karen Alder, Finance Director

Monica Morton, Assistant Finance Director

**Prior to publication, Sheryl M. M. Long was appointed as City Manager effective September 1, 2022.*



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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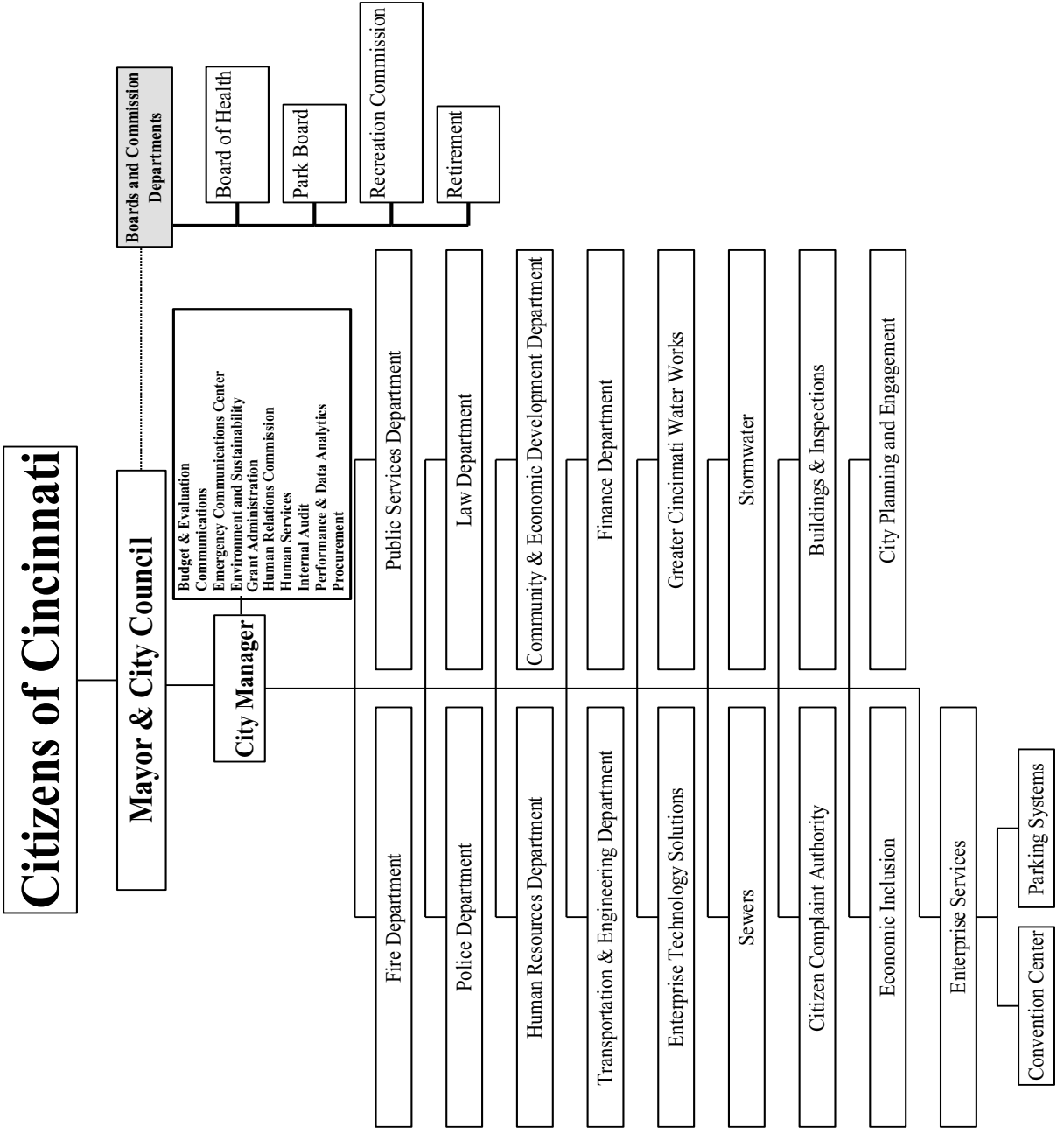
**City of Cincinnati
Ohio**

For the Biennium Beginning

July 01, 2021

Christopher P. Morill

Executive Director



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CITY OF CINCINNATI, OHIO



MISSION

The mission of the City of Cincinnati is to provide, in a democratic and transparent manner, efficient and effective services that will make Cincinnati a better place in which to live, work and play.

HOW TO USE THE BUDGET DOCUMENT

The City of Cincinnati's Approved FY 2023 Budget Update document is designed to help the residents of Cincinnati and the general public gain a better understanding of the City's budget process by highlighting the City's past, present, and future operations. This document contains one volume, divided into major sections. The sections are described below to assist the reader with understanding the budget document.



Approved FY 2023 Budget Update

Manager's Message:

This section provides an overview of the entire budget and highlights how the City is responding to the needs of our community and the policy direction of the Mayor and the City Council.

Budget Summary:

This section provides an abridged overview of the City of Cincinnati's Approved Fiscal Year (FY) 2023 Budget Update. Tables and charts show an overall picture of the City's budget from several perspectives. The section includes: budget assumptions describing various factors affecting the budget; information provided relating to the City's revenue sources and expenditures; and the City's departmental staffing plan and historical comparisons.

Financial Summaries:

This section includes various tables and charts that show the budget from various perspectives, such as: by fund; all funds by department; all departments by fund type; General Fund by department; and the non-departmental budgets. This section also includes fund tables for various principal restricted funds that summarize the revenues (resources), expenditures (uses), and fund balances for the respective funds.

Departmental Budgets:

Following the City Council's, Mayor's, Clerk of Council's, and City Manager's Offices' budgets, each of the City's departments' budgets are alphabetically provided. The department budgets provide the respective department's agency budgets and include a breakdown between the General Fund and Other Funds that support the agency budgets.

Capital Budget Update:

The Approved FY 2023 Capital Budget Update is based on the City Council Approved FY 2023 Capital Budget with modifications and updates. The update provides changes to the Approved FY 2023 Capital Budget, which is the second year of the Approved FY 2022-2023 Biennial Capital Budget.

Capital Budget Exhibits:

This section provides summary reports of updates to the Capital Improvement Program (CIP) projects as well as projects by expenditure category, department program, and neighborhood. Details for projects that are new in the FY 2023 Budget Update or adjusted from the Approved FY 2022-2023 Biennial Capital Budget are also provided.

Appendix:

Glossary of Terms - This section contains an alphabetical list of uncommon or specialized terms used throughout the budget document.



HISTORY⁽¹⁾

The City of Cincinnati was founded on the north shore of the Ohio River in Hamilton County, Ohio in 1788, just after the American Revolution. It is the largest metropolitan area in a region totaling approximately 185 miles in diameter. Cincinnati was, for many years, the largest city west of the Appalachians. In Longfellow's commemoration, it was the "Queen City of the West." Churchill thought it was the "most beautiful inland city" in America.

Hamilton County is in the southwestern corner of the state and neighbors southeastern Indiana and Northern Kentucky, both of which are part of the 14-county region. To the east lies the Ohio county of Clermont, to the northeast is Warren, and to the north is Butler.

Development in Hamilton County was initially confined to a basin area consisting of 3.7 square miles that includes today's neighborhoods of Queensgate, West End, Over-the-Rhine, and the CBD-Riverfront (Central Business District-Riverfront). This basin area is surrounded by some of Cincinnati's best-known hills: Price Hill, Clifton, Mt. Auburn, Mt. Adams, and Walnut Hills. Cincinnatians eventually developed these hilltops and the riverfront to the west and the east. However, before this happened, the basin area was one of the most densely populated urban areas in the world. It was primarily the well-to-do who could initially move to these hilltops; people who did not have to descend into the congested, polluted basin each day. The geographic barrier represented by the hills of the Ohio River Valley continues to separate and define our neighborhoods today.

Cincinnati began as a river town. Its busy port justified later investments in canals and then railroads, necessary adjuncts to the river transport system and ancillary warehouses along the river. While the river still handles more cargo than the Panama Canal, it is now merely an important component in the regional transportation system, and not the key component. As a result, the riverfront property that was dedicated to commerce 100 years ago has been gradually redeveloped for residential, recreational, and entertainment use. Neighborhoods with direct access to the Ohio River include Sayler Park, Riverside, Sedamsville, Lower Price Hill, Queensgate, the CBD, East End, and California.

Cincinnati was initially dependent upon river traffic and later benefited from the construction of the Miami-Erie Canal. Currently, the Ohio River remains an integral part of the 25,543-mile system of inland and intercoastal waterways in the United States. There are 52 barge facilities along the banks of the Ohio and Licking Rivers in the Cincinnati area.

While most of Cincinnati lies between the floodplains of the Great and the Little Miami Rivers, another tributary of the Ohio played a more important role in the City's development than either of the Miami Rivers: the Mill Creek. The Mill Creek is heavily shaped by decades of flood control projects, and supplemented by storm water sewers, that one may discount its significance, and yet the Mill Creek Valley is as closely involved in Cincinnati's history as the Ohio River.

⁽¹⁾Plan Cincinnati, History and Past Plans, (2013): http://www.plancincinnati.org/sites/default/files/plan_cincinnati_pdf/6-historyplans.pdf



Along the Mill Creek Valley are situated the Cincinnati neighborhoods of Lower Price Hill and North and South Fairmount to the west and West End and Camp Washington to the east. The Mill Creek hugs the base of the Clifton hill, with South Cumminsville, Northside, and Spring Grove Village on its western bank. It continues through the municipality of St. Bernard, which is completely surrounded by the City, and runs north between Roselawn on the east and Carthage and Hartwell on the west.

The Mill Creek provided an avenue for industrial development growing out of the basin in the 19th century, and all of the communities on the valley floor except for Roselawn are 19th century working-class communities. The industrialization of the valley was facilitated by the canal which ran through it and, later, Interstate 75, which traces its course.

The first railroad in the Cincinnati area was the Little Miami Railroad. Chartered in 1836, it connected Cincinnati with Springfield, Ohio. Railroads continue to play an important role in the region's transportation and economy. The north-south rail corridor has the most activity with lines connecting Detroit to Atlanta. Even today, Queensgate Yards handles over 5,000 cars a day. The railroads permitted the development of the first true commuter suburbs to the north. The City itself benefited most from these new transport technologies. Canals and railroads allowed Cincinnati to extend its economic reach to the north. After inclined railways were constructed to tie the basin area to the tops of Price Hill, Clifton Heights, Mt. Auburn, and Mt. Adams, the working class could finally live on the hilltops. The streetcar extended the urbanized area out as far as East Price Hill, Northside, Spring Grove Village, Madisonville, North Avondale, Oakley, and Hyde Park. Residents could travel downtown in 30-45 minutes from any of these communities. The streetcar system, with 222 miles of track in Cincinnati and Northern Kentucky, was dismantled in 1951.

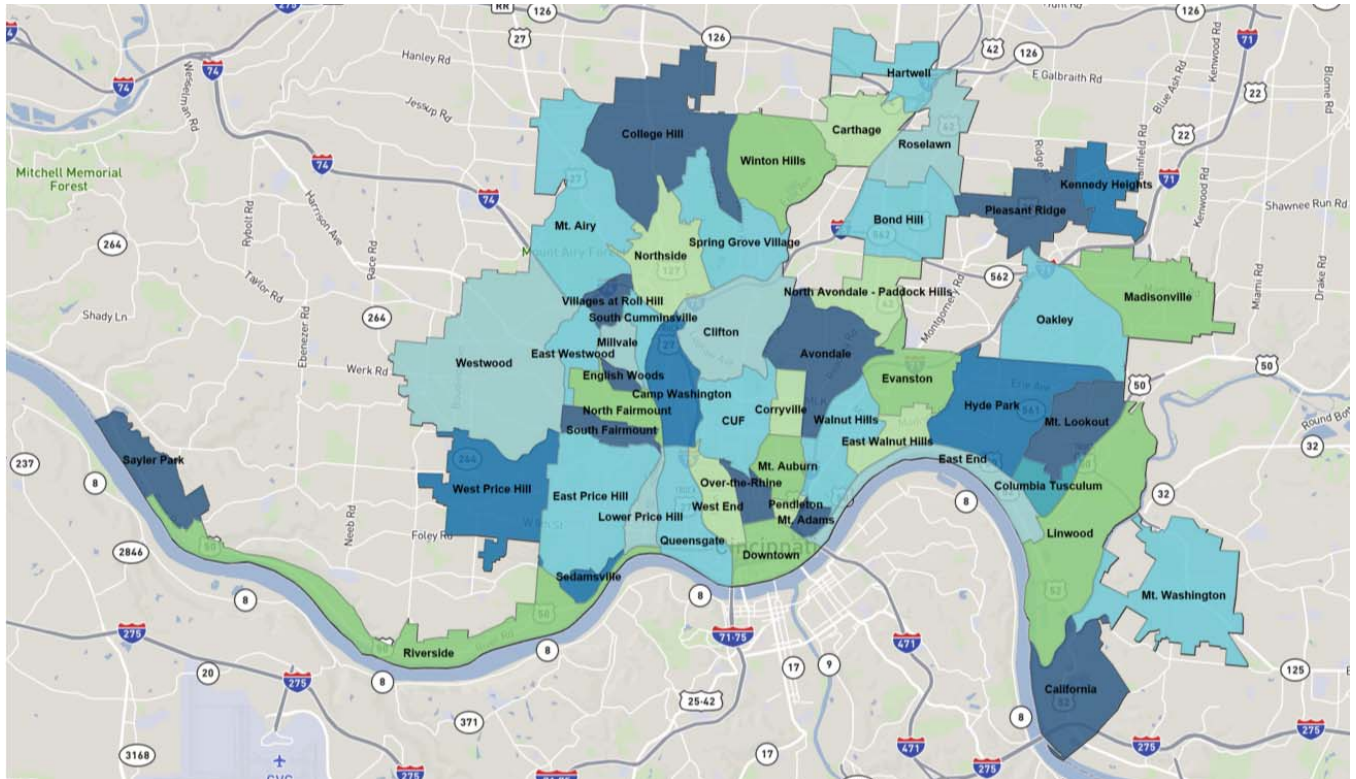
The City grew by annexation and was largely built out to the edges of these neighborhoods by 1920. The automobile facilitated the development of Cincinnati's outermost ring of communities: Westwood, Mt. Airy, College Hill, Roselawn, Pleasant Ridge, and Mt. Washington. For a brief period from 1930 to 1950, Cincinnatians were building and occupying large numbers of single-family detached homes. Traffic congestion soon followed. Although there was an attempt to construct a subway immediately after World War I, the plan was aborted and today Cincinnati's primary form of mass transit is the bus. The emphasis on automobile traffic, however, did produce the beautiful parkways of Cincinnati: Columbia (along the river), Central (up the Mill Creek Valley) and Victory (to the northeast). In September 2016, the Cincinnati Bell Connector Streetcar became operational. It is a modern streetcar system designed to link major employment centers in downtown with the historic Over-the-Rhine neighborhood. The route is 3.6 miles long and operates 18 hours most days, with a modified schedule on weekends and holidays.

The 1950s saw the beginning of the interstate system, and while the circle freeway (Interstate 275) was not completed until the late 1970s, the expressways eventually made it possible for people from well outside of Hamilton County to travel comfortably to work downtown in 30 minutes or less. The expressways also opened the "greenfields" of the surrounding area to a building boom that has lasted for more than 50 years and continues today.



LOCATION

The City of Cincinnati is located in southwestern Ohio on the north side of the confluence of the Licking River and the Ohio River. The Ohio River forms the border between the states of Ohio and Kentucky. Cincinnati is a city and the county seat of Hamilton County, Ohio.





PROFILE

City	Seat of Hamilton County, Ohio Chartered as a Village in 1802 Incorporated as a City in 1819	
Area	74.05 square miles	
Form of Government	Stronger Mayor-Council	
Land Use	Zone Type	Sq/mi
	Residential	27.92
	Industrial	6.05
	Commercial	13.38
	Agricultural	0.75
	Publicly Owned	25.37
	Public Utilities	0.58
Major Employers⁽¹⁾	The Kroger Co. Cincinnati Children’s Hospital TriHealth Inc. St. Elizabeth Healthcare University of Cincinnati UC Health Procter & Gamble GE Aviation Bon Secours Mercy Health Fifth Third Bank	
Hospitals	The Christ Hospital Mercy Health (West) Cincinnati Children’s Hospital Good Samaritan Hospital Bethesda North Hospital University of Cincinnati Medical Center Cincinnati Veterans Affairs Medical Center Jewish Hospital Mercy Health Mercy Health Anderson Hospital Summit Behavioral Healthcare	



Transportation	Interstates in Cincinnati	
	I-71, I-75, I-74	
	Public Transportation	
	Southwest Ohio Regional Transit Authority (SORTA) The Connector (Streetcar)	
Educational Facilities	Airport	
	Cincinnati Municipal Lunken Airport	
	<u>Cincinnati Public Schools</u>	70
	Elementary schools	49
	Combined K-12 schools	6
	High Schools	15
	<u>Charter Schools</u>	39
	<u>Private Schools</u>	125
	<u>Higher Education</u>	17
	Art Academy of Cincinnati	
	ATA College	
	Athenaeum of Ohio	
	Chatfield College	
Christ College of Nursing and Health Services		
Cincinnati College of Mortuary Science		
Cincinnati State Technical and Community College		
Galen College of Nursing		
God's Bible School and College		
Good Samaritan College of Nursing and Health Science		
Hebrew Union College, Jewish Institute of Religion		
Mount St. Joseph University		
National College		
Union Institute and University		
University of Cincinnati		
Wilmington College (at Cincinnati State)		
Xavier University		



CINCINNATI AT A GLANCE

DEMOGRAPHICS (2)

Population

2010	296,943
2020	309,317
% Change	4.17%

Cincinnati Resident Education Level (25 Years+)

High School Graduate or Higher	88.4%
Some College	18.9%
Associate's Degree	7.2%
Bachelor's Degree	22.5%
Graduate / Professional Degree	16.1%

Racial Composition

	2010	2020	% Change
White	49.5%	52.0%	5.1%
Black of African American	44.8%	42.6%	-4.9%
Asian	2.0%	2.6%	30.0%
Other	3.7%	2.8%	-24.5%
Hispanic or Latino	2.7%	4.2%	54.0%

City of Cincinnati School Enrollment

Nursery/Preschool	4,454
Kindergarten	3,655
Elementary (1-8)	26,840
High School (9-12)	12,646
College or Professional School	32,146
Total Enrollment	79,741

Labor Market Information

	2010	2020	% Change
Civilian Labor Force	152,192	162,181	6.6%
Employment	135,845	150,305	10.6%
Avg. Unemployment Rate	10.7%	7.3%	-31.8%

Age Distribution

	2010	2020	% Change
Under 5	7.2%	7.1%	-1.4%
5-19	19.6%	18.8%	-4.1%
20-44	38.4%	39.4%	2.6%
45-64	23.8%	22.2%	-6.7%
65 and Over	11.2%	12.5%	11.6%
Median Age	32.7	32.4	-0.9%

Household Statistics

	City of Cincinnati	Hamilton County	Ohio	United States
Number of Households	138,696	344,588	4,717,226	122,354,219
Number of Families	62,608	197,916	2,952,151	79,849,830
Average Household Size	2.09	2.31	2.41	2.60
Median Home Value*	159,000	168,000	160,500	251,700
Median Household Income	42,663	59,190	58,116	64,994
Per Capita Income	32,159	37,028	32,465	35,384



SERVICE STATISTICS⁽³⁾

Utilities	
Water Customers	243,000
Sewer Customers	225,000
Service Area	290+ sq miles
Pump Stations	97
Garbage (tons per year)	79,330
Recycling (tons per year)	15,698
Streets, Sidewalks, and Bridges	
Paved Lane Miles	2,910
Sidewalk Lane Miles	1,700
Bridges	71
Street Lights ⁽⁴⁾	10,000
Traffic Signals	790
City-Owned Facilities Maintained ⁽⁵⁾	88
Fleet (# of units) ⁽⁶⁾	2,765
Health Department	
Patients	39,761
Visits	140,783
Food Facilities Inspections	23,532
Public Safety ^(7,8)	
Police	
Sworn	1,059.00
Civilian Employees	180.00
Neighborhood Police Districts	6
Fire	
Sworn	859.00
Civilian Employees	46.00
Fire Districts	4
Fire Stations	26
Emergency Communications Center	
ECC Employees	151.19
ETS Employees	7.00

(1) Cincinnati Business Courier, Book of Lists, "Greater Cincinnati Largest Employers" July 2021.

(2) Demographic and Educational Data: Census Bureau American Community Survey (2020 Estimate).

* Median Home Value for housing units with mortgage.

(3) Information as of FY 2021 unless otherwise specified.

(4) Approximate number of streetlights maintained by the City of Cincinnati.

(5) Number of facilities maintained by the Department of Public Services Division of City Facility Management (CFM). Does not include board-owned facilities or enterprise facilities (i.e. Health, Parks, Recreation, Metropolitan Sewer District, or Greater Cincinnati Water Works facilities.)

(6) Fleet assets include vehicles, mowing equipment, construction equipment, and other various specialty units as of March 2022.

(7) Information from Approved FY 2023 Budget Update.

(8) Emergency Communications Center (ECC) includes ECC employees as well as Enterprise Technology Solutions (ETS employees assigned to ECC.)



PARKS

East Region

Alms Park	Fechheimer Park	Kennedy Heights Park	Stella Park
Annwood Park	Fleischmann Gardens	Larz Anderson Park	Stowe Park
Ault Park	French Park	Little Duck Creek Park	
Bettman Nature Preserve	Geier Esplanade	Madison Park	
Burnett Woods	Hauck Botanical Gardens	Magrish Preserve	
California Woods Nature Preserve	Hyde Park Square	Owls Nest Park	
Daniel Drake Park	Jackson Hill Park	Pioneer Cemetery	
Eden Park	Johnson Woods	Stanbery Park	

West Region

Bellevue Park	Inwood Park	Mt. Echo Park	Seymour Preserve
Bowdle Park	Jergens Park	Mt. Storm Park	Thornton Triangle
Buttercup Valley	LaBoiteaux Woods	Olden View Park	Valley Park
Caldwell Nature Preserve	Laurel Park	Parkers Woods	Wilson Commons
Dunore Park	Mayfield Park	Rapid Run Park	
Fairview Park	McEvoy Park	Rawson Woods Nature	
Glenway Woods	Miles-Edwards Park	Preserve	
Hoffner Park	Mt. Airy Forest	Sayler Park	

Waterfront/Downtown Parks

- Hopkins Park
- Lytle Park
- Piatt Park
- Sawyer Point & Yeatman's Cove
- Smale Riverfront Park
- Theodore M. Berry International Friendship Park
- Washington Park
- Ziegler Park

NATURE CENTERS

Avon Woods Nature Center	Krohn Conservatory
Bettman Natural Resource Center	LaBoiteaux Woods Nature Center
Caldwell Nature Center	Trailside Nature Center
California Woods Nature Center	



RECREATION CENTERS

Bond Hill	Hirsch	Oakley
Bush	LeBlond	Over-the-Rhine
Clifton	Lincoln	Pleasant Ridge
College Hill	Madisonville	Price Hill
Corryville	McKie	Sayler Park
Dunham	Millvale	Westwood Town Hall
Evanston	Mt. Washington	Winton Hills
Hartwell	North Avondale	

POOLS AND SPRAYGROUNDS

Deep Water Pools

Bond Hill	Lincoln	Oakley
Bush	Madisonville	Pleasant Ridge
Camp Washington	McKie	Ryan
Dickman	Millvale	Winton Hills
Filson	Mt. Washington	
Hartwell		

Shallow Water Pools

Dempsey	Hanna-Otto Armleder	Mt. Adams
Dunham-Otto Armleder	Hirsch-Otto Armleder	Spring Grove Village
Evanston	LeBlond	

Indoor Pool

Mt. Auburn

Spraygrounds

Caldwell	McKie	Pleasant Ridge
College Hill	North Fairmont	South Fairmont
Dyer	Oyler	Oakley

COMMUNITY HEALTH CENTERS

<u>Health Centers</u>	<u>Dental Clinic</u>	<u>Pharmacy</u>
Ambrose H. Clement Health Center	No	Yes
Bobbie Sterne (Elm Street) Health Center	Yes	Yes
Braxton F. Cann Memorial Medical Center	Yes	Yes
Crest Smile Shoppe (Dental Clinic Only)	Yes	No
Millvale at Hopple Street Health Center	Yes	Yes
Northside Health Center	Yes	Yes
Price Hill Health Center	Yes	Yes



BUDGET DEVELOPMENT PRINCIPLES

The Biennial Budget development process emphasizes budget policy review, budget education, and citizen involvement. The following principles guided the development of the City's Biennial Budget:

- The Approved Fiscal Year 2023 General Fund Operating Budget Update is balanced. While continuing to strive to have a structurally balanced budget, the fiscal impacts of the pandemic necessitate the use of one-time sources to balance in Fiscal Year 2023.
- The City government encouraged citizen participation in budget development.
- The City government reflected efficiency and effectiveness in service delivery, asset maintenance, and capital improvements in the budget.
- The City government, at all times, emphasized sound financial planning and management.
- The Biennial Budget includes a multi-year General Fund forecast, with adjustments in the Budget Update.

Budget Engagement

Due to COVID-19, the City adjusted the budget citizen engagement process, which required format changes to limit health risks while gathering input for the City Council, the Mayor, and Administration to consider as the Approved FY 2023 Budget Update was developed.

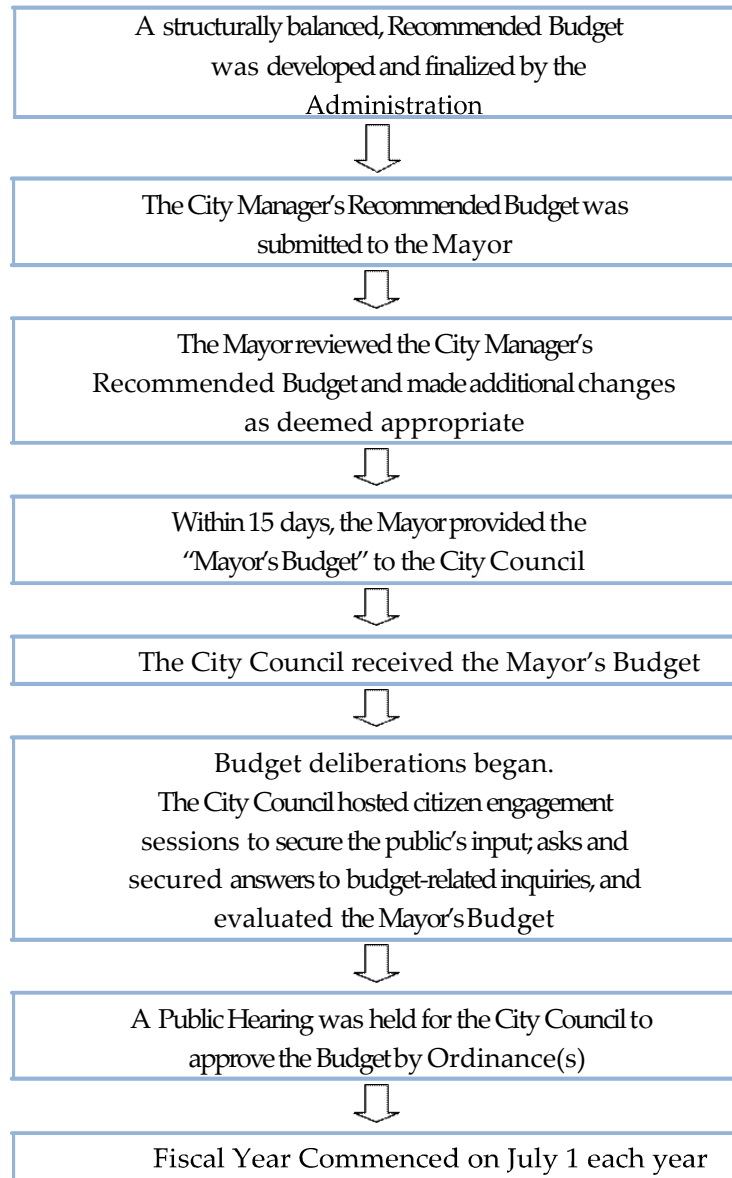
The public engagement process included various information gathering techniques to promote safety and maximize the input received as follows:

- Continuing use of the budget engagement website to keep citizens informed of upcoming opportunities.
- Budget Basics presentations for various community and business groups were held virtually and made available by request. These presentations educated community organizations, boards and commissions, and helped to collect feedback.
- A Special Meeting of the Budget and Finance Committee was held to collect citizen input prior to the creation of City Council's Budget Policy Motion.
- Three Public Input Forums were held to receive input from the public regarding the City Manager's Recommended FY 2023 Budget Update. These forums were held in person and virtually, and the public was able to provide comment to the City Council at the forums.



BUDGET PROCESS

The following steps summarize the activities that took place during the budget development process.



The City of Cincinnati's fiscal year starts on July 1 and runs through June 30. Every other year, the City develops a biennial budget. Following approval of the biennial budget, an update to the second year of the biennium is developed and approved.

Development of the budget commences with the assignment of available resources to a "continuation" budget. A continuation budget is that part of the City's budget necessary to continue the current level of services when adjusted for inflation, mandated rate increases, and/or applicable changes to salaries and



benefits. The continuation budget is balanced with available resources and targets are established for each department.

Departments are directed to develop their proposed continuation budget within the established resources. To meet this directive, departments conduct internal analyses of programs and services to determine service needs and delivery improvements, cost savings and opportunities, and required staffing levels. In addition, departments may identify possible trade-offs to balance resources between service and workload estimates.

Departments may find the resources provided are not sufficient to address new or enhanced programs, staff, or activities. They are given an opportunity to request on-going or one-time significant agency changes to the continuation budget. One-time changes are expected to be requested and funded once. On-going changes are expected to be required annually and will result in a continuation expense in future years' budgets.

Departments submit their proposed budgets and supporting documentation to the Office of Budget and Evaluation. The Office performs an administrative review of all department budget proposals for consistency, reasonableness, and compliance with policies, direction, and guidelines.

The Office prepares executive summaries of the proposed operating budgets and hosts Executive Budget Review (EBR) team reviews of the departments' budgets with each of the departments. The EBR team includes the City Manager, Assistant City Managers, Finance Director, Assistant Finance Director, Budget Director, Human Resources Director, Budget Division Managers, and the Chief Performance Officer. The EBR team review allows the departments to answer questions and promote their proposed budget.

The City Manager reviews the recommendations of the EBR and, in turn, develops the recommendations which are submitted to the Mayor for further consideration prior to submission to the City Council. Public comment is solicited during public hearings. The City Council approves the budget and immediately amends the budget during the same meeting of the City Council. The amendments will be included in the Approved FY 2023 Budget Update.

BIENNIAL BUDGET

In Cincinnati, the City Council approves a biennial budget which covers a two-year period. The primary advantage of a biennial budget is that the multi-year horizon provides an opportunity to enhance planning for City programs and services. With a view toward the future, issues can be anticipated and resolved before they become crises. Programs can be phased in or out more readily and fluctuations in resources can be better managed. Another advantage of a biennial budget is the saving of time and effort by the City staff and the City Council in the second, or "off", year of the biennial cycle.

Although the City Council approves a multi-year budget, the State of Ohio requires cities to appropriate funds annually. For the first year of the biennium, the budget is "appropriated" by the City Council. The second year of the biennium is also "approved" by the City Council at that time. Subsequently, during the first year of the biennium, the City Council must formally appropriate the Approved FY 2023 Budget Update.

Operating Budget and Capital Budget

The Operating Budget covers the day-to-day delivery of City services. It is similar to a family budget for living expenses, such as rent and utilities. Operating expenditures cover the hours worked by City



employees and the supplies they use to deliver services. Examples include activities such as police officer patrols, the filling of potholes, trash collection, and operating the water treatment system.

The Capital Budget is for the improvement, construction, or purchase of City assets that cost \$5,000 or more and last at least five years, such as City buildings or fire trucks. Similar to a family that saves and borrows money to buy a house, the City uses a combination of cash and debt financing to invest in assets such as health clinic facilities, which serve citizens now and in the future.

The Operating and Capital Budgets are interrelated because many capital assets require operating resources to maintain them. If capital assets are not adequately maintained, the service life is decreased. In some cases, capital investments result in a decrease in operating costs to maintain a capital asset.

BASIS OF BUDGETING

Governments use fund accounting to keep different types of revenue and expenditures separated from other types, depending upon the purpose of each fund. Each fund has a fund title and accounting code for reference purposes. The budget for the City of Cincinnati is prepared on a cash basis, with the exception of certain accrued personnel services and employee benefit costs. Encumbrances, which are amounts of funding, committed for the payment of goods or services ordered but not yet received, do not lapse at year-end. They are included as expenditures in the year for which the budget is adopted. The treatment of accounting and financial statement reporting for City funds is provided in the Measurement Focus section below.

There are more than 100 funds in use by the City of Cincinnati, and these funds are controlled by enabling legislation that sets the purpose and use of each fund. As an additional control, the City Council passes appropriation ordinances to approve the budgets for 24 of the largest and most active funds which are called principal restricted funds. An appropriation is a legislated authorization to make limited expenditures based on projected revenues.

In general, budgetary control for the use of a principal restricted fund's resources is established through the following expenditure account classifications: personnel services, non-personnel services, capital outlay, and debt service. Revisions of the appropriation level for any principal restricted fund must be approved by the City Council.

Measurement Focus

Except for budgetary purposes, the basis of accounting used by the City conforms to accounting principles generally accepted in the United States of America as applicable to governmental units formally known as Generally Accepted Accounting Principles (GAAP). The accounting and financial reporting treatment applied to a fund is determined by its measurement focus.

The government-wide and proprietary funds' financial statements are reported using the economic resources measurement focus. The government-wide and proprietary funds' financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Non-exchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, includes income taxes, property taxes, grants, shared revenues, and donations. On an accrual basis, revenue from income taxes is recognized in the period in which the taxpayer's liability occurs and revenue from property taxes is recognized in the fiscal year for which the taxes are levied. On an accrual



basis, revenue in the form of shared revenue is recognized when the provider government recognizes its liability to the City. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when the related liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. Inventories of materials and supplies may be considered expenditures either when purchased or when used, and prepaid expense items may be considered expenditures either when paid for or when consumed. Proceeds of general long-term debt are reported as other financing sources.

Income taxes, delinquent property taxes, liquor permits, fines, local government funds, gasoline taxes, and motor vehicle license fees for the current and prior periods are determined to be susceptible to accrual and are recognized as revenue in the current accounting period. All other major revenues of governmental funds are determined not to meet the criteria of either being measurable or available. The proprietary fund type statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting for revenues, which are recognized when they are earned, and for expenses, which are recognized when they are incurred. Unbilled service receivables are recognized by proprietary funds when the services are provided.

The fiduciary fund types recognize revenue and expenditures/expenses on a basis consistent with the fund's accounting measurement objective. The pension trust fund and the mixed investment pool statements are prepared utilizing the flow of economic resources measurement focus and the accrual basis of accounting. Agency funds do not have a measurement focus. Their financial statements are prepared utilizing the accrual basis of accounting.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board (GASB). Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.



The City of Cincinnati's Approved FY 2023 Budget Update was developed and is maintained by funds. The following table shows the All Funds Approved FY 2023 Budget Update, which includes both Operating and Capital:

	FY 2023 Approved Budget Update	% of Total Budget (All Funds)
OPERATING		
General Fund	470,532,850	31.2%
Restricted Funds		
9-1-1 Cell Phone Fees	1,463,520	0.1%
Bond Retirement	129,461,390	8.6%
Cincinnati Area Geographic Information Systems (CAGIS)	4,781,870	0.3%
Cincinnati Health District	19,564,410	1.3%
Cincinnati Riverfront Park	1,518,560	0.1%
Community Health Center Activities	27,274,320	1.8%
Convention Center	10,361,020	0.7%
County Law Enforcement Applied Regionally (CLEAR)	5,546,070	0.4%
General Aviation	2,266,220	0.2%
Hazard Abatement	697,560	0.0%
Income Tax-Infrastructure	24,114,890	1.6%
Metropolitan Sewer District	231,011,920	15.3%
Municipal Golf	5,620,290	0.4%
Municipal Motor Vehicle License Tax	3,973,290	0.3%
Parking Meters	4,920,490	0.3%
Parking System Facilities	7,654,480	0.5%
Recreation Special Activities	5,630,520	0.4%
Safe and Clean	52,040	0.0%
Sawyer Point	1,219,940	0.1%
Stormwater Management	27,463,250	1.8%
Street Construction Maintenance & Repair	16,673,530	1.1%
Streetcar Operations	5,110,640	0.3%
Water Works	161,227,770	10.7%
Other Restricted Funds	34,461,840	2.3%
TOTAL ALL FUNDS OPERATING BUDGET	\$ 1,202,602,680	79.8%
CAPITAL		
General Capital	127,062,000	8.4%
Restricted Capital Funds		
Convention Center	230,000	0.0%
General Aviation	140,000	0.0%
Metropolitan Sewer District Capital Improvements	80,926,184	5.4%
Parking System Facilities	500,000	0.0%
Stormwater Management	3,350,000	0.2%
Telecommunications Services	30,000	0.0%
Water Works PIF	75,000,000	5.0%
Special Revenue Capital Funds		
Special Housing PIF	361,000	0.0%
Grant and Matching Funds		
Alternate Transportation Grants	2,917,595	0.2%
Fed Aviation Grants	150,000	0.0%
Road/Bridges Grants	14,045,000	0.9%
TOTAL ALL FUNDS CAPITAL BUDGET	\$304,711,779	20.2%
TOTAL ALL FUNDS FY 2023 APPROVED BUDGET UPDATE	\$ 1,507,314,459	100.0%

Note: This table does not include Transfers Out. Refer to the Fund Tables in the Financial Summaries Section for more detailed information regarding Transfers Out.



The **General Fund** is the accounting entity in which all governmental activities, except those that are required to be accounted for in other funds, are accounted for. Its revenues consist primarily of taxes, intergovernmental shared revenues, charges for services, and investment income. General Fund expenditures represent costs of general government, economic development, public safety, public services, public health, parks and recreation, and other costs.

The **General Capital Projects Fund** is used to account for resources designated to construct or acquire governmental fund capital assets. Such resources are derived principally from proceeds of Southern Railroad Notes, property tax supported debt, general obligation debt, federal and state grants, and the City income tax. It is the City's policy to use the proceeds derived from the sale of bonds only for the capital improvement purpose detailed in the bond-authorizing ordinance and in accordance with state statutes. Any premium and accrued interest received from the sale of bonds is deposited into the Bond Retirement Fund. The Bond Retirement Fund accounts for the resources accumulated and payments made for principal and interest on general obligation debt and capital lease payments of the governmental funds.

The City reports the following major proprietary fund:

The **Water Works Enterprise Fund** accounts for all activities of the City's Water Works Department. The City collects, purifies, and sells water to Greater Cincinnati area and Northern Kentucky residents (either directly or indirectly through wholesale contracts) and businesses. Revenue consists primarily of user charges.

The City reports the following fund types:

Internal Service Funds account for reproduction and printing, automotive repairs and maintenance services, stores, land sales and leasing, workers' compensation, and data processing services to other City departments or agencies and to other governments. Internal service funds are used to account for the financing of goods or services provided by one department or agency to another department or agency of the government, generally on a cost reimbursement basis.

The **Pension, Investment, and Agency Funds** are reported in the Annual Comprehensive Financial Report and are not included in this budget document. The Pension Trust Fund is used to account for the receipts and expenditures of the City's Retirement System. The Investment Trust Fund is used to account for the Metropolitan Sewer District Fund portion of the City's pool of cash and investments. Agency funds are used to account for assets held by the City in a fiduciary capacity. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.



FINANCIAL POLICIES

The City of Cincinnati is a political subdivision of the State of Ohio. It is governed with the powers of home rule by a directly elected mayor with a four-year term and a council of nine members who are elected at large for two-year terms. In 2001, Cincinnati converted from a city manager-council form of government, through which it had operated since 1926, to a stronger mayor-council form of government.

The City has long been recognized for its sound financial management. The Government Finance Officers Association (GFOA) has recognized the City for its annual financial report with the Certificate of Achievement for Excellence in Financial Reporting and for its budget document with the Distinguished Budget Presentation Award. The City's credit ratings are strong. What follows are the guiding financial policies for the City of Cincinnati concerning revenues, debt service, investments, accounting and auditing, reserves, and operating and capital budgeting.

Accounting and Auditing Policies

- The financial statements of the City of Cincinnati are prepared in accordance with standards promulgated by the Governmental Accounting Standards Board (GASB). These standards include the effective pronouncements of the American Institute of Certified Public Accountants (AICPA) which are considered to be “generally accepted accounting principles” for state and local entities, until they are altered, amended, supplemented, revoked or superseded by a subsequent GASB pronouncement.
- The City performs periodic financial, program and contract internal audits to ensure departmental compliance of City policies and to improve the overall operating efficiency of the organization.
- An independent audit is performed annually to render an opinion on the City's general-purpose financial statements.
- A Comparative Statement of Revenue and Expenditure is presented to the City Council monthly.
- For appropriation and expenditure control purposes, budgeted expenditure classifications that may not be exceeded are personnel service, non-personnel service, capital outlay, and debt service. The City Council must approve revisions of or transfers between expenditure classifications.

Revenue Policies

- The City Council levies taxes or fees as specified in the City Charter, or as authorized under the laws of the State of Ohio, to generate revenue for service delivery and capital improvement purposes.
- The Biennial Budget is developed based on the current income tax and property tax structure in the City of Cincinnati.
- Income Tax: The City Income Tax is 1.8% of gross earnings by residents, non-residents who work in the City, and corporations located in the City. It is subdivided into three components: 1.55% for General Fund operating purposes, 0.15% for permanent improvements (capital),



and 0.10% for maintenance of the City's infrastructure. Due to the passage of Issue 7 in FY 2020, the 2.1% locally levied income tax experienced a rollback of 0.30% during FY 2021. The 0.30% had been previously earmarked for public transit.

- Property Tax: The City's current property tax total is 11.47 mills per \$1,000 of assessed value. Property tax is subdivided into two components: 3.97 mills for General Fund operating purposes, and 7.5 mills for debt requirements of the Capital Improvement Program for Calendar Year (CY) 2022. The CY 2023 Property Tax rate is 4.84 mills for General Fund operating purposes and 7.5 mills for debt requirements of the Capital Improvement Program.
- Intergovernmental revenues are sought from State, Federal, and other sources. The City is not obligated to continue financial support for non-City funded programs and projects after non-City funding has lapsed, except as agreed to as a condition of acceptance of intergovernmental revenues.
- The City ensures revenue collection through efficient collection systems.

Debt Policies

- The City will issue bonds for capital improvements and not for recurring operating expenditures.
- The City publishes an Official Statement for each bond issue in accordance with rules promulgated by the Securities and Exchange Commission.
- The City fulfills all obligations for secondary market disclosure to keep bond market participants informed of significant financial activities of the City.
- The City primarily utilizes dedicated property tax proceeds to support debt service payments on general obligation bonds and notes. It also levies taxes on property based on debt limitations in the Ohio Revised Code and the City Charter as follows:
 - As a result of a prior Court decision, the City has the right to levy property taxes without limitation to support its lawfully issued bonds and notes, and the City's ability to incur debt will be limited only by the arithmetical (percentage) limitations set forth under Section 133.05 of the Ohio Revised Code.
 - Section 133.05 of the Ohio Revised Code provides that the principal amount of both voted and unvoted debt of the City may not exceed 10.5% of the City's assessed valuation, and that the principal amount of unvoted debt may not exceed 5.5% of the City's assessed valuation. The Code also provides several exemptions of debt from the 5.5% and 10.5% limitations.
- Administrative Regulation No. 66 - City of Cincinnati Debt Policy establishes additional guidelines on debt management issuance.
- As of 06/30/2022, the City will retire approximately 75% of its long-term outstanding debt within 10 years.



- As of 10/19/2021, Moody's rates the City's general obligation bonds "Aa2", their third highest rating. As of 10/18/2021, the City's general obligation bond rating by S&P Global, formerly Standard and Poor's, is "AA", their second highest rating. Both ratings reflect a stable outlook.
- Section #9, "Long-Term Debt" on Page 78 of the City of Cincinnati's 2021 Annual Comprehensive Financial Report contains detail on the City's long-term debt structure. Please refer to the Annual Comprehensive Financial Report for further information.

Investment Policy

- Approved by the Mayor and the City Council, the City's foremost objective of the investment policy for the funds that are pooled and deposited in the General Bank Depository Account and other accounts authorized by the City Treasurer is safety of principal. The investment policy minimizes credit risk by limiting investments to the safest types of securities, pre-qualifying the financial institutions with which the City will do business, and diversifying investments to minimize potential losses.

Fund Balance Reserves Policy

- The City's Stabilization Funds Policy was established in 2015 and was amended in 2019. The amended policy establishes a goal of setting aside 16.7% of general operating revenues as reserves. This reserve amount is based on the Government Finance Officers Association (GFOA) goal of two months of estimated revenues. Importantly, amongst other enhancements detailed below, the policy update provides a specific mechanism to help the City achieve compliance with its existing policy of 16.7% while still providing flexibility to deal with unexpected one-time expenditures that may arise within a given year. On March 9, 2022, City Council further amended this policy to provide a more detailed breakdown for the uses under the one-time expenditures category in the policy, which includes funding for affordable housing and the City of Cincinnati Retirement System. The City's Stabilization Funds Policy includes the following:
 1. General Fund Carryover Balance: will maintain one and fifty one hundredths percent (1.50%) of estimated General Fund operating revenues.
 2. General Fund Contingency Account: to be used for one-time unfunded events, shall have a balance which is two and zero one hundredths percent (2.00%) of estimated general operating revenues.
 3. Economic Downturn Reserve Account: to be used for unforeseen economic events or circumstances that cause unexpected drops in General Fund Income Tax Revenue, which result in a budgetary imbalance that cannot be resolved through immediate budgetary adjustments, has a balance which is five and zero one hundredths percent (5.00%) of estimated general operating revenues.
 4. Working Capital Reserve: minimum reserve level of eight and twenty one hundredths percent (8.20%) of general operating revenues. Used only in the event of an emergency or a catastrophic need of the City.



Operating Budget Policies

- The City prepares a General Fund Multi-year Forecast every two years, which provides estimates of income tax and property tax revenue changes and expenditure changes for the forecast period. However, due to the economic uncertainty arising from the COVID-19 pandemic, the FY 2023 Budget Update General Fund Multi-year Forecast was updated to include FY 2027. Explanations of revenue and expenditure assumptions are included in the forecast.
- Mid-year budget monitoring exercises are conducted each year to identify budget issues at the department level to ensure budgets remain within their appropriated funding level.
- The City prepares Final Adjustment Ordinances (FAO) for the General Fund and Principal Restricted Funds at the end of each year for the purpose of realigning accounts and providing funds for the on-going needs of City departments in order to ensure that all departments have balanced budgets by year-end.
- At the beginning of budget development, targets are established for Operating Budget expenditures. These targets reflect adjustments for program changes, any applicable increases in salaries and wages, and inflationary increases in non-personnel items and services. Budgetary requests in excess of the target amounts are considered exceptions and must meet one of the following criteria: legal mandates, City Council mandates, or City Manager initiatives.
- The City strives for a structurally balanced budget for the General Fund and each Principal Restricted Fund where annual total expenditures and encumbrances are equal to or less than the annual revenue estimate for the fund.
- A budget that provides for a positive net carryover balance in the fund at the end of the fiscal year is considered a balanced budget in order to comply with State Law.

Capital Budget Policies

- A capital improvement or capital project is defined as the purchase or improvement of a City asset, including construction or rehabilitation which provides an asset for the City's use or, in the case of an existing asset, increases the value of the public asset or extends its useful life. Capital improvements are made to improve the value of City assets, and are relatively large expenditure items compared with operating budget items. The City Council may also designate a capital improvement through its authority to establish public policy and identify a public purpose when making capital improvement expenditures. A capital improvement is expected to have a useful life of at least five years, compared to operating budget items which are consumed in the daily delivery of City services.
- The following criteria were used in developing the Capital Budget, which are listed in descending priority sequence:
 1. Hazard Elimination: to eliminate or reduce definite and immediate health and safety hazards;



- 2. Legal Mandates: to comply with a court order or other specific legal directive (consent decree, etc.);
- 3. Regulatory Compliance: self-initiated improvement in compliance with a federal, state, or local rule or regulation affecting capital assets;
- 4. Project Completion: to finish phased projects with related and already committed or expended funding;
- 5. Prevent Failure: to systematically, and according to schedule, improve assets that would fail if not periodically improved;
- 6. Extend Useful Life: to improve an asset by making a capital investment to increase the asset’s service life;
- 7. Cost-Benefit Justified: to make a capital investment that is supported by benefits equal to or greater than the cost of investment (e.g., benefits may be in jobs, revenue, cost savings, matching funds, etc.);
- 8. Service Betterment: to accommodate growth in service demand, or to otherwise increase the quality of service provided by the capital asset.

PLANNING THE BUDGET

Under the leadership of the City Manager, five strategic priorities were identified that guided the FY 2016-2017 Biennial Budget development and have continued as the City's strategic focus for the FY 2023 Budget Update. The strategic priorities include:

-  **FISCAL SUSTAINABILITY**
-  **EXCELLENT SERVICE DELIVERY**
-  **SAFETY**
-  **THRIVING NEIGHBORHOODS**
-  **GROWING ECONOMIC OPPORTUNITIES**

To develop a financial forecast, an econometric forecasting firm is contracted to provide the City with a multi-year economic forecast. The forecast provides a fiscal context for the development of budget policies. In May 2022, the University of Cincinnati's Economics Center revised projections for City Income Tax for fiscal years 2023 to 2027.

In addition to the long-term financial planning, there are many other planning processes that have an impact on the development of the biennial and update budgets, which are described below:

In 2013, the City Council adopted "Plan Cincinnati," the City's first comprehensive plan in over 30 years. This Plan acts as a guide in future development of Cincinnati and has been implemented through the collab-



oration of many public and private stakeholders including residents, developers, businesses, City staff, and more. The comprehensive plan will also serve as a guide to developing the City's Capital Investment Program for years to come.

In addition to the comprehensive plan, the City adopted a five-year Consolidated Plan (2020-2024), which guides the use of the City's major federal funds, such as the Community Development Block Grant. The five-year Consolidated Plan incorporates the City's Housing Policy and Economic Development strategies while focusing on three major objectives of providing decent affordable housing, creating suitable living environments, and creating economic opportunities. This document is considered and adopted as a separate process and not included in this document.

Since development of the 2013 budget, the City of Cincinnati implemented a citizen engagement process to ascertain the most important programs and services to the community. This tool provides data for prioritizing existing programs and services to identify opportunities for cost savings, revenue enhancements, and budget reductions based on community values. The process provides an ongoing foundation for examining services and programs for future budget development.

City departments also develop, update, and implement individual business plans focused around the areas of Public Safety, Neighborhood Investment, Economic Development and Service Excellence. Departments receive feedback throughout the year from the "311 Cincy" app, which allows the community access to departments by submitting service requests such as bulk-item trash pickup, pothole repairs, etc. The app QR codes from both the Apple App Store and Google Play can be found below:



This technology not only allows departments to engage with the public throughout the year, but also informs their business plans for upcoming budget cycles. Each department's business plan, which includes specific goals, objectives and performance measures, are presented in the Departmental Budgets section of this document.



Section 1: Budget Update Message



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Mayor Aftab Pureval:

July 1, 2022

On January 4, 2022, you and a new City Council took office and began the journey to set a new vision and new priorities for the City of Cincinnati. The Administration's Approved Budget Update for Fiscal Year (FY) 2023 reflects orientation of the City's resources toward best-in-class basic services, public safety, affordable housing, environmental sustainability, and economic growth focused on social and racial equity. As our City emerges from the social and economic challenges created by the COVID-19 pandemic, it has a unique opportunity to reinvent government in ways that engage the community, promote economic growth and promote social justice in all of our neighborhoods. This Budget Update reflects those goals. Additionally, it includes an initiative to develop a City-wide strategic plan that will bolster community engagement and provide guidance for the ongoing professional management of the City in step with community and Council priorities. The City must begin to reconnect citizens and the Administration as we pursue prosperity in a post-pandemic environment.

The American Rescue Plan (ARP) became law on March 11, 2021, providing a financial lifeline to state and local governments across the nation. Through the Local Fiscal Recovery Fund (LFRF) established under the ARP, the City of Cincinnati received approximately \$139 million in May 2021 and received the same amount in June 2022 from the second tranche of funding. While estimated revenue is rebounding and approaching pre-pandemic levels, the City's expense projections continue to exceed revenue growth projections. ARP funds will be needed to close the projected budget deficit in FY 2023 due to the long-term economic impacts of the pandemic.

Guided by our budget policies and priorities, this Approved Budget not only maintains City staffing levels essential to the prompt and efficient delivery of core services, but also increases staffing in certain programs



to address specific areas of need. This Approved Budget promotes public safety and economic growth opportunities, maintains investment in our neighborhoods, and increases funding for human services. Investments are being made in community engagement enhancements, soliciting feedback from citizens through the Community Perceptions Survey, and setting aside resources for long-term strategic planning initiatives with an emphasis on policies that will create efficiencies and reduce ongoing operating costs.

American Rescue Plan

The funding provided to the City under the ARP will continue to allow the City to avoid a budget deficit in FY 2023 resulting from the negative economic impacts of COVID-19. The ARP provides temporary relief from these economic concerns by allowing local governments to replace lost revenue resulting from the pandemic. The Approved Operating Budget relies on \$18.6 million of ARP funds to maintain City operations for FY 2023. The Approved Budget is balanced but relies on this one-time source to do so.

The long-term forecast for the General Fund for Fiscal Years 2024 through 2027 shows expenditure growth outpacing revenue growth. ARP funds are projected to be necessary to avoid budget deficits in FY 2024 and FY 2025. However, significant deficits are likely to occur in FY 2026 and FY 2027 based on projections of relatively flat revenue growth as compared to more rapidly escalating expenditure growth.

After factoring in the amount of ARP estimated to be needed for fiscal stability in FY 2023, FY 2024, and FY 2025, \$67.0 million remains. This Approved Budget strategically allocates those remaining funds to various capital budget priorities. The City faces a growing backlog of deferred maintenance for City facilities, needs to address deteriorating transportation infrastructure while prioritizing safety issues such as sidewalks and pedestrian safety, has fallen behind in technological investments that would improve cybersecurity and service delivery efficiency, needs to prioritize community and economic development in order to improve housing stability and increase economic activity in a post-pandemic environment, and seeks to achieve various environmental goals through the implementation of the Green Cincinnati Plan. The use of these funds would serve to be transformational in terms of moving the City forward in each of these areas.

Reconnecting with Citizens

It is more important than ever to reconnect with citizens as the City emerges from the pandemic. This Approved Budget demonstrates a commitment to increased community engagement across all City departments. The Department of City Planning and Engagement is adding two positions to focus on citywide engagement efforts with plans for increased face-to-face interactions with citizens. To supplement this activity, there is a new position in the City Manager's Office to assist with litter and blight issues and community engagement efforts. The Office of Environment and Sustainability is adding an Equity and Community Outreach Coordinator to support equitable outreach work on the Green Cincinnati Plan, WarmUp Cincy, and other efforts. Additionally, the Office of Budget and Evaluation will be rolling out a more robust community engagement plan connected to the budget process.

The Approved Budget also includes an investment in an expansion to the City's 311 service line. Citizens rely on the 311 service line to make non-emergency service requests for concerns like potholes, tall grass, and missed trash pick-up. The Emergency Communications Center will be managing the 311 service line moving forward.

During FY 2022, the Office of Performance and Data Analytics managed the Community Perceptions Survey project, which is designed to elicit feedback from citizens on their quality of life in Cincinnati and their ratings of City service delivery. The survey results will provide the City with empirical data on which



areas need focused improvements. The Approved Budget includes funds to build a strategic plan around identified priorities and monitoring of the Administration's performance.

Public Safety and Human Services

Our elected leaders have continued to place an emphasis on public safety. Attrition of sworn public safety staff significantly increased during the pandemic, and the City faces dwindling numbers of sworn police officers and fire fighters. This Approved Budget funds two Recruit Classes each for Police and Fire. The Police Department will have Recruit Classes of 53 members and 35 members, the majority of which will be reimbursed from a federal Community Oriented Policing Services (COPS) Hiring Grant. This Approved Budget funds two Fire Recruit Classes consisting of 50 members in each class.

Additional expenditures focused on the victims of crime are included in this Approved Budget through support of the Cincinnati Citizens Respect Our Witnesses (CCROW) program. The additional funds will allow the Cincinnati Police Department's Victim Assistance Liaison Unit (VALU) to work with CCROW to provide increased support to both crime victims and witnesses.

The Emergency Communications Center (ECC) will receive additional resources for the Alternative Response to Crisis (ARC) pilot program for Police Dispatch, which will send a mental health professional to certain low-risk incidents instead of a sworn police officer. Additionally, ECC will receive capital funds to refresh their 9-1-1 telephone hardware. These investments will make our neighborhoods safer for our residents.

The Approved FY 2023 Budget Update exceeds the goal of allocating 1.5% of the General Fund allocation to human services, with funding of nearly \$8.0 million for the City Human Services Fund administered by the United Way and over \$11.45 million in total human services funding and over \$17.5 million in total leveraged support funding. Included in this budget is funding for a 'Boots on the Ground Fund' pilot program to provide resources to support smaller non-profit organizations that are often unable to successfully compete for funding under the existing process. An additional \$1.0 million is allocated to the Summer Youth Jobs Initiative along with \$1.0 million for childcare related initiatives and programs. A post-pandemic environment will continue to require the City to focus on our most vulnerable and disadvantaged populations.

Growing Economic Opportunities and Promoting Thriving Neighborhoods

A post-pandemic environment will require that we ensure investment and growth with regards to economic opportunities for our residents and their neighborhoods. This Approved Budget maintains our investments in strong and thriving neighborhoods by continuing to provide resources to Neighborhood Community Councils and providing funding to Invest in Neighborhoods to manage the program.

This Approved Budget also strengthens the City's position on ensuring developers remain in compliance with the terms and conditions of development agreements with the City. To that end, the Department of Community and Economic Development is adding a position for monitoring and compliance. Additionally, the Department of Economic Inclusion is adding a position that will focus on wage enforcement so construction that receives City assistance adheres to the City's wage enforcement regulations.



Conclusion

This Approved Budget is presented to you with the utmost confidence that it makes key strategic investments in critical service areas necessary for the City to successfully emerge from the pandemic with a specific focus on long-term capital investments.

The Office of Budget and Evaluation deserves recognition for its hard work to see this Approved Budget come to fruition along with all City employees who continue to show their dedication to excellent service delivery for our citizens.

Thank you, Mayor Pureval and Cincinnati City Council, for your leadership, direction, and support for so many of the priorities outlined herein. The Approved FY 2023 Budget Update reflects those priorities.

A handwritten signature in blue ink that reads "John P. Curp".

John P. Curp
Interim City Manager*

**Prior to publication, Sheryl M. M. Long was appointed as City Manager effective September 1, 2022.*



Section 2: Operating Budget Update



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ALL FUNDS BUDGET

The Approved FY 2023 Budget Update totals \$1.5 billion and includes a \$1.2 billion Operating Budget and a Capital Budget totaling \$304.7 million. As required by state law, all funds are balanced.

Table I - Approved FY 2023 All Funds Budget Update

(\$ in Millions)	FY 2022 - 2023 Biennial Budget			From FY 2022 Approved		From FY 2023 Approved Biennial	
	Approved FY 2022	Approved FY 2023	Approved FY 2023 Update	\$ Change	% Change	\$ Change	% Change
Operating Budget							
General Fund ⁽¹⁾⁽²⁾	\$440.6	\$442.6	\$474.1	\$33.5	7.6%	\$31.5	7.1%
Restricted Funds	\$770.9	\$723.6	\$732.1	-\$38.8	-5.0%	\$8.5	1.2%
Subtotal Operating Budget	\$1,211.5	\$1,166.2	\$1,206.2	-\$5.3	-0.5%	\$40.0	3.4%
Capital Budget							
General Capital Budget	\$85.1	\$53.9	\$127.1	\$42.0	49.3%	\$73.2	135.7%
Restricted Funds Capital	\$184.9	\$192.9	\$160.2	-\$24.7	-13.4%	-\$32.7	-17.0%
Special Revenue/Matching Capital	\$39.7	\$5.6	\$17.5	-\$22.2	-56.0%	\$11.9	212.0%
Subtotal Capital Budget	\$309.6	\$252.3	\$304.7	-\$4.9	-1.6%	\$52.4	20.8%
Total All Funds Budget	\$1,521.1	\$1,418.5	\$1,510.9	-\$10.2	-0.7%	\$92.4	6.5%

⁽¹⁾The Approved FY 2022 and FY 2023 General Fund amounts do not include \$16.7 million and \$18.1 million respectively in Health Department funding that is transferred to the Cincinnati Health District Restricted Fund.

⁽²⁾The Approved FY 2023 General Fund Budget Update amount does not include \$18.9 million in Health Department funding that is transferred to the Cincinnati Health District Restricted Fund, \$67.3 million in funding that is transferred to the General Capital Budget.

The All Funds Operating Budget is summarized in this section and is followed by Financial Summaries and Departmental Budgets. The All Funds Capital Budget is summarized in the Capital Budget Update section.

The Operating Budget Summary is intended to provide an abridged overview of the City of Cincinnati's Approved Fiscal Year (FY) 2023 Budget Update. The Approved FY 2023 Operating Budget Update is balanced, but due to expected revenue losses from the COVID-19 (Coronavirus) pandemic, it does use one-time sources to balance.

Operating Budget Summary
FY 2023 Operating Budget Update



Approved FY 2023 Budget Update - Development Calendar

	2021 Dates
Calendar Year (CY) 2023 Tentative Tax Budget Public Hearing Notice Posted in Clerk's Office	December 30
	2022 Dates
Calendar Year (CY) 2023 Tentative Tax Budget Presented to City Council	January 10
Calendar Year (CY) 2023 Tentative Tax Budget Public Hearing (Special Meeting)	January 10
Calendar Year (CY) 2023 Tentative Tax Budget Passage	January 12
Tentative Tax Budget Deadline to County Auditor's Office	January 15
Weekly Budget Presentations at Budget and Finance Committee	February 7 – March 21
City Departments Developed Requested FY 2023 Budgets	February 11 – March 8
Departments Submitted Requested FY 2023 Budgets	March 2 – March 8
Office of Budget and Evaluation Analyzed Requested Budgets and Prepared for Executive Budget Review (EBR) Team Meetings	March 2 – April 13
Public Budget Basics Engagement Virtual Sessions	March 10, 29 and April 6
Public Hearing: Pre Budget Policy Motion in Council Chambers and Zoom	April 4
City Council Submitted Draft of Budget Policy Motion to Committee	April 20
Interim City Manager and Office of Budget and Evaluation prepared Recommended FY 2023 Operating Budget Update	March 22 – May 13
Public Hearing: Budget Policy Motion	April 25
City Council Approved the Budget Policy Motion at City Council	April 27
Income Tax Economic Forecast Report	May 16
Community Perceptions Survey Presentation	May 23
Interim City Manager's Recommended FY 2023 Budget Update Presented to Mayor Aftab Pureval	May 26
Mayor provided the City Council with the Recommended FY 2023 Budget Update	May 26
Interim City Manager's 2023 Budget Update Presentation	May 31
Public Hearings	
Madisonville Recreation Center	June 2
City Hall, Council Chambers	June 4
College Hill Recreation Center	June 14
Council Motions Due to Budget & Finance Committee Chair	June 10
Budget and Finance Committee Meeting to Discuss Motions	June 13
Budget and Finance Committee Meeting to Discuss Recommended Budget	June 21 & June 23
City Council Adopted FY 2023 Budget Update	June 23
FY 2023 Commenced	July 1



OPERATING BUDGET SUMMARY

Table II - Approved FY 2023 All Funds Operating Budget Update

(\$ in Millions)	FY 2022 - 2023 Biennial Budget			From FY 2022 Approved		From FY 2023 Approved Biennial	
	Approved FY 2022	Approved FY 2023	Approved FY 2023 Update	\$ Change	% Change	\$ Change	% Change
Operating Budget							
General Fund ⁽¹⁾⁽²⁾	\$461.3	\$463.8	\$493.0	\$31.7	6.9%	\$29.2	6.3%
Restricted Funds ⁽³⁾	\$754.3	\$705.4	\$713.2	-\$41.1	-5.5%	\$7.8	1.1%
Grand Total	\$1,215.6	\$1,169.2	\$1,206.2	-\$9.4	-0.8%	\$37.0	3.2%

⁽¹⁾ The FY 2022 and FY 2023 General Fund Biennial Budgets include \$16.7 million and \$18.1 million in transfers out respectively to the Cincinnati Health District Restricted Fund.
⁽²⁾ The Approved FY 2023 General Fund Budget Update includes \$18.9 million in transfers out to the Cincinnati Health District Restricted Fund. It does not include \$67.3 million in funding that is transferred to the General Capital Budget.
⁽³⁾ The Approved FY 2023 Restricted Funds Budget Update amount does not include \$18.9 in Health Department funding that is now in the Cincinnati Health District Restricted Fund.

The Approved FY 2023 All Funds Operating Expense Budget Update totals \$1.2 billion and represents a 0.8% decrease of \$9.4 million when compared to the Approved FY 2022 Budget. The decrease of \$41.1 million in the Restricted Funds is partially offset by a \$31.7 million increase in the General Fund.

This is primarily attributed to: a \$54.7 million decrease in the Bond Retirement Fund; a \$6.5 million decrease in the Metropolitan Sewer District Fund; and a \$0.9 million decrease in the Hazard Abatement Fund. These decreases are partially offset by: a \$12.5 million increase in the Water Works Fund, a \$1.6 million increase in the Income Tax-Infrastructure Fund; a \$1.4 million increase in the Community Health Center Activities Fund; a \$1.4 million increase in the Cincinnati Health District Fund; and a \$1.3 million increase in the Stormwater Management Fund. Various other increases and decreases are budgeted in a variety of funds. All Restricted Funds' expenditure budgets are balanced to available resources. More details on the Restricted Funds are included in this section and the Financial Summaries section of the Approved FY 2023 Budget Update document.

The Approved FY 2023 General Fund Operating Expense Budget, including transfers out to the Cincinnati Health District Fund, totals \$493.0 million, which represents a \$31.7 million, or 6.9%, increase from the Approved FY 2022 Budget as shown in Table II.

Budget Assumptions

The City's Five Strategic Priorities guided and informed the development of the Approved FY 2023 General Fund Operating Budget Update. The following summary includes the major assumptions used in developing the Approved FY 2023 Budget Update.

1. For FY 2023, the following salary increases are budgeted:
 - FOP (Fraternal Order of Police) and IAFF (International Association of Fire Fighters) represented employees are budgeted a 3.0% cost-of-living adjustment (COLA) during FY 2023 per the executed labor agreements.

Operating Budget Summary

FY 2023 Operating Budget Update



- The CODE (Cincinnati Organized and Dedicated Employees) labor agreement expired in FY 2022 and negotiations with the bargaining unit have begun. CODE represented employees are budgeted a 3.0% cost-of-living adjustment (COLA) during FY 2023; however, the COLA is subject to negotiation and will require both union ratification and approval by the City Council.
 - AFSCME (American Federation of State, County and Municipal Employees) represented employees are budgeted for a 5.0% cost-of-living adjustment (COLA) during FY 2023 per the executed labor agreement.
 - The AFSCME Municipal Workers (MWs) labor agreement expires in FY 2023. Negotiations with the bargaining unit are underway. AFSCME MWs are budgeted a 3.0% cost-of-living adjustment (COLA) during FY 2023; however, the COLA is subject to negotiation and will require both union ratification and approval by the City Council.
 - Cincinnati Buildings Trade Council represented employees will receive a 5.0% cost-of-living adjustment (COLA) during FY 2023 based on the recently executed labor agreement.
 - The Teamsters labor agreement expires in FY 2023. Teamster represented employees are budgeted a 3.0% cost-of-living adjustment (COLA) during FY 2023; however, the COLA is subject to negotiation and will require both union ratification and approval by the City Council.
 - There is a 3.0% cost-of-living adjustment (COLA) budgeted for non-represented employees in FY 2023.
2. Step increases are funded pursuant to labor contracts, which range from less than 2.0% to over 4.0% for most represented positions that are not at the top of the respective salary range. Merit increases of up to 3.0% for non-represented employees are also funded for FY 2023. Note: 88.8% of all full-time employees are represented and 11.2% are non-represented.
 3. Overtime expense is limited to emergencies for non-public safety staff in the General Fund. Table III provides the budgeted overtime expenses for all full-time employees in the General Fund, Non-General Fund (including Enterprise Funds), and in All Funds.

*Table III - Budgeted Overtime**

Department Type	General Fund	Restricted Funds	All Funds
Public Safety	\$ 16,955,786	\$ -	\$ 16,955,786
Non-Public Safety	\$ 411,377	\$ 5,015,005	\$ 5,426,382
Grand Total	\$ 17,367,163	\$ 5,015,005	\$ 22,382,168

*There is no change in budgeted overtime from the Recommended Budget to the Approved Budget. However, the General Fund Public Safety overtime budget in the Recommended Budget Document was erroneously overstated. The correct amount is reflected in Table III above.



4. The Ohio legislature has not voted to give an increase to the Hamilton County Board of Commissioners nor have two-thirds of the members of the City Council voted for a raise; therefore, the Approved Budget did not include pay increases for the Mayor or the City Council.
5. The Approved FY 2023 Budget Update included a 16.25% employer pension contribution rate for members of the Cincinnati Retirement System (CRS). This amount is consistent with the Collaborative Settlement Agreement (CSA) entered into by the City of Cincinnati on April 30, 2015. The budget also provides for employer contributions to the Ohio Public Employees Retirement System (OPERS) at 14.0%, the Ohio Police & Fire Pension Fund at 19.5% for sworn police officers, and the Ohio Police & Fire Pension Fund at 24.0% for sworn firefighters. The match amount for Deferred Compensation is set at \$200 for Cincinnati Building Trades Council members, \$300 for AFSCME members, \$350 for FOP Supervisors members, and \$750 for CODE and non-represented employees.
6. As part of the Collaborative Settlement Agreement, a Deferred Retirement Option Plan (DROP) was instituted. DROP is a voluntary plan for active members of the Cincinnati Retirement System (CRS) who are covered by the Collaborative Settlement Agreement (CSA). Those who enter the plan can delay their retirement and continue to work for the City of Cincinnati. Employees who enter the plan receive a lump sum payment for their accumulated leave balances as if they had retired on the date they enter the plan. Because of this, as well as increased retirements notwithstanding DROP, additional funds are needed on an ongoing basis to make these lump sum payments. The Approved FY 2023 Budget Update included \$880,010 in the General Fund and \$300,000 in the Income Tax-Infrastructure Fund for lump sum payments.
7. Any City employee who is enrolled in an Anthem plan, is either in the traditional 80/20 plan or the High Deductible Health Plan (HDHP). As of January 1, 2020, Anthem provides both medical and pharmacy benefits under these plans. Under both plans, the employee pays 100% of a deductible and then pays 20% of all in-network healthcare expenses up to an out-of-pocket maximum. FOP members hired before September 2016 and IAFF members hired before April 2016 have an in-network out-of-pocket maximum of \$1,500 for a single plan and \$3,000 for a family plan. All other employees have an in-network out-of-pocket maximum of \$2,000 for a single plan and \$4,000 for a family plan. The premium share for all employees is 10%. The 80/20 out-of-pocket maximum does not include prescription expenses. The 80/20 plan participants are enrolled in three-tier (\$10/\$20/\$30) prescription drug coverage. Under the HDHP, prescriptions are covered in the same manner as all other medical expenses in that the employee pays 100% of a deductible and then pays 20% of all in-network healthcare expenses up to an out-of-pocket maximum. For all employees, the HDHP in-network out-of-pocket maximum is \$3,400 for a single plan and \$6,800 for a family plan.
8. All City employees also have the option to enroll in the City's Integrated Health Reimbursement Arrangement (HRA) if they have other group health coverage available to them. This allows them to receive reimbursement from the City for premiums and out-of-pocket medical expenses when enrolled in another group health plan.
9. Calendar Year 2023 health care expenses are budgeted to increase by 2.2%. Final rates will not be set until later in calendar year 2022.
10. Fuel costs are budgeted at \$1.97 per gallon for gasoline and \$2.64 for diesel fuel. The Administration continues to use fuel hedging as a tool to help with level budgeting for fuel

Operating Budget Summary

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purchases in FY 2023; however, fuel hedging is not a long-term savings method since the City will ultimately pay for variances in the fuel price.

11. The Fleet Services labor rate increased by \$14 per hour to \$104 per hour. The increase represents an adjustment to meet the current cost of labor as well as anticipated equipment and material costs. In recent years, the cost of automotive repairs has increased due to inflationary pressures, but the labor rate remained unchanged.
12. During FY 2022, Ordinance No. 0369-2021 authorized the shift of certain capital resources to the operating budget to better align sources with eligible uses. The Approved FY 2023 Budget Update reflects the continuation of these shifts, including:
 - Partial transfer of Center Hill Gas & Leachate resources as well as the full transfer of Emergency Environmental Cleanup/UST and Regulatory Compliance & Energy Conservation resources to the Office of Environment and Sustainability within the City Manager's Office.
 - Partial transfer of Retail/Commercial Opportunities resources and the full transfer Tax Incentive/Enterprise Zone resources to the Department of Community and Economic Development.
 - Full transfer of Neighborhood Studies resources to the Department of City Planning and Engagement.
 - Full transfer of Information Systems Acquisition resources to the Department of Transportation and Engineering.
13. The Health Department's General Fund budget was shifted to the Cincinnati Health District Fund starting in FY 2020. General Fund resources will continue to be transferred out to this fund to provide the necessary resources for the department's expenditures.
14. The Approved FY 2023 Budget Update includes a 1.0% Consumer Price Index (CPI) inflationary increase across non-personnel expenses.
15. The Approved FY 2023 Budget Update did not include any new departmental reorganizations. During FY 2022, the Zoning Administration Division was transferred from the Department of Buildings & Inspections (B&I) to the Department of City Planning and Engagement.
16. The Urban Forestry Division of the Cincinnati Parks Department is responsible for maintaining trees situated in the public right-of-way. The new Urban Forestry Assessment is currently underway and is expected to increase the rate from \$0.21 per front foot to \$0.31 per front foot effective in May 2023. This rate increase requires approval from the City Council separately from the Operating Budget. This expected revenue increase would result in additional operating budget resources, which would be reflected in the FY 2024-2025 Biennial Budget.



Leveraged Support

The City of Cincinnati leverages funding and other resources to support neighborhood revitalization, economic development, human services, and violence prevention. The Approved FY 2023 All Funds Budget Update includes the following leveraged support, which totals \$17.5 million. Among the \$17.5 million in total leveraged support, \$11.5 million is dedicated to Human Services and Violence Prevention. Funding for the Human Services Fund represents 1.6% of General Fund Operating Budget revenues, which exceeds the 1.5% stipulated by Ordinance No. 0153-2017.

While the majority of FY 2022 leveraged support continues at the same amount in the Approved FY 2023 Budget Update, certain leveraged support items have been transferred from the Department of Public Services to the Department of Community and Economic Development and the Office of Human Services in the City Manager's Office. These leveraged support items include, 3CDC (For Fountain Square), 3CDC (Operating Support for Washington Park and Ziegler Park), and Findlay Market Operating Support. The Approved FY 2023 Budget Update also includes additional funding for the Summer Youth Jobs Initiative in the amount of \$1.0 million as well as one-time funding for a Childcare Pilot Program in the amount of \$1.0 million and one-time funding for the Boots on the Ground Fund Pilot Program in the amount of \$150,000. The African American Chamber of Commerce, the ArtsWave Black and Brown Artists Fund, the Hillman Accelerator, and MORTAR are each allocated an additional \$25,000 in one-time funding as well.

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Table IV – Leveraged Support

Leveraged Support Category and Recipients	Approved FY 2022 Budget	City Manager Recommended FY 2023 Budget Update	Mayor's Adjustments to the FY 2023 Budget Update ⁴	Council's Adjustments to the FY 2023 Budget Update ⁴	Approved FY 2023 Budget Update
Neighborhood Support					
3CDC (For Fountain Square)	\$200,000	\$200,000	\$0	\$0	\$200,000
3CDC (Operating Support for Washington Park and Ziegler Park)	\$375,000	\$375,000	\$0	\$0	\$375,000
Chamber of Commerce - Immigration Center Partnership (COMPASS)	\$50,000	\$50,000	\$0	\$0	\$50,000
Community Urban Agriculture	\$20,000	\$20,000	\$0	\$0	\$20,000
Findlay Market Operating Support ¹	\$0	\$366,610	\$0	\$0	\$366,610
Invest in Neighborhoods	\$50,000	\$50,000	\$0	\$0	\$50,000
Keep Cincinnati Beautiful (KCB)	\$475,000	\$475,000	\$0	\$0	\$475,000
Millcreek Valley Conservancy District	\$40,000	\$0	\$0	\$0	\$0
Neighborhood Business Districts	\$120,000	\$120,000	\$0	\$0	\$120,000
Neighborhood Community Councils	\$425,000	\$425,000	\$0	\$0	\$425,000
Neighborhood Games	\$10,000	\$10,000	\$0	\$0	\$10,000
Summer Youth Jobs Initiative	\$250,000	\$1,250,000	\$0	\$0	\$1,250,000
Youth Employment Opportunities ²	\$150,000	\$0	\$0	\$0	\$0
Total Neighborhood Support	\$2,165,000	\$3,341,610	\$0	\$0	\$3,341,610
Economic Development					
African American Chamber of Commerce ³	\$425,000	\$350,000	\$0	\$0	\$350,000
ArtsWave Black and Brown Artists Fund ^{2,3}	\$75,000	\$25,000	\$0	\$0	\$25,000
ArtWorks (Walnut Hills Creative Campus) ²	\$0	\$0	\$0	\$150,000	\$150,000
CincyTech	\$250,000	\$250,000	\$0	\$0	\$250,000
Cintrifuse	\$250,000	\$250,000	\$0	\$0	\$250,000
Cintrifuse Hackathon	\$20,000	\$20,000	\$0	\$0	\$20,000
City Hall Small Business Support ²	\$8,000	\$0	\$0	\$0	\$0
Film Commission	\$56,250	\$56,250	\$0	\$0	\$56,250
Green Cincinnati Fund	\$0	\$100,000	\$0	\$0	\$100,000
Green Umbrella (formerly Greater Cincinnati Energy Alliance)	\$87,000	\$87,000	\$0	\$0	\$87,000
Hillman Accelerator ³	\$100,000	\$125,000	\$0	\$0	\$125,000
Homebase Cincinnati (formerly CDC Association of Greater Cincinnati)	\$143,000	\$143,000	\$0	\$0	\$143,000
MORTAR ³	\$65,000	\$90,000	\$0	\$0	\$90,000
Regional Economic Development Initiative (REDI)	\$250,000	\$250,000	\$0	\$0	\$250,000
The Port (formerly Greater Cincinnati Redevelopment Authority / Port Authority of Greater Cincinnati)	\$700,000	\$700,000	\$0	\$0	\$700,000
Total Economic Development	\$2,429,250	\$2,446,250	\$0	\$150,000	\$2,596,250
Human Services and Violence Prevention					
Bethany House	\$100,000	\$100,000	\$0	\$0	\$100,000
Boots on the Ground Fund Pilot Program (administered by external partner) ²	\$0	\$150,000	\$0	\$0	\$150,000
Center for Addiction Treatment	\$87,500	\$87,500	\$0	\$0	\$87,500
Center for Closing the Health Gap	\$750,000	\$750,000	\$0	\$0	\$750,000
Childcare Pilot Program ²	\$0	\$1,000,000	\$0	\$0	\$1,000,000
Children's Home Job Readiness Program ²	\$100,000	\$0	\$0	\$0	\$0
Cincinnati Works	\$250,000	\$250,000	\$0	\$0	\$250,000
City Human Services Fund (administered by United Way)	\$5,980,060	\$7,976,930	\$0	\$0	\$7,976,930
GeneroCity 513	\$75,000	\$75,000	\$0	\$0	\$75,000
Immigrant and Refugee Law Center	\$50,000	\$50,000	\$0	\$0	\$50,000
Needle Exchange Program	\$150,000	\$150,000	\$0	\$0	\$150,000
Shelterhouse (formerly Strategies to End Homelessness (Winter Shelter))	\$305,000	\$305,000	\$0	\$0	\$305,000
St. Vincent de Paul Society - Eviction Prevention Initiatives	\$250,000	\$250,000	\$0	\$0	\$250,000
The University of Cincinnati's Legal Access Program	\$50,000	\$50,000	\$0	\$0	\$50,000
Urban League ²	\$0	\$0	\$0	\$100,000	\$100,000
Women Helping Women Domestic Violence Enhanced Response Team (WHW DVERT)	\$250,000	\$250,000	\$0	\$0	\$250,000
Total Human Services	\$8,397,560	\$11,444,430	\$0	\$100,000	\$11,544,430
Grand Total	\$12,991,810	\$17,232,290	\$0	\$250,000	\$17,482,290

¹ Findlay Market Operating Support will be transferred from the Department of Public Services to the Department of Community and Economic Development in FY 2023. Findlay Market Operating Support does not represent new or increased funding. Rather, it is categorized as leveraged support starting in FY 2023.

² Denotes one-time funding.

³ Denotes partial one-time funding. African American Chamber of Commerce, ArtsWave Black and Brown Artists Fund, Hillman Accelerator, and MORTAR are each allocated \$25,000 in one-time funding.

⁴ The Mayor did not propose any changes to the FY 2023 Budget Update. However, the Mayor proposed to reallocate \$2.55 million of American Rescue Plan (ARP) Act funds. This reallocation was approved by the City Council. The City Council also reallocated an additional \$1.1 million in ARP Act funds. These ARP Act allocations are not included in the table above. Refer to the "Balancing the Approved FY 2023 Budget Update" section for more information on the ARP Act allocations.



REVENUES

General Fund Revenues

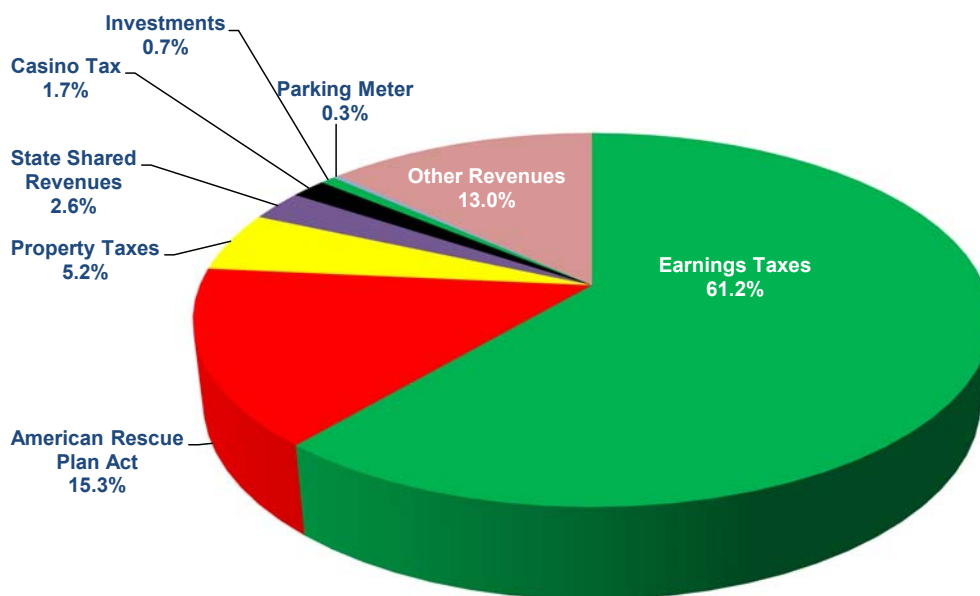
The General Fund revenue estimate for the Approved FY 2023 Budget Update in Table V totals \$560.3 million, which is a 21.5% (or \$99.0 million) increase over the Approved FY 2022 Budget amount of \$461.3 million.

Table V - Approved FY 2023 Budget Update General Fund Revenue Estimates

(Amounts in Thousands)

Category	Biennial Budget			Approved FY 2022 to Approved FY 2023 Update	Approved FY 2023 to Approved FY 2023 Update
	Approved FY 2022	Approved FY 2023	Approved FY 2023 Update		
Earnings Taxes	277,140	282,405	343,040	23.8%	21.5%
Property Taxes	28,988	28,988	28,988	0.0%	0.0%
State Shared Revenues	11,658	11,658	14,725	26.3%	26.3%
Casino Tax	8,000	8,000	9,500	18.8%	18.8%
Investments	3,936	3,100	4,000	1.6%	29.0%
Parking Meter	1,500	1,500	1,500	0.0%	0.0%
Other Revenues	130,076	128,144	158,592	21.9%	23.8%
Total	461,298	463,795	560,345	21.5%	20.8%

Graph I - Approved FY 2023 Budget Update General Fund Operating Revenue





City Earnings Tax

The University of Cincinnati (UC) Economics Center reviewed and updated the earnings tax estimate in May 2022. The revised forecast includes an increase of General Fund income tax revenue of \$60.6 million for FY 2023 due primarily to the continued economic recovery since the onset of the COVID-19 pandemic. The original revenue estimate for FY 2023 was \$282.4 million but has been revised to \$343.0 million. This amount is \$65.9 million higher than the Approved FY 2022 Budget amount of \$277.1 million.

The General Fund receives 1.55% of the 1.8% locally levied tax applied to gross salaries, wages and other personal service compensation earned by residents of the City, and earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The earnings tax is the largest single source of General Fund revenue and accounts for approximately 61.2% of those revenues in FY 2023.

Property Tax

Property taxes are levied on real property, which consists of residential, commercial, and industrial property. The City Charter authorizes a property tax levy of up to 6.1 mills for General Fund operating purposes. In recent years, City Council approved the rollback of property taxes for the operating budget. Based on property value estimates from the Hamilton County Auditor, the calendar year (CY) 2022 millage was set at 3.97 mills. The CY 2023 property tax millage for operating purposes has been set at 4.84 mills which will yield \$29.0 million, including rollback, in property tax revenue. Property tax is the second largest revenue source at approximately 5.2% of the Approved FY 2023 General Fund estimated revenue.

State Shared Revenues

State Shared Revenues are the third largest single source of General Fund revenue accounting for approximately 2.6% of General Fund revenues for FY 2023. There is one major source of these revenues: the Local Government Fund.

The Local Government Fund revenues consist of portions of the State income, sales and use, public utilities, and corporate franchise taxes allocated to a fund for distribution to local governments. For FY 2023, the estimated total allocated to the City is approximately \$14.7 million, which has been reduced significantly since the State imposed cuts in 2011 as shown in the following chart:

Table VI - State Reductions from 2011 to 2021 on a Calendar Year Basis

	Base Year CY 2011	CY 2012	CY 2013	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020	CY 2021
Local Government Fund	\$21,533,062	\$14,735,401	\$11,171,423	\$10,922,828	\$11,945,974	\$11,670,956	\$11,793,767	\$11,877,839	\$12,894,927	\$11,892,689	\$14,565,528
Local Government Fund - State	\$4,021,586	\$2,797,064	\$2,279,603	\$2,251,989	\$1,769,630	\$810,004	\$301,591	\$-	\$244,697	\$178,926	\$229,613
Estate Tax	\$15,174,153	\$15,163,444	\$10,655,794	\$1,362,973	\$825,483	\$-	\$-	\$947	\$348	\$2,058	\$-
Total	\$40,728,801	\$32,695,909	\$24,106,820	\$14,537,790	\$14,541,086	\$12,480,960	\$12,095,358	\$11,878,786	\$13,139,972	\$12,073,673	\$14,795,141
Reduction from Base Year		\$8,032,893	\$16,621,982	\$26,191,011	\$26,187,715	\$28,247,841	\$28,633,443	\$28,850,015	\$27,588,829	\$28,655,128	\$25,933,660
Percentage Cut from CY 2011		19.7%	40.8%	64.3%	64.3%	69.4%	70.3%	70.8%	67.7%	70.4%	63.7%
Cumulative Amount of Reductions		\$8,032,893	\$24,654,874	\$50,845,886	\$77,033,601	\$105,281,442	\$133,914,885	\$162,764,900	\$190,353,730	\$219,008,858	\$244,942,518

* CY 2012 Estate Tax has been reduced by \$6.2 million due to County error in distribution, which was not identified until 2015, and paid back by the City over three years.



Casino Tax

In FY 2023, it is estimated that the Casino Tax will generate \$9.5 million. This represents a projected 18.8% increase when compared to the Approved FY 2022 Budget due to the continued decline in COVID-19 related restrictions. The Casino Tax accounts for 1.7% of General Fund revenue in FY 2023 representing the fourth largest single source.

Investments

Investment earnings on short-term interim funds account for \$4.0 million or 0.7% of the General Fund revenue for FY 2023, which is a slight increase from the Approved FY 2022 Budget.

Parking Meter

Parking Meter revenue in the General Fund totals \$1.5 million, or 0.3% of the General Fund revenue. Parking meter revenue is projected to remain unchanged from the Approved FY 2022 Budget.

Other Revenues

These various revenues included in the Other Revenue category comprise 28.3% of the General Fund revenues in the Approved FY 2023 Budget Update. When compared to the Approved FY 2022 Budget, the revenues have increased \$28.5 million, or 21.9%. Other General Fund revenues and their variances are highlighted in the following chart:



Table VII - FY 2023 Budget Update General Fund Other Revenues

	Approved FY 2022 Budget	Approved FY 2023 Budget Update	Difference
American Rescue Plan Act	\$ 67,500,000	\$ 85,600,000	\$ 18,100,000
Buildings & Inspections Fees and Permits	12,946,878	15,882,000	2,935,122
License & Permits	12,502,059	13,040,400	538,341
Charges for Services	10,370,000	12,685,000	2,315,000
Public Safety	12,644,520	12,094,800	(549,720)
Admission Taxes	3,999,948	6,534,400	2,534,452
Miscellaneous	3,764,195	5,493,030	1,728,835
Fines, Forfeits and Penalties	4,475,500	5,166,980	691,480
Short Term Rental Excise Taxes	350,000	1,100,000	750,000
Public Services	739,000	739,000	-
Rent & Investments	146,000	146,000	-
Revenue from Other Agencies	628,000	100,000	(528,000)
Payment in Lieu of Taxes	10,000	10,000	-
Total Other Revenues	\$ 130,076,100	\$ 158,591,610	\$ 28,515,510

American Rescue Plan Act

The American Rescue Plan Act provides \$85.6 million in one-time emergency funding to the City. These resources will be used to reimburse COVID-19 related expenses or as revenue replacement per guidance from the U.S. Department of the Treasury.

Buildings & Inspections Fees and Permits

The Approved FY 2023 Budget Update revenue for Buildings & Inspections includes increased permit fees based on the consumer price index (CPI). Additionally, permit activity is expected to further rebound as COVID-19 restrictions are lifted. Revenues are expected to increase by 22.7% compared to the Approved FY 2022 Budget. The permit fee increase is 4.7%.

License & Permits

This revenue category includes fees charged for a variety of professional and occupational licenses. Some of the major revenue sources in this category include street privilege permits for gas, electric, and cable television, gas and electric aggregation permits, commercial solid waste permits, a variety of transportation related licenses (including chauffeurs, valets, taxicabs, pedicabs, and other livery vehicles), a variety of miscellaneous business licenses (including parking garages and lots, pawnbrokers, second hand dealers, peddlers, scrap processors, massage establishments and practitioners, and ticket sellers), and special events permit fees. This revenue category is expected to increase by 4.3% as compared to the Approved FY 2022



Budget. The primary driver of this increase is the implementation of commercial solid waste permit fees to additional franchisees. Additionally, this increase reflects one-time revenue of \$600,000 related to solar array monetization.

Charges for Services

This category includes overhead charges from restricted and enterprise funds. The FY 2023 Budget Update reflects a 22.3% increase in charges for services when compared to the Approved FY 2022 Budget.

Public Safety

This revenue category includes various revenues from the Police and Fire departments including emergency transport services, impounded vehicle fees, police detail charges, fire inspection fees, false alarm fees, and police auction proceeds. The projected decrease in this revenue category is attributable to elimination of alarm registration fees. The Approved FY 2023 Budget Update reflects a 4.3% decrease in public safety revenues when compared to the Approved FY 2022 Budget.

Admission Taxes

This category includes projected revenues from a charge paid for the right or privilege to enter into a temporary or permanent place or event or participate in any tour or itinerant form of amusement within the City. This revenue category is expected to increase by \$2.5 million or 63.4% as compared to the Approved FY 2022 Budget. As COVID-19 related social distancing restrictions are lifted, admission tax revenue is expected to increase.

Miscellaneous

This revenue category includes projected refunds of prior year expenditures, tax abatement application fees, interest from other sources, and other miscellaneous revenues not otherwise classified. The miscellaneous revenues are projected to increase by 45.9% in the Approved FY 2023 Budget Update, primarily due to an increase in arbitrage earnings and interest.

Fines, Forfeits and Penalties

When compared to the Approved FY 2022 Budget, this revenue category is projected to increase by 15.5% in FY 2023. This category includes parking, civil, and lot abatement fines as well as moving violation charges. Lot abatement fines are expected to rebound to pre-pandemic levels.

Short-Term Rental Excise Tax

This revenue category accounts for revenue from taxing residential dwelling units offered to the public for rent for a duration of less than thirty consecutive days. This category is expected to increase by \$750,000 or 214.3% as compared to the Approved FY 2022 Budget due to the lifting of COVID-19 restrictions.

Public Services

Fees from the Department of Public Services, as well as recycling incentive fees and revenues from the Rumpke recycling contract, are included in this category. This category is expected to remain unchanged from the Approved FY 2022 estimate of \$739,000.



Rents & Investments

This revenue category accounts for revenue from land, buildings, and otherwise not classified rent and investments. This category is expected to remain unchanged from the Approved FY 2022 estimate of \$146,000.

Revenue from Other Agencies

This revenue category accounts for revenue from other government entities. This category is expected to decrease by 84.1% when compared to the Approved FY 2022 Budget.

Payments in Lieu of Taxes

This revenue category accounts for revenue from metropolitan housing payments in lieu of taxes. The Approved FY 2023 Budget Update includes \$10,000 in this category.



Restricted Funds Revenues

The Principal Restricted Funds' revenue available to support the Approved FY 2023 Operating Budget Update totals \$731.5 million, which is a \$4.9 million, or a 0.7%, decrease in revenues as compared to the Approved FY 2022 Budget.

Table VIII - Principal Restricted Funds' Revenues

Principal Restricted Funds	Approved FY 2022 Budget	Approved FY 2023 Budget Update	Difference
9-1-1 Cell Phone Fees	\$ 1,300,000	\$ 1,300,000	0
Bond Hill Roselawn Stabilization & Revitalization Operations	-	-	0
Bond Retirement	149,511,040	113,449,790	(36,061,250)
Cincinnati Area Geographic Information System (CAGIS)	4,469,740	4,563,210	93,470
Cincinnati Health District	1,615,000	615,000	0
Cincinnati Riverfront Park	1,062,000	1,171,000	109,000
Community Health Center Activities	27,470,340	30,096,460	2,626,120
Convention Center	7,048,720	7,885,500	836,780
County Law Enforcement Applied Regionally (CLEAR)	5,263,990	5,437,560	173,570
General Aviation	1,957,360	2,312,580	355,220
Hazard Abatement	1,429,380	365,580	(1,063,800)
Income Tax-Infrastructure	19,386,330	22,131,610	2,745,280
Metropolitan Sewer District	268,750,000	270,875,260	2,125,260
Municipal Golf	4,790,000	5,900,000	1,110,000
Municipal Motor Vehicle License Tax	3,300,000	3,900,000	600,000
Parking Meter	4,950,000	6,800,000	1,850,000
Parking System Facilities	4,850,000	5,241,500	391,500
Recreation Special Activities	5,450,000	5,450,000	0
Safe and Clean	50,000	50,000	0
Sawyer Point	850,000	848,500	(1,500)
Stormwater Management	26,500,000	29,470,000	2,970,000
Street Construction Maintenance & Repair	15,568,120	15,568,120	0
Streetcar Operations	4,638,780	5,276,570	637,790
Water Works	177,121,000	192,768,000	15,647,000
Total Principal Restricted Funds	\$ 737,331,800	\$ 731,476,240	\$ (4,855,560)

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The following Principal Restricted Fund revenue changes in the Approved FY 2023 Budget Update are highlighted below because the change is +/- \$1.0 million when compared to the Approved FY 2022 Budget.

Bond Retirement

The revenue projection for the Bond Retirement Fund is \$36.1 million lower than the Approved FY 2022 Budget. The Approved FY 2023 Budget Update revenue estimate is based on actual tax revenue estimates, anticipated Cincinnati Southern Railway (CSR) rent, and estimated bond sale amounts.

Community Health Center Activities

The Community Health Center Activities Fund's revenue projection for FY 2023 shows a \$2.6 million increase. The primary driver of this increase is an expected increase in revenue from clinic fees. In general, health centers experienced a significant decrease in patient care during FY 2021 and FY 2022 due to the COVID-19 pandemic which led to a decrease in patient care billings. Patient care volume is on the rise and is expected to reach pre-pandemic levels in FY 2023.

Hazard Abatement

Revenue in the Hazard Abatement Fund is expected to decrease by \$1.1 million in FY 2023 primarily due to the Vacant Building Maintenance License (VBML) and Vacant Foreclosed Residential Property (VFRP) programs. Due to the pandemic, there has been a decrease in the number of vacant foreclosed properties. In the VBML program, there has been a decrease in revenue since property owners are able to apply for a waiver/fee suspension program.

Income Tax-Infrastructure

The Income Tax-Infrastructure Fund's revenue is expected to increase by \$2.7 million in FY 2023 as compared to the Approved FY 2022 Budget. The University of Cincinnati (UC) Economics Center reviewed and updated the earnings tax estimate in May 2022. The revised forecast includes an increase of Income Tax-Infrastructure Fund revenue for FY 2023 primarily due to the continued economic recovery since the onset of the COVID-19 pandemic.

Metropolitan Sewer District

The Metropolitan Sewer District Fund is projecting a \$2.1 million increase in CY 2022 as compared to CY 2021 due primarily to an increase in charges for services. The Metropolitan Sewer District's annual budget is approved by the Hamilton County Board of County Commissioners in December of each year. The County budget (including MSD) is on a calendar year basis, which runs from January 1st through December 31st. Therefore, revenue projections for MSD will be updated closer to the start of their CY 2023 budget.

Municipal Golf

The Municipal Golf Fund is projecting a \$1.1 million increase in revenue in FY 2023 primarily due to charges for services as golf courses return to pre-pandemic service levels.



Parking Meter

The Parking Meter Fund's revenue is estimated to increase \$1.9 million when compared to the Approved FY 2022 Budget. This is primarily due to the return of parking meter usage to pre-pandemic levels. Additionally, residential parking permit revenue will move from the General Fund to the Parking Meter Fund starting in FY 2023.

Stormwater Management

The revenue forecast for the Stormwater Management Fund is \$3.0 million higher in the Approved FY 2023 Budget Update as compared to the Approved FY 2022 Budget. Revenues are expected to continue to rebound since the onset of the COVID-19 pandemic.

Water Works

The revenue forecast for the Water Works Fund is \$15.6 million higher in the Approved FY 2023 Budget Update than in the Approved FY 2022 Budget. Revenues are expected to continue to rebound since the onset of the COVID-19 pandemic. Additionally, Ordinance No. 0248-2021 implemented a 3.75% rate increase effective calendar year 2022 and a 5.55% increase effective calendar year 2023.



BALANCING THE APPROVED FY 2023 BUDGET UPDATE

General Fund

The Approved FY 2022 General Fund Budget totaled \$461.3 million. In January 2021, the City submitted a Tentative Tax Budget (TTB), which forecasted a FY 2023 General Fund Continuation Budget (a budget to provide the same level of services in FY 2023 as in FY 2022, which includes anticipated assumptions for wages and wage-based benefit increases) of \$486.2 million in expenses and \$466.4 million in revenues, which resulted in a deficit of \$19.7 million.

The TTB revenue amount included funding from the American Rescue Plan (ARP) Act, which provided funding to the City in the form of a Coronavirus Local Fiscal Recovery Fund grant. Consistent with the Approved FY 2022-2023 Biennial Budget, the TTB included \$66.0 million from that grant which was intended to be used as a one-time emergency resource in FY 2023. These resources would be used to reimburse COVID-19 related expenses or as revenue replacement, based on guidance from the U.S. Department of the Treasury.

For the past several years, the City's continuation budget at the time of the TTB has resulted in a projected budget deficit ranging from \$18 million to \$25 million. However, due to the impact of the COVID-19 pandemic, the continuation budget deficit for FY 2022 was estimated at \$73.4 million, which was partially offset by the use of \$67.5 million in ARP funds. For FY 2023, the continuation budget deficit was estimated at \$85.7 million, which was reduced to \$19.7 million due to the inclusion of ARP funding.

The FY 2023 continuation budget had a projected budget deficit of \$19.7 million and included material changes to expenditures that occurred during FY 2022 that are now part of the continuation budget including a newly negotiated labor agreement with the American Federation of State, County and Municipal Employees (AFSCME) bargaining unit which calls for a 5.0% cost-of-living adjustment (COLA) in FY 2023, a 4.0% COLA in FY 2024, and a 3.0% COLA in FY 2025. While original budget projections had assumed a 2.0% COLA for all bargaining units with expiring contracts in calendar year 2022 and non-represented employees, the continuation budget increased the COLA amount to 3.0%.

Additionally, the attrition of sworn staff in both Police and Fire remained significantly high during FY 2022. The cost of additional lump sum payouts exceeded the realized vacancy savings in Police and Fire. In Fire, even with the deployment of a Fire Recruit Class during FY 2022, additional backfill overtime has been needed to maintain mandatory staffing minimums. Additional Fire overtime was included in the projected \$19.7 million deficit to maintain staffing minimums. This too contributed to the continuation budget deficit.

An inflation factor of 1.0% was applied to all non-personnel line items for the FY 2023 continuation budget. For FY 2023, human services funding is increasing to 1.6% of General Fund Operating Budget revenues. Additionally, the labor rate charged by Fleet for automotive repairs increased. Additional costs for a variety of software and licenses were included as were increases to debt service and workers' compensation insurance. These increases also contributed to the continuation budget deficit.

Finally, several positions were added during FY 2022 that also contributed to the continuation budget deficit. Three positions were added in the Law Department to implement the Ethics and Good Government practice, two positions were added for the Cincinnati Police Department when they became the lead agency for the Greater Cincinnati Fusion Center, a position was added for the Office of Communications in the City Manager's Office, and two positions were included for the Department of City Planning & Engagement to increase staff availability for increased outreach and engagement efforts.



Since the TTB, there were material revisions to revenues that eliminated the FY 2023 projected deficit as the City is showing signs of emerging from the COVID-19 pandemic. Revenue increases total \$93.9 million and include:

+\$60.6 million: Revision of City Income Tax Revenue

On May 16, 2022, the University of Cincinnati's Economics Center revised projections for City income tax for fiscal years 2023 to 2027. The revised forecast includes an increase of General Fund income tax revenue of \$60.6 million for FY 2023 due primarily to a lack of significant changes in income tax withholdings and a limited number of taxpayers who worked remotely outside of the City during 2021 seeking income tax refunds. The original revenue estimate for FY 2023 was \$282.4 million but has since increased to \$343.0 million.

+\$13.7 million: Revenue and Sources Adjustments

A net increase of \$13.7 million was included due to revised revenue estimates from departments most of which are related to expected rebounds to certain revenue streams as the COVID-19 pandemic eases. Adjustments include increased Admission Tax revenue, increased Short Term Rental Excise Tax revenue, increased Casino Tax revenue, increased investment and interest income, increased energy aggregation revenue, increased distributions from the State of Ohio's Local Government Fund, increased building and permit fees, and increased commercial solid waste hauler franchise fees as that program is being managed by the Office of Environment and Sustainability (OES).

+\$19.6 million: American Rescue Plan Act

The American Rescue Plan Act provides funding to the City in the form of a Coronavirus Local Fiscal Recovery Fund grant. An additional \$19.6 million from that grant will be used as a one-time resource in FY 2023. These resources will be used to reimburse COVID-19 related expenses or as revenue replacement, based on guidance from the U.S. Department of the Treasury. A total of \$85.6 million in ARP funds will be used in FY 2023.

Expenditure decreases total \$2.3 million and include:

-\$1.0 million: Increased Reimbursements

Reimbursements increased by \$1.0 million due to reimbursements from the Stormwater Management Fund for the administration of the Private Lot Abatement Program (PLAP) in the Department of Buildings and Inspections as well as increased reimbursements anticipated from Federal grants, including the Community Development Block Grant (CDBG).

-\$0.8 million: Health Care Savings

The continuation budget for FY 2023 assumed a 5.0% increase in health care premiums for Calendar Year 2023. Revised estimates have reduced the increase to 2.2%, which reduced this expenditure item by \$800,000.

-\$0.5 million: Miscellaneous Non-Personnel Reductions

The reduction of miscellaneous non-personnel items and adjustments to costs within numerous departments will result in savings of \$500,000 in FY 2023. Examples of some of the non-personnel items



reduced include, but are not limited to, contractual services, software licenses, and reduced insurance premiums.

Expenditure increases total \$9.4 million and include:

+\$3.3 million: Human Services and Leveraged Support Increases

The Approved Budget includes additional funds for human services based on the estimated revenue increase in the General Fund. Additional leveraged support items in the Approved Budget include one-time funding for a "Boots on the Ground" pilot program, additional funding for the Summer Youth Jobs Initiative, resources for implementation of the Green Cincinnati Plan, one-time resources for childcare related initiatives and programs, funding for additional Hackathon events in FY 2023, and additional one-time resources for the African American Chamber of Commerce, the ArtsWave Black and Brown Artists Fund, the Hillman Accelerator, and MORTAR.

+\$2.0 million: Public Safety Increases

The Approved Budget also includes resources for a variety of public safety related endeavors such as funding for an Alternative Response Program pilot for Police Dispatch related to mental health needs and additional funds are provided to the Cincinnati Police Department to support the Cincinnati Citizens Respect Our Witnesses (CCROW) program. The Cincinnati Fire Department will have a second recruit class of 50 members beginning in June 2023 that will be City funded. Finally, additional resources are provided to the Department of Human Resources for sworn recruiting and marketing and to administer sworn testing for upcoming Police and Fire recruit classes.

+\$1.6 million: Department Budget Exceptions

Budget exceptions are approved based on needed adjustments that occurred in FY 2022 but were not reflected in the base continuation budget including non-personnel funding for postage, training, and software in various departments as well as the City's needs assessment survey of residents in the Office of Performance and Data Analytics. Additionally, operational costs for the 311 service line are included in the Approved Budget. Budget exceptions for additional needs in FY 2023 were also included for items such as new software licenses, a microfilm transfer project for vital records in the Health Department, a new cash receipt system in the Department of Finance, executive leadership training, and consultants for strategic planning, cybersecurity, and federal infrastructure grant writing.

+\$1.6 million: Staffing Related Increases Net of Reimbursements

Staffing increases in various departments are part of the Approved Budget and include additional full-time positions such as an Information Technology Assistant Manager in Enterprise Technology Solutions, a Graphic Designer in the Office of Communications, an Equity and Community Outreach Coordinator in the Office of Environment and Sustainability, a Buyer in the Office of Procurement, an Assistant to the City Manager in the City Manager's Office to focus on litter and blight and community engagement, a Law Clerk in the Law Department as part of an Annual Law Fellowship Program, a Senior Human Resources Analyst position in the Department of Human Resources, a Senior Development Officer for monitoring and compliance in the Department of Community and Economic Development, a school resource position in the Department of Recreation, an Accreditation Coordinator in the Health Department, and a Development Manager for wage enforcement in the Department of Economic Inclusion. Miscellaneous personnel increases are also included in the Approved Budget for various pay adjustments. Finally, funds are set aside for a signing and retention pay pilot program in the Department of Public Services to improve staffing for



various work crews. The additional costs for some of these positions will be partially reimbursed from a variety of sources including various restricted funds and grant resources.

+\$0.9 million: Department of Buildings & Inspections Realignment of Resources

The Department of Buildings & Inspections is realigning resources within their department as well as increasing funding for the Buildings & Inspections, Licenses & Permits agency. Additionally, certain expenditures previously budgeted in the Hazard Abatement Fund are being shifted to the General Fund for FY 2023. Revenue has declined in the Hazard Abatement Fund and has not yet reached pre-pandemic levels.

One-time use of funds in the amount of \$67.0 million includes:

+\$67.0 million: Transfers Out to the Capital Budget

\$67.0 million in General Fund resources will be transferred out to the capital budget. The categories of capital expenditures include:

- Community & Economic Development - \$17.0 million (allocations of \$10.0 million to Economic Development Initiatives and \$7.0 million to Housing Stability)
- Critical Deferred Capital Maintenance and Repairs to City Facilities - \$14.0 million (allocations of \$5.0 million to the Department of Public Services, \$3.0 million to the Department of Parks, \$3.0 million to the Department of Recreation, and \$3.0 million to the Department of Health)
- Green Cincinnati Sustainability Initiatives - \$4.0 million
- Information Technology (IT) Initiatives - \$12.0 million (allocations of \$8.7 million to Information Technology Equipment and \$3.3 million to Information Technology Infrastructure)
- Public Safety Facility Improvements - \$8.0 million
- Transportation Initiatives - \$12.0 million (allocations of \$4.0 million to Pedestrian Safety Improvements and \$8.0 million to Transportation Infrastructure)

More details on these categories can be found in the Capital Budget Update Section of this document.

Changes to the City Manager's Recommended Budget as Part of the Approved Budget

As part of the budget process, the Mayor has two weeks to review and change the City Manager's Recommended Budget and the City Council then proposes changes to the budget that results in the Approved FY 2023 Budget Update. Additionally, administrative changes were implemented to the City Manager's Recommended Budget. All of these changes are outlined below.

Administrative Changes - Restricted Funds:

Administrative changes were made to the City Manager's Recommended Budget which were ultimately approved by the City Council. These changes include:

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- The Convention Center Fund Transfers Out amount reflects an increase of \$710 for debt service, for a total debt service amount of \$12,900. The transfer out for the capital improvement program remains unchanged at \$230,000. The total Transfer Out amount of \$242,900 is reflected in the Approved FY 2023 Restricted Funds Operating Budget Update.

Mayor Approved Changes

The Mayor's version of the FY 2023 Budget Update did not include any changes. However, the Mayor did propose to reallocate \$2.55 million of American Rescue Plan (ARP) Act funds* from the first tranche received by the City during FY 2021. This reallocation was approved by the City Council. The original use for the allocation (FY 2021 COVID Expenses) has since been deemed ineligible by guidance from the United States Department of the Treasury so the proposal reallocated funds to the following eligible uses:

- BLINK Cincinnati Festival of Light & Art - \$1,000,000
- Minority Business Accelerator-Ascend (Lincoln & Gilbert Fund) - \$750,000
- Represent Initiative - \$500,000
- Private Lot Abatement Program (PLAP) - \$300,000

City Council Approved Changes

Working from the Approved Mayor/City Manager's Budget, the City Council passed the following changes in the General Fund Operating Budget for the following items:

- Office of Performance and Data Analytics Additional Personnel, including the addition of 1.0 FTE for a Management Analyst position - \$100,000
- Urban League - \$100,000
- ArtWorks - \$150,000

Multiple sources were used to provide funding for these items, including the following:

- Eliminated the Reserve for Contingencies - \$100,000
- Shifted Citicable contractual services expenses in the City Manager's Office - Office of Communications to the Cable Access Channel Management Fund - \$100,000
- Reduced the General Fund Transfer Out to the Capital Budget for the Strategic Housing Initiatives Program (SHIP) - \$150,000

The City Council also passed the following change in the Restricted Funds:

- Income Tax-Infrastructure Fund - Department of Transportation and Engineering Additional Personnel, including the addition of 1.0 FTE for a City Planner position (net of reimbursements) - \$50,000



The source of funding for this item was:

- Existing Unappropriated Surplus in the Fund - \$50,000

Finally, the City Council also reallocated \$1.1 million of American Rescue Plan (ARP) Act funds* from the first tranche received by the City during FY 2021. The original use for the allocation (FY 2021 COVID Expenses) has since been deemed ineligible by guidance from the United States Department of the Treasury so the funds were reallocated to the following eligible uses:

- Boots on the Ground Fund - \$150,000
- Bethany House - \$100,000
- Co-Op Cincy - \$100,000
- YWCA - \$100,000
- Food Insecurities: Last Mile - \$100,000
- Food Insecurities: Produce Perks - \$75,000
- Keep Cincinnati Beautiful - \$75,000
- MORTAR - \$60,000
- Law Department Continuing Legal Education - \$50,061.50
- ArtsWave Black & Brown Artists Fund - \$50,000
- First Step Home - \$50,000
- Santa Maria Community Services - \$50,000
- Center for Addiction Treatment (CAT) - \$42,500
- Black Achievers - \$25,000
- Pendleton Heritage Center - \$24,000
- Learning Through Art - \$23,500

*American Rescue Plan Act funding allocations have been handled as a separate process from the City's annual budget process with the exception of funds being used for revenue replacement in the City's General Fund Operating Budget. The approved reallocation of ARP funds proposed by the Mayor and the City Council are offered here as informational but are not included in the Approved FY 2023 Budget Update totals.

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Table IX - General Fund Approved FY 2022 Budget & Approved FY 2023 Budget Update Comparison

(\$ in Millions)	Approved FY 2022 Budget	Approved FY 2023 Budget Update	Increase / (Decrease)	% Change Approved FY 2022 to Approved FY 2023 Update
Expenditures				
Public Safety Total	\$314.2	\$328.5	\$14.3	4.6%
Non-Public Safety Total	\$110.3	\$122.5	\$12.2	11.1%
Total Departmental Budgets	\$424.5	\$451.0	\$26.5	6.2%
Non-Departmental Total	\$16.1	\$19.5	\$3.4	21.1%
Transfers Out	\$20.7	\$89.8	\$69.1	333.8%
Total General Fund Expenditures	\$461.3	\$560.3	\$99.0	21.5%

Public safety departments include Police, Fire, the Emergency Communications Center (ECC), and a division of Enterprise Technology Solutions dedicated to the ECC. Public safety departments comprised a total of \$328.5 million and non-public safety departments comprised a total of \$122.5 million of the Approved FY 2023 General Fund Operating Budget Update total of \$560.3 million. In contrast, the Approved FY 2022 General Fund Operating Budget totaled \$461.3 million and included \$314.2 million for public safety departments and \$110.3 million for non-public safety departments. The non-public safety departments total no longer includes funding for the Health Department which is reflected as a transfer out of \$18.9 million from the General Fund to the Cincinnati Health District Fund in FY 2023. The public safety departments reflect budget increases of \$14.3 million or 4.6% when compared to the Approved FY 2022 Budget. The non-public safety departments reflect budget increases of \$12.2 million or 11.1% as compared to the Approved FY 2022 Budget.

Table X provides a comparison of each department's General Fund Approved FY 2022 Budget to the Approved FY 2023 Budget Update.



Table X - General Fund Budget Comparison by Department

	Approved FY 2022 Budget	Approved FY 2023 Budget Update	% Change Approved FY 2022 Budget to Approved FY 2023 Budget Update
Police	\$ 165,753,390	\$ 169,109,890	2.0%
Fire	134,799,970	144,533,750	7.2%
Public Safety Sub-Total	\$ 300,553,360	\$ 313,643,640	4.4%
City Manager's Office ⁽¹⁾	\$ 31,984,840	\$ 39,505,820	23.5%
Recreation	17,915,690	18,149,770	1.3%
Public Services	15,871,890	16,604,680	4.6%
Buildings & Inspections	10,601,050	11,493,320	8.4%
Parks	9,204,720	9,624,730	4.6%
Law	8,739,430	9,395,410	7.5%
Finance	7,203,800	7,350,850	2.0%
Enterprise Technology Solutions	6,149,360	6,997,610	13.8%
Community & Economic Development	4,321,230	4,696,900	8.7%
Human Resources	2,553,130	3,068,400	20.2%
Transportation & Engineering	2,708,390	2,643,610	-2.4%
City Council	2,213,310	2,283,830	3.2%
City Planning & Engagement	541,820	1,403,620	159.1%
Citizen Complaint Authority	1,290,080	1,297,140	0.5%
Economic Inclusion	1,046,320	1,166,880	11.5%
Office of the Mayor	908,220	913,600	0.6%
Clerk of Council	673,540	755,860	12.2%
Non-Public Safety Sub-Total	\$ 123,926,820	\$ 137,352,030	10.8%
Total Departmental Budgets	\$ 424,480,180	\$ 450,995,670	6.2%
Non-Departmental	\$ 16,133,520	\$ 19,537,180	21.1%
Transfers Out	\$ 20,684,230	\$ 89,812,060	334.2%
Total General Fund Budget	\$ 461,297,930	\$ 560,344,910	21.5%

⁽¹⁾ The City Manager's Office includes the Emergency Communications Center.

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Restricted Funds Expenditures

The Approved FY 2023 Restricted Funds Operating Expenditure Budget decreased by \$41.7 million, or 5.4% from the Approved FY 2022 Budget. This is primarily due to expenditure decreases in the Bond Hill Roselawn Stabilization & Revitalization Operations Fund, the Bond Retirement Fund, the Hazard Abatement Fund, and the Metropolitan Sewer District Fund. These decreases have been partially offset by increases in the Cincinnati Health District Fund, the Community Health Center Activities Fund, the Income Tax-Infrastructure Fund, the Stormwater Management Fund, and the Water Works Fund.

Table XI - Restricted Funds' Operating Expenditure Budgets

	Approved FY 2022 Budget	Approved FY 2023 Budget Update	Difference	% Change Approved FY 2022 Budget to Approved FY 2023 Budget Update
Principal Restricted Funds				
9-1-1 Cell Phone Fees	\$1,609,770	\$1,463,520	(146,250)	-9.1%
Bond Hill Roselawn Stabilization & Revitalization Operations	250,000	-	(250,000)	-100.0%
Bond Retirement	184,203,790	129,461,390	(54,742,400)	-29.7%
Cincinnati Area Geographic Information System (CAGIS)	4,696,430	4,781,870	85,440	1.8%
Cincinnati Health District	18,183,110	19,564,410	1,381,300	7.6%
Cincinnati Riverfront Park	1,582,180	1,518,560	(63,620)	-4.0%
Community Health Center Activities	25,825,720	27,274,320	1,448,600	5.6%
Convention Center	9,975,170	10,361,020	385,850	3.9%
County Law Enforcement Applied Regionally (CLEAR)	5,438,170	5,546,070	107,900	2.0%
General Aviation	2,226,200	2,266,220	40,020	1.8%
Hazard Abatement	1,574,840	697,560	(877,280)	-55.7%
Income Tax-Infrastructure	22,449,850	24,114,890	1,665,040	7.4%
Metropolitan Sewer District*	237,553,770	231,011,920	(6,541,850)	-2.8%
Municipal Golf	5,541,800	5,620,290	78,490	1.4%
Municipal Motor Vehicle License Tax	3,781,820	3,973,290	191,470	5.1%
Parking Meter	4,773,650	4,920,490	146,840	3.1%
Parking System Facilities	7,664,530	7,654,480	(10,050)	-0.1%
Recreation Special Activities	5,672,910	5,630,520	(42,390)	-0.7%
Safe and Clean	51,520	52,040	520	1.0%
Sawyer Point	1,174,460	1,219,940	45,480	3.9%
Stormwater Management	26,139,180	27,463,250	1,324,070	5.1%
Street Construction Maintenance & Repair	16,281,200	16,673,530	392,330	2.4%
Streetcar Operations	5,035,470	5,110,640	75,170	1.5%
Water Works	148,732,410	161,227,770	12,495,360	8.4%
Subtotal Principal Restricted Funds	\$740,417,950	\$697,607,990	(\$42,809,960)	-5.8%
Other Restricted Funds	33,311,860	34,461,840	1,149,980	3.5%
Restricted Fund Grand Total	\$773,729,810	\$732,069,830	(\$41,659,980)	-5.4%

*The Approved FY 2023 Budget Update amount for the Metropolitan Sewer District Fund is a projection and has not been approved by the Hamilton County Board of County Commissioners.

Bond Hill Roselawn Stabilization & Revitalization Operations

The final remaining balance of \$250,000 was budgeted in FY 2022. This fund will be dissolved once the fund balance is expended, which is expected to occur by the conclusion of FY 2022.



Bond Retirement

Expenditures for the Bond Retirement Fund vary annually depending on the amount of principal and interest to be paid and refunds. The Approved FY 2023 Budget Update includes a \$54.7 million decrease related to decreased debt service payments. As in FY 2022, the debt service previously paid from the General Fund and other Special Revenue funds will be booked as "Transfers Out" to the Bond Retirement Fund and as debt service expense in the Bond Retirement Fund.

Community Health Center Activities

The Community Center Health Activities Fund's expenditures are increasing by \$1.4 million due primarily to increases in personnel and benefits.

Cincinnati Health District

The Cincinnati Health District Fund's expenditures are increasing by \$1.4 million due primarily to increases in personnel and benefits.

Hazard Abatement

The Hazard Abatement Fund's expenditures are decreasing by \$0.8 million due to the transfer of positions and non-personnel expenditures to the General Fund as part of department-wide reorganization.

Income Tax-Infrastructure

The Income Tax-Infrastructure Fund's expenditures are increasing by \$1.6 million due primarily to increases in personnel and benefits as well as various contractual services. A new position for pedestrian safety initiatives was added in this fund.

Metropolitan Sewer District

The Metropolitan Sewer District's (MSD) budget information contained in this budget document is for informational purposes only. The MSD's annual budget is approved by the Hamilton County Board of County Commissioners. MSD's budget is based on a calendar year (January 1 through December 31) not the City's fiscal year (July 1 through June 30). The projected \$6.5 million decrease in the MSD's expenditure budget is primarily due to a decrease in employee benefits, non-personnel and properties.

Stormwater Management Fund

The Stormwater Management Fund's expenditures are increasing by \$1.3 million due to increases in personnel and benefits, debt service, and increases for various contractual services including increased costs for sewer repairs and recycling.

Water Works

The \$12.5 million increase in the Water Works Fund is primarily due to increases in various non-personnel expenses, including utility cost increases for electric power and natural gas, contractual services, and various chemicals.



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Staffing Plan

The Approved FY 2023 Budget Update does not include the displacement or layoff of City employees. Within the General Fund, staffing increases in various departments are part of the Approved Budget in order to focus on core services and strategically increase staff for certain programs and activities as the city emerges from the COVID-19 pandemic. In contrast, the Restricted Funds are relatively unchanged with some staff positions being absorbed by the General Fund. In this respect, there is a moderate reversal of the staffing trends experienced in both FY 2021 and FY 2022.

All Funds Staffing Summary

The Approved FY 2023 Budget Update provides for a net, all funds increase of 54.75 FTE over the Approved FY 2022 Budget. Fifteen departments are increasing FTE for a total citywide increase of 60.99 FTE. These increases are offset by reductions of 6.24 FTE in three departments.

General Fund Staffing Summary

General Fund positions increase by 53.63 FTE in the Approved FY 2023 Budget Update. These General Fund FTE increases are shared by twelve departments. There are no instances of FTE reductions in the General Fund.

Restricted Funds Staffing Summary

Restricted Fund positions increase by 1.12 FTE in the Approved FY 2023 Budget Update. Five departments show a total increase of 17.34 FTE, which is partially offset by a reduction of 16.22 FTE in five departments.

Table XII – Approved FY 2023 Budget Update City Staffing Plan

<i>(in Full-Time Equivalents, FTE)</i>	FY 2022 Approved Budget	FY 2023 Approved Budget Update	Change From FY 2022
General Fund	3,331.25	3,384.88	53.63
Restricted Funds	<u>2,866.26</u>	<u>2,867.38</u>	<u>1.12</u>
Total City Staffing	6,197.51	6,252.26	54.75

General Fund: Changes by Department/Agency

The overall General Fund increase of 53.63 FTE in the Approved Budget Update is primarily the result of increases in the City Manager's Office, the Department of Buildings & Inspections, the Department of City Planning & Engagement, the Cincinnati Recreation Commission, and the Law Department. These departments represent 45.39 FTE of the total General Fund increase of 53.63 FTE. The balance of the General Fund increase of 8.24 FTE involves small FTE increases among seven other departments.



City Manager's Office

The City Manager's Office shows an 18.19 FTE increase, which is influenced by changes in the Emergency Communications Center, the Office of Procurement, the Office of Human Services, the Office of Communications, the Office of Environment and Sustainability, and the Office of Performance and Data Analytics. Of the 18.19 FTE increase, a 10.19 FTE increase occurs in the Emergency Communications Center due to the addition of 9.0 FTE Customer Relations Representatives for the 311 service line expansion and a net increase of 1.19 FTE for three part-time Emergency Communications Instructors. The remaining 8.0 FTE increase includes the addition of an Administrative Specialist for Special Events Permitting, an Assistant to the City Manager to assist with code enforcement activities and community engagement, a Supervising Management Analyst for the Office of Human Services, a Supervising Management Analyst to serve as the Deputy Director for the Office of Communications, a Graphic Designer for the Office of Communications, an Equity and Community Outreach Coordinator for the Office of Environment and Sustainability, a Buyer in the Office of Procurement, and a Senior Management Analyst for the Office of Performance and Data Analytics.

Department of Buildings and Inspections

The Department of Buildings and Inspections is implementing an organizational restructuring plan. This involves the transferring of staff from Restricted Funds to the General Fund, resulting in an 8.0 FTE increase in the General Fund. These changes include the partial transfer of Private Lot Abatement Program (PLAP) staff and the transfer of all Hazard Abatement staff to the new comprehensive Inspections Division. While these positions are moving to the General Fund, the positions will still be funded by the Restricted Funds through reimbursements.

Department of City Planning and Engagement

The Department of City Planning & Engagement shows an increase of 8.0 FTE. Of these, 6.0 FTE are related to the transfer of the Zoning Program from the Department of Buildings & Inspections to City Planning & Engagement during FY 2022. Also, the Department is adding 2.0 FTE to address the citywide growth and expansion of community engagement activities.

Cincinnati Recreation Commission

The Cincinnati Recreation Commission added 6.20 FTE in full-time maintenance staff during FY 2022. The Department is also adding 1.0 FTE for an Administrative Technician position which will be funded by the Cincinnati Public Schools (CPS) to serve as a school resource for a total increase of 7.20 FTE.

Law Department

The Law Department increases by 4.0 FTE due to several programs and issues. Law added 3.0 FTE during FY 2022 via Ordinance No. 0413-2021 to provide staff for the Ethics and Good Government practice to support ethics, election, and campaign finance efforts. For FY 2023, Law is also adding a Law Clerk position to provide an annual one-year fellowship to hire a recent law school graduate that will support the Law Department's core functions and expand its capacity to take on special projects, while providing experience and exposure to municipal law practice for the recent graduate.



Other General Fund Department Changes

The Office of the Mayor shows an increase of 0.50 FTE. The increase is attributed to an additional part-time staff position.

The Clerk of Council's increase of 1.0 FTE is due to an additional Deputy Clerk position added during FY 2022.

The Department of Community & Economic Development increases by 2.0 FTE due to the addition of a Development Manager position during FY 2022 and the addition a Senior Development Officer to assist with monitoring and compliance as part of the Approved FY 2023 Budget Update.

The Department of Economic Inclusion increases by 1.0 FTE due to the addition of a Development Manager to assist with wage enforcement efforts.

The Enterprise Technology Solutions Department increases staff by a net amount of 1.20 FTE. This increase is due to the addition of a Supervising Management Analyst, the addition of an Information Technology Assistant Manager, and the restoration of a part-time Computer Systems Analyst to full-time. These increases are partially offset by the elimination of a Graphic Designer.

The Human Resources Department increases staff by 1.0 FTE due to the addition of a Senior Human Resources Analyst to assist with additional work generated from centralizing Human Resources.

The Cincinnati Parks Department's FTEs increase by 1.74 FTE which is due to re-organizational efforts within the department to shift contracted work from third party vendors to in-house staff.

Restricted Funds: Changes by Department/Agency

In the Approved FY 2023 Budget Update, the Restricted Funds' staffing plan increases by a net 1.12 FTE affecting ten departments. Five departments show increases and five departments experience decreases.

The largest Restricted Funds increase is in the Cincinnati Health Department (CHD) with 14.68 additional FTE. The majority of the increase is due to the addition of FTE in the Cincinnati Health District Fund resulting from a departmental reorganization during FY 2022. The balance of the change is attributable to additional grant funded positions (including an increase in part-time FTE) to better align CHD's staffing with the service needs of the population. For FY 2023, an Accreditation Coordinator position is being added in order to manage and maintain the department's accreditation from the Public Health Accreditation Board.

Other Restricted Funds increases include the following: Enterprise Services (Parking Facilities Division) adds an Administrative Technician position; Enterprise Technology Solutions restores a part-time Computer Systems Analyst to full-time; the Department of Transportation & Engineering restores a part-time Graphic Designer to full-time; and adds a City Planner to focus on pedestrian safety initiatives; finally, the Department of Finance's Risk Management Division is upgrading a part-time Public Health Consultant to a full-time Public Employees Assistance Program Counselor to meet the growing service needs of the Public Employees Assistance Program (PEAP).

Restricted Funds FTE decreases impact the following five departments: the Department of Buildings & Inspections, the Cincinnati Parks Department, the Department of Public Services, the Cincinnati Recreation Commission, and the Greater Cincinnati Water Works.



The Department of Buildings & Inspections experiences the largest Restricted Funds decrease of 9.0 FTE. The Department reduces staff by 5.0 FTE in the Hazard Abatement Fund and 4.0 FTE in the Stormwater Management Fund. These changes include the partial transfer of Private Lot Abatement Program (PLAP) staff and the transfer of all Hazard Abatement staff to the new comprehensive Inspections Division in the General Fund. While the positions are moving to the General Fund, the Restricted Funds will continue to provide resources for the expenses through reimbursements.

The Cincinnati Parks Department is engaged in a minor reorganization effort to eliminate vacant, part-time positions in order to add more permanent positions. The 1.50 FTE reduction in the Restricted Funds reflects those changes.

The Department of Public Services shows a net reduction of 0.35 FTE due to a decrease in Laborer positions in the Traffic and Road Operations Division (TROD) and the elimination of a part-time Customer Relations Representative. These reductions are partially offset by the addition of an Automotive Mechanic Crew Chief.

The Cincinnati Recreation Commission is reducing part-time positions to create full-time maintenance staff. This reorganization effort involves the reduction of 0.48 FTE in the Restricted Funds.

GCWW deleted 10.89 FTE that are no longer required. This decrease is offset by the addition of 6.0 FTE including: a new Lead Line Replacement Team of 4.0 FTE added to the Distribution Division; 1.0 FTE in the Business Services Division to help with increased reporting in the Director's Office; and a 1.0 FTE Assistant Superintendent position in the Commercial Division to manage the approximately 10-year AMI meter replacement capital project for a total net decrease of 4.89 FTE.



*Table XIII - Approved FY 2022 to Approved FY 2023 Budget
Update City Staffing Plan By Department*

Staffing Plan - Update Department	General Fund Change from FY 2022	Restricted Funds Change from FY 2022	All Funds Change from FY 2022
City Council	0.00	0.00	0.00
Office of the Mayor	0.50	0.00	0.50
Clerk of Council	1.00	0.00	1.00
City Manager's Office	18.19	0.00	18.19
Buildings & Inspections	8.00	(9.00)	(1.00)
Citizen Complaint Authority	0.00	0.00	0.00
City Planning & Engagement	8.00	0.00	8.00
Community & Economic Developmer	2.00	0.00	2.00
Economic Inclusion	1.00	0.00	1.00
Enterprise Services	0.00	1.00	1.00
Enterprise Technology Solutions	1.00	0.20	1.20
Finance	0.00	0.26	0.26
Fire	0.00	0.00	0.00
Health	0.00	14.68	14.68
Human Resources	1.00	0.00	1.00
Law	4.00	0.00	4.00
Parks	1.74	(1.50)	0.24
Police	0.00	0.00	0.00
Public Services	0.00	(0.35)	(0.35)
Recreation	7.20	(0.48)	6.72
Sewers	0.00	0.00	0.00
Stormwater Management Utility	0.00	0.00	0.00
Transportation & Engineering	0.00	1.20	1.20
Water Works	0.00	(4.89)	(4.89)
Total	53.63	1.12	54.75

Operating Budget Summary

Staffing Plan



Public Safety Staffing

Public Safety FTE includes all positions in both the Fire and Police Departments (sworn and non-sworn). It is important to note that the Public Safety FTE total also includes 151.19 FTE in the Emergency Communications Center and 7.0 FTE in the Enterprise Technology Solutions Department which provide information technology services to the Emergency Communications Center. Non-Public Safety FTE consists of all City FTE not included in the Public Safety total.

The Approved FY 2023 Budget Update provides a Public Safety workforce of 2,302.19 FTE. In the Approved FY 2023 Budget Update the Public Safety workforce increases by 10.19 FTE as a result of staff additions in the Emergency Communications Center. Non-Public Safety FTEs increase by 44.56 FTE.

Table XIV - Public Safety FTEs Compared to Non-Public Safety FTEs

<i>(in Full-Time Equivalents, FTE)</i>	FY 2022	FY 2023	Change
	Approved Budget	Approved Budget Update	From FY 2022
Public Safety FTE	2,292.00	2,302.19	10.19
Non-Public Safety FTE	<u>3,905.51</u>	<u>3,950.07</u>	<u>44.56</u>
Total All Funds FTE	6,197.51	6,252.26	54.75

General Fund: Public Safety FTE and Non-Public Safety FTE

Concentrating on the General Fund, Table XV below shows that public safety staffing trends in the General Fund are consistent with the total General Fund budget since all public safety FTE are concentrated in the General Fund. Furthermore, it is important to note that public safety is the primary focus of General Fund expenditures. Public Safety FTE represent approximately 37% of the All Funds total workforce in the Approved FY 2023 Budget Update, but approximately 68% of the total General Fund workforce in the Approved FY 2023 Budget Update. Public safety positions increase by 10.19 FTE in the Approved FY 2023 Budget Update. General Fund non-public safety positions increase by 43.44 FTE across twelve departments in the Approved FY 2023 Budget Update. Overall, General Fund FTE increases by 53.63 FTE in the Approved FY 2023 Budget Update.

Table XV - General Fund: Public Safety FTE/Non-Public Safety FTE

<i>(in Full-Time Equivalents, FTE)</i>	FY 2022	FY 2023	Change
	Approved Budget	Approved Budget Update	From FY 2022
General Fund Public Safety	2,292.00	2,302.19	10.19
General Fund Non-Public Safety	<u>1,039.25</u>	<u>1,082.69</u>	<u>43.44</u>
Total General Fund Staffing	3,331.25	3,384.88	53.63



As shown in Table XVI, the level of sworn FTE is unchanged in both the Police and Fire Departments in the Approved FY 2023 Budget Update.

The Police Department is expected to have a recruit class of 53.0 FTE slated to start in July 2022. This will include 43.0 FTE that are eligible for reimbursement from the Community Oriented Policing Services (COPS) Hiring Grant. The Police Department is expected to have another recruit class of 35.0 FTE starting in May 2023, of which 25.0 FTE will be eligible for COPS Hiring Grant reimbursements.

The Fire Department is expected to have a recruit class of 50.0 FTE slated to start in October 2022 and another recruit class of 50.0 FTE slated to start in June 2023. While there are no grant funds available at this time for the Fire recruit classes, the department has applied for a Staffing for Adequate Fire and Emergency Response (SAFER) grant. The next round of grant awards will be announced in the Fall of 2022.

*Table XVI - Approved FY 2023 Budget Update
Sworn Strength Staffing Summary*

<i>(in Full-Time Equivalents, FTE)</i>	FY 2022 Approved Budget	FY 2023 Approved Budget Update	Change From FY 2022
Police Sworn	1,059.00	1,059.00	0.00
Fire Sworn	<u>859.00</u>	<u>859.00</u>	<u>0.00</u>
Total Sworn	1,918.00	1,918.00	0.00

The chart below shows the estimated sworn strength for both Police and Fire in July of 2022 and June 2023. The estimate takes into account the expected graduation of recruits each year as well projected attrition of sworn staff.

Table XVII - Projected Sworn Staffing Summary During FY 2023

	July 2022	February 2023 53 Police Recruits Graduate	April 2023 50 Fire Recruits Graduate	June 2023
POLICE	964	988	981	974
FIRE	816	795	839	834

Longer Term Staffing Trends

A longer perspective is shown in Table XVIII. The total public safety FTE supported by the General Fund has increased by 107.29 FTE since the year 2000 which represents a 4.89% increase while non-public safety

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Staffing Plan



positions have decreased by 891.51 FTE or 45.18% during the same period. Overall, General Fund FTE has declined by 18.81% since 2000.

Table XVIII - General Fund FTE Change 2000-2023

<i>(in Full-Time Equivalents, FTE)</i>	CY 2000 Approved Budget	FY 2023 Approved Budget Update	FTE Change From 2000 Budget	Percentage Change
Public Safety FTE	2,194.90	2,302.19	107.29	4.89%
Non-Public Safety FTE	<u>1,973.20</u>	<u>1,082.69</u>	<u>(890.51)</u>	<u>-45.13%</u>
Total General Fund Staffing	4,168.10	3,384.88	(783.22)	-18.79%

In Table XIX, sworn public safety positions have increased by 131.00 FTE since the year 2000. This represents a 7.33% increase in sworn staff since 2000.

Table XIX - Public Safety Sworn FTE Change 2000-2023

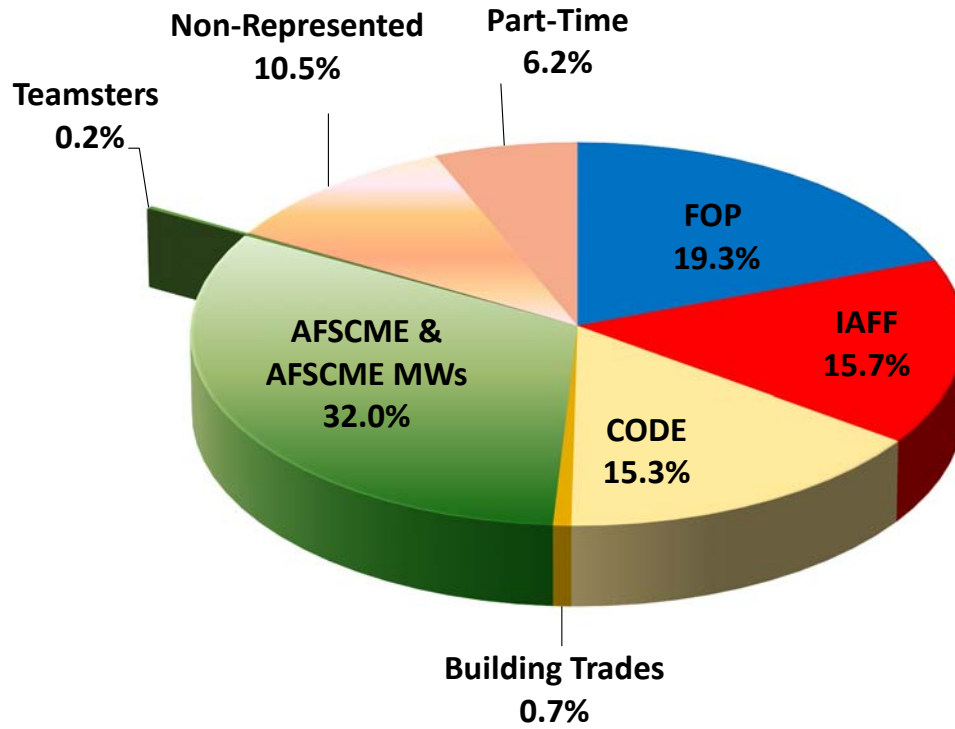
<i>(in Full-Time Equivalents, FTE)</i>	CY 2000 Approved Budget	FY 2023 Approved Budget Update	FTE Change From 2000 Budget	Percentage Change
Public Safety Sworn FTE	1,787.00	1,918.00	131.00	7.33%

Distribution of FTE by Bargaining Unit

There are six bargaining units that represent employees. Those six units include: the American Federation of State, County and Municipal Employees (AFSCME) (which includes a separate labor contract for part-time Municipal Workers (MW)) the Cincinnati Building Trades Council, Cincinnati Organized and Dedicated Employees (CODE), the Fraternal Order of Police (FOP), the International Association of Fire Fighters (IAFF), and the Teamsters. Across all funds, represented employees account for 83.2% of all FTEs.



Graph II - Approved FY 2023 Budget Update Bargaining Unit Representation





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Staffing Plan - Update

	General Fund			Restricted Funds			All Funds		
	FY 2021	FY 2022	FY 2023	FY 2021	FY 2022	FY 2023	FY 2021	FY 2022	FY 2023
City Council	27.00	27.00	27.00	0.00	0.00	0.00	27.00	27.00	27.00
Office of the Mayor	10.00	10.00	10.50	0.00	0.00	0.00	10.00	10.00	10.50
Clerk of Council	6.80	6.00	7.00	0.00	0.00	0.00	6.80	6.00	7.00
City Manager	185.00	211.73	229.92	14.00	21.00	21.00	199.00	232.73	250.92
Buildings & Inspections	111.50	105.50	113.50	5.00	15.00	6.00	116.50	120.50	119.50
Citizen Complaint Authority	8.00	11.00	11.00	0.00	0.00	0.00	8.00	11.00	11.00
City Planning and Engagement	10.00	10.00	18.00	0.00	0.00	0.00	10.00	10.00	18.00
Community & Economic Development	22.00	22.00	24.00	15.00	14.00	14.00	37.00	36.00	38.00
Enterprise Services	0.00	0.00	0.00	39.38	37.38	38.38	39.38	37.38	38.38
Economic Inclusion	9.00	9.00	10.00	3.00	3.00	3.00	12.00	12.00	13.00
Enterprise Technology Solutions	57.90	53.70	54.70	37.80	35.80	36.00	95.70	89.50	90.70
Finance	78.00	59.00	59.00	38.70	32.70	32.96	116.70	91.70	91.96
Fire	908.00	905.00	905.00	0.00	0.00	0.00	908.00	905.00	905.00
Health	0.00	0.00	0.00	537.86	575.46	590.14	537.86	575.46	590.14
Human Resources	20.10	22.10	23.10	4.00	3.00	3.00	24.10	25.10	26.10
Law	74.20	81.70	85.70	14.00	11.00	11.00	88.20	92.70	96.70
Parks	149.40	144.40	146.14	80.80	83.80	82.30	230.20	228.20	228.44
Police	1,241.00	1,239.00	1,239.00	0.00	0.00	0.00	1,241.00	1,239.00	1,239.00
Public Services	112.00	121.00	121.00	326.00	309.00	308.65	438.00	430.00	429.65
Recreation	289.55	280.12	287.32	131.26	131.26	130.78	420.81	411.38	418.10
Sewers	0.00	0.00	0.00	740.00	740.00	740.00	740.00	740.00	740.00
Stormwater Management Utility	0.00	0.00	0.00	34.00	34.00	34.00	34.00	34.00	34.00
Transportation & Engineering	13.00	13.00	13.00	190.30	184.80	186.00	203.30	197.80	199.00
Water Works	0.00	0.00	0.00	667.44	635.06	630.17	667.44	635.06	630.17
Total	3,332.45	3,331.25	3,384.88	2,878.54	2,866.26	2,867.38	6,210.99	6,197.51	6,252.26
Police Sworn	1,059.00	1,059.00	1,059.00	0.00	0.00	0.00	1,059.00	1,059.00	1,059.00
Fire Sworn	859.00	859.00	859.00	0.00	0.00	0.00	859.00	859.00	859.00
Non-Sworn	1,414.45	1,413.25	1,466.88	2,878.54	2,866.26	2,867.38	4,292.99	4,279.51	4,334.26



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FY 2022 Accomplishments by Department

Approving an annual budget provides an important opportunity to see not only where the City is going but to also identify significant accomplishments over the past year. The following highlights some of those successes in FY 2022.

City Manager's Offices (CMO)

- The Office of Human Services dramatically improved the deployment of the City's Human Services Fund through the implementation of an enhanced partnership with United Way of Greater Cincinnati, resulting in 98% of Human Services Fund contracts being executed by August 2021 and improved service delivery with recipient human services organizations.
- The Office of Human Services refined and implemented new policies related to homeless encampments, resulting in enhanced services to individuals experiencing homelessness encountered in encampments (housing dozens of people) and significantly reducing nuisance conditions at such sites.
- The Office of Human Services successfully launched the inaugural Children and Families Cabinet in collaboration with Councilmember Landsman's Office.
- The Office of Human Services successfully partnered with Greater Cincinnati Water Works, the Legal Aid Society of Greater Cincinnati, and the Cincinnati-Hamilton County Community Action Agency to deploy millions of dollars in emergency rent, utilities, and eviction prevention assistance to tenants across the City's 52 neighborhoods.
- The Office of Human Services provided strategic leadership for the Manager's Advisory Group's problem-solving project in service to youth.
- In FY 2022, the Office of Communications/CitiCable produced more than 100 live and streamed meetings of Cincinnati City Council, including committees and special public hearings and meetings. Additionally, as of March 9, 2022, it has produced over 60 "Live" hybrid and streaming Cincinnati boards and commissions meetings.
- The Office of Communications/CitiCable also streamed, recorded and aired numerous press conferences and events during FY 2022. The topics ranged from COVID-19 relief information, the Mayor's COVID-19 announcements, community engagement events, City development projects, Cincinnati Police and Fire memorials and class graduations, and the Cincinnati City Council and Mayor inauguration. The office also covered various City department public information events ranging from Ohio Ethics Law training, Landlord Training, Police/Fire/911 safety education, honorary secondary street-naming events, and other recognition ceremonies.
- The Office of Communications/CitiCable manages five of the City's Facebook pages. It has expanded the City of Cincinnati's social media audience since July 1, 2021, which now numbers over one million people. This is an increase of 165% and over 400,000 engagements as of March 9, 2022.



- The Office of Communications/CitiCable recorded and aired the following City department informational talk shows: InFocUS and Be the Change (Office of Human Relations), Getting Down to Business (Community Development), and Gateway to Economic Inclusion (Economic Inclusion).
- From January 2021 through early March 2022, the three staff members of the Office of Communications/CitiCable covered more than 280 events and produced hundreds of hours of streamed and on-demand video and social media messaging.
- The Office of Constituent Affairs (OCA) worked with Cincinnati Area Geographic Information System (CAGIS) to design and launch a portal to facilitate City Council questions and to work with Council staff to serve customers quickly and efficiently. We have already resolved over 471 constituent issues and are evaluating data to generate efficiencies in service delivery. OCA has hosted eight training sessions and continues to give one-on-one guidance and use feedback to improve the user experience.
- The Office of Constituent Affairs (OCA) and the Emergency Communications Center (ECC) entered the first phase of the 311 roll-out. Callers in the City of Cincinnati using any major landline or wireless carrier can call 311 twenty-four hours a day, seven days a week to receive live, in-person customer service. The new 311cincy.gov website and 311Cincy social media pages also launched in conjunction with the first phase.
- The Office of Aging and Accessibility created an online presence and tools. The enhanced web page now features streamlined accessibility complaint information and the ability to request an accommodation online. AccessCincy was also developed for the page to connect people to various tools and resources across City departments including, for example, a new visitor card for deaf people to use while interacting with the Police.
- The Office of Aging and Accessibility was able to ensure accessibility of public facing documents is required under Administrative Regulation 79 and each department communicator is responsible for ensuring compliance and has plenty of training opportunities to learn how to achieve accessibility.
- The OCA, Emergency Communications Center (ECC), and Enterprise Technology Solutions (ETS) are launching a Constituent Affairs Knowledgebase, which can be used by any City employee, interacting with the public, to answer most frequently asked questions provided by each City department. The Knowledgebase is an evolving tool meant to grow with the needs of our constituents and get consistent answers quickly without phone transfers or frustrating members of the public.
- The Office of Grant Administration developed a partnership and executed a funding strategy with the County to deliver federal COVID-19 funding to improve and/or rehabilitate family shelter facilities with COVID-19 mitigation measures to restore and/or expand capacity.
- The Office of Grant Administration deployed more than \$30M of American Rescue Plan (ARP) resources through individual funding agreements with nonprofit partners for community-level COVID-19 response and hardship relief.
- The Office of Grant Administration implemented a full redesign of federal grant programs to retain funding and ensure federal compliance.



- The Office of Grant Administration authored and managed the application process for \$34 million of Housing and Urban Development (HUD) Section 108 funds, dedicated to affordable housing in the City.
- The Office of Human Relations' (OHR) InFocUS produced and aired 18 public affairs episodes, and InFocUS viewership doubled in FY 2022. In addition, some of the guests of InFocUS, including prestigious Civil Rights legends Xernona Clayton, Andrew Jackson, and Otis Moss have not appeared on many local media outlets.
- The Office of Human Relations (OHR) organized and hosted a two-day Anti-Gun Violence Memorial Collection event in October 2021. In partnership with Everytown for Gun Safety, the memorial is the first national memorial to give survivor families the opportunity to honor their loved ones who were taken by gun violence and to help bring awareness to those who are being affected by gun violence. OHR collected 48 remembrance objects, the most received at any collection nationwide.
- The OHR joined the Cincinnati National Association for the Advancement of Colored People (NAACP) in a winter coat drive. The overall goal was to collect a new coat for all 332 students at South Avondale Elementary school. OHR collected 159 coats, one for all 4-6 grade students, along with scarves, gloves, and hats. Extra coats not given to the school were donated to local churches, the Wesland Chapel Mission Center, and to the children of incarcerated women.
- The OHR teamed up with the Mayerson Jewish Community Center to celebrate the festival of Sukkot, the fall harvest festival. Their Under One Roof community art exhibit featured artwork designed by groups and individuals around their interpretation of a central theme, Resilience and Renewal. The exhibit was on display in a temporary sukkah in the Mayerson JCC courtyard in September 2021. Rising artist Arielle Miller, a student who attends a local creative arts high school, created a piece of artwork to represent the OHR.
- In recognition of Black History Month and Juneteenth, OHR collaborated with community advocate Kai Stoudemire-Williams on the 3rd annual citywide, "Black is Excellence" (BIE). BIE highlights 15 of Cincinnati's finest in celebration of their numerous contributions to our city. The honorees will be featured on banners and digital LED platforms that will be on display downtown and surrounding areas starting in February and again in June.
- The Office of Budget and Evaluation received the Government Finance Officers Association's Distinguished Budget Presentation Award for the FY 2022 biennium, starting July 1, 2021.
- The Office of Performance and Data Analytics implemented the Revocable Street Privileges online application in partnership with the Law Department and the Department of Transportation and Engineering.
- The Office of Performance and Data Analytics received acceptance into the 2022 Bloomberg Innovation Training program, which provides a cross-departmental team with the opportunity to apply new innovation skills to a community-facing problem by working collaboratively within City Hall and with the community to promote an equitable, inclusive approach to problem-solving. The program will take place from February-December 2022 with a focus on community engagement.

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FY 2022 Accomplishments



- The Office of Performance and Data Analytics was awarded a \$75,000 grant through Cities for Financial Empowerment (CFE) to help the City create a data-driven municipal blueprint to address racial wealth inequity in the City through financial empowerment strategies, include asset building, consumer protection, banking access, and financial literacy.
- The Office of Performance and Data Analytics collaborated with the Cincinnati Police Department's (CPD) Crime Analysis and Problem Solving (CAPS) team to standardize crime and operations reporting across agencies while automating data processing. This contributed to cutting down 46% of CAPS daily data processing duties and allowed them to reallocate the approximated 20 weekly hours saved for crime analysis.
- The Office of Performance and Data Analytics launched a performance management pilot program with Buildings & Inspections, the Department of Transportation and Engineering, and the Department of Community and Economic Development to identify robust key performance indicators for the departments' key services to use in operational decision making.
- The Cincinnati Community Perceptions Survey, developed by OPDA with the assistance of a consulting firm, is intended to allow the administration to evaluate resident satisfaction with City services and measure that level of satisfaction against cities of similar size, location, and demographics. This year's survey will set a baseline for Cincinnati to work from with the goal of better understanding where we are excelling in service delivery and where we could benefit from intentional improvement and resources.
- The Office of Performance and Data Analytics successfully facilitated a process redesign for the Lead Hazard Control Grant program, which led to an increase in program efficiency by decreasing the overall burden of the program for participating residents and streamlining grant compliance procedures for the City.
- The Office of Performance and Data Analytics is leading a multi-departmental working group through the design process with the goal of achieving a clear and well communicated IT procurement system for all City departments. Temporary workflows have been put in place to drive immediate impact, with a holistic process targeted to be in place by summer 2022.
- The Office of Internal Audit conducted operational audits, within generally accepted government auditing standards, by providing independent and objective assurance designed to add value and improve the operations of the City. This was achieved by examining and evaluating the efficiency of internal controls, and identifying and recommending opportunities to reduce cost, minimize risk, improve performance, and increase productivity of personnel and assets.
- The Office of Internal Audit produced five quality audit reports that included 47 recommendations to improve the internal control structure within City government.
- The Office of Internal Audit followed up on three audits to determine the status of the recommendations, and the steps taken by the department to follow through on the response.
- The Internal Audit Committee met to ensure transparency around governance, risk management, and internal control practices.



- The Office of Internal Audit oversaw the Fraud, Waste and Abuse Hotline in support of management's efforts to establish a culture that embraces ethics, honesty, and integrity, and properly investigated cases within Internal Audit's jurisdiction.
- The City of Cincinnati energized the largest municipally lead solar array in the country. This array is the size of 750 football fields and is located 40 miles east of the city in Highland County, Ohio. This array will provide 25% of the City government's electricity needs, produces enough energy to power 26,000 households and is the equivalent of removing 31,000 cars from the road every year.
- The Office of Environment and Sustainability (OES) provided energy efficiency upgrades and reduced energy bills of 381 low-income households. Through the WarmUp Cincy Program, OES works with landlords and residents of apartments to reduce the burden of energy bills and increase housing stability. This program is supported with funding from Duke Energy Ohio.
- The Office of Environment and Sustainability partnered with Green Umbrella/Common Orchard Project, Queen City Commons, Walnut Hills Redevelopment Foundation, Hamilton County R3Source and several other community stakeholders to secure a \$90,000 grant from the United States Department of Agriculture to support medium scale community composting creation and vegetative food waste drop-off sites in neighborhoods.
- The Office of Environment and Sustainability obtained a \$25,000 grant from The Greater Cincinnati Foundation for the City's Urban Agriculture Program (UAP), to provide funding for urban agriculture sites within the City. OES partnered with the Department of Community and Economic Development, using Community Development Block Grants for the Vacant Lot Reutilization Program to enhance the funding available through the UAP. Additionally, the Greater Cincinnati Regional Food Policy Council brought \$5,000 worth of funding in support of Farm to School agriculture efforts. A total of \$77,375 was awarded to 45 community stakeholders.
- The Office of Environment and Sustainability completed environmental compliance audits for 54 City facilities and nine departments to identify potential environmental compliance issues. The audits covered a range of environmental topics including air pollution control, hazardous waste, stormwater, wastewater, and chemical storage. OES educated the facilities and City staff on environmental regulations relevant to the location and provided best practices which can be implemented to reduce impact to the environment and improve safety.
- The Office of Environment and Sustainability managed the Cincinnati recycling program which diverted 12,600 tons away from the landfill and back into useful products. In addition, the program delivered or repaired 3,500 recycling carts to enhance the residential recycling experience.
- The Office of Procurement posted approximately 238 unique solicitations to the City's Vendor Self Service and Business Opportunities sites to date in FY 2022.
- The Office of Procurement remained a crucial part of the City's COVID-19 pandemic response, including sourcing personal protective equipment (PPE) and medical supplies to support vaccination events, as well as proactively sourcing testing kits. In addition, the



Printing Services operation ran central stores for the requisition and disbursement of supplies.

- The Office of Procurement worked with Enterprise Technology Solutions (ETS) to build a new Business Opportunities solution. The site provides a publicly accessible portal of current and historical business opportunities with the City and was designed to be more user-friendly.
- In addition to operating the City's central stores for the pandemic response, Printing Services maintained turnaround times and volume above industry standards. 763 requisitions and 632,652 pieces of outgoing mail have been processed in FY 2022 to date.
- The Office of Procurement solicited for a new third-party administrator to provide as-needed maintenance, minor construction, and repair services for all City facilities, inclusive of City departments, boards, and commissions, a contract valued at an estimated \$8,000,000 per year.
- The Office of Procurement refreshed the City's Purchasing Liaison program, including extensive training for all departmental liaisons and resource updates.

Buildings and Inspections (B&I)

- Buildings and Inspections reorganized and relaunched the Landlord Education Training Series via videoconferencing with Police, Law, Metropolitan Sewer District (MSD), Fire, and Public Services Property Maintenance Code Enforcement (PMCE).
- Buildings and Inspections restructured the Inspections sections beginning in February 2021. The restructure consisted of Property Maintenance Code Enforcement and Building Construction Inspections combining into one section giving the property owner only one inspector for all code enforcement and construction activities allowing B&I to be more customer friendly, improve customer service, and educate customers more effectively.
- Buildings and Inspections issued 89% of approved permits within three business days. There were 10,242 applications submitted and 8,918 permits issued.
- Buildings and Inspections completed same-day reviews from Tier 1 and Tier 2 review services and reviewed more than 40% of the total plan reviews by the Building Plans Examination section. This high diversion rate allows for more complete and timely reviews of larger projects by the remaining building plan professionals.
- The Building Plan Examination section met or exceeded established department plan review goal days over 99% of the time. The department goals for review times: Ohio Building Code (OBC) - 15 working days for initial review, OBC revisions - five working days review, Residential Code of Ohio (RCO) - 10 working days for initial review, and RCO revisions - five working days review.
- Buildings and Inspections participated in the multi-agency coordinated site review service, Special Event Permit program, Public Assembly Permit program, Board of Building Appeals Hearings, and the Alternative Engineered Design process.



- Buildings and Inspections continues to meet the targeted scheduling goal of two business days for the Courtesy Inspection process.
- Buildings and Inspections' Consolidated Site Review process met targeted completion goals of 10 days for Preliminary Design Review projects and 20 days for Development & Technical Design Review.
- Buildings and Inspections' Inspections Division successfully implemented a 48-week Inspector Training Program that supplies fundamental and continued skills training to current and prospective inspectors. An Assistant Supervisor of Training was hired and is charged to closely nurture the accomplishments and maturity of the training program.
- Buildings and Inspections completed 16,690 plumbing inspections and HVAC/Building permit inspections increased by 35%.
- Buildings and Inspections hired a Housing Services Coordinator to aid citizens with rehousing after displacement from unsafe housing and connect them with finding services to help solve housing related issues. The position will also coordinate the Department's activities of the Housing Assistance Repairs and Building Order Remission program (HARBOR).
- The Property Maintenance Code Enforcement (PMCE) Division enforced 2,935 health and safety code violations involving 1,269 cases. The estimated value of the work necessary to correct these violations is \$8,424,000.
- Property Maintenance Code Enforcement (PMCE) held seven public nuisance hearings involving 39 condemned buildings and demolished 24 blighted buildings at an average cost of \$13,296 for a total of \$319,098. PMCE barricaded 139 vacant open abandoned buildings at an average cost of \$256 per building and total cost of \$49,528.
- Property Maintenance Code Enforcement (PMCE) conducted a total of 21,161 inspections as follows:
 - o 518 barricading and monitoring vacated buildings
 - o 14,511 housing code inspections
 - o 749 vacant foreclosed property inspections
 - o 65 foreclosed residential properties registered for monitoring with fee revenue of \$31,773. PMCE enforced and monitored the compliance of the Vacated Building Maintenance License (VBML) requirements on 1,346 buildings.
 - o 2,108 residential zoning code enforcement inspections
 - o 243 commercial zoning inspections
 - o 1,683 fire escape and facade inspections



- o PMCE gained compliance on 28 facades and fire escapes including the engineer/architect reports and necessary repairs to assure safety.
- o 347 concentrated code enforcement inspections
- o 702 demolition inspections of dangerous and unsafe buildings.
- o 207 quality control inspections behind inspectors to review work quality and customer service.
- Property Maintenance Code Enforcement (PMCE)'s Residential Rental Registration (RRR) registered 10,949 rental properties. PMCE is also currently processing 301 distressed rental properties under the Residential Rental Inspection (RRI) program.
- Buildings and Inspections' Private Lot Abatement Program (PLAP) identified 85 blighted, vacant lots that have been abandoned and were maintained by the PLAP contractors over the last several years. Letters were sent to abutting property owners notifying them that property near them would be up for auction and encouraged them to participate in the Forfeited Land Sale. As a result of these efforts, several of the vacant lots are now owned and being maintained by responsible property owners and have been taken out of PLAP.
- The Private Lot Abatement Program has inspected 5,423 new service requests entered by citizens. 623 abatements for referrals created between July 1, 2021 to present have been completed.
- In partnership with Keep Cincinnati Beautiful, Hamilton County Environmental Crimes Unit and the Port Authority, strategies of abating the conditions at the Beekman Dumping site were implemented such as installing a camera system for monitoring dumping activity, installing fencing to prevent future dumping, and the placement of "No Dumping Signs." There hasn't been a single complaint entered for this property since completion of the project in August 2021.

Citizen Complaint Authority (CCA)

- The Citizen Complaint Authority (CCA) commenced 87 new investigations based on citizen complaints in 2021. In addition, CCA referred 166 complaints to the Cincinnati Police Department (CPD) for investigation after screening and reviewing those complaints. With respect to Fiscal Year (FY) 2022 specifically, to date, CCA has commenced 60 new complaints for investigation and referred 110 complaints to CPD for review and investigation.
- The Citizen Complaint Authority (CCA) completed 70 investigations in 2021 and issued 404 findings associated with those cases. During FY 2022, to date, CCA has investigated and completed 64 cases and issued 335 findings. From the end of FY 2021 through the beginning of FY 2022, through efficient case completion and the effective use of human resources, CCA saw the largest drop in its case backlog in more than five years.
- The Citizen Complaint Authority (CCA) responded to the scene of all officer-involved shootings that occurred in 2021 (two incidents total). That onsite response includes one shooting that has taken place in FY 2022 thus far. In all cases, CCA's Investigators monitored the processing of evidence by CPD, monitored interviews conducted by Homicide



Investigators, and gathered information necessary to open independent CCA investigations into the shootings.

- The Citizen Complaint Authority (CCA) responded to the scene of all cases involving deaths in police custody that occurred in 2021 (one incident total). That onsite response includes one death in custody that has occurred in FY 2022 thus far. In all cases, CCA's Investigators monitored the processing of evidence by CPD, monitored interviews conducted by Homicide Investigators, and gathered information necessary to open independent CCA investigations into the death.
- The Citizen Complaint Authority (CCA) issued 35 recommendations to the CPD and the City Manager's Office in 2021 and seven recommendations as of April 2022. Those recommendations addressed police policy and training, including the following topics: mental health policy, chokehold policy, use of force reporting, bias free policing tracking, domestic violence tracking, critical incident and firearm discharge review, Body Worn Camera (BWC) use policy, medical aid to suspects, TASER/Conducted Electrical Weapon (CEW) use, harassment allegations, and corrective and disciplinary action.
- The Citizen Complaint Authority (CCA) participated in a monthly collaborative process with CPD and the Law Department to review CCA's recommendations, clarify areas of agreement and disagreement, and pursue implementation steps where areas of agreement exist.
- The Citizen Complaint Authority (CCA) CCA equipped its interview rooms with video recording equipment and instituted a new policy requiring its investigative interviews of CPD officers to be videotaped as a means of strengthening evidence gathering and affirming the integrity of its investigations.
- The Citizen Complaint Authority (CCA) participated in a project with the Office of Performance and Data Analytics and the City Manager's Office to review CCA's backlog of investigations, analyze backlog trends, and identify strategies for reducing the backlog. The project confirmed the need for CCA to continue pursuing a strategy of adding new Investigators to its staff, and successfully resulted in three new Investigators being approved for addition to CCA's table of organization.
- The Citizen Complaint Authority (CCA) will have trained and onboarded four new Investigators by the final quarter of FY22, which will result in the elimination of its investigations backlog by the end of the 2023 calendar year.
- The Citizen Complaint Authority (CCA) published its 2020 Patterns Report, which for the first time, provided information on the outcomes of complaints filed by repeat complainants, as well as the complaints associated with repeat officers. This report included a summary of all CCA recommendations and observations issued in 2020, and for the first time in CCA's history, also included the official responses to those recommendations provided by the Cincinnati Police Department.
- The Citizen Complaint Authority (CCA) prepared its 2021 Annual Report, which will summarize CCA's activities and outcomes for the 2021 calendar year, including, among other things, data analysis regarding CCA's investigations of serious interventions, complaint statistics, and five-year trends.



- The Citizen Complaint Authority (CCA) participated in the Annual Conference of the National Association for Civilian Oversight of Law Enforcement (NACOLE) in Tucson, Arizona, and received training on the latest civilian oversight strategies, investigative approaches, and trends. During the conference, CCA liaised with and provided guidance to public officials and representatives from other cities interested in strengthening their oversight agencies and learning from CCA.
- The Citizen Complaint Authority (CCA) partnered with six law school externs, including students from the University of Cincinnati College of Law and the Northern Kentucky University Salmon P. Chase College of Law, and leveraged their support and legal training in order to complete investigative reports. CCA also partnered with a college intern and three high school interns, and leveraged their talents to conduct policy research and strengthen CCA's administrative support. CCA also provided training and mentorship for all students.
- The Citizen Complaint Authority (CCA) began a collaboration with the Squire Patton Boggs Foundation as a partnership organization for its Racial Justice Fellowship Program.
- The Citizen Complaint Authority (CCA) provided 78 community engagements and trainings, reaching an estimated population of more than 1,100 people in 2021. CCA also participated in grassroots events as part of their community engagement.
- The Citizen Complaint Authority (CCA) and CPD jointly engaged with local civil rights organizations such as the Cincinnati NAACP, Cincinnati Black United Front (CBUF), Urban League of Greater Southwest Ohio, and others on a project to reform CPD's existing mediation processes for complaints (i.e. CPD's the Citizen Complaint Resolution Process).
- The Citizen Complaint Authority (CCA) collaborated with City Manager's Advisory Group (MAG) members, CPD, the City Manager's Office and other City departments on a problem-solving initiative to reduce gun violence in Cincinnati, including by serving on the City's Evaluation Committee for Request for Proposals (RFP) to address violence prevention and mental health advocacy.
- The Citizen Complaint Authority (CCA) provided engagements and trainings to two new classes of police recruits (including lateral recruits) with the Cincinnati Police Department.
- The Citizen Complaint Authority (CCA) updated its website to improve navigation and simplify the process for finding information pertaining to completed investigations. CCA began publishing full investigation reports for its completed cases to its website for the first time in CCA's history in order to improve transparency.
- The Citizen Complaint Authority (CCA) published its Frequently Asked Questions on its website in five different languages, including English, French, Nepali, Spanish, and Arabic.

City Planning and Engagement

- The Department of City Planning and Engagement (DCPE) took one neighborhood plan (Sayler Park) through the official approval process with the City Planning Commission and City Council in FY 2022 to-date. DCPE continued work on eight neighborhood plans including Mt. Auburn, Mt. Airy, Clifton, Hyde Park, Kennedy Heights, Columbia Tusculum,



West Price Hill, and West End, in FY 2022 to-date, with 11 additional neighborhood plans upcoming.

- The Department of City Planning and Engagement processed, analyzed, and moved seven zoning changes through the legislative process in FY 2022 to-date including on Woodburn Avenue (Evanston), Red Bank Road (Madisonville), Main Street (Central Business District), Oakley Station (Oakley), W. McMillan (CUF), Hollister Recreation Area (Mt. Auburn), and Marshall Avenue (CUF/Camp Washington).
- The Department of City Planning and Engagement reviewed two Final Development Plans in FY 2022 to-date including the master signage package of Phase 1 of Uptown Gateway in Avondale and the Black Music Walk of Fame at The Banks in the Central Business District.
- The Department of City Planning and Engagement reviewed four Local Historic Landmark designations in FY 2022 to-date. These included the St. Mark Church in Evanston, 4122 Glenway Avenue in West Price Hill, the Benjamin Stewart Home in Madisonville, and Terrace Plaza in the Central Business District.
- The Department of City Planning and Engagement has reviewed 18 Minor Subdivision of Land applications and 19 Major Subdivision of Land applications in FY 2022 to-date. Major Subdivisions of Land also require City Planning Commission review and approval.
- The Department of City Planning and Engagement has reviewed a total of 1,073 Environmental Reviews in FY 2022 to-date.
- The Department of City Planning and Engagement actively participates in the City's Coordinated Site Review Advisory Team and reviewed 46 projects in FY 2022 to-date.
- The Department of City Planning and Engagement has reviewed and taken to the City Planning Commission 21 sales and/or leases of City-owned property and 11 easement requests on City-owned property in FY 2022 to-date.
- The Department of City Planning and Engagement has reviewed and taken to the City Planning Commission five text amendments to the Municipal Code and/or Zoning Code in FY 2022 to-date including correcting scrivener's errors and promoting efficient and complementary development throughout the City, amending the urban design overlay district chapter, amending the urban agriculture chapter, amending the transit stop structures chapter, and removing density limitations in certain zoning districts.
- The Department of City Planning and Engagement worked on special projects for approval by the City Planning Commission during FY 2022 to-date, including changes to Sussex Avenue and Coffey Street in Mt. Washington, conversions from two-way to one-way traffic of Charles Street in Over-the-Rhine and a portion of Tusculum Avenue in Columbia Tusculum, and the conversion from one-way to two-way traffic of a portion of Walnut Street in Over-the-Rhine.
- The Department of City Planning and Engagement (DCPE) was asked by City Council and the City Manager's Office with input and participation from citizens, community councils, community groups, and City partners, to develop an additional community engagement plan in FY 2022. DCPE held three citywide Community Conversations meetings and sent out



a survey and has produced a draft Community Conversations Report for the City Manager's Office.

- The Department of City Planning and Engagement (DCPE) has continued to support other City departments in engagement efforts such as community budget engagement and Community Priority Requests / Neighborhood Project Suggestion processes. DCPE has also continued to participate in the Engage Cincy Action Team (ECAT), the Neighborhood Summit planning committee, Age-Friendly Cincinnati, Urban Forestry Board, Ohio-Kentucky-Indiana Regional Council of Governments, and the Live-Work-Play Coalition.
- The Zoning Division moved from the Department of Buildings and Inspections to the Department of City Planning and Engagement in FY 2022. The Department of City Planning and Engagement has reviewed 83 cases before the Zoning Hearing Examiner and 24 cases requiring zoning relief before the Historic Conservation Board in FY 2022 to-date.
- The Department of City Planning and Engagement has completed 3,965 zoning reviews of building permits in FY 2022 to-date.
- The Department of City Planning and Engagement has completed 706 historic conservation reviews of building permits in FY 2022 to-date.
- The Department of City Planning and Engagement has issued 214 Zoning Verification Letters and 195 Zoning Certificates of Compliance in FY 2022 to-date.
- The Department of City Planning and Engagement has reviewed 43 cases and taken them through the Historic Conservation Board process (including the 24 cases requiring zoning relief as mentioned above) and reviewed four Local Historic Designations and has taken them through the Historic Conservation Board process as well in FY 2022 to-date.
- The Department of City Planning and Engagement has reviewed and issued 146 Certificates of Appropriateness in Local Historic Districts/Landmarks and researched and reviewed 42 properties for the Urban Conservator Hearings in FY 2022 to-date.
- The Department of City Planning and Engagement had its name changed to include "and Engagement" late in FY 2021 (just prior to FY 2022), which added additional responsibilities including holding Community Engagement Meetings (CEMs) for private development projects seeking City funding of \$50,000 or more or a sale/lease of City-owned land/buildings with a fair market value of \$50,000 or more. DCPE held a total of 13 CEMs in FY 2022 to-date.
- The Department of City Planning and Engagement has been asked to conduct several zoning studies in FY 2022 to-date including a transit corridor zoning study, accessory dwelling units (ADUs) zoning study, Lick Run zoning study, zoning study in a portion of Over-the-Rhine, and a comprehensive zoning policies review to remove barriers to increase housing development within the City.

Community and Economic Development (DCED)

- DCED collaborated with Nehemiah Manufacturing Company LLC to relocate their headquarters to 1907 South Street. DCED facilitated a 15 year tax exemption for 100% of the



value of improvements made to property at 979 Berlin Street in Lower Price Hill, with the Phase 2 construction at a cost of \$3.63M. The project will result in total annual payroll of \$6,675,000, the relocation and retention of 17 employees with annual payroll of \$543K and the creation of 15 jobs with annual payroll of approximately \$450K.

- DCED collaborated with Clinical Trial Services, Inc. to obtain approval for a Job Creation Tax Credit (JCTC) to purchase the building located at 2090 Florence Avenue in Walnut Hills. DCED recommended an eight-year, 45% JCTC with a total retention period of 15 years for the creation of 70 new jobs. The reason for providing a payroll tax incentive is not only because the project provides an advantageous return on investment for the City, but it had competition from other states, including Kentucky.
- DCED recommended a 15-year tax exemption for 100% of the value of improvements made to 78 affordable apartment units located in 18 historic buildings scattered across the Pendleton neighborhood of Cincinnati. This project covers 81,048 square feet of residential space consisting of 78 residential units, at a total construction cost of approximately \$10,000,000.
- DCED recommended a 15-year tax exemption for 100% of the value of improvements made to property located at a former grocery store site at 4145 Apple Street in Northside which consists of construction of a new building of approximately 49,475 square feet of residential space, consisting of 57 rental units, at a total construction cost of approximately \$8.8 million. The vacant and blighted structure that currently exists on site will be demolished for the construction of the new building.
- DCED recommended a 4-year, 35% non-refundable job creation tax credit (JCTC) for Luma Financial Technologies, a fin-tech start-up company. The Company will be required to create 58 new jobs within the next three years with annual payroll of \$6,814,000 and retain those jobs for a total of eight years. They will retain 54 jobs and \$6,560,000 in annual payroll. Annual average salary will exceed \$115,000 per year.
- DCED recommended a 13-year Community Reinvestment Act (CRA) tax exemption for Hyde Park Partners, LLC, an affiliate of Brandi Corp, which specializes in medical office buildings, hotels, restaurants, and retail projects. The exemption applies only to the increase in value of the property site attributable to the project improvements. The site will consist of a 103-guest room hotel located at 2654 Madison Road. It is estimated that 17 jobs will be created at a total annual payroll of \$600,000.
- DCED facilitated redevelopment of the former Kenner Toy Factory site in Oakley into a mixed-use, phased development that will include 350 to 400 market-rate residential apartments, 150 to 200 units of senior housing, 105 single-family homes, and public infrastructure improvements to support the development. Total project cost is \$165M. It is estimated that the project will support the creation of 80 jobs at an annual payroll of \$3M following completion.
- DCED facilitated redevelopment of the District at Clifton Heights, Deaconess Hospital site, which includes new student housing, an 800-space parking garage, a 160-key hotel, and a new 17-bedroom sorority house for Delta Delta Delta. The Tax Increment Financing (TIF) revenue will be used to satisfy the obligation to the School Board and the Port Authority to



pay down the bond debt over the 30-year term of the TIF exemption. It is estimated that the project will support 700 jobs with \$15.7M in annual payroll.

- DCED recommended a 30-year TIF exemption for the construction of residential and commercial space at 1617 Elm Street and 1621 Logan Street in Over-The-Rhine. 33% of the Service Payments will be paid to Cincinnati Public Schools (CPS), and for tax years 11-30. The Developer will make a Voluntary Tax Incentive Contribution Agreement (VTICA) contribution equal to the greater of \$90K or 7% of Service Payments for streetcar funding, and contribute \$750K toward affordable housing.
- DCED recommended a 15-year Leadership in Energy and Environmental Design (LEED) CRA tax exemption for 100% of the value of improvements made to a scattered-site, mixed-use project which consists of the renovation of 10 existing buildings and the construction of a new building in Lower Price Hill. All 47 units are affordable rental units for households earning between 30% - 60% of the Area Median Income (AMI). This project has committed to a 33% Payment-in-lieu of Taxes (PILOT) to CPS. Construction cost is approximately \$9.4M.
- DCED recommended a 15-year, net 67% CRA tax exemption for 100% of the value of improvements made to seven mixed-use buildings in the 3100 block of Warsaw Avenue in East Price Hill. Warsaw is a main corridor through East and West Price Hill and the Creative Campus is a way to connect the Incline District with the revitalization of the Price Avenue corridor. The project will result in 13 units of affordable housing targeting 60-80% AMI and a construction cost of approximately \$5.5M.
- DCED recommended a 15-year, net 67% CRA Tax Exemption Agreement with Blair Lofts I, LTD and the Port for 100% of the value of improvements made to property located at 3401 Reading Road and 609 Maple Avenue in Avondale. Blair Lofts I project will consist of the new construction of a four-story, 64-unit apartment building and all units will be reserved for households earning between 30% - 60% of AMI with a total construction cost of approximately \$10M.
- DCED issued a Request for Proposals (RFP) for the sale and development of the City-owned property at 127 Green Street in OTR. With approval from City Planning Commission, Acanthus Group, LLC was recommended based on a determination that they had presented the most advantageous proposal for the redevelopment of the vacant property. The Acanthus Group will construct a new, three-story, LEED certified building with four units, and an estimated project cost of \$584K excluding acquisition.
- DCED worked with Seven Hills Neighborhood Houses and the Port Authority to recommend a 15-year, net 67% CRA exemption for 100% of the value of improvements made to property located at 1904 Linn Street, 2011 and 2025 Colerain Avenue, in the West End. The project consists of the renovation of three historic buildings to create 16 rental units at 80% AMI or lower, and approximately 1,600 square feet of commercial space with an anticipated construction cost of \$2M.
- DCED recommended a 12-year, net 52% CRA tax exemption for 100% of the value of improvements made to real property located at 5790 Center Hill Avenue in Winton Hills, in connection with the construction of a 14,000 square foot trucking and warehouse facility. The total project cost is \$2.2M and is expected to retain 35 full-time jobs, with a total annual payroll of \$2,150,000 and create six new jobs with a total annual payroll of \$360,000.



- DCED facilitated a 15-year tax exemption for 100% of the value of improvements made to property located at 205 W. Fourth Street in the Central Business District, in connection with the remodeling of an existing building to create both commercial retail and 282 residential units at a total construction cost of \$55.3M. This project is eligible for an extension of the abatement term up to 10 years because of the historical significance of the property.
- DCED recommended a 15-year CRA tax exemption for 100% of the value of improvements made to property located at 921-925 Curtis Street and 2363 St. James Avenue. The expense involved in the repurposing an older, vacant building, leads to limited Return on Investment (ROI) which is only financially feasible with a tax abatement in place. The developer commits to the relocation of 87 permanent jobs with a \$7M annual payroll and six new, permanent jobs with \$500K in annual payroll.
- DCED released an RFP for the sale and redevelopment of City-owned land located at 2429 Macauley Street., 2434 Vine Street., and 13 E. McMillan Street. With the approval from City Planning & Engagement and Parks, DCED reviewed proposals and recommended a sale to Auburn Land Holdings LLC for fair market value. Auburn Land Holdings will reimburse Parks \$259K for trees lost due to development and will provide \$30K annually for operational costs and capital improvements at Mt. Auburn parks.
- DCED recommended an eight-year net 52% CRA tax exemption for 100% of the value of improvements made to property located at 1623 Pleasant Street in OTR. The project will remodel the existing building and add an addition to the residential property. DCED solicited an RFP for the sale of the property in June 2019 and City Council approved the sale of this property on September 2, 2020. The project was approved at the Historic Conservation Board meeting on May 17, 2021.

Duke Energy Convention Center (DECC)

- The DECC applied for and received from Hamilton County \$1M in Coronavirus Aid, Relief, and Economic Security Act (CARES) funding for implementing COVID safety procedures and protocols.
- Through CARES Act funds, the ventilation system was upgraded with state-of-the-art minimum efficiency reporting value (MERV) filters and ultra-violet (UV) light systems, purchased required personal protective equipment (PPE), sanitization and cleaning products, a T20 LP Gas Floor Scrubber, a touchless Point of Sale system for the Café and touchless temperature check hardware.
- The DECC has been named a top 30 Convention Center in North America and recognized as a 2021 Center of Excellence for the second year in a row by EXHIBITOR Magazine, an industry leading publication. The Center was also recognized as a Prime Site Award Winner by Facilities and Destinations magazine for the 11th consecutive year.
- Duke Energy Convention Center has achieved Global Biorisk Advisory Council® (GBAC) STAR™ accreditation, the gold standard for prepared facilities. Under the guidance of GBAC, a Division of ISSA, the worldwide cleaning industry association, DECC has implemented the most stringent protocols for cleaning, disinfection and infectious disease prevention in its facility.

Operating Budget Summary

FY 2022 Accomplishments



- Community engagement and support continued with live events back at the DECC: Thanksgiving Fall Feast in partnership with Give Back Cincinnati, working with Cincinnati Public Schools "Toyful Joyful" lunch with Santa and gifts to children, high school student career tours with Institute of Hospitality Leadership and volunteer "clean-it-up days" days in the City.
- Major capital projects include escalators #1 & #2 Eco Modernization (completed 3/30/22), Level 2 Carpet replacement in all meeting rooms, public corridor and administration office, completion of the 5th and Elm Café, installed five additional touchless water bottle fountains and a new kitchen floor re-surface. DECC also upgraded the DECC house Public Announcement system, including new amps and switches, increasing reliability, and enhancing capabilities.
- Lumaze Light Festival was booked and hosted in November and December (replacing RedsFest) resulting in a net income gain of \$182,780 to the bottom line. The event was attended by more than 45,000 visitors who came downtown and enjoyed a new Cincinnati holiday experience.
- DECC partnered with Prestige A/V and Creative Services to establish a local broadcast studio at the Center. Located in an underutilized space, Live from 525 can be activated for virtual presentations, keynote speeches, pre-taped interviews or commercial interstitials by DECC clients or other downtown business groups needing broadcast capabilities.
- During the Cincinnati USA Convention and Visitors Bureau furlough, the DECC team continued working in partnership with clients and groups previously contracted for future dates, and secured 52 re-bookings for future dates, totaling more than \$3.5M in spending at the Center. The DECC sales team maintained the sales pipeline and continued to host site tours, visits and negotiated business for city-wide events.
- The DECC continued to make an environmental impact for our community through composting, recycling, and a roof solar array. Modifications and upgrades to heating, ventilation and air conditioning (HVAC) and lighting systems continue to reduce annual electrical consumption by over 800,000 kWh and save more than \$225,000 compared to the 2008 base year.

Department of Economic Inclusion (DEI)

- The Department of Economic Inclusion (DEI) reviewed 120 certification applications between July 1, 2021 and March 1, 2022.
- As of March 1, 2022, there are 151 certified Small Business Enterprise (SBE), Banks Small Business Enterprise (BSBE), Small Local Business Enterprise (SLBE), and/or Emerging Local Business Enterprise (ELBE) firms despite reduced staffing and a backlog of certification applications.
- There are 151 certified Minority Business Enterprise (MBE), Women Business Enterprise (WBE) and Minority Women Business Enterprise firms.
- In Fiscal Year 2022, 493 contracts worth more than \$500M were monitored by DEI for economic inclusion (MBE, WBE, MWBE and SBE) goals including the FC Cincinnati contract.



- 257 contracts worth \$483M were monitored for prevailing wage (Federal, State and Local Prevailing Wage), including the FC Cincinnati contract.
- DEI conducted four virtual Business Training Classes, "Making Certifications Work for You", "Doing Business with the City of Cincinnati," "Navigating On-Line Payroll Submissions for Prevailing Wage Projects," and "Post Award DEI Compliance Requirements for Construction Projects."
- The Disparity Study is on track. Monthly meetings are conducted with all City stakeholders such as the Assistant City Manager's Office, the Law Department and the Purchasing Division to discuss the progress of the study.
- DEI conducted 68 bid and Request for Purchase (RFP) reviews and one Request for Qualifications (RFQ) review from July 1, 2021 to March 2, 2022 to advise the Purchasing Division on MBE, WBE and/or SBE subcontracting goals. Responsible Bidder reviews for Greater Cincinnati Water Works were also conducted.
- DEI negotiated and continued conducting oversight of two leveraged support contracts with MORTAR and the African American Chamber of Commerce.
- DEI continued to monitor contracts subject to Wage Enforcement to ensure compliance with the Wage Enforcement requirements.
- DEI has been successful in moving certification applications in a timely fashion. The backlog caused by the COVID-19 pandemic has been greatly lessened despite reduced staffing. DEI continuously looks for ways to streamline the certification process.

Enterprise Technology Solutions (ETS)

- Enterprise Technology Solutions (ETS) coordinated across all City department users, a planned technology rollout, and implemented the Two-Step Verification for all IT workstation and Microsoft 365 related logins. This is a major step in the City's ability to fend off bad actors attempting to gain access to information systems to threaten or extort money.
- Enterprise Technology Solutions (ETS) extended City Hall WiFi access across all floors of the building.
- With no additional cost to the City, ETS worked to have complementary local area code conference calling added to Microsoft Teams. A Microsoft led training schedule was custom built for citywide staff learning, and a new knowledge sharing and training related internal site was setup to facilitate engagement and messaging.
- The ETS Service Desk implemented new Mobile Device Management software for all City devices, increasing device and overall security.
- Enterprise Technology Solutions (ETS) reprogrammed, upgraded firmware, and performed preventative maintenance on more than 1,000 radios to support operational changes for the Police and Fire departments.

Operating Budget Summary

FY 2022 Accomplishments



- Enterprise Technology Solutions (ETS) removed an aging/obsolete tower from the Cincinnati Observatory grounds and restored the area to park-like grounds matching the surrounding parcels.
- The Enterprise Technology Solutions (ETS) team upgraded the City's Human Resource Information System (CHRIS). This upgrade improved the user interface, increased the self-service features, and enhanced security by implementing same sign-on.
- The Enterprise Technology Solutions (ETS) team worked with the Purchasing Division to rebuild their Business Opportunities Portal, which allows businesses to review and bid for City contract opportunities. The stability of the Portal was improved and is more tightly integrated with the City Financial System (CFS).
- Enterprise Technology Solutions (ETS) implemented more efficient 1099 federal tax reporting, using new features in the City Financial System and eliminating the need to continue to pay for additional software to perform 1099 reporting.
- Enterprise Technology Solutions (ETS) implemented features to upload large numbers of invoices, payments and purchase orders to the City Financial System from Excel templates, saving City departments large amounts of time in manual entry of documents.
- Enterprise Technology Solutions (ETS) developed a custom campaign finance portal to accept, audit and analyze campaign filings which are presented to the public online in a friendly format that can be browsed, searched and exported allowing for increased transparency.
- Enterprise Technology Solutions (ETS) worked with the Parks Department to migrate their website away from a third party hosting provider and into the City's enterprise Content Management System (CMS). The move resulted in cost savings and improved standardization of the City's web presence.
- Enterprise Technology Solutions (ETS) developed a custom internal knowledge-base web application to put information at the fingertips of call-takers in a question-and-answer format with an intuitive interface.
- Cincinnati Area Geographic Information System (CAGIS) staff created an Office of Constituent Affairs Citizen Portal website to allow citizens to ask questions and make requests of Cincinnati Council members and their staff.
- Cincinnati Area Geographic Information System (CAGIS) staff created Trash and Recycle Pickup Route Editor web editing sites for Public Services and the Office of Environment and Sustainability to update their pickup days/routes for each eligible address.
- Cincinnati Area Geographic Information System (CAGIS) implemented a change to billing for Cincinnati Fire permits to occur annually at the same time rather than on a rolling cycle.
- The ETS Service Desk created seamless setup, delivery, transition, and onboarding of workstation and mobile device equipment for the Mayor, Council members, their staff, and other new team members of the new administration in January 2022. The ETS team



coordinated this effort, including budget planning and accounting for supply chain constraints.

- Enterprise Technology Solutions (ETS) re-instituted the IT Governance function citywide to begin assessment, analysis, IT portfolio alignment, improve build/buy decision making and the IT procurement process, and deliver long-term cost savings and efficiencies for the City.
- County Law Enforcement Applied Regionally (CLEAR) staff worked to reduce the risk to CLEAR servers, applications and desktops by applying system patches and upgrades as necessary. This included discontinuing support of Internet Explorer and modifying the eCLEAR application to work on the Chrome and Windows Edge browsers.
- All County Law Enforcement Applied Regionally (CLEAR) systems and interfaces maintained by staff were available to criminal justice agencies a minimum of 99.9% of each day.

Department of Finance

- Accounts and Audits received the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting for the 40th consecutive year for the FY 2020 Comprehensive Annual Financial Report.
- Accounts and Audits Payroll section worked with the Cincinnati Human Resources Information System (CHRIS) team in Enterprise Technology Solutions to implement an upgrade to the HR/payroll system. The enhancements include receiving W2s electronically and the ability for each employee to enter personal information such as direct deposit changes.
- Accounts and Audits processed more than 22,000 certifications, 25,000 payments and approximately 15,700 cash receipts.
- The Treasury Division expanded the availability of online payment options to its customers for licenses, accounts receivable and assessment payments. Treasury also provided this option for customers of the Health Department, Fire and Department of Transportation & Engineering. The new payment option has provided a faster and safer payment process for customers.
- The Treasury Division managed the investment of approximately \$1.085 billion of idle cash resources generating income of more than \$9 million for Fiscal Year 2021 in the current interest rate environment.
- General Obligation (GO) and Greater Cincinnati Water Works (GCWW) Bond sales included refunding bonds that generated 4.4% in net present value (NPV), or \$522,362, in GO debt service savings and 6.39% in NPV, or \$3.2 million in GCWW debt service savings. The GO Tax-Exempt Improvement Bonds were sold competitively, resulting in an aggregate all-in true interest cost of 1.65%, which is the 2nd lowest all-in true interest cost of any bond series in the City's debt portfolio.

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- The City's strong credit rating was affirmed by both major rating agencies: (a) S&P Global maintained its rating at AA/Stable (b) Moody's maintained its rating at Aa2/Stable. These ratings were critical to ensuring the City was able to place its debt at some of the lowest available interest rates.
- Treasury enhanced overall productivity by automating processes in relation to cash receipting and bank reconciliations.
- 99 percent of full-time employees (4,968 out of 5,026) completed open enrollment, whether over the phone or by logging in to COCBenefits.com.
- Employee Health Services (EHS) assisted with the COVID-19 response. EHS set up a drive thru rapid COVID testing site at the old District 5 police station and Centennial Two as well as setting up vaccine clinics for employees onsite at various work locations during the first wave of vaccine rollout to the general public.
- The Workers' Compensation section completed a new RFP and contract for the City's workers' compensation third party administrator for the second year in a row, and the Ohio Bureau of Workers' Compensation granted the City the privilege to continue self-insurance in 2022.
- Employee Safety conducted 384 audits, training sessions and consultations within various departments. The training included Lightning Safety, Respirator Training, Fall Protection PPE Use, Incident Investigation Training and Reporting for Supervisors, Near Miss Reporting Training, Backing Safety Policy, Heat Stress, Map Skills for Communicating with Emergency Responders, and New Municipal Worker (MW) Safety Training.
- Employee health insurance cost increased by only 5% in Calendar Year 2022 in comparison to the national average increase in healthcare costs of 8%. This was accomplished through the rebidding of contracts, negotiation with providers on high-cost claimants and focus on disease management programs.
- The Income Tax Division was able to reduce the processing cycle for posting a return from 18 months to just over 12 months while dealing with an 10/2/2020 tax rate change from 2.1% to 1.8%.
- The Income Tax Division manages 50,000 Individual Accounts, 16,000 Business Accounts and 18,500 Withholding Accounts resulting in 72,000 annual returns processed, 9,000 refund claims issued and more than 350,000 payment transactions posted.
- The Income Tax Division Collection team eliminated a three-month backlog of cases pending referral to the Law Department's Collection Unit. The Division referred 800 cases to the Law Department for collection by legal action.
- The turn-around time for the Income Tax Division Audit team to review nearly 50 Job Creation Tax Credit Annual reports was less than two weeks for employers.



Cincinnati Fire Department (CFD)

- The Fire Training Bureau (FTB) successfully trained 33 new Fire Recruits, 18 of which remained after graduation to complete their Emergency Medical Technician (EMT) certifications. Due to the hard work, dedication, and commitment of the FTB instructors, 15 passed their EMT certification test on the first attempt. Two passed after their second attempt and one after the third attempt; therefore, all were able to be released to Operations with no additional formal training.
- In addition to training Fire Recruits, the Fire Training Bureau (FTB) developed and conducted a quick drill on hose deployment for incumbent firefighter training. The focus of this training was to deploy hose efficiently and effectively to a third-floor fire while searching for victims. Fire Command training was also conducted during this training to enhance the command and control of Incident Commanders during events like these. There were 393 firefighters that participated in this training.
- The Fire Risk Management Bureau (RMB) worked to develop an enhanced Respiratory Protection Program (RPP) in compliance with the Public Employee Risk Reduction Program (RRP) guidance. The RMB worked closely with City Employee Safety and the Fire Mask Servicing Unit to ensure Fire's RPP follows all regulations and ensures the highest level of safety for members while wearing respirators and self-contained breathing apparatuses.
- The Risk Management Bureau worked closely with City Risk Management and Employee Health Services to update and revamp Fire's 91s (report of injury) process. This included converting the 91s to an electronic form to make it easier to submit in a timelier manner. This will result in the quicker processing of workers' compensation claims and faster care for those members injured while on duty with less time away from the job.
- The Operations Division is projected to respond to more than 81,300 requests for service in FY 2022. Of the 81,300 projected responses, over 67,000 will be for Emergency Medical Service and more than 14,000 for fire service. The Operations Division has also covered 6,797 24-hour tours of overtime as of February 2022 and are projected to cover a total of 9,000 24-hour tours by the end of the fiscal year to maintain minimum daily staffing.
- In 2020, the Operations Division partnered with Cincinnati Public Schools Early Childhood Development (Preschool) to develop a pre-school reading program. The program has grown each year. For the 2021-22 school year, the program includes 42 schools (135 classrooms). The firefighters visit each preschool class three times a year reading a book and talking to a total of approximately 1,875 children. Teachers are gifted a book for their classroom each visit provided by the Cincinnati Fire Foundation.
- On January 1, 2022, the Operations Division initiated the first phase of the Emergency Triage, Treatment and Transport (ET3) federal initiative. The ET3 program is a patient centric program matching the needs of the patient with the appropriate care facility and will reimburse the department for the transport or treatment. The first phase focuses on stable opioid overdose patients and transporting to the Talbert House Engagement Center for definitive treatment without an emergency room visit.

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- The Cincinnati Fire Department started a partnership with Life Center for the purpose of saving, changing, and enhancing lives through organ, eye and tissue donation. This life saving partnership provides the Life Center the opportunity to receive donations from out-of-hospital cardiac arrests. In the past, Life Center was unable to retrieve organs due to the lapse in time but will now be notified via the electronic patient care reporting system immediately when the report is uploaded.
- In August of 2021, the Office of Fire Prevention and Community Risk Reduction (CRR) instituted a new permit renewal system whereby annual permit renewal invoices are mailed en masse and separated from each business's annual scheduled permit inspection. This resulted in an increase of more than \$100,000 for the month of September 2021 as compared to the same timeframe of 2020. By simply changing the billing cycle, the Office was able to markedly increase permit revenue.
- The Office of Fire Prevention and Community Risk Reduction (CRR) received a new fire safety trailer valued at just under \$110,000 for the purposes of fire safety education targeted toward the elementary school age group. This trailer is a regional asset shared by six local fire departments in Hamilton County. The funds used to purchase the trailer were provided by federal funding in the form of a Federal Emergency Management Agency grant applied for in 2019.
- The Office of Fire Prevention and Community Risk Reduction (CRR) conducted a total of 578 tests for fire alarms, hydrostatic, hood systems, and other miscellaneous tests in addition to issuing 58 permits for under and above ground storage tanks. These permits were for new installations, repairs and modifications.
- Of critical importance for the Prevention, Code, and Enforcement (PCE) section of the Fire Prevention and Community Risk Reduction Division is the ability to work collaboratively with partners in the Buildings and Inspections Department in conducting plan reviews and building inspections. To that end, all new members of the PCE staff and Fire Prevention Bureau (FPB) staff completed formal plan reviews training in 2021 resulting in a 100% completion rate for initial plans review orientation and training for the Division.
- Grant management processed reimbursement requests for funding for 39 fire fighter salaries and fringe benefits.
- The Cincinnati Fire Department has been involved in implementing, testing and troubleshooting Bluetooth technology associated with the current Motorola portable radios. This project is ongoing.
- The Cincinnati Fire Department has developed Fire Dispatch procedures to shadow the Fire procedures. This involves a complete review of fire procedures and translation to the civilian workforce to ensure consistency and clear direction for the varied workforces.
- The Cincinnati Fire Department completed an overhaul to the approach to special events venues creating manuals to provide more clear direction on how the department approaches work in the venues where events are hosted. These manuals provide clear demographic information and detailed instructions on the represented venues.



- The Cincinnati Fire Department has been involved in tracking the data related to developing COVID response and working with the Cincinnati Health Department to provide direction to CFD on the effects on the department. This primarily involved assistance in coordinating testing of members in compliance with City policy. This also included support of vaccine clinics throughout the period.
- The Cincinnati Fire Department aided in the coordination of administration of COVID booster shots for both Pfizer and Moderna. The Cincinnati Fire Department partnered with the Cincinnati Health Department to mobilize vaccines to residents with mobility challenges in the "Home Bound" initiative.
- EMS billing revenue continues to exceed the target. CFD has collected approximately \$125,000 via the collection agencies and a grand total of \$721,415.
- The Cincinnati Fire Department launched PulsePoint Automated External Defibrillator (AED), which is a simple-to-use app that helps build the public AED registry in the community. When a cardiac emergency strikes, finding an AED can help save a life, but that takes knowing where AEDs are located. AEDs that are managed using PulsePoint are accessible to emergency dispatchers and disclosed to emergency responders, including nearby citizens trained in CPR and off-duty professionals such as firefighters, paramedics and nurses. Instead of asking the caller if there is an AED available, dispatch center staff can inform callers of nearby lifesaving devices.

Cincinnati Health Department (CHD)

- Cincinnati Health Department's (CHD) clinical operations received a Health Center Quality Leader award for ranking among the top 10% of health centers for best overall clinical performance. In 2021, CHD saw 41,000 patients and conducted 150,491 visits.
- CHD received a \$150,000 grant for a three-year demonstration project titled, "A Collaborative Action to Integrate Oral Health with Primary Health Care for Children Aged 0-5." The project will provide dental screening and preventive services to young children during routine medical pediatric visits.
- The Pharmacy Division instituted a pilot program for improving patient disease state outcomes for uncontrolled hypertension and high A1C in diabetes. Working with the University of Cincinnati, Ohio Medication Therapy Management (MTM) Consortium and the Ohio Pharmacist Association, this clinical pharmacist program will work to implement the new Ohio law allowing pharmacists to practice as providers in the Cincinnati Health Department.
- Healthy Communities was awarded several grants including: \$132,000 to continue work on the Ohio Department of Health (ODH) Tobacco Use Prevention and Cessation grant; \$120,500 to continue work on the ODH Cribs for Kids Grant; and \$8,625 to participate in the National Association of County Health Officials Getting Further Faster Grant.
- Healthy Communities continued holding monthly Live-Work-Play-Cincinnati Coalition meetings via a virtual meeting platform with 25-30 attendees per meeting. Healthy Communities concluded year two of the Tobacco 21/Tobacco Retail License (T21/TRL)



program with 98% of Cincinnati tobacco retailers having purchased a license. Healthy Communities also completed final deliverables for the \$90,000 adverse childhood experiences (ACEs)/Opioids Narrative grant with the National Network of Public Health Institutes.

- Healthy Communities concluded its work on the COVID-19 Care Resource Coordination Support Grant. Grant activities resulted in aid being provided to more than 2,000 individuals and families: 386 participants received COVID-19 support (Kroger gift cards, cleaning supplies, transportation vouchers, masks); 935 COVID-19 Education and Resource Packets distributed; and more than 95 bottles of disinfectant, 75 bottles of hand sanitizer, and more than 103 adult and children's masks through Maslow's Army.
- Cincinnati Vital Records provided 24,030 birth certificates and 14,923 death certificates to customers. From the purchase of birth and death certificates, \$56,481 supported the Ohio Domestic Violence Prevention Fund, \$113,353 supported the Ohio Children's Trust Fund and \$385,394 supported the Ohio Vital Statistics Bureau.
- The Lead Program initiated work on the three-year U.S. Department of Housing and Urban Development grant for \$3.5M to remediate 200 properties with lead hazards to prevent childhood lead poisoning. The Program received a social media grant of \$10,000 from the Ohio Department of Health for outreach activities to create lead and healthy homes awareness. 54 children with lead levels between 5-9 µg/dL and 28 children with elevated lead levels (10 µg/dL and above) were case managed. 22 environmental risk assessments and 169 compliance checks were conducted.
- The Communicable Disease Unit (CDU) investigated 722 non-COVID-19 disease reports, provided rabies post exposure prophylaxis consultations related to bat exposures, monitored international travelers from countries experiencing Ebola outbreaks, etc. CDU also responded to 29 outbreaks including a healthcare associated outbreak caused by pan-resistant *Acinetobacter*, *Candida Auris* and *Burkholderia cepaci*.
- CHD Command Center staff answered 18,110 calls from the community and placed 3,637 calls in support of case reporting, investigations, vaccination scheduling, data entry, answered COVID-19 related questions, responded to 31,550 reported cases and associated outbreak identification to meet the state reporting requirements of seven days per week and within 24 hours of notification.
- The Cincinnati Health Department reported 65,441 total COVID-19 cases. CHD has administered more than 98,567 COVID-19 vaccinations between first, second and booster doses.
- During the COVID-19 pandemic, the Emergency Preparedness (EP) Unit supported logistics and operations at each of the roughly 900 vaccination Points of Dispensing. EP managed the Coronavirus supplemental grant (CO21) to acquire equipment and supplies to augment the response capability.
- The EP Unit continued to receive stable funding from the Public Health Emergency Preparedness and Cities Readiness Grants to maintain baseline preparedness planning, exercising and readiness capabilities. An After-Action Report/Improvement Plan was also completed for phase one of the COVID response activities.



- The Epidemiology program expanded to support Infant Mortality and Lead Programs to support Community Health Assessment identified priorities in Infant Mortality and Childhood Elevated Lead Levels by analyzing data, tracking performance measures, assisting with quality improvement projects, producing dashboards, monthly and annual reports, and responding to other requests for data and/or presentations of data analysis as needed to support CHD programs.
- The Epidemiology program developed a dashboard for 25 clinical metrics to monitor the efficiency of clinical operations and inform decision-making across our community health centers, school-based health centers, vision centers, and pharmacies.
- CHD's Technical Environmental Services Office was awarded a Mosquito Control Grant from the Ohio Environmental Protection Agency of \$11,660 for the fifth consecutive year. These funds will be used to help pay for mosquito surveillance, larval control, and public education efforts to combat West Nile Virus and other mosquito-borne diseases.
- In 2021, the Food Safety and Inspection Program conducted more than 5,330 inspections. The Environmental Health offices addressed more than 700 COVID-19 related complaints and conducted enforcement & educational activities at residential and business establishments to ensure mask-wearing, social distancing, quarantine/exclusion, and deep cleaning.
- The Environmental Waste Office was again awarded funds from the Hamilton County Solid Waste Management District over \$72,000.
- During calendar year 2021, the Healthy Homes Office conducted more than 2,884 residential nuisance investigations compared to 2,367 in 2020 to protect renters from enduring inadequate housing conditions. These enforcement interventions typically involve low-income renters that have suffered from unsafe conditions that potentially affect unhealthy outcomes.
- The Communicable Disease Unit Public Health Nurses responded to more than 1,839 COVID-19 positive City employee reports seven days per week by investigating workplace transmission, contact tracing, providing isolation and quarantine instructions, and return to work dates for the employee and supervisor. An estimated one-third (30.6%) of City employees have been reported with COVID-19.

Human Resources (HR)

- Human Resources' Division of Workforce Management successfully administered testing and support services for the Cincinnati Police Department's 111th Recruit Class. This effort included the processing of 754 applications and tests accepted, 137 exams passed, resulting in 45 placements as approved by the Civil Service Commission.
- Workforce Management successfully administered the Cincinnati Fire Department's 118th and 119th Recruit Class exam and support services, which resulted in 41 firefighters hired for the 118th Class and 514 applicants who have passed the 119th exam and are awaiting hire.
- Human Resources handled all City job postings, application procedures and applicable eligibility lists for all 1,081 hires in 2021.

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- The Office of Employee Advancement coordinated 986 training sessions for the City's 6,000+ workforce in FY 2022, which included the facilitation of 11 ten-week Commercial Driver's License (CDL) training cohorts, resulting in 43 new CDL drivers.
- The Division of Shared Services successfully integrated a Cincinnati Human Resources Information System (CHRIS)/PeopleSoft Tools upgrade that supported a new user interface.
- Shared Services successfully completed six Mass Pay Increases (MPI) which increased the minimum and maximum salaries for all Salary Administrations Plans across the City and completed living wage increases for part-time employees.
- Shared Services created online training videos for New Hire, Position Change and Rate Change processes within CHRIS.
- The Division of Employee Services remains responsive to the evolving COVID-19 protocols, with the development of personnel policies and guidance, and support for employee testing conducted by the Health Department and vendors.
- Employee Services successfully negotiated Collective Bargaining Agreements with the AFSCME union and the Cincinnati Building Trades.
- Human Resources developed a survey tool to conduct in-house climate assessments in departments.

Law Department

- Structured, negotiated, and drafted legal agreements and corresponding legislation to facilitate hundreds of millions of dollars of investment in housing, office, retail, and mixed-use development throughout the City, which projects include The District at Clifton Heights, The Foundry, and redevelopment of both the former Macy's headquarters building and the Lunken Airport Terminal Building.
- Advised the City Administration and policy makers about affordable housing policy updates and developments, including updating the Commercial Community Reinvestment Act (CRA) policy applicable to Low-Income Housing Tax Credit (LIHTC) projects and advising on the application for a Section 108 loan from the U.S. Department of Housing and Urban Development.
- Structured, negotiated, and drafted necessary agreements to incentivize the retention and creation of new jobs in the City of Cincinnati, including 649 new jobs at an estimated total annual payroll of \$44.7M by the Divisions Maintenance Group, 70 new jobs at an estimated total annual payroll of \$5.6M by CTI - Clinical Trial Services, and 55 new jobs at an estimated total annual payroll of \$7.96M by Starstone US Intermediaries.
- Provided legal guidance on establishing a new Designated Outdoor Refreshment Area (DORA) in Westwood and advised on ongoing legal questions about operations of the DORA at the Banks.



- Provided primary legal and real estate services in connection with major infrastructure and City projects, including the Streetcar, Western Hills Viaduct, Lunken Airport terminal redevelopment, and Columbia Parkway hillside stabilizations.
- The Office of Administrative Boards worked to streamline administrative processes and conducted and/or provided legal guidance for 286 hearings concerning a wide variety of building and zoning code matters.
- As part of coordinating the management of more than 6,000 parcels of City-owned property, the Real Estate Division oversaw the acquisition of 37 properties and the sale of 41 properties, performed 77 appraisals and 88 coordinated reports, and processed more than 150 revocable street privileges.
- To date in FY 2022, the Quality of Life and Collections teams recovered \$3.4M in debt owed to the City, ranging from outstanding tax delinquencies to charges owned by negligent property owners. Specifically, \$1.1M was recovered from owners of vacated and/or littered properties, which recoveries are recycled and put back into productive use to allow the City to continue abating nuisance conditions at private properties.
- Quality of Life attorneys participated in the redistricting litigation currently pending before the Ohio Supreme Court by filing an amicus brief in support of the parties, challenging the maps approved by the Ohio General Assembly and the Governor, arguing that the now-adjudicated gerrymandered maps actively sought to weaken the votes of Cincinnati residents.
- Quality of Life attorneys continue to initiate affirmative litigation designed to improve living and building conditions across the City and have provided substantial code enforcement-based training to City departmental staff in support of the City's ongoing efforts to engage in comprehensive and compassionate code enforcement, with an emphasis on protecting housing resources.
- The Law Department's affirmative litigation in *City v. Vinebrook* resulted in the City being paid 100% for approximately \$400,000 in past-due water bills and payment of 80% of remaining code enforcement fees and fines, totaling approximately \$170,000, for a total of approximately \$560,000. City attorneys also filed suit against Vision & Beyond related to five vacated nuisance properties in Evanston, and the current owner is now seeking to sell these properties along with others in Cincinnati, with the goal of having those properties placed with responsible property owners.
- City legal staff worked with the Civil Service Commission and the Department of Human Resources to review and revise the City's Civil Service Commission rules and assist with drafting and review of Commission decisions to ensure consistency with state law and promote a more streamlined and efficient hearing and decision process.
- The Law Department negotiated and drafted a professional services agreement with GovQA, LLC for a much-needed configured software solution for public records document management as well as a public-facing portal for receipt of public records requests and release of the City's responsive documents.



- The Law Department worked toward the development of a conditional statement of professional services template to increase consistency and efficiency in the City's drafting and implementation of professional services contracts, utilizing existing software, which is expected to be operational in late FY 2022 or early FY 2023.
- The Law Department advised City Council, the City Administration and the Board of Health regarding legal issues arising from all aspects of the COVID pandemic, including issuance of emergency orders, vaccine distribution and administration, and acceptance of CARES Act and American Rescue Plan (ARP) funds.
- The Law Department worked with the City Administration and Council to establish and implement the Economic Development Reform Panel, which brought together a distinguished group of community leaders to review the City's existing economic development processes and provide recommendations for ensuring transparency related to ethics and implementation of a code of conduct designed to insulate City development projects from political influence.
- The Law Department researched and drafted multiple Charter amendments to implement ethics reforms in order to provide City residents with feasible mechanisms to ensure transparency and City officials' compliance with state ethics requirements through amendments to the City Charter.
- The Division of Prosecuting Attorneys' Domestic Violence (DV) team coordinated with Hamilton County Courthouse officials and administration to provide a private waiting room for domestic violence victims and the groups are further exploring options for adopting software designed to efficiently notify DV victims regarding upcoming court dates. The City's grant funded DV Assistant Prosecutor continues to track all incoming DV cases and contacted significant numbers of DV witnesses to provide legal support and help keep them fully engaged in the court process regarding their cases.
- The Division of Prosecuting Attorneys worked with the Cincinnati Police Department (CPD) to develop a new automated process, which has significantly reduced response times for defense counsels' discovery-related requests for Body Worn Camera video, 911 call recordings, and CPD cruiser video, which has resulted in faster resolution of criminal cases.
- The Law Department advised Greater Cincinnati Water Works on the design and implementation of 100% utility-funded lead service line replacements to incentivize owner cooperation in compliance with U.S. Environmental Protection Agency updated regulations.

Cincinnati Parks Department

- Cincinnati Parks ranked 8th of the nation's largest 100 cities in the annual ranking of park access and quality as compiled by the Trust for Public Land, whose mission is to "create parks and protect land for people, ensuring healthy, livable communities for generations to come." It found that 87% of Cincinnatians live within a ten-minute walk to a park.
- The City of Cincinnati was designated as a Tree City USA (TCUSA) community for the 40th year by the Arbor Day Foundation, showing Cincinnati's decades long commitment to effective urban forest management and the environment.



- The John G. and Phyllis W. Smale Riverfront Park was voted 5th Best Riverwalk in the United States by readers of USA Today. Thanks in large part to this park, Cincinnati's riverfront continues to be revitalized, creating vibrant spaces for outdoor recreation, an arboretum and serving as a cultural hub for visitors.
- Cincinnati Childrens Hospital, Cincinnati Parks, Fleet Feet, and the Cincinnati Parks Foundation partnered to bring individually fitted running shoes and adaptive programming to kids with disabilities in 2020. The Be.Well Adaptive Program created events families could participate in safely during a pandemic, winning a 1st Place and the prestigious Governor's Award from the Ohio Parks & Recreation Association for the contributions to community and recreation.
- Ohio Parks and Recreation Foundation ranked Cincinnati Parks' Fall ReLeaf Program in 3rd place under the Natural Resources & Conservation category. Established in 1988, the ReLeaf Program has provided shade trees for Cincinnati property owners improving and sustaining the canopy coverage. In 32 years, the program has given away more than 20,000 trees made possible by the generosity of MadTree Brewing and the Cincinnati Parks Foundation.
- Thanks to the Cincinnati Parks Foundation and a \$150,000 grant from the PNC Foundation, a vibrant and inclusive playground was created for Inwood Park. Local children from the Mt. Auburn community and inclusion and accessibility experts from Cincinnati Children's Hospital helped design The PNC Grow Up Great Playground. A wheelchair accessible spinner, zip line, tot-sized houses, musical instruments, and an ADA accessible swing are all features.
- Burnet Woods and Mt. Echo Park received new accessible playgrounds. Features include an accessible glider, disc swing, a buddy rocker, and an inclusive whirl.
- Cincinnati Parks continued to increase digital engagement informing park users and customers about greenspaces, amenities, services, and programs across Parks' primary social media accounts, to over 118,000 followers spread across Twitter, Facebook and Instagram.
- Smale Riverfront Park welcomed the new Marian Spencer statue, the first named woman statue in the City of Cincinnati. Throughout her life, Spencer broke barriers and fought for civil rights in Cincinnati. Her long and dignified career leaves a lasting legacy of representing the voiceless, and we are honored she will forever stand in our park. This statue would not be possible without the vision, dedication and drive of The Woman's City Club of Greater Cincinnati who raised a remarkable \$162K.
- In 2021, during the global pandemic, 3,294 individual volunteers continued the tradition of advocacy and sweat equity contributing 43,022 hours of time working in parks. Based on the estimated national average of \$28/hour, this service equates to \$1.2M.
- The Ground Works Ohio River Valley and Parks Green team engaged 50 young adults in learning plant identification, ecological principles and restoration skills.
- Cincinnati Parks began the development of an overhauled trail sign system by completing an exhaustive inventory of 63 miles of trails. The new sign system improves customer experience and informs the public by providing educational information about prominent trails.

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- The newly formed Conservation and Land Management team surveyed 193 acres of land, developed standards and protocols for invasive species removal, and created free educational videos on threats to local forests.
- Virtual programming continued to grow and expand. Explore Nature, Krohn Conservatory and Urban Forestry provided free educational online programs in the form of Facebook Live streams. These weekly programs engaged more than 16,000 online audience members.
- Travel + Leisure recently named Stanbery Park as one of the seven best kid-friendly hikes in the United States. It was featured among other parks like Zion National Park and Pikes Peak. They stated, "The best hikes for small kids are those closest to home, which families can revisit over and over as their children grow older."
- A new electric/solar lawn mower built in Southwest Ohio was delivered to Mt. Echo Park by the Office of Environment and Sustainability and the Department of Public Services. This is a huge step toward making our city greener and parks healthier.
- Cincinnati Parks updated Park Board Rule 25 to allow hammock usage in parks, per customer feedback and expert advice from the Ohio Department of Natural Resources. Staff created a video explaining the policy change and how to hammock safely. This included tips to ensure you're in the right location, inspect the tree to ensure it's in good standing, the tree must be well established with a minimum of 12 inches in diameter, and hammocks shall not be used on legacy trees or in nature preserves.
- Cincinnati Parks and the Cincinnati Off Road Alliance (CORA) announced the first bike skills parks will be coming to Mt. Airy Forest and will be designed by Progressive Bike Ramps. Fundraising is underway. The skills park will deliver beginner-friendly, youth-friendly, and adaptive options for new riders to learn and recreate.

Cincinnati Police Department (CPD)

- The Cincinnati Police Department (CPD) was awarded \$6,250,000 from the U.S. Department of Justice Community Oriented Public Services (COPS) hiring grant to provide funding for 50 new police recruits.
- The Crime Gun Intelligence Center, the only one of its kind in Ohio, became fully operational. This brings together local, state and federal agents and their supporting resources to investigate and prosecute the most violent criminal offenders in the City of Cincinnati. This was supported by \$700,000 from the U.S. Department of Justice, Office of Justice Programs.
- On September 13, 2021, CPD signed on to the 30x30 Initiative. This is a pledge to engage in a series of low or no-cost actions to improve the hiring and promotion of women in policing. The goals are to remove gender bias from policies and procedures and promote an equitable and inclusive culture in the department.
- CPD was awarded \$68,000 for COVID Emergency Supplemental Funds grant funds to fight COVID.



- CPD received the 2021 Port Security Grant of \$91,567 to provide dive gear, and a boat with side-scan sonar for use by the Cincinnati officers on the Hamilton County Underwater Search and Recovery (Dive Team).
- CPD was awarded the Law Enforcement Mental Health and Wellness Grant for \$125,000 to fund a Wellness Coordinator position at the CPD.
- Conducted the Dive Right program, a collaboration with youth and the Cincinnati Bengals to deliver an anti-violence message through coaching and physical activities.
- The Child in Trauma Intervention (CITI) Camp program for 10-12-year-olds returned after a several year absence. The goals of this program are to teach accountability and character. This program was funded through the Blue Line Foundation.
- The Citizens on Patrol program was reinstated.
- The "I'm listening" youth program which incorporates art therapy with tough conversations about current events was created.
- District Four added University of Cincinnati Health Mobile Crisis workers to address those in crisis. This program was expanded to include response until midnight.
- CPD is pilot testing telehealth response to those in crisis. UC Health is providing tablets that officers can take into the field to allow those in mental crisis to video chat with hospital-based counselors. This can minimize the number of times an officer needs to take a person to the hospital for evaluation.
- The Cincinnati Police Department acquired the Greater Cincinnati Fusion Center (GCFC), previously administered by the Hamilton County Sheriff's Office. The GCFC serves as a focal point to integrate information from local, state, federal, public, and private sectors, creating information and intelligence products which target known or emerging threats and vulnerabilities. The Fusion Center is partially funded by the State Homeland Security Program for Law Enforcement (SHSP-LE).

Department of Public Services (DPS)

- City Facility Management (CFM) Maintenance replaced HVAC units at various City-owned facilities including Firehouse (FH) No. 46 and the Crime Gun Intelligence Center (CGIC); replaced the fire alarms at the Regional Operations Center (ROC) and the CGIC; replaced overhead doors at nine Firehouses; repaired parking lots and drainage issues at the Neighborhood Operations Division (NOD) garage, Police District 1, and Cormany Garage; and replaced the current transformer (CT) cabinet at Fire House (FH) #3.
- CFM Architecture designed and managed the construction of the CGIC; 801 Linn parking deck repairs; FH#37 and FH#38 slab reinforcement; the renovation of Risk Management's office space in Centennial II; and the demolition of old Fire training structures.

Operating Budget Summary

FY 2022 Accomplishments



- CFM Property Management provided furnishing of Council offices; the buildout of the Assistant City Manager's Office; the buildout of the City Hall lactation room; City Hall storm window repair and replacement; and the recarpeting of the Office of Procurement.
- CFM managed the replacement of Field Turf at Police's Spinney Field training facility; recarpeting of the second-floor meeting room at the Duke Energy Convention Center.
- Fleet Services completed more than 19,039 service repairs to vehicles and equipment; placed in service over \$12.25 million dollars of vehicles and equipment; purchased more than 1.8 million gallons of fuel to keep the City's vehicles and equipment running; and collected over \$1.5 million in proceeds from the auctioning of City equipment and vehicles.
- Neighborhood Operations Division (NOD) completed more than 16,134 service requests for bulk items; collected yard waste for approximately 70,500 homes; collected 17,663 tires; swept and cleaned 15,092 City lane miles; and removed 838 dead animals from City streets and right-of-way.
- Neighborhood Operations Division (NOD) performed greenspace maintenance on 1,297 locations; cleaned and removed debris from 405 illegal dumping sites; and removed 257 graffiti tag locations throughout the City.
- Neighborhood Operations Division (NOD) serviced 2,200 corner cans in all 52 City neighborhoods, collected 2,787 bags of litter, and delivered 45,722 tons of waste to the landfill.
- Traffic and Road Operations Division (TROD) cleaned 2,126 and rebuilt or repaired 138 stormwater inlets.
- TROD completed nine bridge chipping projects; four stairway repairs; five wall repair projects; three speed hump/cushion projects; 28 pavement projects; 51 structures projects; and six sidewalk projects for the Department of Transportation and Engineering (DOTE).
- TROD updated multiple garage and yard safety requirements with cooperation from the Office of Environment and Sustainability (OES) and Risk Management.
- TROD supervisors completed Situational Leadership Training through Make It Plain Consulting and staff completed American Traffic Safety Association training.
- TROD Traffic Aids setup traffic control patterns for 70 special events; completed 1,035 service requests for sign replacement; and installed 1,899 new signs which included the manufacturing of 654 signs and 70 barricades for special events.
- TROD Traffic Aids installed 10,249 linear feet of thermoplastic for stop bars, 16,453 linear feet of crosswalk, and 19,195 linear feet in piano keys.

Recreation

- The Cincinnati Recreation Commission (CRC) served 757 youth across 21 sites for the 10-week Summer Day Camp program.



- CRC served 176 youth for an all-day virtual learning program called School Day Enrichment, while Cincinnati Public Schools went remote from January 12-21, 2022.
- CRC partnered with the Cincinnati Health Department and several community partnerships to offer COVID vaccine clinics, testing sites, etc.
- Capital projects completed at recreation centers included a new shelter installed at Dunham; roofs were renovated and re-warranted at Clifton and Lincoln; gym floors at Corryville; College Hill and Lincoln were renovated; and design for a new Oakley Recreation Center was completed. Mini pitch (synthetic turf) soccer courts were installed at North Avondale and Price Hill Recreation Centers.
- Capital projects completed at outdoor facilities included a full renovation of two Schmidt and one Sherman ballfields. The Dunham Trail was fully renovated, tennis courts at Withrow and Avondale were renovated, a synthetic turf baseball infield is being installed at Avondale Recreation Area, outdoor exercise equipment was installed at Avondale and Hirsch, a new playground at College Hill Recreation Center was installed, and new basketball courts at Avondale and Rockdale were installed.
- A new Reeves Driving Range installation will begin soon.
- Other projects included an Arc Flash Hazard Analysis study which was completed at all recreation center and aquatics locations and more than 1700 linear feet (LF) of trip hazards were removed at various sites.
- The CRC Outdoor Maintenance Division completed the Master CRC Hillslope Evaluation document. This will be a valuable tool for staff safety as it relates to mowing specific hillsides within the CRC's portfolio of sites.
- The CRC Outdoor Maintenance Division was able to complete the conversion of part-time positions to full-time laborer positions. This change will allow the Division to be better prepared for the busy Spring season, help with recreation center floor cleaning during the winter months and help create a higher quality work product.
- The CRC Golf Division has seen an increase in rounds and revenue over the past season. Net operating income (NOI) projections are estimated at \$1.5M.
- CRC rolled out technology to pool sites to include digital tracking and reservations of all pool daily visits using RecTrac software. This included point of sale systems.
- Online registration was available for customers to make swimming reservations in the summer of 2021.
- CRC restarted several aquatic programs including Junior Lifeguard, Swim Team, and Water Exercise.
- CRC partnered with Jack and Jill, Red Cross and Cincinnati Children's Hospital to offer free swim lessons throughout the summer.

Operating Budget Summary

FY 2022 Accomplishments



- The Youth 2 Work program partnered with First Financial Bank, Groundworks, Greater Cincinnati Microenterprise Initiative, Junior Achievement, Cincinnati Children's Hospital, Cincinnati Children's Museum and the Metropolitan Sewer District. The Program hired 468 youth.
- CRC hosted the Mayor's Career Fair on March 5, 2022. There were 60 vendors and 460 youth in attendance with 43 on the spot interviews conducted.
- CRC won two awards through Ohio Parks and Recreation Association including 2nd place under Management Innovation for School Day Enrichment programs and 3rd place for Sports Programs and Events for CRC's Community Golf Days.
- Kristen Riggins, Service Area Coordinator in the Division of Therapeutic Recreation, received the City of Cincinnati City Manager's Office Service Award in December 2021.
- CRC partnered with several organizations to help with funding outdoor facility renovations (i.e. ballfields, tennis courts, mini pitch courts, trails, playgrounds, exercise equipment, etc.) with a year-to-date total of \$461,000.
- CRC partnered with Indigo Golf to host a Toy Drive in December 2021 that provided more than 300 children with holiday toys.

Metropolitan Sewer District (MSD)

- MSD's Polk Run treatment plant was the winner of the 2020 George W. Burke Award from the Ohio Water Environment Association (OWEA) for establishing and maintaining an active and effective safety program.
- MSD employee Achal Garg, a Ph.D. research scientist, was awarded a Fulbright scholarship to study water quality in Lake Titicaca in Peru, South America. This is Achal's second Fulbright scholarship in less than 10 years.
- MSD employee Octavia Brown earned the Competent Leader award from Toastmasters, and MSD employees Kristin Dektas and Tina Barwick earned the Competent Communicator award.

Stormwater Management Utility (SMU)

- The Stormwater Management Utility (SMU) implemented a formal internal and contracted proactive condition assessment of its collection system infrastructure to improve infrastructure reliability, reduce flooding risk, and bolster Graphic Information System (GIS) data.
- The Stormwater Management Utility (SMU) rehabilitated a significant portion of the concrete at the Barrier Dam.
- The Stormwater Management Utility (SMU) rebuilt four radial gate hydraulic cylinders at the Barrier Dam.



- The Stormwater Management Utility (SMU) reduced the risk of flooding via construction of capital projects at three chronic flooding locations and two pump stations.
- The Stormwater Management Utility (SMU) implemented the Kronos Timekeeping system to help manage employee time more efficiently.
- The Stormwater Management Utility (SMU) digitized historical hard copy records and documents to provide permanent on demand remote access.

Department of Transportation and Engineering

(DOTE)

- The Department of Transportation and Engineering (DOTE)'s Construction Management issued a Notice to Proceed for 14 Department capital projects with a contract total of \$22.5M. DOTE made contractor payments to 37 construction contracts for \$26.2M (2021 contracts plus carry over contracts from previous years).
- DOTE managed the Columbia Parkway Hillside Stabilization Project Bains Street to Torrence Avenue, completed on September 22, 2021. The project addressed landslide on the uphill side of the Parkway from Bains Street to Torrence Parkway and one slide location east of Torrence Parkway. The project stabilized 3,900 linear feet of hillside using soil nails and steel mesh covering an area of five acres and 1,500 linear feet of hillside by the construction of soldier pile and lagging retaining walls.
- DOTE inspected 271 retaining walls in the following neighborhoods: Queensgate, West End, Central Business District Riverfront, Over-the-Rhine, Mt. Adams and Pendleton.
- DOTE inspected more than 300 of the 389 hillside stairways. Inspection of all DOTE stairs is targeted for completion by April 2022.
- The Sidewalk Safety Program inspected and closed out 157 Citizen Service Requests (CSRs) for hazardous sidewalks, 72 CSRs for accessible curb ramps, sent 364 violation letters to property owners, repaired hazardous sidewalks at 375 locations throughout the city and passed a resolution and Ordinance to assess unpaid 2020 emergency repair costs to property tax bills.
- Completed the annual bridge inspection cycle, including 238 routine annual inspections, 10 bridge damage inspections due to vehicle collisions and four fracture critical inspections.
- The Department of Transportation and Engineering (DOTE) secured an additional \$26 million in federal funding and \$205 million from the Southwest Ohio Regional Transit Authority (SORTA) Transit Infrastructure Fund Program for the construction of the new Western Hills Viaduct. DOTE also advanced the project design, property acquisitions and utility relocations.
- DOTE completed an estimated 42 lane miles (LM) of street paving in CY 2021.
- The DOTE Permit Office issued more than 8,800 permits and nearly 1,800 Residential Parking Permits, 230 Small Cell Tower permits, reviewed thousands of Buildings and Inspections Permits, and closed out 489 Citizen Service Requests (CSRs).

Operating Budget Summary

FY 2022 Accomplishments



- DOTE processed 88 Coordinated Reports and 103 Revocable Street Privilege (RSP) applications. Transitioned the RSPs to a more customer friendly online application. Reviewed more than 96 projects through the City's Coordinated Site Review process.
- The Bike Program installed more than 400 bike racks citywide, opened Wasson Way Phases 4 & 5 to the public, designed future Phases 6 & 7, began the process of updating the 2010 Bike Plan by gathering public input, installed the temporary Clifton Avenue protected bike lane, and upgraded Central Parkway Phase 1 protected bike lanes with additional concrete curb and pylon barriers.
- DOTE secured \$20,057,238 in grant funding from various sources to construct various projects throughout the City not including grants awarded to the Western Hills Viaduct.
- The Right-of-Way Permit Inspection group inspected and closed 7,264 permits representing \$1,003,726 in total revenue in 2021.
- The Traffic Services Division ("TS") has maintained, operated and repaired when necessary: 800 signalized intersections, 687 street light circuits (totaling approximately 10,000 lights), and 80 school flasher circuits. As part of this effort, TS has closed out 1,422 Citizen Service Requests (CSRs) related to these facilities since July 2021 and addressed another 81. Additionally, TS has worked on numerous Field and Work Orders for DOTE Traffic Engineering and Cincinnati Police Department cameras.
- DOTE information technology (IT) staff created a hybrid environment to allow employees to adapt to an evolving workplace. Stronger security methods have been put in place through Duo authentication and IT has worked to strengthen security as there is greater risk in a hybrid environment. COVID-19 has required the department to undertake the task of ensuring that all employees will be able to work from home if necessary.
- The Traffic Engineering Division completed more than 600 traffic operations studies/evaluations, which resulted in over 500 work orders. Included in these work orders were 15 intersections converted to all-way stop control.
- The fare-free Cincinnati Bell Connector Streetcar more than doubled ridership as compared to FY 2021 and is up more than 37% when compared to pre-pandemic years.
- The Cincinnati Bell Connector Streetcar was awarded \$1,787,000 in federal funds through the Ohio Transportation Partnership Program (OTP2) to fund preventative maintenance, asset and inventory management software, and a parking lot expansion.
- Lunken Airport had more than 100,000 Annual Aircraft Operations.
- The Urban Design section designed and installed new neighborhood gateway signs, pedestrian and vehicular wayfinding signs, and Bicycle Trail Signing Systems in 15 neighborhoods.

Greater Cincinnati Water Works (GCWW)

- The GCWW Water Quality Division Maintained compliance with all United States and Ohio Environmental Protection Agency regulations for drinking water.



- Water Quality completed the distribution model update project. This model allows GCWW to accurately predict flow and water quality characteristics throughout the distribution system. With this model, GCWW can better design and operate the distribution system to provide appropriate water pressure, quantity, and quality to meet customer expectations and maintain regulatory compliance.
- Water Quality developed a testing apparatus using service lines harvested from the distribution system. This apparatus will be used to examine different corrosion control strategies to be employed with the new Lead and Copper Rule Revisions (LCRR).
- Water Quality upgraded the software and hardware components of the current distribution monitoring system to a Surveillance and Response System. The new system will allow GCWW to continue to detect and respond quickly to water quality incidents that could indicate water contamination in the future.
- Greater Cincinnati Water Works received Council approval to expand the lead service line replacement program to cover 100% of the private side of lead line replacement.
- Greater Cincinnati Water Works received Council approval for five years of rate increases that will help with the growing operations and maintenance costs, expand the lead service line replacement program, and increase capital infrastructure replacements.
- Greater Cincinnati Water Works initiated a project in July 2021 to replace the backlog of meter interface units (MIUs) following the months long moratorium of completing in-home customer work orders during the pandemic. More than 4,500 MIUs have been replaced, increasing the success rate of monthly meter reads.
- Greater Cincinnati Water Works partnered with Promise Network, Inc. to develop and implement the PromisePay Portal. The Portal allows customers to enroll in a flexible, interest-free payment plan via mobile device. More than 3,000 customers are enrolled in the PromisePay Portal. Since the implementation on August 9, 2021, \$1.2 million has been recovered with \$3.4 million promised.
- Greater Cincinnati Water Works has communicated with customers struggling to pay their GCWW bill via social media, emails, letters, and direct calls to provide assistance. More than 4,500 door hangers have been placed on homes in the service area promoting the PromisePay Portal. More than 12,000 direct calls to customers have been placed to educate customers on assistance programs, agencies with federal relief funds (i.e. Community Action Agency and Job and Family Services), and the PromisePay Portal.
- Greater Cincinnati Water Works implemented the GCWW Emergency Rental Assistance Program to distribute \$2 million in federal relief funds allocated by the City to pay water, sewer and stormwater charges for City of Cincinnati tenants. Since going live in early December 2021, GCWW has applied more than \$1.2 million in payments to over 1,100 accounts.
- Greater Cincinnati Water Works has worked in tandem with the Community Action Agency (CAA) to support efforts of distributing utility assistance to customers, including promoting the CAA application process and developing a customized portal for CAA team members to look up updated GCWW account balances for customers who applied for relief.

Operating Budget Summary

FY 2022 Accomplishments



- The GCWW Information Technology (IT) Division upgraded the Supervisory Control and Data Acquisition (SCADA) and the Chester Park Complex (CPC) virtual server and network environment to improve system performance and provide additional security to GCWW Information Technology (IT) systems that control the treatment and distribution of water.
- The GCWW Customer Service and Billing (CS&B) Team set up business processes to assist with the Coronavirus Aid, Relief, and Economic Security Act (CARES) funding and distribution, so that eligible customers were able to receive government assistance with rent and utilities bills that have been incurred during the pandemic.
- The GCWW IT Division upgraded the GCWW physical security system to complement the Cincinnati Police Department's current Genetec camera system while assisting with the Water Security Resilience Security upgrade project.
- Richard Miller Treatment Plant (RMTP) Clearwell #3 Project: GCWW partnered with a consultant to design a new finished water clearwell (Clearwell #3) at the Richard Miller Treatment Plant. The design of this clearwell will be completed in FY 2022 and the on-site construction will begin in FY 2023. When complete, the new clearwell will allow GCWW to take the 117-year-old Clearwell #1 out of the service for repair and still provide safe drinking water and fire protection. The Clearwell #3 will also provide improved resiliency.
- International Friendship Park (IFP) Retaining Wall Project: GCWW collaborated with a consultant to evaluate geotechnical data in the International Friendship Park where GCWW has significant infrastructure. The evaluation concluded that ongoing periodic movement of the soil mass presents a significant risk to GCWW's critical infrastructure in this area. To mitigate the risk, GCWW has hired a contractor to design and construct a retaining wall in IFP.
- Greater Cincinnati Water Works performed the Richard Miller Treatment Plant Reservoir Cleaning and Brick Repair of Settling Reservoirs 1 & 2. This project drains and cleans the solids from the bottom and performs maintenance and repairs of the brick liners of the Settling Reservoirs. This is performed approximately every 10 years as a part of the Solids Management Plan, approved by the Ohio EPA.
- Tennyson Pumping Station Actuator Replacement: Six new electric discharge valve actuators at Tennyson Station were purchased to eliminate the hydraulic actuators currently in place. The actuators have been successfully replaced on all Eastern Hills pumps, improving the hydraulics in the system.
- Electric Vehicle Charging Stations at Chester Park Complex (CPC): Ten Electric Vehicle Charging stations have been installed in the garage at CPC in preparation for GCWW's conversion to electric vehicles. The electrical infrastructure that was installed will allow for installation of additional charging stations in the future.
- Greater Cincinnati Water Works (GCWW) employees completed 5,452 hours of training that included training for maintaining proper licenses/certificates; mandatory training that furthers the City's culture of inclusion and other goals, safety training, job specific training, and other training. Training is a value add to organizations for improving employee morale, productivity, innovation and retaining talent.



- As a primary business need to improve and maintain a safe work environment for all Greater Cincinnati Water Works (GCWW) employees, GCWW Safety and Security Section finalized the development of 32 written Safety Programs using regulatory compliance, industry standards, and best practice benchmarks as the goal for the utility to reach.
- Greater Cincinnati Water Works (GCWW) Safety and Security Section successfully identified and established a joint venture with Advanced Online to develop a Safety eLearning Platform to help fulfill the safety training requirements identified in the Safety Training Matrix, track employee progress and performance, generate reports, and assign tasks.
- The Distribution Division completed the inspection of the subway tunnel transmission main. The inspection identified many sections in need of replacement and/or repair.
- The Distribution Division initiated a fire hydrant painting program in FY 2022 with the goal of painting 1,000 fire hydrants per year. The team evaluated more than 10,000 hydrants and developed a rating program and plan to paint all fire hydrants over a 10-year period. The fire hydrant painting program will help beautify the community.
- The Distribution Planning section developed a work planning dashboard to better evaluate, plan and schedule repair work. The dashboard includes links to the Ohio Utilities Protection Service (OUPS), locate photographs and other external information.



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Section 3: Financial Summaries



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The City of Cincinnati's Operating Budget is developed by fund. By law, each fund is balanced to its resources. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Approved FY 2023 Budget Update includes: the General Fund; (Principal) Restricted Funds; and Other Restricted Funds.

General Fund

In governmental accounting, the General Fund is the primary operating fund. Much of the usual activities of a municipality are supported by the General Fund. The General Fund accounts for 39.1% of the total Approved FY 2023 Operating Budget Update. Table XX Multi-Year General Fund Forecast FY 2023-2027 includes the FY 2020, FY 2021, and FY 2022 Actual Revenues and Expenditures, the Approved FY 2023 Budget Update, and projected revenues and expenditures for Fiscal Years 2024, 2025, 2026 and 2027. The Approved FY 2023 Budget Update is not structurally balanced as one-time sources are used to address the revenue shortfall projected due to the COVID-19 pandemic. That one-time source is funds from the second tranche of the American Rescue Plan Act. In FY 2023, \$85.6 million will be used to balance the Approved FY 2023 Operating Budget Update, allowing for a transfer out of \$67.0 million in General Fund resources to capital projects. Due to projected operating budget deficits in both FY 2024 and FY 2025, the General Fund forecast includes the use of \$22.0 million and \$31.4 million respectively as a one-time source each year from the second tranche of the American Rescue Plan Act. Over this three-year period, a total of \$139.0 million of the second tranche of ARP funds will be used which will exhaust that funding source. The forecast for FY 2026-2027 shows expenditures growing at a faster pace than revenues and assumes that most revenues will rebound once the COVID-19 pandemic subsides. Significant deficits are projected and there will be no remaining American Rescue Plan funds. However, the Administration will recommend a structurally balanced budget for FY 2026-FY 2027 therefore eliminating the deficits reflected below.



Table XX - General Fund Forecast FY 2023-2027

Budget Basis ⁽¹⁾	FY 2020 ⁽²⁾ Actuals	FY 2021 ⁽²⁾ Actuals	FY 2022 ⁽²⁾ Actuals	FY 2023 Approved	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected
Total Revenues ⁽³⁾	\$424,214,473	\$482,836,175	\$473,685,450	\$474,744,910	\$477,708,551	\$480,934,546	\$483,837,689	\$486,517,586
Total Expenditures ⁽⁴⁾	\$400,142,780	\$403,518,111	\$439,944,523	\$470,532,850	\$476,643,917	\$488,770,406	\$496,671,621	\$507,610,725
Total Expenditure Reduction from American Rescue Plan (ARP) Funds ⁽⁵⁾			\$67,500,000	\$85,600,000	\$22,000,000	\$31,400,000		
Revenues over Expenditures	\$24,071,693	\$79,318,064	\$101,240,926	\$89,812,060	\$23,064,634	\$23,564,141	(\$12,833,932)	(\$21,093,139)
Transfers								
Transfers In ⁽⁶⁾	\$204,903	\$1,989,245	\$120,000					
GF Reserves Transfers (net) ⁽⁷⁾	(\$122,000)	(\$5,263,733)	(\$66,815,585)					
Operating Transfers Out to Health Fund (net) ⁽⁸⁾	(\$16,708,040)	(\$17,424,736)	(\$16,568,110)	(\$18,949,410)	(\$19,545,874)	(\$20,010,193)	(\$20,488,021)	(\$20,979,847)
Operating Transfers Out to Streetcar Operations Fund ⁽⁹⁾	(\$501,670)							
Operating Transfers Out ⁽¹⁰⁾	(\$6,639,658)	(\$10,339,335)	(\$4,116,120)	(\$3,523,650)	(\$3,518,760)	(\$3,553,948)	(\$3,553,948)	(\$3,589,487)
Operating Transfers Out to Capital Projects ⁽¹¹⁾				(\$67,339,000)				
Total Transfers	(\$23,766,465)	(\$31,038,559)	(\$87,379,815)	(\$89,812,060)	(\$23,064,634)	(\$23,564,140)	(\$24,041,969)	(\$24,569,334)
Cancellation of Prior Year's Encumbrances	\$1,912,431	\$2,649,477						
Subtotal Fund Balance Net Increase/Decrease	\$2,217,659	\$50,928,982	\$13,861,111	\$0	\$0	\$0	(\$36,875,901)	(\$45,662,473)
Fund Balance at Beginning of Year⁽¹²⁾	\$18,092,781	\$20,310,440	\$71,239,422	\$85,100,533	\$85,100,533	\$85,100,533	\$85,100,534	\$48,224,633
Fund Balance at End of Year⁽¹²⁾	\$20,310,440	\$71,239,422	\$85,100,533	\$85,100,533	\$85,100,533	\$85,100,534	\$48,224,633	\$2,562,159

1. This table is for budgeting purposes. For official financial statements, please refer to the Annual Comprehensive Financial Report.
2. Actual revenues and expenditures per the Year End Report for June 30, 2020, June 30, 2021, and June 30, 2022.
3. FY 2023 through FY 2027 Income Tax Revenues based on forecast from University of Cincinnati Economics Center updated May 2022 and sets FY 2024-FY 2027 "Other Revenue" with a 1.0% growth factor.
4. FY 2024 Expenditures assumes a 3.0% increase on all personnel and FY 2025 through FY 2027 Expenditures assumes a 2.0% annual increase on all personnel; FY 2024 through FY 2027 Expenditures assumes a 5.0% increase in health care expenses, and a 1.0% increase for all other expenditures.
5. FY 2022 through FY 2025 uses American Rescue Plan (ARP) revenue replacement funds as a one-time source; for FY 2023, \$18.6 million is for direct operating budget support and \$67.0 million will be utilized to make General Fund resources available for the capital budget.
6. FY 2020 Transfers In include budgeted transfers of \$121,000 from capital projects funded with General Fund dollars to be used for operating purposes.
7. FY 2022 GF Reserves Transfers (net) includes various transfers as part of the City's Stabilization Funds Policy and includes \$50.0 million set aside in an Income Tax Reserve for Refunds account per Ordinance No. 0369-2021.
8. FY 2020-2027 Transfers Out of the General Fund to the new Cincinnati Health District Fund. New Fund created per Auditor of State due to change in Ohio Revised Code; assumes a 3.0% increase on all personnel in FY 2024 and a 2.0% annual increase on all personnel for FY 2025 through FY 2027, a 2.5% increase in health care expenses, and a 1.0% increase for all other expenditures.
9. FY 2020 Transfers Out of the General Fund to the Streetcar Operations Fund (one-time only).
10. FY 2020 through FY 2027 includes Transfers Out of the General Fund to the Bond Retirement Fund for the Police & Fire Pension debt service and the judgment bonds related to the Collaborative Settlement Agreement (CSA). FY 2022 includes a \$500,000 Transfer Out to a capital project for Playhouse in the Park.
11. FY 2023 Transfers Out of the General Fund to various capital project priorities (one-time only) of which \$67.0 million is available due to General Fund revenue replacement from American Rescue Plan funds.
12. See Table XVIII General Fund Reserves for further explanation of fund balance.

Income Tax Concerns

The impact of work from home and hybrid work environments in a post-pandemic environment is of particular concern because the City relies so heavily on the income tax as a source of General Fund revenue, including the significant amount of withholding tax paid by workers commuting into Cincinnati on a regular basis. In March 2020, State of Ohio Executive Order 2020-01D declared a State of Emergency due to the COVID-19 pandemic. Later that same month, Ohio House Bill 197 provided that during the State of Emergency and for 30 days after the conclusion of that period, for employee municipal income tax purposes, an employee generally was deemed to perform services at the employee's principal place of work regardless of where the employee actually works. Income tax collections were not impacted during this period if employees did not physically return to work within the City.

The State of Ohio's temporary municipal income tax withholding rule during CY 2021 allowed employers to continue to remit employee withholding taxes through December 31, 2021, based on the "principal place of work" of an employee prior to COVID-19 pandemic restrictions; however, underlying income tax law was not aligned with this temporary withholding rule. This created the potential for a refund liability, which the City planned for and addressed during FY 2022 by setting aside \$50.0 million in an Income Tax Reserve for Refunds account. It also deprived the City of accurate monthly withholding data that could be used to better project income tax revenues. As the temporary rule expired at the end of CY 2021 and CY 2021 tax filings started, actual revenue trends were utilized to provide additional data and more certainty to the income tax revenue forecasting done by the University of Cincinnati (UC) Economics Center. The UC Economics Center predicts that income tax revenues will recover quickly in 2023 from the pandemic decline,



but the real growth rate from 2024 to 2027 is expected to slow to 0.50%. Many employers are still operating with a hybrid work environment; however, they have not made substantive changes to their withholdings. The UC Economics Center estimates that 16 to 24 percent of taxable earnings will still be at risk, particularly due to the income tax refund liability that will continue to exist. Additionally, remote work demographics indicate that individuals who are able to work remotely likely have higher taxable earnings than occupations in such industries as food service, accommodations, or retail.

It is also important to note that multiple lawsuits have been filed in Ohio challenging the authority of the Ohio General Assembly to legislatively limit, coordinate and regulate municipal taxing authorities with respect to the treatment of employees working remotely due to the COVID-19 pandemic. If the plaintiffs are successful, the remedy could require the refunding of income tax collections from employees who were working remotely outside of the City of Cincinnati during FY 2020 and FY 2021.

Estimated General Fund Reserves

The chart below shows the balances of reserve funds based on revenue and expenditures for FY 2022. The reserve balance is 30.77% of prior year revenue.

Table XXI - General Fund Reserves as of June 30, 2022

General Fund Revenue FY 2022*			\$ 470,893,480
	Balance	Percentage	Policy Percentage
Working Capital Reserve	\$ 42,523,794	9.03%	8.20%
General Fund Contingency Account	\$ 7,937,388	1.69%	2.00%
Economic Downturn	\$ 9,310,527	1.98%	5.00%
General Fund Carryover	\$ 85,100,533	18.07%	1.50%
	Total	30.77%	16.70%

*General Fund Revenue FY 2022 does not include \$67.5 million in American Rescue Plan Act revenue replacement.

After fiscal year end, the City will allocate the reserve funds in accordance with the Stabilization Funds Policy described in the next section to achieve and maintain the 16.7% policy percentage. Excess reserve will be allocated in accordance with the policy.



Stabilization Funds Policy Amendment

The City's Stabilization Funds Policy was established in 2015, amended in 2019, and amended again in 2022 via Ordinance No. 0056-2022. The policy has an established goal of setting aside 16.7% of general operating revenues as reserves. This reserve amount is based on the Government Finance Officers Association (GFOA) goal of two months of estimated revenues. Fund Balance is arguably one of the most important financial metrics to the Bond Rating Agencies and being able to show progress towards this policy goal is a critical factor for the City's credit ratings. It is reasonable to expect that a trend of decreasing fund balance will be a credit negative for the Rating Agencies and could lead to a downgrade. It is also reasonable to expect that an inability to make progress towards the City's policy could lead to negative credit pressure. Negative credit pressure - or a full downgrade - will increase the cost of funding for the City's entire capital program and decrease the City's capacity to fund capital in the future.

The policy continues to provide a specific mechanism to help the City achieve compliance with its existing policy of 16.7% while still providing flexibility to deal with unexpected one-time expenditures that may arise within a given year. The City Administration and its Financial Advisor recommended that the City adopt this policy as a means to further ensure its long-term financial strength and stability which will help to maximize Cincinnati's capacity to fund its important Capital Improvement Program (CIP) projects.

The amended Stabilization Funds Policy updates and enhances the City's existing policy with regards to the "Waterfall Funding Mechanism" to enable the City to address additional funding priorities. As the City has made substantial progress in funding its reserve balances and will likely achieve the goal of maintaining reserves totaling 16.7% of prior year General Fund operating revenues within the next several fiscal years, the policy was amended to better define the parameters for allocation of any remaining carryover balance once the financial reserve balances are materially achieved.

A summary of the Amended Stabilization Funds Policy is provided below:

•**Required Minimum Fund Balance of 10.0%**

» Provides assurance that a portion of reserve funding will remain intact.

•**General Fund Carryover Balance Goal at 1.5%**

» Required for cash flow purposes and offsets seasonality of revenues.

•**General Fund Contingency Account Goal at 2.0%**

» Used by the City for one-time unfunded events. If used, goal is to be replenished to the approved level in the next fiscal year closeout.

•**Economic Downturn Reserve Account Goal at 5.0%**

» Used for unforeseen economic events or circumstances that cause unexpected drops in General Fund Income Tax Revenues which result in a budgetary imbalance that cannot be resolved through immediate budgetary adjustments.



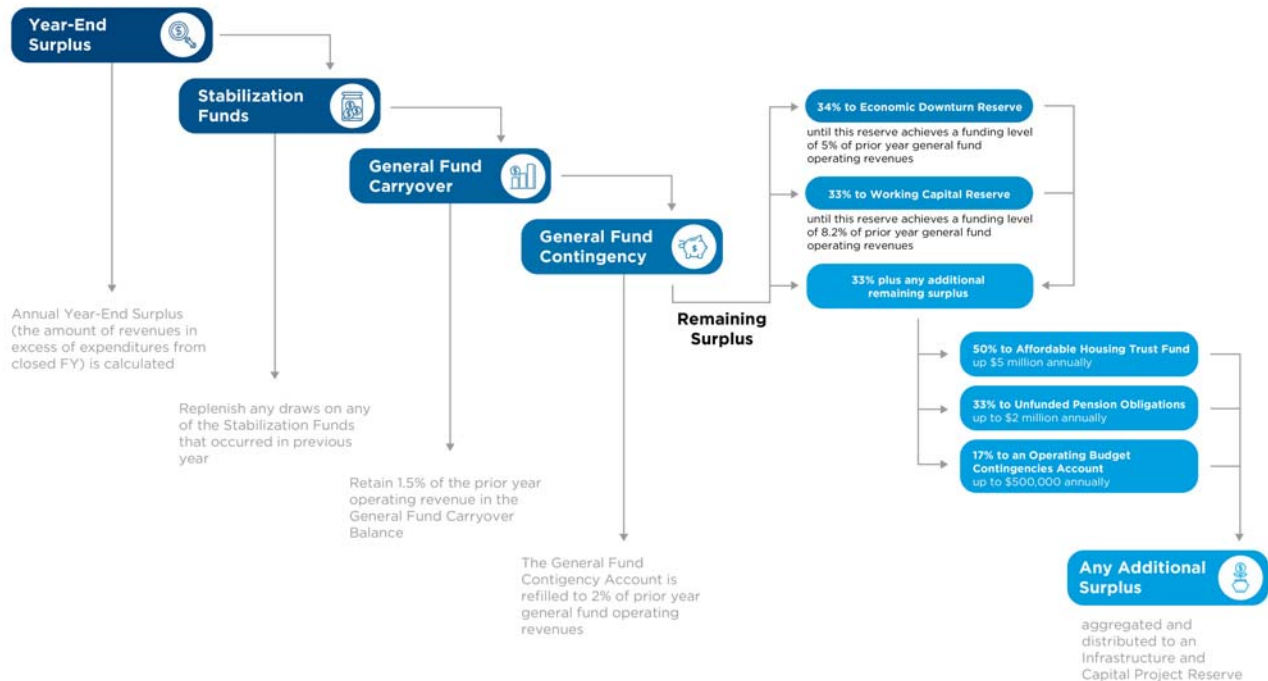
Working Capital Reserve Fund Goal at 8.2%

- » Used only in the event of an emergency or catastrophic need of the City.
- » If used, goal is to be replenished in total in the next fiscal year. If there is insufficient carryover balance to replenish, then the goal will be to appropriate funds from the next fiscal year's budget.

Waterfall Funding Mechanism for funding to enable the City to:

- » Replenish any uses of the Stabilization Funds in the prior year;
- » Maintain the Stabilization Funds at the Goal levels;
- » Realistically achieve its Overall Policy Goal and Specific Component Goals over time; and
- » Have defined Carryover each year for funding the following priorities:
 - Affordable Housing Trust Fund (up to \$5.0 million annually)
 - Unfunded Pension Obligations (up to \$2.0 million annually)
 - Operating Budget Contingencies Account (up to \$0.5 million annually)
 - Infrastructure and Capital Project Reserve (any additional surplus)

See the diagram below for the Waterfall Funding Mechanism:





Significant changes in fund revenues, resources, expenditures, or balances in each fund are described in this section of the Approved FY 2023 Budget Update document. This section includes the following tables and narratives:

1. **All Funds Operating Budget by Fund** lists the FY 2022 Approved Budget, the FY 2023 Approved Budget, the FY 2023 Approved Budget Update, the change between the FY 2023 Approved Budget and the FY 2023 Approved Budget Update. Transfers out are not included.

2. **All Funds Operating Budget Summary by Department** is similar to the All Funds Operating Budget by Fund, but it provides the budget comparison by department rather than by fund. Transfers out are not included.

3. **All Funds Operating Budget Summary by Type - FY 2023** lists the FY 2023 Approved Budget Update for each department by General Fund, Principal Restricted Funds, Other Restricted Funds, and the Total Operating Budget. Transfers out are not included.

4. **General Fund Operating Budget Summary by Department** lists the General Fund FY 2022 Approved Budget, the FY 2023 Approved Budget, the FY 2023 Approved Budget Update, and the change between the FY 2023 Approved Budget and the FY 2023 Approved Budget Update.

Note: This table does not include "Transfers Out" which, if included, would result in a General Fund total of \$560.3 million in the FY 2023 Approved Budget Update column.

5. **Restricted Funds Operating Budget** lists the operating budget funded by Principal Restricted Funds for the FY 2022 Approved Budget, the FY 2023 Approved Budget, the FY 2023 Approved Budget Update, and the change between the FY 2023 Approved Budget and the FY 2023 Approved Budget Update. Transfers out are not included.

6. **Other Restricted Funds Operating Budget by Fund** lists various other restricted funds for the FY 2022 Approved Budget, the FY 2023 Approved Budget, the FY 2023 Approved Budget Update, and the change between the FY 2023 Approved Budget and the FY 2023 Approved Budget Update. Transfers out are not included.

7. **All Funds Non-Departmental Budget Summary** lists all Non-Departmental accounts for all funds for the FY 2022 Approved Budget, the FY 2023 Approved Budget, the FY 2023 Approved Budget Update, and the change between the FY 2023 Approved Budget and the FY 2023 Approved Budget Update. These accounts contain expenditures that are important to the operation of the City government that do not fall within the functional assignment of any department or agency, or which provide for expenditures related to more than one department or agency. There are three categories:

- **Non-Departmental Benefits:** include employee-benefit related expenses such as the Public Employees Assistance Program (PEAP), Workers' Compensation, Unemployment Compensation, and Lump Sum Payments paid to employees at termination or retirement for accumulated leave balances.

- **Non-Departmental Accounts:** include various citywide expenditures such as fees paid to Hamilton County, Audit & Examiner's Fees, Enterprise Software and Licenses, and more.

- **Reserve for Contingencies:** an amount set aside in the operating budget for unforeseen events or damages.



Notes About the Non-Departmental Accounts

A glossary listing of the non-departmental accounts is provided below:

911 - Contributions to City Pension - This account is used by all funds for debt service and payments to the City of Cincinnati Retirement System (CRS) for the Early Retirement Incentive Program (ERIP).

915 - Contribution to Total Benefit Arrangement (Cincinnati Retirement System (CRS)) - The Internal Revenue Service (IRS) limits the maximum employee benefit received from a defined contribution retirement plan. Per the Cincinnati Municipal Code (CMC), the City is responsible for covering the excess benefit amount which is paid from this account.

919 - Public Employees Assistance Program (PEAP) - An annual charge to funds to subsidize the PEAP program which is a professional, confidential counseling service designed to help employees and their family members manage work and personal problems. PEAP services are provided at the direct request of an employee or member of an employee's family, or upon disciplinary referral by an employee's supervisor.

921 - Workers' Compensation Insurance - An annual charge to funds to cover expenses related to the Workers' Compensation program and Employee Safety program.

922 - Police and Fire Fighters' Insurance - General Fund account that pays beneficiaries of current and retired sworn Police and Fire Fighters who have passed away. Amounts paid are based on the terms included in current Fraternal Order of Police (FOP) and International Association of Fire Fighters (IAFF) labor contracts.

923 - State Unemployment Compensation - Monthly payments to the State of Ohio for unemployment claims of the City of Cincinnati.

924 - Lump Sum Payments - Payments made upon retirement for outstanding vacation, sick, and other accruals. Funds for these payments are not included in departmental budgets but are paid from this account in the employee's home fund.

941 - Audit & Examiner's Fees - General Fund charges for the annual audit of the City of Cincinnati and related expenses based on the Annual Comprehensive Financial Report (ACFR).

942 - Hamilton County Auditor & Treasurer Fees - Fees paid to Hamilton County for work on Property Tax, Tax Increment Financing (TIF) payments in lieu of taxes, and special assessments.

943 - County Clerk Fees - General Fund payments to the Hamilton County Clerk of Courts for services related to collection of parking tickets. The contract for this service was terminated during FY 2020 and is now provided directly by the City. Expenses for these services are included in the Law Department's budget.

944 - General Fund Overhead - An annual amount is charged to funds to reimburse the General Fund for support services provided to each of those funds. This account is also used to charge funds to reimburse the home funds of the three full-time American Federation of State, County and Municipal Employees (AFSCME) full-time release union Presidents.



946 - Election Expense - Payment to the Hamilton County Board of Elections for the City's portion of election expenses. Other miscellaneous election expenses incurred by the Clerk of Council's Office also are paid from this account.

951 - Judgments Against the City - This account is used to cover the expenses attributable to claims against the City due to liability suits, court judgments, and out of court settlements.

952 - Enterprise Software and Licenses - This account is used to cover software licensing and maintenance agreement expenses needed to support the cost of software that is used citywide.

953 - Memberships & Publications - This account is used to cover expenses related to annual City membership fees for professional organizations such as the Ohio Municipal League and the Hamilton County Municipal League as well as the costs of the City's Federal and State lobbyists.

954 - Special Investigations/Studies - This account is used to cover expenses related to special investigations or studies as deemed necessary by the City.

959 - Other City Obligations - The name of this account was changed in the Approved FY 2019 Budget Update from "959 - City Manager's Obligations" to reflect the consolidation of the "959 - City Manager's Office Obligations" and the "957 - Mayor's Office Obligations" into one account. This funding is appropriated to cover the cost of miscellaneous expenses related to the Mayor's and City Manager's office operations.

961 - ETS Information Infrastructure Security - This account is used to cover citywide information technology infrastructure security costs and represents the Information Security Capital match. These funds provide additional resources for Information Security Capital needs.

963 - Downtown Special Improvement District - Special assessment payments by General Fund departments with property holdings within the Downtown Special Improvement District are made from this account.

965 - Cincinnati Public Schools Reserve - Payment of \$5,000,000 annually to the Cincinnati Public Schools (CPS) based on an agreement from 1999 and amended in 2002 with the School Board. The agreement expired at the end of calendar year 2019. (Note: This expenditure was shifted to the Capital Budget in FY 2019.)

966 - Cincinnati Music Hall - Payment of \$100,000 annually from the Parking System Facilities Fund (Town Hall Garage) to the Cincinnati Arts Association per the Corbett Agreement.

968 - Greater Cincinnati Redevelopment Authority - Payment to The Port, formerly the Greater Cincinnati Redevelopment Authority and formerly the Port Authority of Greater Cincinnati, from the General Fund for operating expenses.

969 - Property Investment Reimbursement Agreements (PIRAs) - Property Investment Reimbursement Agreement payments are made from this account. PIRAs are agreements between the City and employers which provide incentives to create and retain jobs as a result of investments in personal and/or real property. These agreements generally involve the reimbursement of a portion of the income taxes paid for new employees or transferred employees up to a pre-determined maximum amount.



981 - Motorized and Construction Equipment Account (MCEA) - This is an equipment account used for purchases of automobiles, trucks, backhoes, etc.

982 - Office and Technical Equipment Account (OTEA) - This is an equipment account used for purchases of desks, office partitions, calculators, etc.

990 - Reserve for Contingencies - An amount included in the annual budget of a fund for contingencies that might arise during the fiscal year. Expenditure of these funds requires an ordinance from the City Council to be used. An ordinance would need to transfer an amount from the reserve to an account where it would be spent.

991 - Mediation and Arbitration Reserve - This account includes funds held in reserve pending the outcome of expenses awarded through labor mediation or arbitration.

The Departmental Budgets section of the document contains a tab for the Non-Departmental Budgets by Agency.

Financial Summaries

Financial Summaries (otherwise known as 'Fund Tables') for the General Fund and each Principal Restricted Fund follow the Non-Departmental Budget Summary. The Fund Tables include a description of the fund and a table that includes the respective funds' revenues, expenditures and fund balance information. Actual revenues and expenditures for FY 2021 and FY 2022 are provided. Also provided are the FY 2023 Approved Budget, and the FY 2023 Approved Budget Update. Finally, the change from the FY 2023 Approved Budget to the FY 2023 Budget Update is provided.

The Principal Restricted Funds are provided alphabetically and include: 9-1-1 Cell Phone Fees; Bond Hill Roselawn Stabilization & Revitalization Operations; Bond Retirement; Cincinnati Area Geographic Information Systems (CAGIS); Cincinnati Health District; Cincinnati Riverfront Park (Smale); Community Health Center Activities; Convention Center; County Law Enforcement Applied Regionally (CLEAR); General Aviation; Hazard Abatement; Income Tax-Infrastructure; Income Tax-Transit; Metropolitan Sewer District*; Municipal Golf; Municipal Motor Vehicle License Tax; Parking Meter; Parking Systems Facilities; Recreation Special Activities; Safe and Clean; Sawyer Point; Stormwater Management; Street Construction Maintenance & Repair; Streetcar Operations; and Water Works.

Notes About the Fund Tables

The Fund Tables for each Principal Restricted Fund contain five columns:

- The first column is for the "FY 2021 Actual" amounts.
- Next is a column titled "FY 2022 Actuals," which reflects the amounts from FY 2022, which ended on June 30, 2022.
- The third column is for the "FY 2023 Approved" amounts. This refers to the budget amounts that were approved in the FY 2022-2023 Biennial Budget for the second year of the biennium.
- The fourth column is for the "FY 2023 Approved Update" amounts. This refers to the budget amounts that are as an update to the second year of the FY 2022-2023 Biennial Budget.



- The final column is for the "Change FY 2023 Approved to FY 2023 Update" amounts. This reflects the change from the amounts approved for the FY 2023 Approved Budget as included in the Biennial Budget to the amounts for the FY 2023 Budget Update.

Bond Hill Roselawn Stabilization & Revitalization Operations Fund

This fund provides an annual payment to The Community Economic Advancement Initiative based on an original funding source of \$1.0 million which was to be allocated at \$200,000 annually over five years. For FY 2022, the full remaining balance in the fund was budgeted. Once the fund has been fully expended, the Bond Hill Roselawn Stabilization & Revitalization Operations Fund will be eliminated

Cincinnati Health District Fund

The Cincinnati Health District Fund reflects a correction in FY 2021 Actuals, specifically in the Personnel and Non-Personnel Expenditure categories.

Cincinnati Health Center Activities Fund

The Community Health Center Activities Fund reflects a correction in FY 2021 Actuals, specifically in the Charges for Services Revenue category. Additionally, the Approved FY 2023 Budget Update beginning fund balance is negative. This fund continues to be negatively impacted by COVID-19. Staffing issues have resulted in decreased appointment availability and related revenue. American Resource Plan Act reimbursements and Federal Emergency Management Analyst (FEMA) reimbursements are in progress for eligible COVID-19 related expenses. Additionally, revenues are expected to reach pre-pandemic levels in FY 2023 resulting in an estimated positive FY 2023 ending fund balance.

General Aviation Fund

The General Aviation Fund reflects a correction in FY 2021 Actuals. The correction is reflected in FY 2021 Actuals in the Transfers In and Transfers Out categories. FY 2021 Transfers In increased by \$200,000 for a total of \$755,860 and Transfers Out decreased by \$200,000 for a total of \$896,770. This impacted the FY 2021 fund balances as well. Additional prior year corrections are reflected in Transfers Out for the FY 2022 Actuals.

Streetcar Operations Fund

The Approved FY 2023 Budget Update reflects \$1.0 million in anticipated resources from the Ohio Department of Transportation Ohio Transit Partnership Program as authorized by Ordinance No. 0457-2021. Due to the timing of these anticipated resources, the Approved FY 2023 Budget Update beginning fund balance is negative. However, the fund is expected to end FY 2023 with a positive balance. This fund will be closely monitored, and expenditure reductions may be made to ensure this fund stays in balance.

Income Tax-Transit Fund

Due to the passage of Issue 7 in FY 2020, the 2.1% locally levied income tax experienced a rollback of 0.3% during FY 2021. The 0.3% had been previously earmarked for public transit and was the primary source of revenue for the Income Tax-Transit Fund. For FY 2023, no expenses are budgeted in the Income Tax-Transit Fund as the fund will be eliminated. All remaining resources, including resources in the fund balance and the reserve accounts, will be transferred out of the Income Tax-Transit Fund during the final dissolution process in FY 2023.



**Note: The Metropolitan Sewer District (MSD) Fund is provided for reference purposes only. MSD's budget is approved by the Hamilton County Board of County Commissioners in December of each year. The County budget (including MSD) is on a calendar year basis, which runs from January 1st through December 31st.*



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All Funds Operating Budget by Fund

	FY 2022 Approved Budget	FY 2023 Approved Budget	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
General Fund	440,613,700	442,622,720	470,532,850	27,910,130
Principal Restricted Funds				
9-1-1 Cell Phone Fees	1,609,770	1,366,170	1,463,520	97,350
Bond Hill Roselawn Stabilization & Revitalization Operations	250,000	0	0	0
Bond Retirement	184,203,790	128,172,010	129,461,390	1,289,380
Cincinnati Area Geographic Information System (CAGIS)	4,696,430	4,799,130	4,781,870	(17,260)
Cincinnati Health District	18,183,110	18,747,800	19,564,410	816,610
Cincinnati Riverfront Park	1,582,180	1,617,250	1,518,560	(98,690)
Community Health Center Activities	25,825,720	26,583,730	27,274,320	690,590
Convention Center	9,975,170	10,078,950	10,361,020	282,070
County Law Enforcement Applied Regionally (CLEAR)	5,438,170	5,520,910	5,546,070	25,160
General Aviation	2,226,200	2,261,740	2,266,220	4,480
Hazard Abatement	1,574,840	1,602,140	697,560	(904,580)
Income Tax-Infrastructure	22,449,850	23,158,120	24,114,890	956,770
Income Tax-Transit	0	0	0	0
Metropolitan Sewer District	237,553,770	240,515,540	231,011,920	(9,503,610)
Municipal Golf	5,541,800	5,586,030	5,620,290	34,260
Municipal Motor Vehicle License Tax	3,781,820	3,859,230	3,973,290	114,060
Parking Meter	4,773,650	4,869,350	4,920,490	51,140
Parking System Facilities	7,664,530	7,699,450	7,654,480	(44,970)
Recreation Special Activities	5,672,910	5,696,390	5,630,520	(65,870)
Safe and Clean	51,520	52,040	52,040	0
Sawyer Point	1,174,460	1,182,930	1,219,940	37,010
Stormwater Management	26,139,180	27,301,770	27,463,250	161,480
Street Construction Maintenance & Repair	16,281,200	16,647,860	16,673,530	25,670
Streetcar Operations	5,035,470	5,065,950	5,110,640	44,690
Water Works	148,732,410	150,798,080	161,227,770	10,429,690
Principal Restricted Total	740,417,950	693,182,570	697,607,990	4,425,430
Other Restricted Funds	33,311,860	33,314,980	34,461,840	1,146,860
Grand Total	1,214,343,510	1,169,120,270	1,202,602,680	33,482,420



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All Funds Operating Budget Summary by Department

	FY 2022 Approved Budget	FY 2023 Approved Budget	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
City Council	2,213,310	2,173,260	2,283,830	110,570
Office of the Mayor	908,220	892,350	913,600	21,250
Clerk of Council	673,540	670,800	755,860	85,060
City Manager	37,945,470	37,915,450	45,638,040	7,722,590
Buildings & Inspections	13,610,930	13,598,060	13,874,580	276,520
Citizen Complaint Authority	1,290,080	1,237,490	1,297,140	59,650
City Planning and Engagement	541,820	553,500	1,403,620	850,120
Community & Economic Development	4,934,720	4,576,410	5,432,960	856,550
Enterprise Services	21,613,560	21,843,600	22,133,230	289,630
Economic Inclusion	1,349,780	1,399,020	1,528,990	129,970
Enterprise Technology Solutions	16,814,070	16,979,770	17,868,440	888,670
Finance	194,116,260	138,037,410	139,475,270	1,437,860
Fire	134,799,970	135,721,200	144,533,750	8,812,550
Health	60,985,570	62,933,320	64,504,580	1,571,260
Human Resources	2,881,990	2,891,360	3,414,560	523,200
Law	8,973,260	9,024,930	9,674,040	649,110
Parks	21,144,920	20,890,120	21,816,500	926,380
Police	167,352,540	168,190,360	170,647,710	2,457,350
Public Services	45,547,900	45,965,910	46,972,220	1,006,310
Recreation	31,447,160	31,261,970	31,677,080	415,110
Sewers	230,745,930	233,707,700	225,245,920	(8,461,770)
Stormwater Management Utility	12,337,760	13,339,850	12,797,300	(542,550)
Transportation & Engineering	23,304,110	23,850,210	24,248,090	397,880
Water Works	143,384,310	145,410,390	155,752,050	10,341,660
SORTA	0	0	0	0
Department Total	1,178,917,180	1,133,064,440	1,163,889,360	30,824,930
Non-Departmental Benefits	11,198,350	10,851,480	11,506,370	654,890
General Fund Overhead	10,939,640	11,019,910	11,371,800	351,890
Non-Departmental Accounts	9,330,130	9,876,610	12,076,940	2,200,330
Reserve for Contingencies	300,000	649,620	600,000	(49,620)
Non-Departmental Budgets Total	31,768,120	32,397,620	35,555,110	3,157,490
Total	1,210,685,300	1,165,462,060	1,199,444,470	33,982,420



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All Funds Operating Budget Summary by Type

Agency/Account	General Fund	Principal Restricted Funds	Other Restricted Funds	Total Operating
City Council	2,283,830	0	0	2,283,830
Office of the Mayor	913,600	0	0	913,600
Clerk of Council	755,860	0	0	755,860
City Manager	39,505,820	3,077,320	3,054,900	45,638,040
Buildings & Inspections	11,493,320	2,381,260	0	13,874,580
Citizen Complaint Authority	1,297,140	0	0	1,297,140
City Planning and Engagement	1,403,620	0	0	1,403,620
Community & Economic Development	4,696,900	366,610	369,450	5,432,960
Enterprise Services	0	22,133,230	0	22,133,230
Economic Inclusion	1,166,880	362,110	0	1,528,990
Enterprise Technology Solutions	6,997,610	10,848,970	21,860	17,868,440
Finance	7,350,850	131,368,970	755,450	139,475,270
Fire	144,533,750	0	0	144,533,750
Health	0	45,112,600	19,391,980	64,504,580
Human Resources	3,068,400	346,160	0	3,414,560
Law	9,395,410	278,630	0	9,674,040
Parks	9,624,730	6,848,640	5,343,130	21,816,500
Police	169,109,890	0	1,537,820	170,647,710
Public Services	16,604,680	30,367,540	0	46,972,220
Recreation	18,149,770	12,887,360	639,950	31,677,080
Sewers	0	225,245,920	0	225,245,920
Stormwater Management Utility	0	12,797,300	0	12,797,300
Transportation & Engineering	2,643,610	20,720,140	884,340	24,248,090
Water Works	0	155,752,050	0	155,752,050
Department Total	450,995,670	680,894,810	31,998,880	1,163,889,360
Non-Departmental Benefits	7,485,680	3,630,350	390,340	11,506,370
General Fund Overhead	87,690	10,891,890	392,220	11,371,800
Non-Departmental Accounts	11,963,810	113,130	0	12,076,940
Reserve for Contingencies	0	600,000	0	600,000
Non-Departmental Budgets Total	19,537,180	15,235,370	782,560	35,555,110
Grand Total	470,532,850	696,130,180	32,781,440	1,199,444,470



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General Fund Operating Budget Summary by Department

	FY 2022 Approved Budget	FY 2023 Approved Budget	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
City Council	2,213,310	2,173,260	2,283,830	110,570
Office of the Mayor	908,220	892,350	913,600	21,250
Clerk of Council	673,540	670,800	755,860	85,060
City Manager	31,984,840	32,121,670	39,505,820	7,384,150
Buildings & Inspections	10,601,050	10,526,880	11,493,320	966,440
Citizen Complaint Authority	1,290,080	1,237,490	1,297,140	59,650
City Planning and Engagement	541,820	553,500	1,403,620	850,120
Community & Economic Development	4,321,230	4,204,730	4,696,900	492,170
Economic Inclusion	1,046,320	1,088,020	1,166,880	78,860
Enterprise Technology Solutions	6,149,360	6,123,270	6,997,610	874,340
Finance	7,203,800	7,151,290	7,350,850	199,560
Fire	134,799,970	135,721,200	144,533,750	8,812,550
Health	0	0	0	0
Human Resources	2,553,130	2,546,180	3,068,400	522,220
Law	8,739,430	8,816,820	9,395,410	578,590
Parks	9,204,720	8,743,080	9,624,730	881,650
Police	165,753,390	167,246,780	169,109,890	1,863,110
Public Services	15,871,890	15,660,780	16,604,680	943,900
Recreation	17,915,690	17,802,080	18,149,770	347,690
Transportation & Engineering	2,708,390	2,668,420	2,643,610	(24,810)
Department Total	424,480,180	425,948,600	450,995,670	25,047,070
Non-Departmental Benefits	6,833,120	6,480,050	7,485,680	1,005,630
Non-Departmental Accounts	9,300,400	9,844,450	12,051,500	2,207,050
Reserve for Contingencies	0	349,620	0	(349,620)
Non-Departmental Budgets Total	16,133,520	16,674,120	19,537,180	2,863,060
	440,613,700	442,622,720	470,532,850	27,910,130



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Restricted Funds Operating Budget

	FY 2022 Approved Budget	FY 2023 Approved Budget	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Principal Restricted Funds				
9-1-1 Cell Phone Fees	1,609,770	1,366,170	1,463,520	97,350
Bond Hill Roselawn Stabilization & Revitalization Operations	250,000	0	0	0
Bond Retirement	184,203,790	128,172,010	129,461,390	1,289,380
Cincinnati Area Geographic Information System (CAGIS)	4,696,430	4,799,130	4,781,870	(17,260)
Cincinnati Health District	18,183,110	18,747,800	19,564,410	816,610
Cincinnati Riverfront Park	1,582,180	1,617,250	1,518,560	(98,690)
Community Health Center Activities	25,825,720	26,583,730	27,274,320	690,590
Convention Center	9,975,170	10,078,950	10,361,020	282,070
County Law Enforcement Applied Regionally (CLEAR)	5,438,170	5,520,910	5,546,070	25,160
General Aviation	2,226,200	2,261,740	2,266,220	4,480
Hazard Abatement	1,574,840	1,602,140	697,560	(904,580)
Income Tax-Infrastructure	22,449,850	23,158,120	24,114,890	956,770
Income Tax-Transit	0	0	0	0
Metropolitan Sewer District	237,553,770	240,515,540	231,011,920	(9,503,610)
Municipal Golf	5,541,800	5,586,030	5,620,290	34,260
Municipal Motor Vehicle License Tax	3,781,820	3,859,230	3,973,290	114,060
Parking Meter	4,773,650	4,869,350	4,920,490	51,140
Parking System Facilities	7,664,530	7,699,450	7,654,480	(44,970)
Recreation Special Activities	5,672,910	5,696,390	5,630,520	(65,870)
Safe and Clean	51,520	52,040	52,040	0
Sawyer Point	1,174,460	1,182,930	1,219,940	37,010
Stormwater Management	26,139,180	27,301,770	27,463,250	161,480
Street Construction Maintenance & Repair	16,281,200	16,647,860	16,673,530	25,670
Streetcar Operations	5,035,470	5,065,950	5,110,640	44,690
Water Works	148,732,410	150,798,080	161,227,770	10,429,690
Principal Restricted Total	740,417,950	693,182,570	697,607,990	4,425,430
Other Restricted Funds	33,311,860	33,314,980	34,461,840	1,146,860
Grand Total	773,729,810	726,497,550	732,069,830	5,572,290



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Other Restricted Funds Operating Budget by Fund

Fund - Fund Name	FY 2022 Budget	FY 2023 Budget	FY 2023 Approved	Change FY 2023 Budget to FY 2023 Approved
308 - Citizens Jobs	150,000	0	0	0
317 - Urban Development Property Operations	363,490	371,680	369,580	(2,100)
319 - Contributions For Recreation Purposes	253,020	255,100	304,410	49,310
324 - Recreation Federal Grant Project	349,580	351,880	339,940	(11,940)
326 - Park Donations/Special Activities	1,184,120	1,206,420	1,098,070	(108,350)
327 - W.M. Ampt Free Concerts	16,000	16,000	20,020	4,020
328 - Groesbeck Endowments	16,000	16,000	32,060	16,060
330 - Park Lodge/Pavilion Deposits	390,740	399,060	365,000	(34,060)
332 - Krohn Conservatory	1,429,640	1,460,250	1,624,170	163,920
336 - Telecommunications Services	21,640	21,860	21,860	0
349 - Urban Renewal Debt Retirement	1,743,240	1,725,040	1,688,190	(36,850)
350 - Public Health Research	1,772,440	1,820,520	1,879,760	59,240
353 - Home Health Services	7,025,100	7,319,850	7,472,110	152,260
354 - Household Sewage Treatment System Fees	48,700	49,130	48,410	(720)
363 - Solid Waste Disposal Control	100,580	102,620	104,580	1,960
366 - Federal Asset Forfeiture - Treasury	241,180	19,370	239,120	219,750
367 - Federal Asset Forfeiture - Justice	859,710	390,700	707,770	317,070
369 - Criminal Activity Forfeiture State	352,300	386,090	443,510	57,420
370 - Drug Offender Fines Forfeiture	59,590	60,190	60,190	0
372 - DUI Enforcement	86,370	87,230	87,230	0
381 - Cincinnati Abatement Project	71,030	73,680	300	(73,380)
387 - Lead Hazard Control	150	150	150	0
391 - Women & Infants Food Grant Program	3,791,980	3,894,360	3,979,960	85,600
412 - Food Service License Fees	1,404,950	1,447,220	1,467,200	19,980
413 - Swimming Pool License Fees	78,680	80,700	98,310	17,610
415 - Immunization Action Plan	356,530	363,910	369,180	5,270
420 - Public Employee Assistance Program	709,570	720,090	826,950	106,860
425 - Heart Health In Hamilton County	268,550	281,940	3,470	(278,470)
446 - Health Network	3,694,020	3,809,140	4,115,340	306,200
448 - Health Care For The Homeless	208,010	218,020	220,590	2,570
630 - Cable Access Management	0	0	100,000	100,000
708 - Schmidlapp Park Music	17,000	17,000	0	(17,000)
749 - Retirement	2,925,770	2,988,370	3,007,830	19,460
791 - Sidewalk Assessments	154,550	156,100	156,100	0
792 - Forestry Assessments	2,419,020	2,449,980	2,454,760	4,780
793 - BLEM Assessment	748,610	755,330	755,720	390
Other Restricted Total	33,311,860	33,314,980	34,461,840	1,146,860



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Non-Departmental Budget Summary

	FY 2022 Approved Budget	FY 2023 Approved Budget	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Non-Departmental Benefits				
Prior Year Pension Obligations	2,969,070	2,936,150	2,528,410	(407,740)
Public Employee Assistance Program	455,760	449,720	510,980	61,260
Workers Compensation	5,887,900	5,820,900	6,484,330	663,430
Police and Firefighters Insurance	313,000	291,730	316,130	24,400
Unemployment Compensation	386,510	147,310	386,510	239,200
Lump Sum Payments	1,186,110	1,205,670	1,180,010	(25,660)
Non-Departmental Benefits Total	11,198,350	10,851,480	11,406,370	554,890
General Fund Overhead	10,939,640	11,019,910	11,371,800	351,890
Non-Departmental Accounts				
Audit and Examiner's Fees	463,000	450,730	463,130	12,400
Hamco Auditor & Treasurer Fees	500,000	486,220	500,000	13,780
County Clerk Fees	0	0	0	0
Election Expense	451,000	89,070	95,510	6,440
Judgments Against the City	900,000	875,200	900,000	24,800
Enterprise Software and Licenses	5,631,640	6,633,020	8,727,960	2,094,940
Memberships & Publications	264,370	257,090	267,010	9,920
HUD Section 108 Debt Service	0	0	0	0
Mayor's Office Obligations	0	0	0	0
Other City Obligations	178,760	173,840	180,550	6,710
Downtown Spec Improve District	110,880	107,820	111,990	4,170
ETS Information Infrastructure Security	0	0	0	0
Cincinnati Public Schools	0	0	0	0
Cincinnati Music Hall	100,000	100,000	100,000	0
Greater Cincinnati Redevelopment Authority	700,000	673,970	700,000	26,030
Property Investment Reim. Agreements	30,480	29,650	30,790	1,140
Non-Departmental Accounts Total	9,330,130	9,876,610	12,076,940	2,200,330
Reserve for Contingencies	300,000	649,620	600,000	(49,620)
Total	31,768,120	32,397,620	35,455,110	3,057,490



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General Fund

This fund accounts for receipts from the operating portion of property taxes, 1.55% of the City income tax, and licenses, permits and other receipts which provide monies for operations of all City departments not provided for by other funds or means.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	361,290,840	376,392,980	313,310,690	377,262,050	63,951,360
Licenses & Permits	19,767,750	22,667,990	20,561,490	24,026,800	3,465,310
Courts & Use of Money & Property	8,454,320	9,660,880	7,716,500	9,307,980	1,591,480
Revenue from Other Agencies	25,378,290	28,089,960	22,728,230	26,735,650	4,007,420
Charges for Services	29,104,810	31,793,220	30,140,370	32,706,000	2,565,640
Miscellaneous	38,840,160	2,288,430	69,338,200	90,306,430	20,968,240
Revenue Subtotal	482,836,170	470,893,460	463,795,480	560,344,910	96,549,450
Prior Year Cancellations	2,649,480	2,791,970	0	0	0
Transfers In	1,989,250	120,000	0	0	0
Subtotal	4,638,730	2,911,970	0	0	0
Total Revenues/Resources	487,474,900	473,805,430	463,795,480	560,344,910	96,549,450
Expenditures/Uses					
Personnel Services	245,019,060	214,394,770	263,358,780	277,569,940	14,211,170
Employee Benefits	92,838,020	81,577,490	108,682,430	109,509,260	826,840
Non-Personnel	65,645,170	76,450,260	70,556,630	83,427,790	12,871,160
Properties	15,860	22,000	24,890	25,860	970
Debt Service	0	0	0	0	0
Expenditures Subtotal	403,518,110	372,444,520	442,622,730	470,532,850	27,910,140
Transfers Out	33,027,800	87,499,820	21,172,760	89,812,060	68,639,300
Subtotal	33,027,800	87,499,820	21,172,760	89,812,060	68,639,300
Total Expenditures/Uses	436,545,910	459,944,340	463,795,490	560,344,910	96,549,440
Net Increase (Decrease) in Fund Balance	50,928,990	13,861,090	(10)	0	10
FY Beginning Balance	20,310,440	71,239,430	71,239,300	85,100,520	13,861,220
FY Ending Balance	71,239,430	85,100,520	71,239,290	85,100,520	13,861,230



9-1-1 Cell Phone Fees

This fund accounts for the receipts of all fees in accordance with the Federal Communications Commission's rules relating to the collection of 9-1-1 wireless surcharge fees.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	945,130	1,725,670	1,300,000	1,300,000	0
Miscellaneous	208,840	0	0	0	0
Revenue Subtotal	1,153,970	1,725,670	1,300,000	1,300,000	0
Prior Year Cancellations	7,040	6,850	0	0	0
Transfers In	0	0	0	0	0
Subtotal	7,040	6,850	0	0	0
Total Revenues/Resources	1,161,010	1,732,520	1,300,000	1,300,000	0
Expenditures/Uses					
Personnel Services	262,600	0	720,010	573,480	(146,530)
Employee Benefits	67,100	0	0	243,880	243,880
Non-Personnel	825,220	617,440	646,160	646,160	0
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	1,154,920	617,440	1,366,170	1,463,520	97,350
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	1,154,920	617,440	1,366,170	1,463,520	97,350
Net Increase (Decrease) in Fund Balance	6,090	1,115,080	(66,170)	(163,520)	(97,350)
FY Beginning Balance	434,020	440,110	130,340	1,555,190	1,424,850
FY Ending Balance	440,110	1,555,190	64,170	1,391,670	1,327,500



Bond Hill Roselawn Stabilization & Revitalization Operations

This fund provides a \$200,000 annual payment to The Community Economic Advancement Initiative for five years, effective July 1, 2016.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Revenue Subtotal	0	0	0	0	0
Prior Year Cancellations	0	0	0	0	0
Transfers In	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Revenues/Resources	0	0	0	0	0
Expenditures/Uses					
Personnel Services	0	0	0	0	0
Employee Benefits	0	0	0	0	0
Non-Personnel	101,470	250,000	0	0	0
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	101,470	250,000	0	0	0
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	101,470	250,000	0	0	0
Net Increase (Decrease) in Fund Balance	(101,470)	(250,000)	0	0	0
FY Beginning Balance	351,470	250,000	0	0	0
FY Ending Balance	250,000	0	0	0	0



Bond Retirement

This fund is utilized to pay the debt service on general obligation bonds and notes issued to raise capital improvement funding. The primary source of revenue for the fund is a portion of the property tax (over and above the operating budget millage).

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	41,548,110	45,453,390	36,872,470	45,159,560	8,287,090
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	28,484,460	24,564,370	24,154,690	24,531,180	376,490
Revenue from Other Agencies	4,744,560	5,002,860	7,564,940	4,479,990	(3,084,950)
Charges for Services	0	0	0	0	0
Miscellaneous	10,980,380	17,242,330	29,049,060	39,279,060	10,230,000
Revenue Subtotal	85,757,510	92,262,950	97,641,160	113,449,790	15,808,630
Prior Year Cancellations	0	181,900	0	0	0
Transfers In	34,762,540	37,963,510	33,314,470	33,537,620	223,150
Subtotal	34,762,540	38,145,410	33,314,470	33,537,620	223,150
Total Revenues/Resources	120,520,050	130,408,360	130,955,630	146,987,410	16,031,780
Expenditures/Uses					
Personnel Services	189,850	184,300	313,330	298,180	(15,150)
Employee Benefits	70,490	55,940	130,750	111,490	(19,260)
Non-Personnel	1,717,380	1,689,250	3,436,800	3,528,470	91,670
Properties	0	0	0	0	0
Debt Service	82,767,610	80,643,540	124,291,130	125,523,250	1,232,120
Expenditures Subtotal	84,745,330	82,573,030	128,172,010	129,461,390	1,289,380
Transfers Out	28,804,320	28,524,270	27,708,340	27,708,340	10
Subtotal	28,804,320	28,524,270	27,708,340	27,708,340	10
Total Expenditures/Uses	113,549,650	111,097,300	155,880,350	157,169,730	1,289,390
Net Increase (Decrease) in Fund Balance	6,970,400	19,311,060	(24,924,720)	(10,182,320)	14,742,390
FY Beginning Balance	73,735,420	80,705,820	51,831,650	100,016,880	48,185,230
FY Ending Balance	80,705,820	100,016,880	26,906,930	89,834,560	62,927,630



Cincinnati Area Geographic Information System (CAGIS)

This fund accounts for the receipts and disbursements from Hamilton County and utility companies to fund an area-wide geographic information system. Fund expenditures are used for the CAGIS system.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	26,000	21,730	40,000	79,790	39,790
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	4,183,990	4,471,680	4,530,790	4,483,420	(47,370)
Miscellaneous	0	0	0	0	0
Revenue Subtotal	4,209,990	4,493,410	4,570,790	4,563,210	(7,580)
Prior Year Cancellations	0	6,810	0	0	0
Transfers In	0	0	0	0	0
Subtotal	0	6,810	0	0	0
Total Revenues/Resources	4,209,990	4,500,220	4,570,790	4,563,210	(7,580)
Expenditures/Uses					
Personnel Services	1,524,030	1,616,920	1,902,140	1,934,950	32,810
Employee Benefits	501,310	583,030	719,550	666,210	(53,340)
Non-Personnel	2,051,610	2,129,020	2,177,440	2,180,710	3,270
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	4,076,950	4,328,970	4,799,130	4,781,870	(17,260)
Transfers Out	0	1,090,000	0	0	0
Subtotal	0	1,090,000	0	0	0
Total Expenditures/Uses	4,076,950	5,418,970	4,799,130	4,781,870	(17,260)
Net Increase (Decrease) in Fund Balance	133,040	(918,750)	(228,340)	(218,660)	9,680
FY Beginning Balance	1,865,820	1,998,860	1,772,170	1,080,110	(692,060)
FY Ending Balance	1,998,860	1,080,110	1,543,830	861,450	(682,380)



Cincinnati Health District

This fund accounts for General Fund support of the Board of Health, certificate revenues, other revenues not reported in other health funds and related expenses.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	519,520	562,900	615,000	615,000	0
Miscellaneous	1,416,630	350	0	0	0
Revenue Subtotal	1,936,150	563,250	615,000	615,000	0
Prior Year Cancellations	70,250	64,200	0	0	0
Transfers In	17,842,410	16,568,110	18,132,800	18,949,410	816,610
Subtotal	17,912,660	16,632,310	18,132,800	18,949,410	816,610
Total Revenues/Resources	19,848,810	17,195,560	18,747,800	19,564,410	816,610
Expenditures/Uses					
Personnel Services	12,432,760	12,510,940	12,323,600	13,018,010	694,410
Employee Benefits	4,414,310	3,971,050	5,079,030	5,175,870	96,840
Non-Personnel	1,836,370	1,560,270	1,342,190	1,367,550	25,360
Properties	0	0	2,980	2,980	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	18,683,440	18,042,260	18,747,800	19,564,410	816,610
Transfers Out	339,250	0	0	0	0
Subtotal	339,250	0	0	0	0
Total Expenditures/Uses	19,022,690	18,042,260	18,747,800	19,564,410	816,610
Net Increase (Decrease) in Fund Balance	826,120	(846,700)	0	0	0
FY Beginning Balance	68,990	895,110	920,030	48,410	(871,620)
FY Ending Balance	895,110	48,410	920,030	48,410	(871,620)



Cincinnati Riverfront Park

This fund accounts for the receipts related to the Cincinnati Smale Riverfront Park including donations, program funds, event funds, lease revenues, and common area maintenance income from public and private entities.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	84,730	173,670	250,000	135,000	(115,000)
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	288,880	829,750	812,000	1,036,000	224,000
Miscellaneous	0	0	0	0	0
Revenue Subtotal	373,610	1,003,420	1,062,000	1,171,000	109,000
Prior Year Cancellations	33,470	32,040	0	0	0
Transfers In	0	0	0	0	0
Subtotal	33,470	32,040	0	0	0
Total Revenues/Resources	407,080	1,035,460	1,062,000	1,171,000	109,000
Expenditures/Uses					
Personnel Services	509,190	387,210	799,400	670,710	(128,690)
Employee Benefits	205,930	275,890	378,990	342,840	(36,150)
Non-Personnel	(348,210)	348,540	438,860	505,010	66,150
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	366,910	1,011,640	1,617,250	1,518,560	(98,690)
Transfers Out	202,220	150,000	0	0	0
Subtotal	202,220	150,000	0	0	0
Total Expenditures/Uses	569,130	1,161,640	1,617,250	1,518,560	(98,690)
Net Increase (Decrease) in Fund Balance	(162,050)	(126,180)	(555,250)	(347,560)	207,690
FY Beginning Balance	3,711,850	3,549,800	3,029,630	3,423,620	393,990
FY Ending Balance	3,549,800	3,423,620	2,474,380	3,076,060	601,680



Community Health Center Activities

This fund receives revenue from third party claims and patient co-payments at all health center sites included in the Federally Qualified Health Centers' scope of operation. This fund supports wellness and preventive health maintenance for citizens.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	722,450	5,620	2,000,470	2,100,500	100,030
Charges for Services	21,504,280	19,057,450	20,094,490	27,995,960	7,901,470
Miscellaneous	1,391,190	0	0	0	0
Revenue Subtotal	23,617,920	19,063,070	22,094,960	30,096,460	8,001,500
Prior Year Cancellations	429,570	973,290	0	0	0
Transfers In	0	0	0	0	0
Subtotal	429,570	973,290	0	0	0
Total Revenues/Resources	24,047,490	20,036,360	22,094,960	30,096,460	8,001,500
Expenditures/Uses					
Personnel Services	10,631,070	8,811,820	12,735,160	13,050,900	315,740
Employee Benefits	4,255,220	4,975,840	5,324,800	5,547,470	222,670
Non-Personnel	7,648,080	8,211,870	8,523,770	8,675,950	152,180
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	22,534,370	21,999,530	26,583,730	27,274,320	690,590
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	22,534,370	21,999,530	26,583,730	27,274,320	690,590
Net Increase (Decrease) in Fund Balance	1,513,120	(1,963,170)	(4,488,770)	2,822,140	7,310,910
FY Beginning Balance	(600,570)	912,550	2,508,490	(1,050,620)	(3,559,110)
FY Ending Balance	912,550	(1,050,620)	(1,980,280)	1,771,520	3,751,800



Convention Center

This fund receives the fees charged for the use of the privately-managed Duke Energy Convention Center and revenue from a portion of the Transient Occupancy Tax to pay for its operation, utilities, maintenance, and capital improvements.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	586,500	1,684,420	1,500,000	1,537,500	37,500
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	14,500	123,390	215,550	201,000	(14,550)
Revenue from Other Agencies	4,259,870	4,967,190	0	0	0
Charges for Services	1,305,060	4,269,410	6,505,880	5,950,000	(555,880)
Miscellaneous	353,750	481,820	162,420	197,000	34,580
Revenue Subtotal	6,519,680	11,526,230	8,383,850	7,885,500	(498,350)
Prior Year Cancellations	0	863,480	0	0	0
Transfers In	982,240	0	0	0	0
Subtotal	982,240	863,480	0	0	0
Total Revenues/Resources	7,501,920	12,389,710	8,383,850	7,885,500	(498,350)
Expenditures/Uses					
Personnel Services	108,810	81,450	92,940	91,070	(1,870)
Employee Benefits	35,590	28,730	42,000	38,440	(3,560)
Non-Personnel	6,567,980	8,621,860	9,644,420	9,931,930	287,510
Properties	0	0	0	0	0
Debt Service	265,480	306,310	299,590	299,580	(10)
Expenditures Subtotal	6,977,860	9,038,350	10,078,950	10,361,020	282,070
Transfers Out	1,225,700	243,180	242,900	242,900	0
Subtotal	1,225,700	243,180	242,900	242,900	0
Total Expenditures/Uses	8,203,560	9,281,530	10,321,850	10,603,920	282,070
Net Increase (Decrease) in Fund Balance	(701,640)	3,108,180	(1,938,000)	(2,718,420)	(780,420)
FY Beginning Balance	4,602,860	3,901,220	731,580	7,009,400	6,277,820
FY Ending Balance	3,901,220	7,009,400	(1,206,420)	4,290,980	5,497,400



County Law Enforcement Applied Regionally (CLEAR)

This fund accounts for the revenues and expenditures associated with the County Law Enforcement Applied Regionally program system administered by the City.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	3,211,690	3,056,830	5,345,720	5,437,560	91,840
Charges for Services	0	0	0	0	0
Miscellaneous	220	0	0	0	0
Revenue Subtotal	3,211,910	3,056,830	5,345,720	5,437,560	91,840
Prior Year Cancellations	0	154,570	0	0	0
Transfers In	0	0	0	0	0
Subtotal	0	154,570	0	0	0
Total Revenues/Resources	3,211,910	3,211,400	5,345,720	5,437,560	91,840
Expenditures/Uses					
Personnel Services	815,180	861,550	1,520,410	1,572,400	51,990
Employee Benefits	253,770	280,330	507,020	479,030	(27,990)
Non-Personnel	2,087,220	2,179,600	3,493,480	3,494,640	1,160
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	3,156,170	3,321,480	5,520,910	5,546,070	25,160
Transfers Out	13,990	19,420	19,480	19,480	0
Subtotal	13,990	19,420	19,480	19,480	0
Total Expenditures/Uses	3,170,160	3,340,900	5,540,390	5,565,550	25,160
Net Increase (Decrease) in Fund Balance	41,750	(129,500)	(194,670)	(127,990)	66,680
FY Beginning Balance	1,054,780	1,096,530	902,920	967,030	64,110
FY Ending Balance	1,096,530	967,030	708,250	839,040	130,790



General Aviation

This fund accounts for revenues from hangar rental and other fees at Lunken Airport. Expenditures from this fund support maintenance and general operation of the municipally-owned Lunken Airport.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	38,030	39,190	25,000	25,000	0
Revenue from Other Agencies	106,210	26,420	0	0	0
Charges for Services	2,094,640	2,103,440	1,932,360	2,287,580	355,220
Miscellaneous	10	309,230	0	0	0
Revenue Subtotal	2,238,890	2,478,280	1,957,360	2,312,580	355,220
Prior Year Cancellations	150	57,200	0	0	0
Transfers In	755,860	946,260	0	0	0
Subtotal	756,010	1,003,460	0	0	0
Total Revenues/Resources	2,994,900	3,481,740	1,957,360	2,312,580	355,220
Expenditures/Uses					
Personnel Services	819,370	757,560	890,380	891,610	1,230
Employee Benefits	323,470	289,670	392,500	367,700	(24,800)
Non-Personnel	914,610	873,790	934,430	962,490	28,060
Properties	0	0	0	0	0
Debt Service	53,200	51,260	44,430	44,420	(10)
Expenditures Subtotal	2,110,650	1,972,280	2,261,740	2,266,220	4,480
Transfers Out	896,770	3,619,170	540,870	340,880	(199,990)
Subtotal	896,770	3,619,170	540,870	340,880	(199,990)
Total Expenditures/Uses	3,007,420	5,591,450	2,802,610	2,607,100	(195,510)
Net Increase (Decrease) in Fund Balance	(12,520)	(2,109,710)	(845,250)	(294,520)	550,730
FY Beginning Balance	3,201,290	3,188,770	47,030	1,079,060	1,032,030
FY Ending Balance	3,188,770	1,079,060	(798,220)	784,540	1,582,760



Hazard Abatement

This fund accounts for the receipts of all Vacant Building Maintenance License fees and Residential Rental Registration program fees. Expenditures support the remediation of substandard or hazardous conditions of vacant buildings and rental housing.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	372,580	160,030	1,429,380	365,580	(1,063,800)
Miscellaneous	68,890	92,100	0	0	0
Revenue Subtotal	441,470	252,130	1,429,380	365,580	(1,063,800)
Prior Year Cancellations	1,800	60,860	0	0	0
Transfers In	0	0	0	0	0
Subtotal	1,800	60,860	0	0	0
Total Revenues/Resources	443,270	312,990	1,429,380	365,580	(1,063,800)
Expenditures/Uses					
Personnel Services	1,045,600	284,650	461,490	455,010	(6,480)
Employee Benefits	395,200	130,340	230,650	231,830	1,180
Non-Personnel	(137,240)	401,130	910,000	10,720	(899,280)
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	1,303,560	816,120	1,602,140	697,560	(904,580)
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	1,303,560	816,120	1,602,140	697,560	(904,580)
Net Increase (Decrease) in Fund Balance	(860,290)	(503,130)	(172,760)	(331,980)	(159,220)
FY Beginning Balance	2,927,250	2,066,960	1,921,510	1,563,830	(357,680)
FY Ending Balance	2,066,960	1,563,830	1,748,750	1,231,850	(516,900)



Income Tax-Infrastructure

This fund accounts for receipts from the 0.1% increase in the Income Tax approved by voters in 1988 and for expenses for repair, upkeep, and improvements of the City's infrastructure. The City must spend a minimum amount for yearly infrastructure needs.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	21,346,000	21,963,040	19,870,990	22,131,610	2,260,620
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	120	16,380	0	0	0
Charges for Services	137,090	153,930	0	0	0
Miscellaneous	183,000	182,770	0	0	0
Revenue Subtotal	21,666,210	22,316,120	19,870,990	22,131,610	2,260,620
Prior Year Cancellations	75,980	235,450	0	0	0
Transfers In	0	0	0	0	0
Subtotal	75,980	235,450	0	0	0
Total Revenues/Resources	21,742,190	22,551,570	19,870,990	22,131,610	2,260,620
Expenditures/Uses					
Personnel Services	10,270,600	10,781,490	12,940,340	13,203,110	262,770
Employee Benefits	4,069,970	4,279,560	5,009,620	5,157,660	148,040
Non-Personnel	3,774,740	4,868,280	5,208,160	5,754,120	545,960
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	18,115,310	19,929,330	23,158,120	24,114,890	956,770
Transfers Out	826,090	872,790	847,920	847,920	0
Subtotal	826,090	872,790	847,920	847,920	0
Total Expenditures/Uses	18,941,400	20,802,120	24,006,040	24,962,810	956,770
Net Increase (Decrease) in Fund Balance	2,800,790	1,749,450	(4,135,050)	(2,831,200)	1,303,850
FY Beginning Balance	7,136,070	9,936,860	6,000,540	11,686,310	5,685,770
FY Ending Balance	9,936,860	11,686,310	1,865,490	8,855,110	6,989,620



Income Tax-Transit

This fund accumulates the proceeds of the 0.3% of the Income Tax established for City transit needs and transportation-related functions. The City contracts with the Southwest Ohio Regional Transit Authority (SORTA) to operate the bus system.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	25,171,120	54,690	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	107,610	94,740	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	390	130	0	0	0
Miscellaneous	0	0	0	0	0
Revenue Subtotal	25,279,120	149,560	0	0	0
Prior Year Cancellations	0	0	0	0	0
Transfers In	1,500,000	0	0	0	0
Subtotal	1,500,000	0	0	0	0
Total Revenues/Resources	26,779,120	149,560	0	0	0
Expenditures/Uses					
Personnel Services	158,660	(480)	0	0	0
Employee Benefits	44,620	0	0	0	0
Non-Personnel	27,236,220	0	0	0	0
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	27,439,500	(480)	0	0	0
Transfers Out	100,000	0	0	0	0
Subtotal	100,000	0	0	0	0
Total Expenditures/Uses	27,539,500	(480)	0	0	0
Net Increase (Decrease) in Fund Balance	(760,380)	150,040	0	0	0
FY Beginning Balance	10,240,120	9,479,740	9,479,740	9,629,780	150,040
FY Ending Balance	9,479,740	9,629,780	9,479,740	9,629,780	150,040



Metropolitan Sewer District

This fund supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County. User fees charged to customers fund operating expenses and capital improvements.

	CY 2021 Actual	CY 2022 Estimate	CY 2023 Recommended	CY 2023 Recommended Update	Change CY 2023 Recommended to CY 2023 Recommended Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	1,488,420	3,441,440	2,750,000	3,441,440	691,440
Revenue from Other Agencies	0	0	3,700,000	0	(3,700,000)
Charges for Services	261,480,020	266,848,190	262,500,000	266,848,190	4,348,190
Miscellaneous	3,714,550	585,630	0	585,630	585,630
Revenue Subtotal	266,682,990	270,875,260	268,950,000	270,875,260	1,925,260
Prior Year Cancellations	0	0	0	0	0
Transfers In	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Revenues/Resources	266,682,990	270,875,260	268,950,000	270,875,260	1,925,260
Expenditures/Uses					
Personnel Services	41,104,860	44,850,270	42,042,640	44,850,270	2,807,640
Employee Benefits	15,118,900	18,265,700	25,238,840	18,265,700	(6,973,140)
Non-Personnel	59,073,830	79,729,950	83,718,060	79,729,950	(3,988,110)
Properties	5,232,240	3,166,000	3,666,000	3,166,000	(500,000)
Debt Service	81,043,370	85,000,000	85,850,000	85,000,000	(850,000)
Expenditures Subtotal	201,573,200	231,011,920	240,515,540	231,011,920	(9,503,610)
Transfers Out	61,485,000	60,000,000	60,000,000	60,000,000	0
Subtotal	61,485,000	60,000,000	60,000,000	60,000,000	0
Total Expenditures/Uses	263,058,200	291,011,920	300,515,540	291,011,920	(9,503,610)
Net Increase (Decrease) in Fund Balance	3,624,790	(20,136,660)	(31,565,540)	(20,136,660)	11,428,870
FY Beginning Balance	82,930,160	86,554,950	29,485,590	66,418,290	36,932,700
FY Ending Balance	86,554,950	66,418,290	(2,079,950)	46,281,630	48,361,580



Municipal Golf

This fund supports the operation and maintenance of the City's privately managed golf courses, using receipts from fees charged for the use of golf courses, driving ranges, golf carts, and concessions purchased by golf patrons.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	28,350	36,890	15,000	25,000	10,000
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	7,279,220	6,901,600	4,775,000	5,875,000	1,100,000
Miscellaneous	588,220	(480)	0	0	0
Revenue Subtotal	7,895,790	6,938,010	4,790,000	5,900,000	1,110,000
Prior Year Cancellations	15,720	30,860	0	0	0
Transfers In	0	0	0	0	0
Subtotal	15,720	30,860	0	0	0
Total Revenues/Resources	7,911,510	6,968,870	4,790,000	5,900,000	1,110,000
Expenditures/Uses					
Personnel Services	151,790	83,470	223,070	224,490	1,420
Employee Benefits	47,890	24,530	80,410	80,740	330
Non-Personnel	4,509,640	4,901,130	4,963,290	4,700,510	(262,780)
Properties	0	0	0	0	0
Debt Service	625,130	472,630	319,260	614,550	295,290
Expenditures Subtotal	5,334,450	5,481,760	5,586,030	5,620,290	34,260
Transfers Out	775,000	800,000	0	0	0
Subtotal	775,000	800,000	0	0	0
Total Expenditures/Uses	6,109,450	6,281,760	5,586,030	5,620,290	34,260
Net Increase (Decrease) in Fund Balance	1,802,060	687,110	(796,030)	279,710	1,075,740
FY Beginning Balance	1,455,600	3,257,660	2,505,840	3,944,770	1,438,930
FY Ending Balance	3,257,660	3,944,770	1,709,810	4,224,480	2,514,670



Municipal Motor Vehicle License Tax

This fund accounts for the receipts from the Motor Vehicle License Tax levied by the City and 50% of the receipts from the tax levied by Hamilton County. Fund expenditures are dedicated to repair, upkeep, and improvements to the City's right-of-way.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	3,331,710	3,976,670	3,300,000	3,900,000	600,000
Charges for Services	29,490	206,120	0	0	0
Miscellaneous	(12,110)	33,020	0	0	0
Revenue Subtotal	3,349,090	4,215,810	3,300,000	3,900,000	600,000
Prior Year Cancellations	7,190	28,070	0	0	0
Transfers In	0	0	0	0	0
Subtotal	7,190	28,070	0	0	0
Total Revenues/Resources	3,356,280	4,243,880	3,300,000	3,900,000	600,000
Expenditures/Uses					
Personnel Services	1,268,660	1,204,320	1,517,840	1,577,010	59,170
Employee Benefits	529,530	549,320	733,830	785,010	51,180
Non-Personnel	1,523,250	1,260,610	1,607,560	1,611,270	3,710
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	3,321,440	3,014,250	3,859,230	3,973,290	114,060
Transfers Out	28,850	38,560	38,610	38,610	0
Subtotal	28,850	38,560	38,610	38,610	0
Total Expenditures/Uses	3,350,290	3,052,810	3,897,840	4,011,900	114,060
Net Increase (Decrease) in Fund Balance	5,990	1,191,070	(597,840)	(111,900)	485,940
FY Beginning Balance	693,970	699,960	179,580	1,891,030	1,711,450
FY Ending Balance	699,960	1,891,030	(418,260)	1,779,130	2,197,390



Parking Meter

This fund accounts for receipts from parking meters throughout the City. Expenditures include the operation and maintenance of the on-street parking system. A portion of parking meter revenue is transferred to the General Fund which is not reflected here.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	3,871,770	3,649,110	5,550,000	6,800,000	1,250,000
Miscellaneous	0	0	0	0	0
Revenue Subtotal	3,871,770	3,649,110	5,550,000	6,800,000	1,250,000
Prior Year Cancellations	0	633,810	0	0	0
Transfers In	0	0	0	0	0
Subtotal	0	633,810	0	0	0
Total Revenues/Resources	3,871,770	4,282,920	5,550,000	6,800,000	1,250,000
Expenditures/Uses					
Personnel Services	1,515,370	1,372,500	1,789,210	1,827,660	38,450
Employee Benefits	638,510	666,890	759,230	794,580	35,350
Non-Personnel	29,170	2,262,900	2,320,910	2,298,250	(22,660)
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	2,183,050	4,302,290	4,869,350	4,920,490	51,140
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	2,183,050	4,302,290	4,869,350	4,920,490	51,140
Net Increase (Decrease) in Fund Balance	1,688,720	(19,370)	680,650	1,879,510	1,198,860
FY Beginning Balance	(157,040)	1,531,680	1,708,030	1,512,310	(195,720)
FY Ending Balance	1,531,680	1,512,310	2,388,680	3,391,820	1,003,140



Parking System Facilities

This fund supports the operations of and improvements to the City's public garages and parking lots (off-street). The Parking System operates as a system whereby the more profitable garages and parking lots support those in less profitable locations.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	110,420	113,470	115,500	118,000	2,500
Revenue from Other Agencies	2,000,000	0	0	0	0
Charges for Services	4,137,620	5,525,660	5,284,500	5,123,500	(161,000)
Miscellaneous	0	1,533,560	0	0	0
Revenue Subtotal	6,248,040	7,172,690	5,400,000	5,241,500	(158,500)
Prior Year Cancellations	0	1,162,660	0	0	0
Transfers In	14,840	54,000	0	0	0
Subtotal	14,840	1,216,660	0	0	0
Total Revenues/Resources	6,262,880	8,389,350	5,400,000	5,241,500	(158,500)
Expenditures/Uses					
Personnel Services	375,510	336,950	380,650	378,710	(1,940)
Employee Benefits	160,240	135,760	146,670	142,290	(4,380)
Non-Personnel	4,403,740	4,502,220	4,984,840	4,946,200	(38,640)
Properties	0	0	0	0	0
Debt Service	1,925,630	927,140	2,187,290	2,187,280	(10)
Expenditures Subtotal	6,865,120	5,902,070	7,699,450	7,654,480	(44,970)
Transfers Out	500,000	298,500	290,000	590,000	300,000
Subtotal	500,000	298,500	290,000	590,000	300,000
Total Expenditures/Uses	7,365,120	6,200,570	7,989,450	8,244,480	255,030
Net Increase (Decrease) in Fund Balance	(1,102,240)	2,188,780	(2,589,450)	(3,002,980)	(413,530)
FY Beginning Balance	9,074,560	7,972,320	4,859,280	10,161,100	5,301,820
FY Ending Balance	7,972,320	10,161,100	2,269,830	7,158,120	4,888,290



Recreation Special Activities

This fund accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, the Schmidt boat ramp, concessions, and recreation center contract classes.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	52,310	43,480	89,000	98,000	9,000
Revenue from Other Agencies	1,479,170	38,280	1,260,000	1,260,000	0
Charges for Services	1,455,450	3,609,730	5,001,000	4,026,000	(975,000)
Miscellaneous	83,840	50,810	100,000	66,000	(34,000)
Revenue Subtotal	3,070,770	3,742,300	6,450,000	5,450,000	(1,000,000)
Prior Year Cancellations	21,660	118,600	0	0	0
Transfers In	0	0	0	0	0
Subtotal	21,660	118,600	0	0	0
Total Revenues/Resources	3,092,430	3,860,900	6,450,000	5,450,000	(1,000,000)
Expenditures/Uses					
Personnel Services	2,398,640	1,996,360	3,578,960	3,663,260	84,300
Employee Benefits	328,260	156,340	268,200	284,470	16,270
Non-Personnel	(1,048,960)	1,269,090	1,835,510	1,669,070	(166,440)
Properties	0	0	13,720	13,720	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	1,677,940	3,421,790	5,696,390	5,630,520	(65,870)
Transfers Out	0	1,500,000	0	0	0
Subtotal	0	1,500,000	0	0	0
Total Expenditures/Uses	1,677,940	4,921,790	5,696,390	5,630,520	(65,870)
Net Increase (Decrease) in Fund Balance	1,414,490	(1,060,890)	753,610	(180,520)	(934,130)
FY Beginning Balance	3,263,600	4,678,090	4,455,170	3,617,200	(837,970)
FY Ending Balance	4,678,090	3,617,200	5,208,780	3,436,680	(1,772,100)



Safe and Clean

This fund accounts for the receipts of revenues generated by the City's billboard leases up to \$50,000 annually.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	42,720	45,830	50,000	50,000	0
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Revenue Subtotal	42,720	45,830	50,000	50,000	0
Prior Year Cancellations	10,590	4,940	0	0	0
Transfers In	0	0	0	0	0
Subtotal	10,590	4,940	0	0	0
Total Revenues/Resources	53,310	50,770	50,000	50,000	0
Expenditures/Uses					
Personnel Services	0	0	0	0	0
Employee Benefits	0	0	0	0	0
Non-Personnel	51,010	51,520	52,040	52,040	0
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	51,010	51,520	52,040	52,040	0
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	51,010	51,520	52,040	52,040	0
Net Increase (Decrease) in Fund Balance	2,300	(750)	(2,040)	(2,040)	0
FY Beginning Balance	66,030	68,330	66,810	67,580	770
FY Ending Balance	68,330	67,580	64,770	65,540	770



Sawyer Point

The revenue from this fund is generated from waterfront fee-based programs, waterfront special activities and events, concession commissions, and parking fees.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	66,310	53,410	35,000	20,000	(15,000)
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	329,320	722,990	815,000	828,500	13,500
Miscellaneous	0	0	0	0	0
Revenue Subtotal	395,630	776,400	850,000	848,500	(1,500)
Prior Year Cancellations	36,430	55,660	0	0	0
Transfers In	0	0	0	0	0
Subtotal	36,430	55,660	0	0	0
Total Revenues/Resources	432,060	832,060	850,000	848,500	(1,500)
Expenditures/Uses					
Personnel Services	509,840	127,910	405,820	410,810	4,990
Employee Benefits	216,410	45,490	60,500	115,560	55,060
Non-Personnel	(161,560)	532,720	716,610	693,570	(23,040)
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	564,690	706,120	1,182,930	1,219,940	37,010
Transfers Out	0	84,260	0	0	0
Subtotal	0	84,260	0	0	0
Total Expenditures/Uses	564,690	790,380	1,182,930	1,219,940	37,010
Net Increase (Decrease) in Fund Balance	(132,630)	41,680	(332,930)	(371,440)	(38,510)
FY Beginning Balance	1,312,260	1,179,630	855,160	1,221,310	366,150
FY Ending Balance	1,179,630	1,221,310	522,230	849,870	327,640



Stormwater Management

This fund supports the operations, maintenance and capital improvements for the City's Stormwater mitigation efforts. Revenues are generated by a user fee determined by property area and land use based on an intensity of development factor formula.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	173,590	204,320	29,800	80,000	50,200
Revenue from Other Agencies	0	0	0	0	0
Charges for Services	26,652,560	28,601,240	27,270,200	29,390,000	2,119,800
Miscellaneous	18,960	13,820	0	0	0
Revenue Subtotal	26,845,110	28,819,380	27,300,000	29,470,000	2,170,000
Prior Year Cancellations	551,050	382,950	0	0	0
Transfers In	297,240	1,750,210	0	0	0
Subtotal	848,290	2,133,160	0	0	0
Total Revenues/Resources	27,693,400	30,952,540	27,300,000	29,470,000	2,170,000
Expenditures/Uses					
Personnel Services	7,947,440	8,177,950	9,513,320	9,545,820	32,500
Employee Benefits	3,135,710	3,217,600	4,148,860	4,063,860	(85,000)
Non-Personnel	10,673,770	11,156,260	11,358,040	11,846,260	488,220
Properties	179,610	103,090	325,930	50,000	(275,930)
Debt Service	890,560	1,699,460	1,955,620	1,957,310	1,690
Expenditures Subtotal	22,827,090	24,354,360	27,301,770	27,463,250	161,480
Transfers Out	940,240	2,854,210	898,500	3,350,000	2,451,500
Subtotal	940,240	2,854,210	898,500	3,350,000	2,451,500
Total Expenditures/Uses	23,767,330	27,208,570	28,200,270	30,813,250	2,612,980
Net Increase (Decrease) in Fund Balance	3,926,070	3,743,970	(900,270)	(1,343,250)	(442,980)
FY Beginning Balance	4,939,810	8,865,880	8,120,270	12,609,850	4,489,580
FY Ending Balance	8,865,880	12,609,850	7,220,000	11,266,600	4,046,600



Street Construction Maintenance & Repair

This fund is used by the City to supplement the maintenance and repair of the City's street system and traffic control devices. The funds are received from the State of Ohio from the motor vehicle license tax and gasoline taxes.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	0	0	0	0	0
Revenue from Other Agencies	14,166,980	14,353,420	15,427,300	15,427,300	0
Charges for Services	73,250	82,180	140,820	140,820	0
Miscellaneous	316,890	312,320	0	0	0
Revenue Subtotal	14,557,120	14,747,920	15,568,120	15,568,120	0
Prior Year Cancellations	198,070	677,230	0	0	0
Transfers In	0	0	0	0	0
Subtotal	198,070	677,230	0	0	0
Total Revenues/Resources	14,755,190	15,425,150	15,568,120	15,568,120	0
Expenditures/Uses					
Personnel Services	5,540,430	5,519,380	6,671,910	6,750,870	78,960
Employee Benefits	2,343,420	2,292,720	3,157,360	2,959,660	(197,700)
Non-Personnel	6,667,640	6,059,760	6,818,590	6,963,000	144,410
Properties	100,000	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	14,651,490	13,871,860	16,647,860	16,673,530	25,670
Transfers Out	97,270	109,910	109,380	109,380	0
Subtotal	97,270	109,910	109,380	109,380	0
Total Expenditures/Uses	14,748,760	13,981,770	16,757,240	16,782,910	25,670
Net Increase (Decrease) in Fund Balance	6,430	1,443,380	(1,189,120)	(1,214,790)	(25,670)
FY Beginning Balance	2,514,950	2,521,380	1,698,390	3,964,760	2,266,370
FY Ending Balance	2,521,380	3,964,760	509,270	2,749,970	2,240,700



Streetcar Operations

This fund is used by the City to provide funding for the operations and maintenance of the Cincinnati Streetcar.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	350	0	0	0
Courts & Use of Money & Property	0	0	0	600,000	600,000
Revenue from Other Agencies	2,166,220	2,076,250	1,098,490	2,100,000	1,001,510
Charges for Services	646,170	1,746,890	2,376,570	2,576,570	200,000
Miscellaneous	0	0	1,163,720	0	(1,163,720)
Revenue Subtotal	2,812,390	3,823,490	4,638,780	5,276,570	637,790
Prior Year Cancellations	15,470	367,690	0	0	0
Transfers In	1,194,000	0	0	0	0
Subtotal	1,209,470	367,690	0	0	0
Total Revenues/Resources	4,021,860	4,191,180	4,638,780	5,276,570	637,790
Expenditures/Uses					
Personnel Services	367,810	549,860	670,190	619,270	(50,920)
Employee Benefits	31,330	51,890	189,400	164,660	(24,740)
Non-Personnel	2,214,620	5,085,140	4,206,360	4,326,710	120,350
Properties	0	0	0	0	0
Debt Service	0	0	0	0	0
Expenditures Subtotal	2,613,760	5,686,890	5,065,950	5,110,640	44,690
Transfers Out	0	0	0	0	0
Subtotal	0	0	0	0	0
Total Expenditures/Uses	2,613,760	5,686,890	5,065,950	5,110,640	44,690
Net Increase (Decrease) in Fund Balance	1,408,100	(1,495,710)	(427,170)	165,930	593,100
FY Beginning Balance	(16,910)	1,391,190	994,490	(104,520)	(1,099,010)
FY Ending Balance	1,391,190	(104,520)	567,320	61,410	(505,910)



Water Works

This fund supports the operations, capital improvements, repairs, and debt service expenditures of the Greater Cincinnati Water Works (GCWW). The City owns and operates the entire system, which is funded mainly by water user fees paid by GCWW customers.

	FY 2021 Actual	FY 2022 Actual	FY 2023 Biennial	FY 2023 Approved Update	Change FY 2023 Approved to FY 2023 Update
Revenue/Resources					
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Courts & Use of Money & Property	2,117,710	2,122,560	1,840,000	1,328,000	(512,000)
Revenue from Other Agencies	21,600	0	0	0	0
Charges for Services	175,454,900	178,803,590	182,516,000	191,250,000	8,734,000
Miscellaneous	747,480	896,890	230,000	190,000	(40,000)
Revenue Subtotal	178,341,690	181,823,040	184,586,000	192,768,000	8,182,000
Prior Year Cancellations	1,992,950	2,105,500	0	0	0
Transfers In	0	0	0	0	0
Subtotal	1,992,950	2,105,500	0	0	0
Total Revenues/Resources	180,334,640	183,928,540	184,586,000	192,768,000	8,182,000
Expenditures/Uses					
Personnel Services	35,880,370	34,976,470	43,607,390	43,725,650	118,260
Employee Benefits	14,041,240	14,386,920	18,696,700	17,620,410	(1,076,290)
Non-Personnel	41,917,660	43,738,120	43,259,510	54,648,230	11,388,720
Properties	0	0	0	0	0
Debt Service	42,397,900	42,871,860	45,234,480	45,233,480	(1,000)
Expenditures Subtotal	134,237,170	135,973,370	150,798,080	161,227,770	10,429,690
Transfers Out	29,200,000	34,349,000	44,200,000	30,000,000	(14,200,000)
Subtotal	29,200,000	34,349,000	44,200,000	30,000,000	(14,200,000)
Total Expenditures/Uses	163,437,170	170,322,370	194,998,080	191,227,770	(3,770,310)
Net Increase (Decrease) in Fund Balance	16,897,470	13,606,170	(10,412,080)	1,540,230	11,952,310
FY Beginning Balance	100,443,830	117,341,300	111,380,890	130,947,470	19,566,580
FY Ending Balance	117,341,300	130,947,470	100,968,810	132,487,700	31,518,890



Section 4: Departmental Budgets



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DEPARTMENTAL BUDGETS

This section of the City Manager's FY 2023 Operating Budget Update contains the individual City department budgets.

The **All Funds Operating Budget Summary by Agency** report begins this section. The report presents the City departments' budgets by agency and includes a breakdown between the General Fund, Other Funds, and All Funds that support the agency budgets. It also includes a Staffing Plan FTE summary by General Fund, Other Funds, and All Funds.

Note: This table includes funding from the General Fund and Restricted Funds only. It does not include Internal Service or Consolidated Plan funding. Transfers In and Transfers Out are also not included.

Department Budgets

Each Departmental Budget is separated by a tab. The layout of the Departmental Budget sheets is described below.

Mission Statement: The mission of the department is provided.

Organizational Chart: This chart depicts how the department is organized.

Departmental Budget Summary: This section provides a departmental total Operating Budget table that includes the Approved FY 2022 Budget, the Approved FY 2023 Budget, the FY 2023 Budget Update, and the change from the Approved FY 2023 Budget to the FY 2023 Budget Update. The expenditure budget is summarized in the following categories:

Operating Budget

Personnel Services – includes salary-related expenditures such as regular hours, sick, vacation, overtime, and other pay.

Employee Benefits – includes fringe benefits such as pension contribution, health care, Medicare, dental, and vision insurances.

Non-Personnel (Services, Material, and Fixed Costs) – includes purchased goods and services such as contractual services, travel, materials and supplies, tools, rent, insurance (i.e. liability and property), payment to other governmental entities, etc.

Properties – includes furniture, equipment and other assets where the individual or collective value do not warrant inclusion in the Capital Budget.

Debt Service – principal, interest, and other expenditures related to debt.



The Operating Total is provided for each of the years for both the General Fund and Restricted Funds. It is followed by an "Internal Service Funds" row for operations serving other funds or departments within a government on a cost-reimbursed basis. The table then provides a sum Total for the operating budget.

If the department or agency has any Consolidated Plan Projects (CDBG), an amount will be provided for informational purposes only. The Consolidated Plan budget is not included in the FY 2023 Operating Budget Update as it is approved separately.

Department Revenue attributed to the department's roles and responsibilities are provided.

Total Full-time Equivalent Positions assigned to the department are provided in the last row of the budget summary table.

Department Agencies

Following the Departmental Budget Summary page, a numeric list of one or more agencies included in the respective department's budget is provided.

Agency Summaries: Each of the agency summaries will include the agency name and a description.

Agency Budget Summary: Similar to the Departmental Budget Summary, the Agency Budget Summary provides the Approved FY 2022 Budget, the Approved FY 2023 Budget, the FY 2023 Budget Update, and the change from the Approved FY 2023 Budget to the FY 2023 Budget Update. The expenditures are summarized by the major expenditure categories described previously. In addition, the Operating Total, Internal Service Funds, Consolidated Plan Projects, Agency Revenue, and Total Full-time Equivalent Positions related to the agency are included.

Adjustments to Costs to Maintain Current Budget: This section reflects any changes that have been made that are required to maintain current services, such as inflation, wage increases, and benefits increases. Each change to the budget, whether an increase (positive number) or a decrease (negative number), is reflected along with the FTE related to the change, and a brief description of the change. The change to the budget does not include changes to Internal Service Funds within that agency. Additionally, the change to the budget is net of any On-Going or One-Time Significant Agency Changes.

On-Going or One-Time Significant Agency Changes: This section reflects any changes above or below the budget. Changes may either be an increase or a decrease to the prior-year's budget. This section includes the amount of the budget change, any FTE-related change, the fund name(s) impacted by the change, as well as a brief description of the change.

Notes About the Departmental Budgets

Sewers

Please note that the total Sewers budget amount included in the Departmental Budgets section does not include amounts budgeted in the non-departmental accounts. Amounts budgeted in the Motorized & Construction Equipment account (MCEA) and the Office & Technical Equipment Account (OTEA) for Sewers can be found in the Non-Departmental Accounts Departmental Budgets section in those specific agencies. Sewers is the only department currently using those agency accounts.



Departmental Budgets All Funds Operating Budget Summary by Agency

All Funds Operating Budget Summary by Agency

All Funds Operating Budget Summary - Update

Department	Agency	Operating Budget Summary			Staffing Plan			
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds	
City Council	Councilmember G. Landsman	131,360	0	131,360	0.00	0.00	0.00	
	Councilmember L. Keating	131,360	0	131,360	0.00	0.00	0.00	
	Councilmember D. Mann	0	0	0	0.00	0.00	0.00	
	Councilmember C. Seelbach	0	0	0	0.00	0.00	0.00	
	Councilmember W. Young	0	0	0	0.00	0.00	0.00	
	Councilmember J. Cramerding	131,360	0	131,360	0.00	0.00	0.00	
	City Councilmembers	1,101,590	0	1,101,590	27.00	0.00	27.00	
	Councilmember R. Harris	131,360	0	131,360	0.00	0.00	0.00	
	Councilmember M. Jeffreys	131,360	0	131,360	0.00	0.00	0.00	
	Councilmember S. Johnson	131,360	0	131,360	0.00	0.00	0.00	
	Councilmember C. Smitherman	0	0	0	0.00	0.00	0.00	
	Councilmember M. Owens	131,360	0	131,360	0.00	0.00	0.00	
	Interim Councilmember S. Goodin	0	0	0	0.00	0.00	0.00	
	Councilmember V. Parks	131,360	0	131,360	0.00	0.00	0.00	
	Councilmember B. Sundermann	0	0	0	0.00	0.00	0.00	
	Councilmember J-M Kearney	131,360	0	131,360	0.00	0.00	0.00	
	Total		2,283,830	0	2,283,830	27.00	0.00	27.00
	Office of the Mayor	Office Of The Mayor	913,600	0	913,600	10.50	0.00	10.50
	Clerk of Council	Office Of The Clerk Of Council	755,860	0	755,860	7.00	0.00	7.00
City Manager	City Manager's Office	17,785,850	100,000	17,885,850	27.00	0.00	27.00	
	Office Of Budget & Evaluation	973,370	195,820	1,169,190	9.00	0.00	9.00	
	Emergency Communications Center	14,386,040	1,442,900	15,828,940	151.19	0.00	151.19	
	Office Of Environment and Sustainability	2,805,380	1,423,720	4,229,100	7.73	2.00	9.73	
	Retirement Division	0	2,954,900	2,954,900	0.00	13.00	13.00	
	Office of Procurement	1,425,820	1,200,860	2,626,680	19.00	6.00	25.00	
	Performance and Data Analytics	1,650,790	0	1,650,790	12.00	0.00	12.00	
	Internal Audit	478,570	0	478,570	4.00	0.00	4.00	
Total		39,505,820	7,318,200	46,824,020	229.92	21.00	250.92	
Buildings & Inspections	Buildings & Inspections, Licenses & Permits	11,045,990	562,370	11,608,360	110.00	0.00	110.00	
	Property Maintenance Code Enforcement	447,330	1,818,890	2,266,220	3.50	6.00	9.50	
	Total	11,493,320	2,381,260	13,874,580	113.50	6.00	119.50	
Citizen Complaint Authority	Citizen Complaint Authority	1,297,140	0	1,297,140	11.00	0.00	11.00	
City Planning and Engagement	City Planning & Zoning	1,403,620	0	1,403,620	18.00	0.00	18.00	
Community & Economic Development	Director's Office and Administration	2,263,520	103,220	2,366,740	9.00	5.00	14.00	
	Housing Division	786,320	81,440	867,760	2.00	9.00	11.00	
	Economic Development and Major/Special Projects Division	1,647,060	551,400	2,198,460	13.00	0.00	13.00	
	Total	4,696,900	736,060	5,432,960	24.00	14.00	38.00	
Enterprise Services	Duke Energy Center	0	10,061,020	10,061,020	0.00	0.00	0.00	

Departmental Budgets

All Funds Operating Budget Summary by Agency



All Funds Operating Budget Summary - Update

Department	Agency	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
	Parking Facilities	0	12,072,210	12,072,210	0.00	38.38	38.38
	Total	0	22,133,230	22,133,230	0.00	38.38	38.38
Economic Inclusion	Economic Inclusion	1,166,880	362,110	1,528,990	10.00	3.00	13.00
Enterprise Technology Solutions	Enterprise Technology Solutions	6,997,610	5,469,850	12,467,460	54.70	4.00	58.70
	CAGIS	0	5,460,100	5,460,100	0.00	18.00	18.00
	CLEAR	0	5,368,250	5,368,250	0.00	14.00	14.00
	Total	6,997,610	16,298,200	23,295,810	54.70	36.00	90.70
Finance	Office of The Director	384,250	139,870	524,120	3.00	0.00	3.00
	Accounts and Audits	1,659,370	1,788,130	3,447,500	15.00	4.00	19.00
	Treasury	1,358,290	129,481,800	130,840,090	10.00	3.00	13.00
	Risk Management	388,690	4,089,840	4,478,530	0.00	25.96	25.96
	Income Tax	3,560,250	0	3,560,250	31.00	0.00	31.00
	Total	7,350,850	135,499,640	142,850,490	59.00	32.96	91.96
Fire	Fire - Response	128,566,720	0	128,566,720	824.00	0.00	824.00
	Fire - Support Services	15,967,030	0	15,967,030	81.00	0.00	81.00
	Total	144,533,750	0	144,533,750	905.00	0.00	905.00
Health	Office Of The Commissioner	0	3,292,230	3,292,230	0.00	28.00	28.00
	Technical Resources	0	2,920,350	2,920,350	0.00	25.00	25.00
	Community Health Services	0	6,709,520	6,709,520	0.00	74.00	74.00
	Primary Health Care - Programs	0	8,183,790	8,183,790	0.00	87.45	87.45
	Primary Health Care - Centers	0	27,199,000	27,199,000	0.00	210.28	210.28
	School & Adolescent Health	0	16,199,690	16,199,690	0.00	165.41	165.41
	Total	0	64,504,580	64,504,580	0.00	590.14	590.14
Human Resources	Human Resources	3,068,400	346,160	3,414,560	23.10	3.00	26.10
Law	Law - Civil	5,769,670	278,630	6,048,300	48.70	3.00	51.70
	Law - Administrative Hearings & Prosecution	3,625,740	0	3,625,740	37.00	0.00	37.00
	Law - Real Estate	0	1,338,160	1,338,160	0.00	8.00	8.00
	Total	9,395,410	1,616,790	11,012,200	85.70	11.00	96.70
Parks	Office of The Director	543,380	0	543,380	4.00	0.00	4.00
	Operations and Facility Management	7,061,570	11,332,320	18,393,890	111.47	76.17	187.64
	Administration and Program Services	2,019,780	859,450	2,879,230	30.67	6.13	36.80
	Total	9,624,730	12,191,770	21,816,500	146.14	82.30	228.44
Police	Patrol Bureau	112,163,570	880,700	113,044,270	885.00	0.00	885.00
	Investigations Bureau	20,718,710	278,750	20,997,460	133.00	0.00	133.00
	Support Bureau	17,588,960	73,820	17,662,780	90.00	0.00	90.00
	Administration Bureau	18,638,650	304,550	18,943,200	131.00	0.00	131.00
	Total	169,109,890	1,537,820	170,647,710	1,239.00	0.00	1,239.00
Public Services	Office of The Director	1,139,400	195,700	1,335,100	8.00	1.00	9.00
	Traffic And Road Operations	0	15,060,600	15,060,600	0.00	115.92	115.92
	Neighborhood Operations	12,433,290	11,901,200	24,334,490	110.00	96.73	206.73
	City Facility Management	2,850,280	3,210,040	6,060,320	1.00	26.00	27.00
	Fleet Services	181,710	20,040,540	20,222,250	2.00	69.00	71.00
	Total	16,604,680	50,408,080	67,012,760	121.00	308.65	429.65
Recreation	West Region	3,198,580	1,160,370	4,358,950	38.17	32.62	70.79



Departmental Budgets

All Funds Operating Budget Summary by Agency

All Funds Operating Budget Summary - Update

Department	Agency	Operating Budget Summary			Staffing Plan		
		General Fund	Other Funds	All Funds	General Fund	Other Funds	All Funds
	East Region	2,495,790	1,370,330	3,866,120	30.87	37.59	68.46
	Central Region	3,061,140	1,531,030	4,592,170	42.66	40.16	82.82
	Maintenance	3,556,890	2,054,400	5,611,290	64.47	4.00	68.47
	Golf	0	5,515,740	5,515,740	0.00	2.00	2.00
	Athletics	3,252,810	1,299,280	4,552,090	76.41	13.41	89.82
	Support Services	2,584,560	629,350	3,213,910	34.74	1.00	35.74
	Total	18,149,770	13,560,500	31,710,270	287.32	130.78	418.10
Sewers	Office Of the Director	0	3,769,570	3,769,570	0.00	27.00	27.00
	Wastewater Engineering	0	7,925,120	7,925,120	0.00	127.00	127.00
	Wastewater Administration	0	12,071,180	12,071,180	0.00	57.00	57.00
	Information Technology	0	6,907,450	6,907,450	0.00	28.00	28.00
	Wastewater Treatment	0	2,888,820	2,888,820	0.00	23.00	23.00
	MSD Millcreek Section	0	23,379,200	23,379,200	0.00	74.00	74.00
	MSD Little Miami Section	0	8,367,780	8,367,780	0.00	27.00	27.00
	MSD Muddy Creek	0	4,403,270	4,403,270	0.00	18.00	18.00
	MSD Sycamore Section	0	3,129,920	3,129,920	0.00	15.00	15.00
	MSD Taylor Creek Section	0	2,171,960	2,171,960	0.00	11.00	11.00
	MSD Polk Run Section	0	1,821,660	1,821,660	0.00	9.00	9.00
	WWT - Watershed	0	2,029,790	2,029,790	0.00	0.00	0.00
	MSD Maintenance Section	0	10,317,460	10,317,460	0.00	82.00	82.00
	Wastewater Collection	0	24,200,840	24,200,840	0.00	163.00	163.00
	CS - Compliance Services	0	14,715,820	14,715,820	0.00	70.00	70.00
	Sewer Backups (SBU)	0	12,146,100	12,146,100	0.00	9.00	9.00
	Debt Service	0	85,000,000	85,000,000	0.00	0.00	0.00
	Total	0	225,245,920	225,245,920	0.00	740.00	740.00
Stormwater Management	Stormwater Management Utility	0	12,797,300	12,797,300	0.00	34.00	34.00
Transportation & Engineering	Office of The Director	511,450	1,540,370	2,051,820	10.00	9.00	19.00
	Transportation Planning	67,690	2,025,110	2,092,800	2.00	30.00	32.00
	Engineering	135,540	2,875,410	3,010,950	1.00	64.00	65.00
	Aviation	0	2,161,580	2,161,580	0.00	12.00	12.00
	Streetcar Operations	0	4,725,490	4,725,490	0.00	2.00	2.00
	Traffic Services	0	4,792,810	4,792,810	0.00	41.00	41.00
	Traffic Engineering	1,928,930	3,483,710	5,412,640	0.00	28.00	28.00
	Total	2,643,610	21,604,480	24,248,090	13.00	186.00	199.00
Water Works	Business Services	0	12,967,260	12,967,260	0.00	75.00	75.00
	Commercial Services	0	14,462,230	14,462,230	0.00	109.52	109.52
	Water Supply	0	28,265,140	28,265,140	0.00	133.19	133.19
	Water Distribution	0	20,148,370	20,148,370	0.00	140.46	140.46
	Water Quality and Treatment	0	12,268,800	12,268,800	0.00	41.00	41.00
	Engineering	0	7,628,290	7,628,290	0.00	92.00	92.00
	Information Technology	0	15,111,960	15,111,960	0.00	39.00	39.00
	Water Works Debt Service	0	44,900,000	44,900,000	0.00	0.00	0.00
	Total	0	155,752,050	155,752,050	0.00	630.17	630.17

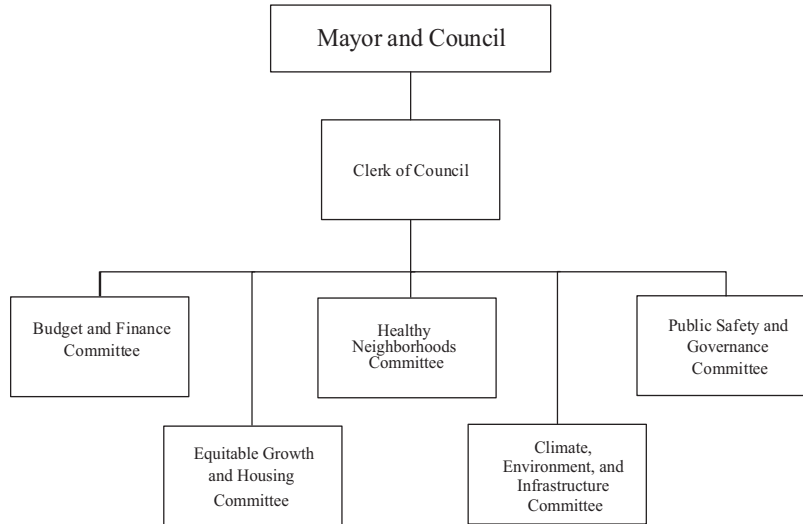


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City Council

The mission of the City Council is to effectively conduct all legislative functions of the City of Cincinnati. All legislative powers of the City are vested in the City Council subject to terms of the City Charter and terms of the Constitution of the State of Ohio.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,668,460	1,638,640	1,718,510	79,870
Employee Benefits	500,390	491,420	520,410	28,990
Non-Personnel	44,460	43,200	44,910	1,710
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,213,310	2,173,260	2,283,830	110,570
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	2,213,310	2,173,260	2,283,830	110,570
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	27.00	27.00	27.00	0.00

Departmental Budgets

City Council



Department Agencies

- | | |
|--------------------------------|-------------------------------------|
| 1. Councilmember G. Landsman | 9. Councilmember M. Jeffreys |
| 2. Councilmember L. Keating | 10. Councilmember S. Johnson |
| 3. Councilmember D. Mann | 11. Councilmember C. Smitherman |
| 4. Councilmember C. Seelbach | 12. Councilmember M. Owens |
| 5. Councilmember W. Young | 13. Interim Councilmember S. Goodin |
| 6. Councilmember J. Cramerding | 14. Councilmember V. Parks |
| 7. City Councilmembers | 15. Councilmember B. Sundermann |
| 8. Councilmember R. Harris | 16. Councilmember J-M Kearney |

Agency Summaries

Agency 1: Councilmember G. Landsman

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	122,690	120,500	126,370	5,870
Employee Benefits	0	0	0	0
Non-Personnel	4,940	4,800	4,990	190
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	127,630	125,300	131,360	6,060
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	127,630	125,300	131,360	6,060
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
6,060	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.



Agency 2: Councilmember L. Keating

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	122,690	120,500	126,370	5,870
Employee Benefits	0	0	0	0
Non-Personnel	4,940	4,800	4,990	190
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	127,630	125,300	131,360	6,060
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	127,630	125,300	131,360	6,060
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
6,060	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.

Departmental Budgets
City Council



Agency 3: Councilmember D. Mann

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	122,690	120,500	0	(120,500)
Employee Benefits	0	0	0	0
Non-Personnel	4,940	4,800	0	(4,800)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	127,630	125,300	0	(125,300)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	127,630	125,300	0	(125,300)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(125,300)	0.00	All Funds	This agency is no longer active. The prior Councilmember is no longer in office.



Agency 4: Councilmember C. Seelbach

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	122,690	120,500	0	(120,500)
Employee Benefits	0	0	0	0
Non-Personnel	4,940	4,800	0	(4,800)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	127,630	125,300	0	(125,300)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	127,630	125,300	0	(125,300)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE Fund	Description
(125,300)	0.00 All Funds	This agency is no longer active. The prior Councilmember is no longer in office.

Departmental Budgets

City Council



Agency 5: Councilmember W. Young

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	122,690	120,500	0	(120,500)
Employee Benefits	0	0	0	0
Non-Personnel	4,940	4,800	0	(4,800)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	127,630	125,300	0	(125,300)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	127,630	125,300	0	(125,300)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(125,300)	0.00	All Funds	This agency is no longer active. The prior Councilmember is no longer in office.



Agency 6: Councilmember J. Cramerding

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	126,370	126,370
Employee Benefits	0	0	0	0
Non-Personnel	0	0	4,990	4,990
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	131,360	131,360
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	131,360	131,360
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
131,360	0.00	All Funds	This agency reflects a General Fund increase due to the election of the Councilmember. There is no change in FTE.

Departmental Budgets

City Council



Agency 7: City Councilmembers

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	564,250	554,140	581,180	27,040
Employee Benefits	500,390	491,420	520,410	28,990
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,064,640	1,045,560	1,101,590	56,030
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	1,064,640	1,045,560	1,101,590	56,030
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	27.00	27.00	27.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
56,030	0.00	All Funds	This agency reflects a General Fund increase due to personnel and benefits increases. There is no change in FTE.



Agency 8: Councilmember R. Harris

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	126,370	126,370
Employee Benefits	0	0	0	0
Non-Personnel	0	0	4,990	4,990
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	131,360	131,360
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	131,360	131,360
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
131,360	0.00	All Funds	This agency reflects a General Fund increase due to the election of the Councilmember. There is no change in FTE.

Departmental Budgets
City Council



Agency 9: Councilmember M. Jeffreys

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	126,370	126,370
Employee Benefits	0	0	0	0
Non-Personnel	0	0	4,990	4,990
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	131,360	131,360
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	131,360	131,360
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
131,360	0.00	All Funds	This agency reflects a General Fund increase due to the election of the Councilmember. There is no change in FTE.



Agency 10: Councilmember S. Johnson

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	126,370	126,370
Employee Benefits	0	0	0	0
Non-Personnel	0	0	4,990	4,990
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	131,360	131,360
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	131,360	131,360
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
131,360	0.00	All Funds	This agency reflects a General Fund increase due to the election of the Councilmember. There is no change in FTE.

Departmental Budgets

City Council



Agency 11: Councilmember C. Smitherman

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	122,690	120,500	0	(120,500)
Employee Benefits	0	0	0	0
Non-Personnel	4,940	4,800	0	(4,800)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	127,630	125,300	0	(125,300)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	127,630	125,300	0	(125,300)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(125,300)	0.00	All Funds	This agency is no longer active. The prior Councilmember is no longer in office.



Agency 12: Councilmember M. Owens

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	126,370	126,370
Employee Benefits	0	0	0	0
Non-Personnel	0	0	4,990	4,990
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	131,360	131,360
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	131,360	131,360
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
131,360	0.00	All Funds	This agency reflects a General Fund increase due to the election of the Councilmember. There is no change in FTE.



Agency 13: Interim Councilmember S. Goodin

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	122,690	120,500	0	(120,500)
Employee Benefits	0	0	0	0
Non-Personnel	4,940	4,800	0	(4,800)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	127,630	125,300	0	(125,300)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	127,630	125,300	0	(125,300)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(125,300)	0.00	All Funds	This agency is no longer active. The prior Councilmember is no longer in office.



Agency 14: Councilmember V. Parks

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	126,370	126,370
Employee Benefits	0	0	0	0
Non-Personnel	0	0	4,990	4,990
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	131,360	131,360
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	131,360	131,360
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
131,360	0.00	All Funds	This agency reflects a General Fund increase due to the election of the Councilmember. There is no change in FTE.

Departmental Budgets
City Council



Agency 15: Councilmember B. Sundermann

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	122,690	120,500	0	(120,500)
Employee Benefits	0	0	0	0
Non-Personnel	4,940	4,800	0	(4,800)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	127,630	125,300	0	(125,300)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	127,630	125,300	0	(125,300)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(125,300)	0.00	All Funds	This agency is no longer active. The prior Councilmember is no longer in office.



Agency 16: Councilmember J-M Kearney

Description: City Council's committees enable citizens to be heard on matters of particular interest to them at scheduled meetings and it provides the means for committees to thoroughly consider items before them and recommend action to the full City Council.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	122,690	120,500	126,370	5,870
Employee Benefits	0	0	0	0
Non-Personnel	4,940	4,800	4,990	190
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	127,630	125,300	131,360	6,060
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	127,630	125,300	131,360	6,060
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
6,060	0.00	All Funds	This agency reflects a General Fund increase due to wage increases. There is no change in FTE.

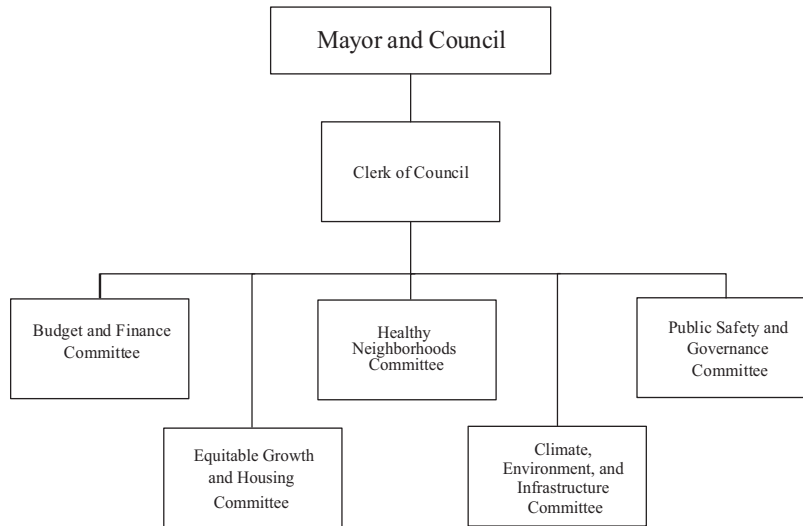


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Office of the Mayor

The mission of the Mayor's Office is to serve the citizens of Cincinnati by providing the highest quality constituency service and by proposing and implementing programs that improve the quality of life for people and neighborhoods.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	652,140	638,100	651,630	13,530
Employee Benefits	239,670	238,290	245,390	7,100
Non-Personnel	16,410	15,960	16,580	620
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	908,220	892,350	913,600	21,250
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	908,220	892,350	913,600	21,250
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	10.00	10.00	10.50	0.50

Departmental Budgets

Office of the Mayor



Department Agencies

- Office Of The Mayor

Agency Summaries

Agency 1: Office Of The Mayor

Description: The Mayor presides at the City Council meetings and is responsible for conducting the business of the City Council in an orderly and efficient manner. The Mayor appoints the Vice-Mayor and Council Committee Chairs.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	652,140	638,100	651,630	13,530
Employee Benefits	239,670	238,290	245,390	7,100
Non-Personnel	16,410	15,960	16,580	620
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	908,220	892,350	913,600	21,250
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	908,220	892,350	913,600	21,250
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	10.00	10.00	10.50	0.50

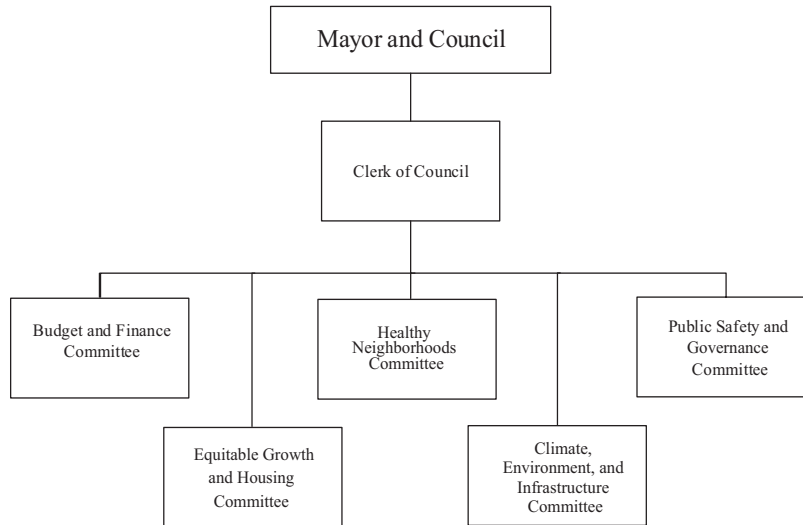
Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
21,250	0.50	All Funds	This agency reflects a General Fund increase due to wage and benefit increases and a 1.0% inflationary factor applied to non-personnel expenses. The increase in FTE is due to the addition of a part-time position.



Clerk of Council

The mission of the Clerk of Council is effective custodianship and safeguarding of all official records and documents of the City Council.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	394,350	394,970	454,240	59,270
Employee Benefits	134,660	135,280	155,640	20,360
Non-Personnel	144,530	140,550	145,980	5,430
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	673,540	670,800	755,860	85,060
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	673,540	,670,800	755,860	85,060
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	1,000	1,000	1,000	0
Total Full-time Equivalent Positions	6.00	6.00	7.00	1.00

Departmental Budgets

Clerk of Council



Department Agencies

- Office Of The Clerk Of Council

Agency Summaries

Agency 1: Office Of The Clerk Of Council

Description: The Clerk of Council prepares the agenda for each committee and the calendar for the weekly session of City Council. The weekly City Bulletin is the official publication of the City containing ordinances, resolutions, motions, and various legal notices.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	394,350	394,970	454,240	59,270
Employee Benefits	134,660	135,280	155,640	20,360
Non-Personnel	144,530	140,550	145,980	5,430
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	673,540	670,800	755,860	85,060
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	673,540	670,800	755,860	85,060
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,000	1,000	1,000	0
Total Full-time Equivalent Positions	6.00	6.00	7.00	1.00

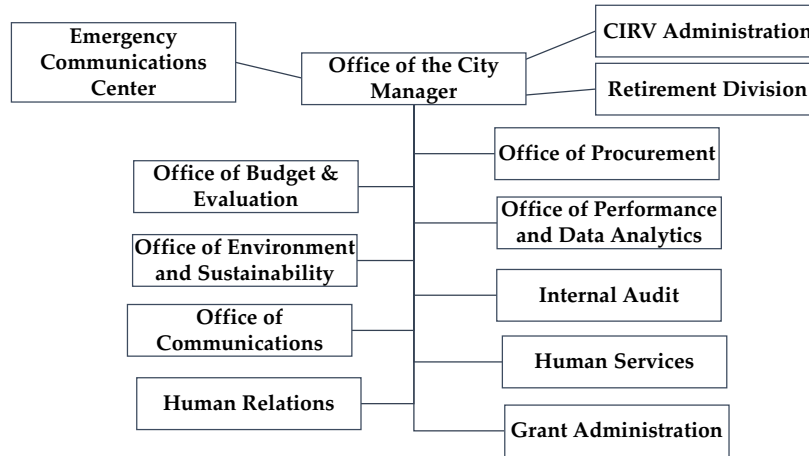
Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
85,060	1.00	All Funds	This agency reflects a General Fund increase due to wage and benefit increases and a 1.0% inflationary factor applied to non-personnel expenses. The increase in FTE is due to the addition of a Deputy Clerk position.



City Manager

The mission of the City Manager's Office is to provide and maintain essential City services through the efficient and effective management and operation of the City.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	14,454,500	14,666,500	16,415,370	1,748,870
Employee Benefits	5,832,200	5,862,310	6,196,660	334,350
Non-Personnel	11,698,140	11,592,860	16,893,800	5,300,940
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	31,984,840	32,121,670	39,505,830	7,384,160
Operating Budget Restricted				
Personnel Services	2,616,330	2,409,330	2,275,130	(134,200)
Employee Benefits	586,130	598,710	831,300	232,590
Non-Personnel	2,758,170	2,785,740	3,025,790	240,050
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	5,960,630	5,793,780	6,132,220	338,440
Internal Service Funds	1,522,770	1,537,670	1,185,980	(351,690)
Total	39,468,240	39,453,120	46,824,030	7,370,910
Consolidated Plan Projects (CDBG)	142,690	149,800	0	(149,800)
Department Revenue	7,359,000	7,389,000	7,939,600	550,600
Total Full-time Equivalent Positions	232.73	232.73	250.92	18.19

Departmental Budgets

City Manager



Department Agencies

- | | |
|---|-----------------------------------|
| 1. City Manager's Office | 5. Retirement Division |
| 2. Office Of Budget & Evaluation | 6. Office of Procurement |
| 3. Emergency Communications Center | 7. Performance and Data Analytics |
| 4. Office Of Environment and Sustainability | 8. Internal Audit |

Agency Summaries

Agency 1: City Manager's Office

Description: This program provides top-level management of City operations; strategic communication via outlets like the news, internet, and Citicable; oversight of the Cincinnati Initiative to Reduce Violence (CIRV) program; and support for marginalized individuals.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	2,290,520	2,297,230	2,634,030	336,800
Employee Benefits	762,880	764,650	889,140	124,490
Non-Personnel	9,349,070	9,347,220	14,262,690	4,915,470
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	12,402,470	12,409,100	17,785,860	5,376,760
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	100,000	100,000
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	100,000	100,000
Internal Service Funds	0	0	0	0
Total	12,402,470	12,409,100	17,885,860	5,476,760
Consolidated Plan Projects (CDBG)	142,690	149,800	0	(149,800)
Agency Revenue	2,850,000	2,850,000	2,850,000	0
Total Full-time Equivalent Positions	22.00	22.00	27.00	5.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE Fund	Description
824,460	1.00 All Funds	This agency reflects a General Fund increase due to wage and benefit increases, an inflationary increase to the non-personnel budget, and additional leveraged support funding. The FTE increase is due to a Special Events position added in FY 2022.



On-Going Significant Agency Changes

Budget	FTE	Fund	Description
945,000	0.00	General Fund	This increase represents additional resources for the Human Services Fund administered by the United Way.
125,700	1.00	General Fund	This represents an increase in personnel and fringe benefits related to a new Supervising Management Analyst position in the Office of Grant Administration.
(113,100)	0.00	General Fund	This decrease represents additional reimbursements expected from Federal grants such as the Community Development Block Grant (CDBG).
115,020	1.00	General Fund	This represents an increase for an additional Assistant to the City Manager position to provide assistance with code enforcement activities, represent the City at community engagement meetings, and support City Council policy priorities and special projects.
375,000	0.00	General Fund	This represents a shift in leveraged support funding for operating support at Washington Park and Ziegler Park from the Department of Public Services (DPS) to the City Manager's Office (CMO).
113,810	1.00	General Fund	This represents an increase in personnel and fringe benefits related to a new Graphic Designer position in the Office of Communications.
200,000	0.00	General Fund	This represents a shift in leveraged support funding for 3CDC at Fountain Square from the Department of Public Services (DPS) to the City Manager's Office (CMO).
75,000	0.00	General Fund	This increase represents additional administrative resources for lead agency facilitation of Human Services Programs.
120,890	1.00	General Fund	This represents a personnel and fringe benefits increase related to a new Supervising Management Analyst position to serve as the Deputy Director of Communications.
500,000	0.00	General Fund	This increase represents the resources for a consultant, which will provide support for strategic planning initiatives as well as grant consultation related to the Infrastructure Investment and Jobs (IIJA) Act.
1,000,000	0.00	General Fund	This increase represents additional resources for the Summer Youth Jobs Initiative.
20,000	0.00	General Fund	This increase represents additional resources for two Hackathon events.
(250,000)	0.00	General Fund	This decrease represents the transfer of the Women Helping Women (WHW) Domestic Violence Enhanced Response Team (DVERT) leveraged support to the Cincinnati Police Department.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
150,000	0.00	General Fund	This increase represents resources for a "Boots on the Ground Fund" pilot program to be administered by an external entity to support small non-profit organizations.
100,000	0.00	Cable Access Management	This represents a City Council approved budget adjustment that realigns the sources for Citicable contractual services.
(100,000)	0.00	General Fund	
150,000	0.00	General Fund	This represents a City Council approved budget adjustment that provides one-time resources for the ArtsWork Creative Campus in Walnut Hills.
100,000	0.00	General Fund	This represents a City Council approved budget adjustment that provides one-time leveraged support to the Urban League.
1,000,000	0.00	General Fund	This increase represents resources for a childcare pilot program.
25,000	0.00	General Fund	This increase represents one-time resources for the ArtsWave Black and Brown Artists Fund.

Departmental Budgets

City Manager



Agency 2: Office Of Budget & Evaluation

Description: The Office of Budget and Evaluation is responsible for budget development, budget monitoring, policy research, assisting in performance management, and the general administration of programs funded by the Federal government.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	646,380	653,200	686,840	33,640
Employee Benefits	209,910	212,930	210,070	(2,860)
Non-Personnel	75,710	73,100	76,460	3,360
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	932,000	939,230	973,370	34,140
Operating Budget Restricted				
Personnel Services	140,660	140,660	140,660	0
Employee Benefits	48,880	48,880	48,880	0
Non-Personnel	6,220	6,230	6,280	50
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	195,760	195,770	195,820	50
Internal Service Funds	0	0	0	0
Total	1,127,760	1,135,000	1,169,190	34,190
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	9.00	9.00	9.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
34,190	0.00	All Funds	This agency reflects an all funds increase due to wage and benefit increases and a 1.0% inflationary factor applied to the non-personnel budget. There is no change in FTE.



Agency 3: Emergency Communications Center

Description: The Emergency Communications Center's responsibilities focus on public safety by directly supporting the mission of emergency responders, including law enforcement, fire, and emergency medical services.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	8,901,540	9,076,190	10,100,130	1,023,940
Employee Benefits	4,013,180	4,021,220	4,079,750	58,530
Non-Personnel	160,440	155,580	206,160	50,580
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	13,075,160	13,252,990	14,386,040	1,133,050
Operating Budget Restricted				
Personnel Services	970,010	720,010	573,480	(146,530)
Employee Benefits	0	0	243,880	243,880
Non-Personnel	619,340	625,530	625,540	10
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,589,350	1,345,540	1,442,900	97,360
Internal Service Funds	0	0	0	0
Total	14,664,510	14,598,530	15,828,940	1,230,410
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,300,000	1,300,000	1,300,000	0
Total Full-time Equivalent Positions	141.00	141.00	151.19	10.19

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,005,260	10.19	All Funds	This agency reflects an all funds increase due to additional FTE as well as additional non-personnel resources for telephone expenses. The increase in FTE is due to additional Customer Relations Representatives needed for the 311 service line expansion.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
126,010	0.00	9-1-1 Cell Phone Fees	This increase represents the reimbursement of the salary and benefits for a Senior Computer Programmer Analyst budgeted in Enterprise Technology Solutions, but is responsible for servicing the technological needs of the Emergency Communications Center's 9-1-1 telephone system.
(55,000)	0.00	General Fund	This decrease represents a reduction in software resources.
11,600	0.00	General Fund	This increase would provide resources to cover the professional and promotional costs associated with the Emergency Communication Center's 311 service line.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
142,550	0.00	General Fund	This increase would provide additional funds for the Mental Health pilot program for Police Dispatch known as the Alternative Response to Crisis (ARC) program.

Departmental Budgets

City Manager



Agency 4: Office Of Environment and Sustainability

Description: OES is responsible for programs that reduce the carbon footprint of City government and the community, assess and remediate contaminated property, advise City Departments on their environmental obligations, and manage the City's energy usage.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	547,670	544,390	619,020	74,630
Employee Benefits	200,310	200,610	203,900	3,290
Non-Personnel	1,772,230	1,724,220	1,982,460	258,240
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,520,210	2,469,220	2,805,380	336,160
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	1,036,310	1,046,680	1,186,670	139,990
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,036,310	1,046,680	1,186,670	139,990
Internal Service Funds	264,720	270,200	237,050	(33,150)
Total	3,821,240	3,786,100	4,229,100	443,000
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,559,000	1,589,000	2,239,000	650,000
Total Full-time Equivalent Positions	8.73	8.73	9.73	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
99,380	0.00	All Funds	This agency reflects an all funds increase due to a 1.0% inflationary increase in the non-personnel budget, which is partially offset by wage and benefits decreases from employee turnover. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
106,770	1.00	General Fund	This represents an increase in personnel and fringe benefits related to a new Equity and Community Outreach Coordinator position.
95,000	0.00	General Fund	This represents a shift from the capital budget to the operating budget for projects that are no longer capital-eligible.
75,000	0.00	Stormwater Management	This increase represents additional recycling program support.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
100,000	0.00	General Fund	This increase would provide leveraged support to the Green Cincinnati Fund in accordance with Ordinance No. 0072-2022.



Agency 5: Retirement Division

Description: The Cincinnati Retirement Division is governed by a Board of Trustees. The Manager implements policies and manages daily operations. The Cincinnati Retirement System is funded by employee and employer contributions, and investment gains from assets.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,330,000	1,369,900	1,369,900	0
Employee Benefits	466,000	477,700	477,700	0
Non-Personnel	1,096,300	1,107,300	1,107,300	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,892,300	2,954,900	2,954,900	0
Internal Service Funds	0	0	0	0
Total	2,892,300	2,954,900	2,954,900	0
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	13.00	13.00	13.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
0	0.00	All Funds	The Operating Budget for this program is on a calendar year basis and is developed separately and subject to the approval of the Retirement Board. There is no change in FTE.

Departmental Budgets

City Manager



Agency 6: Office of Procurement

Description: Performs competitive bids, reverse auctions, demolition bids, professional services proposals, procurement cards, citywide vendor registration, and record management for all City contracts. Provides printing, mail and store services to all City agencies.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	750,850	770,550	876,740	106,190
Employee Benefits	234,110	248,050	350,590	102,540
Non-Personnel	216,010	190,960	198,490	7,530
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,200,970	1,209,560	1,425,820	216,260
Operating Budget Restricted				
Personnel Services	175,660	178,760	191,090	12,330
Employee Benefits	71,250	72,130	60,840	(11,290)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	246,910	250,890	251,930	1,040
Internal Service Funds	1,258,050	1,267,470	948,930	(318,540)
Total	2,705,930	2,727,920	2,626,680	(101,240)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,650,000	1,650,000	1,550,600	(99,400)
Total Full-time Equivalent Positions	24.00	24.00	25.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
123,400	0.00	All Funds	This agency reflects an all funds increase due to wage and benefit increases, which are partially offset by non-personnel budget decreases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
93,910	1.00	General Fund	This represents a personnel and fringe benefits increase related to a new Buyer position.



Agency 7: Performance and Data Analytics

Description: The Office of Performance and Data Analytics is responsible for the CincyStat program, maintaining performance agreements with City departments, and measuring data on program performance.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	986,690	990,530	1,164,920	174,390
Employee Benefits	284,090	285,970	332,360	46,390
Non-Personnel	110,800	88,300	153,510	65,210
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,381,580	1,364,800	1,650,790	285,990
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	1,381,580	1,364,800	1,650,790	285,990
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	11.00	11.00	12.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
56,190	0.00	All Funds	This agency reflects a General Fund increase due to wage and benefit increases and a 1.0% inflationary factor applied to the non-personnel budget. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
27,800	0.00	General Fund	This represents an increase in personnel and fringe benefits due to upcoming promotions and pay adjustments.
100,000	1.00	General Fund	This represents a City Council approved budget adjustment that provides resources for an additional FTE in the Office of Performance and Data Analytics.
62,000	0.00	General Fund	This increase represents resources provided to conduct the Cincinnati Community Perceptions Survey, which measures resident satisfaction with City services against cities of similar size, location, and demographics.
40,000	0.00	General Fund	This increase represents the elimination of a reimbursement from Department of Buildings and Inspections.

Departmental Budgets

City Manager



Agency 8: Internal Audit

Description: Performs operational and performance audits in order to examine and evaluate the effectiveness and efficiency of management controls in all City departments and independent boards and commissions.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	330,850	334,410	333,690	(720)
Employee Benefits	127,720	128,880	130,850	1,970
Non-Personnel	13,880	13,480	14,030	550
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	472,450	476,770	478,570	1,800
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	472,450	476,770	478,570	1,800
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	4.00	4.00	4.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(18,980)	0.00	All Funds	This agency reflects a General Fund decrease due wage and benefits decreases due to employee turnover which is partially offset by a 1.0% inflationary factor applied to the non-personnel budget. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
20,790	0.00	General Fund	This represents an increase in personnel and fringe benefits related to a recent staffing change in Internal Audit.



Project Plans – Office of Aging and Accessibility

Create an Employee Resource Group for staff with disabilities

Funding: \$0, n/a

Completion Date: 12/31/2022

Description: Part of a multi-year plan for recruiting, hiring, and retention of people with disabilities in the City workforce.



GROWING ECONOMIC
OPPORTUNITIES

Website Accessibility

Funding: \$0, n/a

Completion Date: 3/31/2023

Description: Continue to work with department web contributors to ensure they are providing accessible content or making accommodations when possible.



EXCELLENT SERVICE
DELIVERY



ADA Administrative Regulations

Funding: \$0, n/a

Completion Date: 6/31/23

Description: Update Administrative Regulation 41 regarding Title I of Americans With Disabilities Act to reflect current disability language and hiring practices (last updated 2002). Additionally, either add Title II ADA language or create a separate Administrative Regulation specifically covering Title II public accommodations under the ADA.

Develop plan to implement the Administrative regulations for title I and II, including resourcing needs for the Office.





Project Plans – Office of Communications

Strategic Communication Plan

Funding: 3 FTEs (Office Budget), General Fund

Completion Date: 06/30/2023

Description: The Office of Communication will work toward establishing a strategic communication plan in FY23 that creates an effective, active, responsive, and two-way culture of communication throughout city government. First, we will seek out and document the current state of communication throughout the organization and community by meeting with department communicators and leveraging the City's Community Perceptions Survey. Second, we will tap into existing initiatives (such as the Bloomberg Innovation Community Engagement project, Community Survey, and Community Engagement Landscape analysis) to ensure that existing efforts are supported and factored into a strategic plan. Finally, we will work to build a document outlining the City's new strategic plan for communication going forward, with the goal of establishing a strong environment for transparent, two-way communication with the community.





Project Plans – Office of Constituent Affairs

Work with City Departments to audit CSR system

Funding: \$0, n/a

Completion Date: 06/30/2023

Description: Work with departmental teams to evaluate current CSR infrastructure, make customer focused improvements to the intake process, communications to constituents, and closeout process. Additionally, evaluate outstanding CSR's that have been open for too long and establish a regular closeout process.



Create a 311 user group

Funding: \$0, n/a

Completion Date: 12/31/2022

Description: Create a cross departmental team of 311 users to address customer issues, departmental workflow issues, periodically review open CSRs, and problem solve in order to deliver services in the most effective manner.





Project Plans – Office of Grant Administration

HUD Timeliness Initiatives - 2+ Phases

Funding: N/A, 980

Completion Date: 06/30/2023

Description: Phase I: Troubleshoot slow spending programs/projects and revise programs accordingly to meet spending deadlines. This may involve reallocation of prior funds dedicated to infeasible projects or programs.



Departmental compliance with HUD monitoring requirements (internal and external fund deployment)

Funding: N/A, 980

Completion Date: 06/30/2023

Description: HUD has identified issues of noncompliance in monitoring/tracking fund deployment and performance; This project will involve implementing the HUD Policies & Procedures, providing training to Departments, and CMO oversight of their monitoring performance to drive compliance with federal fund requirements





**Clarify Administrative & Legislative Process for City Departments re:
Grant Application & Administration**

Funding: N/A, 980

Completion Date: 12/31/22

Description: Update Admin Regulation No. 8 to incorporate Office of Grant Administration (OGA) role, responsibilities, and pathway for City Departments to bring funding opportunities forward with clear guidance for notifications (legislative and administrative), process, and securing authority to apply.





Children & Families Cabinet

Funding: 0, No funds

Completion Date: 06/30/2023

Description: OHS will lead the Children & Families Cabinet to develop policy recommendations for the Mayor and Council across two of five focus areas in FY23. Focus for FY23 will be on Health and Housing. In order to achieve this outcome, OHS will coordinate Buildings & Inspections, Health, and Fire Departments to collaborate effectively with the Children & Families Cabinet executive team. City and Cabinet stakeholders will participate in iLab innovation project with OPDA.





Project Plans – Office of Special Events

Special Events Guide

Funding: n/a, n/a

Completion Date: 09/30/2022

Description: Currently, information for special events are on 4 different places on the City's website. We are creating a Special Events guide listing what each department does as well as examples of how to use the portal. We would like all of the information to be in one place on the webpage.



Updating the Cincinnati Municipal Code

Funding: n/a, n/a

Completion Date: 11/01/2022

Description: The Cincinnati Municipal Code needs to be updated in regards to special events, parade, and public assembly. We will work with the departments and law on the language needed for the updates.





Online payments

Funding: n/a, n/a



Completion Date: 08/01/2022

Description: While CPD used the online pay direct link, the departments who approve the special event permits do not. We are assisting the other departments with setting up online pay links for those services billed after the event has taken place.



Project Plans – Office of Budget and Evaluation

Budget Software (Including Publishing) Upgrade

Funding: \$350,000, 980x102x0000

Completion Date: 05/31/2023

Description: The Office of Budget and Evaluation will implement a software upgrade of the Cincinnati Budget System (CBS). Additionally, the Office will identify a new budget document publishing solution to coincide with the CBS upgrade.



Year Round Budget Engagement

Funding: \$10,000, 050x102x0000

Completion Date: 06/30/2023

Description: To create a year round Budget Engagement process that connects with various stakeholders throughout the year in order to provide education and information about the City budget and to solicit input from stakeholders about budget priorities and preferences.





Project Plans – Emergency Communications Center

Event Processing Improvement

Funding: \$0, FY22 Capital paying for the FY23 QPR

Completion Date: 06/30/2023



Description: Event Processing refers to the body of work an ECC call-taker during the period when they are gathering the necessary information from a caller in order to send the event to a dispatcher for assignment. From time period perspective, it is measured from the time ECC answers the call, to the time an event is entered in the pending queue for dispatch. In FY22, in an effort to standardize event processing, ECC began implementing the International Academies of Emergency Dispatch (IAED) protocol-based call-taking system for all 911 calls. This system is expected to go live in August 2022. Throughout FY23, ECC will engage with IAED's Quality Performance Review (QPR) team to measure ECC event processing performance across an industry-standard percentage of emergency calls. Quality assurance evaluations will drive quality improvement by way of performance feedback and targeted continuing education. The ECC's goal is to demonstrate an improvement in compliant protocol usage throughout the FY.



Measure Community 311/911 Satisfaction

Funding: \$16,600, Split between 50 (General) and 364 (911)

Completion Date: 06/30/2023

Description: Through the use of electronic surveys, ECC will measure community satisfaction with 311 and 911 service delivery. Positive citizen feedback will be shared with staff to improve staff morale. Feedback will be analyzed to improve service delivery.



Increase ECC Community Engagement

Funding: ,

Completion Date: 06/30/2022

Description: Through social media outreach, external partnerships, participation in public events, presentations to community organizations, and facility tours, ECC will increase engagement with the community and educate the public about 311 and 911 services in Cincinnati.





Alternative Response to Crisis Pilot

Funding: Grant Funding and General Fund



Completion Date: A six-month ARC pilot is expected to conclude by the end of calendar year 2023.

Description: The Alternative Response to Crisis (ARC) seeks to divert situations reported to the 911 center to a more appropriate resource, such as a mental health clinician, when appropriate. The Emergency Communications Center plans to partner with the local crisis call center, which will soon answer 988 calls, to more tightly integrate 911 with the 988 call center. In some cases, this will provide an opportunity to redirect a caller with a non-life-threatening mental health crisis from 911 to a 988 crisis line worker, in lieu of dispatching first responders. In addition, the City (in a partnership between ECC, the Cincinnati Health Department, and the Cincinnati Fire Department) intends to pilot an ARC Response Team for six months, which would enable the 911 center to send an alternative resource, when appropriate, to low-risk low-acuity mental health crises, in lieu of police or EMS.



Project Plans – Office of Environment and Sustainability

Energy Efficiency at City Facilities

Funding: 10 million, TBD

Completion Date: 06/01/2023

Description: The City will convert the majority of facilities to LED lights and install 10 solar arrays. By the end of FY23, approximately 75% of the construction will be completed.



Green Cincinnati Plan Update

Funding: 100,000, TBD

Completion Date: 04/01/2023

Description: OES will update the Green Cincinnati Plan which will lay out a number of policy recommendations and actions that will lead Cincinnati towards a more sustainable, equitable and resilient future.





Complete the installation of the 100 MW solar array

Funding: 37.73 per MWH produced, It will be included in each departments energy bill



Completion Date: 06/01/2023

Description: In FY22, 24 MW of solar was installed and energized at the 100 MW solar array the City is building. Over the course of FY 23, the remaining 76 MW of the Cincinnati Solar array will be installed.



Project Plans – Office of Performance and Data Analytics

Data Sustainability

Funding: \$32,000, 980x108x0000x7649

Completion Date: 12/1/2022

Description: The Data Solutions team will stabilize and future proof CincyInsights and the Open Data Portal through software and hardware updates, server configuration, automation of all existing data processes, and optimization of the data environment through internal data agreements. This includes (1) updating the Oracle Operating System, and (2) reviewing, correcting and putting in place validation processes for dashboards and datasets.



Performance Management

Funding: N/A, 050x108x0000x7100

Completion Date: 06/30/2023

Description: The Performance Management Team will manage FY23 Departmental Performance Monitoring agreements, design the future City Performance Management framework, and complete a pilot on 3 selected Departments. Pilots will include identification of Service Catalogues, Key Performance Indicators, and supporting Data Solution deliverables. The pilot will be used to develop a plan for scaling performance management to all departments.





Innovation Labs

Funding: \$10,000, 050x108x0000x7100

Completion Date: 06/30/2023

Description: The Innovation Team will partner with identified Departments and conduct 4 Innovation projects to increase the efficiency of existing processes, design approaches and solutions to complex challenges, and create frameworks to enable consistent service delivery. Projects will include but are not limited to contract routing and community engagement.





Project Plans – Internal Audit

Perform performance/operational audits

Funding: Total office budget, 109

Completion Date: 06/30/2023



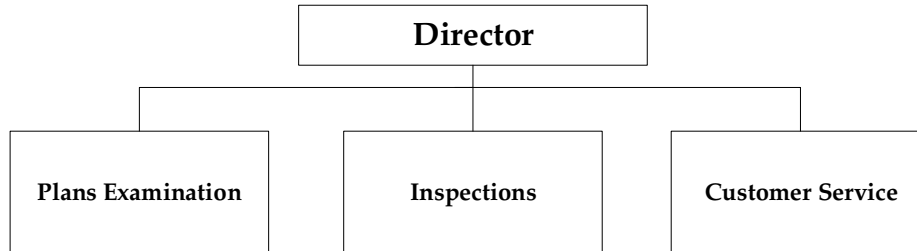
Description: The Internal Audit team will identify, schedule and conduct performance/operational audits, within generally accepted government auditing standards, to examine and evaluate the effectiveness and efficiency of management controls, including but not limited to financial controls. Internal Audit's intention is to reduce the risk exposure of the departments that may result from any deficiency in operations and prevent a department from achieving its stated goals and objectives. Additionally, the audits enhance the city's accountability to the public for its use and stewardship of resources, and often recommend improvements in service delivery, identify potential cost savings or revenue opportunities, and detect and deter improper activity.

At the conclusion of the audit process, IA will meet with all pertinent stakeholders, on behalf of the City Manager, to discuss the audit report. This will support IA's efforts and allow the necessary parties to implement the internal controls in accordance with the audit findings and recommendations to minimize the risk exposure to the city.



Buildings & Inspections

The mission of the Department of Buildings and Inspections is to ensure excellent customer service delivery, administer the life and fire safety standards in our building stock, conserve the rich architectural history of Cincinnati, and foster sustainable and environmentally sensitive developments.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	6,865,450	6,875,540	6,973,850	98,310
Employee Benefits	2,579,290	2,596,270	2,427,300	(168,970)
Non-Personnel	1,156,310	1,055,070	2,092,170	1,037,100
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,601,050	10,526,880	11,493,320	966,440
Operating Budget Restricted				
Personnel Services	1,051,170	1,083,170	1,166,730	83,560
Employee Benefits	515,120	538,340	638,840	100,500
Non-Personnel	1,443,590	1,449,670	575,690	(873,980)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,009,880	3,071,180	2,381,260	(689,920)
Internal Service Funds	0	0	0	0
Total	13,610,930	13,598,060	13,874,580	276,520
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	14,095,370	14,120,370	15,973,380	1,853,010
Total Full-time Equivalent Positions	120.50	120.50	119.50	(1.00)

Departmental Budgets

Buildings & Inspections



Department Agencies

1. Buildings & Inspections, Licenses & Permits
2. Property Maintenance Code Enforcement

Agency Summaries

Agency 1: Buildings & Inspections, Licenses & Permits

Description: This agency is responsible for plan examinations, zoning plan reviews, construction inspections, plumbing inspections, and elevator inspections. The agency is also responsible for related administrative, customer service, and permit issuance functions.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	5,370,160	5,395,610	6,633,960	1,238,350
Employee Benefits	2,087,540	2,093,540	2,336,270	242,730
Non-Personnel	807,580	716,840	2,075,760	1,358,920
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	8,265,280	8,205,990	11,045,990	2,840,000
Operating Budget Restricted				
Personnel Services	43,580	43,580	324,990	281,410
Employee Benefits	18,790	18,790	237,380	218,590
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	62,370	62,370	562,370	500,000
Internal Service Funds	0	0	0	0
Total	8,327,650	8,268,360	11,608,360	3,340,000
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	12,666,000	12,691,000	15,607,800	2,916,810
Total Full-time Equivalent Positions	75.00	75.00	110.00	35.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
140,650	0.00	All Funds	This agency reflects an all funds increase due to increases in wages, employee benefits, contractual services, materials and supplies, and fixed charges. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
188,700	2.00	General Fund	This increase represents the addition of two Inspector positions.
(521,310)	0.00	General Fund	This decrease represents Hazard Abatement Fund reimbursements to the General Fund.
(989,670)	0.00	General Fund	This increase reflects the transfer of Community Development Block Grant Fund and Hazard Abatement Fund reimbursements from the Buildings & Inspections, Licenses & Permits agency to the Property Maintenance Code Enforcement agency as part of a departmental realignment.



On-Going Significant Agency Changes

Budget	FTE	Fund	Description
500,000	0.00	Stormwater Management	This represents the realignment of reimbursements from the Stormwater Management Fund to the General Fund for the Private Lot Abatement Program (PLAP).
(500,000)	0.00	General Fund	
37,750	0.00	General Fund	This represents an increase for credit card fees.
4,523,920	33.00	General Fund	This represents the transfer of Inspector positions and non-personnel funds to the more comprehensive Inspections Division as part of a departmental realignment.
(40,000)	0.00	General Fund	This decrease represents the elimination of reimbursements to the Office of Performance and Data Analytics.

Departmental Budgets

Buildings & Inspections



Agency 2: Property Maintenance Code Enforcement

Description: This agency addresses complaints of sub-standard housing, zoning violations, and blight/code violations through inspections of commercial and residential premises. The agency is also responsible for related customer service and permit issuance functions.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,495,290	1,479,930	339,890	(1,140,040)
Employee Benefits	491,750	502,730	91,030	(411,700)
Non-Personnel	348,730	338,230	16,410	(321,820)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,335,770	2,320,890	447,330	(1,873,560)
Operating Budget Restricted				
Personnel Services	1,007,590	1,039,590	841,740	(197,850)
Employee Benefits	496,330	519,550	401,460	(118,090)
Non-Personnel	1,443,590	1,449,670	575,690	(873,980)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,947,510	3,008,810	1,818,890	(1,189,920)
Internal Service Funds	0	0	0	0
Total	5,283,280	5,329,700	2,266,220	(3,063,480)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,429,380	1,429,380	365,580	(1,063,800)
Total Full-time Equivalent Positions	45.50	45.50	9.50	(36.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(106,570)	(3.00)	All Funds	This agency reflects an all funds decrease due to wage and employee benefit decreases as well as decreases in contractual services, materials and supplies, and software. The decrease in FTE is due to departmental reorganization efforts.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(1,432,120)	(5.00)	Hazard Abatement	This represents the transfer of Inspector positions and non-personnel funds to the more comprehensive Inspections Division as part of a departmental realignment.
(3,091,840)	(28.00)	General Fund	
50,000	0.00	Stormwater Management	This increase provides additional resources for the Private Lot Abatement Program to help combat illegal dumping.
989,670	0.00	General Fund	This increase reflects the transfer of Community Development Block Grant Fund and Hazard Abatement Fund reimbursements from the Property Maintenance Code Enforcement agency to the Buildings & Inspections, Licenses & Permits agency as part of a departmental realignment.
6,000	0.00	Stormwater Management	This represents an increase for heavy postage usage due to citations and notifications.
521,310	0.00	Hazard Abatement	This increase represents Hazard Abatement Fund reimbursements to the General Fund.



Project Plans – Buildings and Inspections

Home Ownership Assistance Repair and Building Order Remission (HARBOR) program

Funding: \$250,000, 304x212x0000x7691

Completion Date: 06/30/2022

Description: Buildings and Inspections will complete the implementation of the Harbor program. The housing services coordinator in conjunction with the selected vendor will manage the program to assist homeowners resolve outstanding code violations. Through this program a safe harbor will be created for homeowners with limited financial means whose home is in need of repairs to correct code violations in which orders have been issued.



Staff Training Initiative

Funding: \$127,000, 050x211x9000x7215

Completion Date: 06/30/2023

Description: Buildings and Inspections will complete the implementation of the Building Inspection Academy to ensure departmental new hires are effectively trained in construction techniques, building code requirements, legal responsibilities and proper customer service techniques. This will be done in a 48 week program that utilizes classroom and field training. The classroom training will be a combination of virtual and in person classes taught by in house staff and outside experts. This initiative is financially supported by the 1% training surcharge placed on all issued permits.





Expanded Focus on Litter in Cincinnati

Funding: N/A, 107x212x7000x7100/7500

Completion Date: 06/30/2022

Description: Buildings and Inspections will utilize district building inspectors to supplement the work of litter control officers to manage the occurrence of litter in our community. This allows a larger field force to follow up on litter complaints from the community but will also allow litter control officers to focus on identifying and documenting dumping locations in the city. This information will be forwarded to the Illegal Dumping Taskforce for potential prosecution.



Special Inspections Enhancement

Funding: N/A, 050x211x9000x7100/7500

Completion Date: 06/30/2022

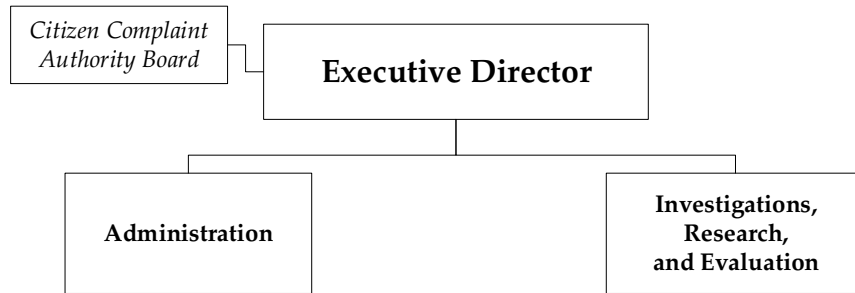
Description: This initiative has several components. First, an ordinance will be passed by city council to modify the Cincinnati Building code to require shoring and re-shoring of elevated concrete structures to be inspected per the special inspections procedures of the Ohio Building Code. Second, a special inspections manual will be developed to provide guidance to designers, contractors and special inspectors on how to manage the special inspections process. Third, training will be developed and provided to designers, contractors, and special inspectors on the various roles and responsibilities in the special inspections process.





Citizen Complaint Authority

The mission of the Department of Citizen Complaint Authority is to investigate serious interventions by police officers, including but not limited to: allegations of discharging of firearms, death in custody, use of excessive force, improper pointing of firearms, improper search and seizures, and to resolve all citizen complaints in a fair and efficient manner.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	864,430	881,730	924,390	42,660
Employee Benefits	293,110	303,210	331,270	28,060
Non-Personnel	132,540	52,550	41,480	(11,070)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,290,080	1,237,490	1,297,140	59,650
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	1,290,080	1,237,490	1,297,140	59,650
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	11.00	11.00	11.00	0.00

Departmental Budgets

Citizen Complaint Authority



Department Agencies

1. Citizen Complaint Authority

Agency Summaries

Agency 1: Citizen Complaint Authority

Description: Provides the community with an investigation that is clear, concise, focused, and understandable.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	864,430	881,730	924,390	42,660
Employee Benefits	293,110	303,210	331,270	28,060
Non-Personnel	132,540	52,550	41,480	(11,070)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,290,080	1,237,490	1,297,140	59,650
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	1,290,080	1,237,490	1,297,140	59,650
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	11.00	11.00	11.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
59,650	0.00	All Funds	This agency reflects a General Fund increase due to wage increases and employee benefits increases. There is no change in FTE.



Project Plans – Citizen’s Complaint Authority

Accelerate Completion of Open Investigations

Funding: All Personnel and Non-Personnel expenses, 050x181x1000x7100, 7200, 7300, 7400

Completion Date: 06/30/2023

Description: CCA will accelerate completion of open investigations by significantly increasing annual productivity, thus reducing open caseloads. This will be accomplished through efficient use of new human resources (i.e. newly appointed Investigators) to resolve old cases and complete new cases within 90 days of receipt. This project will increase transparency and accountability, thus improving community police relationships.



CCA Ambassador Program

Funding: \$3000, 050x181x1500x7111; 050x181x1000x7200

Completion Date: 06/30/2023

Description: CCA seeks to develop and partner with a cadre of individual and organizational ambassadors to help carry out the agency’s responsibility to inform the community about its work and engage key stakeholders and the broader public in problem-solving. Among other things, this engagement initiative will leverage citizen-to-citizen community outreach approaches to amplify CCA's efforts to improve police community relations through mutual accountability and complaint prevention.



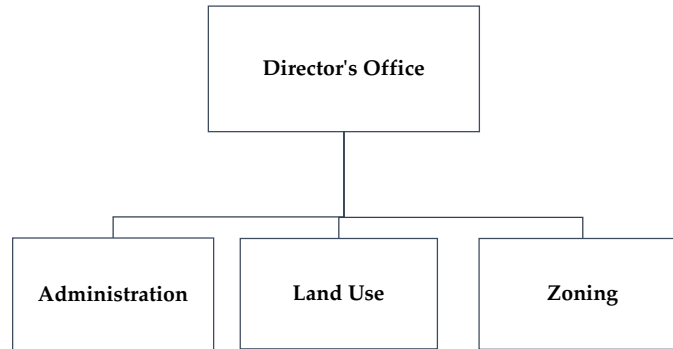


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City Planning and Engagement

The Department of City Planning and Engagement is a high-performance team that guides land use and zoning. Through sound planning practices, City Planning ensures that our great city is enriched with vitality, thrives as an urban center, and is a model to other cities nationwide.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	362,690	369,930	977,700	607,770
Employee Benefits	138,550	141,320	344,700	203,380
Non-Personnel	40,580	42,250	81,220	38,970
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	541,820	553,500	1,403,620	850,120
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	541,820	553,500	1,403,620	850,120
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	95,090	95,090	95,100	20
Total Full-time Equivalent Positions	10.00	10.00	18.00	8.00



Department Agencies

1. City Planning & Zoning

Agency Summaries

Agency 1: City Planning & Zoning 

Description: Develops Comprehensive Plan & neighborhood plans; facilitates community engagement; reviews subdivisions, zoning amendments, developments for conformance & requests for relief; enforces/interprets Zoning Code; administers historic preservation program.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	362,690	369,930	977,700	607,770
Employee Benefits	138,550	141,320	344,700	203,380
Non-Personnel	40,580	42,250	81,220	38,970
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	541,820	553,500	1,403,620	850,120
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	541,820	553,500	1,403,620	850,120
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	95,090	95,090	95,100	20
Total Full-time Equivalent Positions	10.00	10.00	18.00	8.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
680,230	6.00	All Funds	This agency reflects a General Fund increase due to wage increases, employee benefits increases and the transfer of the Zoning Program from the Department of Buildings & Inspections. The increase in FTE is also due to the transfer of the Zoning Program.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
5,000	0.00	General Fund	This represents an increase necessary to cover the cost of Citywide mailing requests from the City Council and other City Departments for various projects and community engagement activities.
169,900	2.00	General Fund	This increase represents the addition of two City Planner positions who will be responsible for an increased workload related to Community Engagement efforts on behalf of the City.
50,000	0.00	General Fund	This represents a shift from the capital budget to the operating budget for the Neighborhood Studies project which is no longer capital-eligible.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(55,000)	0.00	General Fund	This decrease represents additional expected Community Development Block Grant (CDBG) reimbursements.



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Project Plans – City Planning and Engagement

Zoning Reforms to Encourage Economic Growth

Funding: \$0, General Fund

Completion Date: 06/30/2023

Description: The Department of City Planning and Engagement will manage the process to consider various changes to the Cincinnati Zoning Code in response to City Council policy direction to encourage economic growth in our City. The overall project may consist of numerous zoning studies over the course of several years. Individual zoning studies may take many months or years to complete due to necessary research, education, community engagement, and analysis on the proposed changes.



Community Engagement Strategy

Funding: \$0, 304 CDBG

Completion Date: 03/31/2023

Description: In Fall 2021, City Council approved Ordinance 0358-2021 requesting the City Manager, with input and participation from citizens, community councils, community groups, and City partners, develop an additional community engagement plan. The City Manager has asked the Department of City Planning and Engagement to assist in this project. Combining research on national best practices with both internal and external engagement, the goal is to deliver a draft Community Engagement Plan by Fall 2022 and present a final Plan to City Council by early 2023.





Plan Cincinnati Status Update and Proposed Process

Funding: \$0, General Fund

Completion Date: 12/31/2022

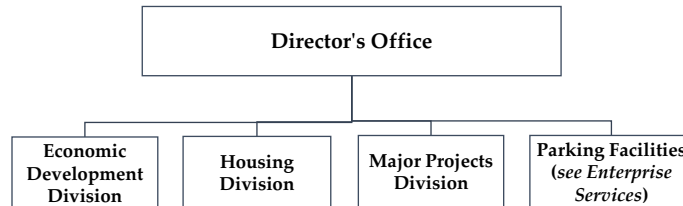
Description: With Plan Cincinnati, the City's Comprehensive Plan, reaching its 10 year anniversary in late 2022, it is appropriate to consider an official plan update. The Department of City Planning and Engagement will strategize to develop a process to update Plan Cincinnati in a future Fiscal Year. Preceding the update, it is also necessary to determine which strategies from the 2012 Plan Cincinnati have been implemented, which are in progress, and which are still to be done.





Community & Economic Development

The mission of the Department of Community and Economic Development is to facilitate strategic development and services within the community that improve the lives of residents, increase business investment, and revitalize City neighborhoods.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,016,260	1,139,100	1,476,620	337,520
Employee Benefits	341,450	397,850	377,530	(20,320)
Non-Personnel	2,963,520	2,667,780	2,842,750	174,970
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	4,321,230	4,204,730	4,696,900	492,170
Operating Budget Restricted				
Personnel Services	72,200	76,270	73,270	(3,000)
Employee Benefits	26,830	28,310	29,950	1,640
Non-Personnel	514,460	267,100	632,840	365,740
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	613,490	371,680	736,060	364,380
Internal Service Funds	0	0	0	0
Total	4,934,720	4,576,410	5,432,960	856,550
Consolidated Plan Projects (CDBG)	1,374,970	1,432,400	1,148,340	(284,060)
Department Revenue	475,000	475,000	160,000	(315,000)
Total Full-time Equivalent Positions	36.00	36.00	38.00	2.00

Departmental Budgets

Community & Economic Development



Department Agencies

1. Director's Office and Administration
2. Housing Division
3. Economic Development and Major/Special Projects Division

Agency Summaries

Agency 1: Director's Office and Administration

Description: This agency covers the administrative, operational, and compliance activities of the department and includes staff in the Director's Office as well as the Fiscal & Operations and Oversight Monitoring divisions.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	348,470	397,400	495,870	98,470
Employee Benefits	132,580	154,560	168,850	14,290
Non-Personnel	1,722,110	1,468,230	1,598,800	130,570
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,203,160	2,020,190	2,263,520	243,330
Operating Budget Restricted				
Personnel Services	72,200	76,270	73,270	(3,000)
Employee Benefits	26,830	28,310	29,950	1,640
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	99,030	104,580	103,220	(1,360)
Internal Service Funds	0	0	0	0
Total	2,302,190	2,124,770	2,366,740	241,970
Consolidated Plan Projects (CDBG)	507,960	524,490	353,830	(170,660)
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	13.00	13.00	14.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
170,080	0.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
96,900	1.00	General Fund	This increase represents resources for a Senior Development Officer position to assist with monitoring and compliance activities.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(100,000)	0.00	General Fund	This reduction represents an increase in reimbursements from the Community Development Block Grant Fund to the General Fund.
75,000	0.00	General Fund	This increase represents additional one-time resources for the African American Chamber of Commerce, Hillman Accelerator, and MORTAR.

Departmental Budgets

Community & Economic Development



Agency 2: Housing Division

Description: This program encompasses all housing-related programs to help home buyers and renters so that safe, clean and affordable housing is possible for everyone. Neighborhood support programs are also included.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	71,880	127,350	97,870	(29,480)
Employee Benefits	15,870	41,210	37,850	(3,360)
Non-Personnel	650,050	628,270	650,600	22,330
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	737,800	796,830	786,320	(10,510)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	80,640	81,440	81,440	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	80,640	81,440	81,440	0
Internal Service Funds	0	0	0	0
Total	818,440	878,270	867,760	(10,510)
Consolidated Plan Projects (CDBG)	867,010	907,910	794,510	(113,400)
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	10.00	10.00	11.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
12,490	1.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. The increase in FTE is due to adding a Development Manager position during FY 2022.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
(23,000)	0.00	General Fund	This reduction represents an increase in reimbursements from the HOME Investment Partnership Grant - American Rescue Plan Act to the General Fund.



Agency 3: Economic Development and Major/Special Projects Division

Description: The Economic Development agency provides citywide economic development services, including business recruitment and retention, large-scale real estate development, and downtown development.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	595,910	614,350	882,880	268,530
Employee Benefits	193,000	202,080	170,830	(31,250)
Non-Personnel	591,360	571,280	593,350	22,070
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,380,270	1,387,710	1,647,060	259,350
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	433,820	185,660	551,400	365,740
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	433,820	185,660	551,400	365,740
Internal Service Funds	0	0	0	0
Total	1,814,090	1,573,370	2,198,460	625,090
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	475,000	475,000	160,000	(315,000)
Total Full-time Equivalent Positions	13.00	13.00	13.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(16,520)	0.00	All Funds	This agency reflects an all funds decrease due to wage decreases and employee benefits decreases related to staff turnover. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
366,610	0.00	Income Tax-Infrastructure	This increase represents the transfer of the Findlay Market Operating Support leveraged support contract from the Department of Public Services.
275,000	0.00	General Fund	This represents a shift from the capital budget to the operating budget for projects that are no longer capital-eligible.



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Project Plans – Department of Community and Economic Development

Residential Parking Permit Program

Funding: Project startup - \$90,000 On-going/annual costs – \$7500-\$9000, 303



Completion Date: 06/30/2023

Description: The Parking Division will work to transition the RPPA/SPPA program from DOTE/Permit Center to the Parking Division, utilizing the IPS digital permit module and eliminating the current window decal system. Furthermore, the Parking Division will purchase two (2) LPR systems for installation on existing fleet vehicles, creating a more efficient and cost effective enforcement model. Year one cost for the permit and LPR system is projected to be approximately \$84k (based on 2000 permits). On-going costs for the LPR system would be approximately \$7.7k, while permit module costs would vary based on the number of permits (\$3.00/permit + shipping and fulfillment).



Mobile Payment Providers Integration

Funding: N/A-no startup or annual costs associated with this project, N/A-no startup or annual costs associated with this project



Completion Date: 12/31/2022

Description: The City of Cincinnati's Parking Division will create a new platform for mobile payment provider integration. The platform will allow for seamless integration of new mobile providers, standardizing space and zone numbers and integration/data-sharing with the City's Parking Enforcement Management System. The new platform will allow quicker integration of mobile providers and continue to allow the City to be selective and efficient, providing more options for visitors, employees, businesses, and other users of the on-street parking spaces. Furthermore, the new platform will integrate with the City of Cincinnati's Cincy EZ Park brand identity.

CRA & TIF Policy Update

Funding: N/A-no startup or annual costs associated with this project, N/A-no startup or annual costs associated with this project



Completion Date: 08/11/2023

Description: DCED will engage in a collaborative review ongoing review of city housing incentives to align with mayoral and council priorities of increased housing development, specifically including mixed-income, workforce, and affordable housing development. We will take this opportunity to not only look at housing incentives but will take the opportunity to align our commercial and TIF policies as well to ensure better alignment with City vision, goals, and objectives.



DCED Inclusion Update & Monitoring

Funding: N/A-no startup or annual costs associated with this project. DCED has requested an additional employee on the TO to assist with this initiative

Completion Date: 06/01/2023

Description: DCED intends to revamp the department's subcontractor inclusion program and restart inclusion monitoring efforts. This will require revamping the administrative regulation AR24, adding a staff person in this compliance role including the initial training and workflow creation and then implementing with developers. The new staff person will also recentralize Meet & Confer for better service delivery and assume some of the Department's HOME Monitoring responsibilities.



Viable Small Business Program Rollout

Funding: City Capital \$150,000

Completion Date: 06/01/2023

Description: DCED is restarting the Viable Small Business program to provide tenant improvement grants to reduce the costs for small businesses to tenant retail space within the City. Preference is to neighborhood business district developments particularly new construction but the program will consider other locations. Program parameters will be established and a competitive application process will be released.





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Economic Inclusion

The mission of the Department of Economic Inclusion is to ensure economic opportunity and inclusion for all citizens seeking to do business with the City of Cincinnati and serve as a catalyst for the growth of minority-and women-owned businesses in the City and throughout the region.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	693,580	734,370	766,690	32,320
Employee Benefits	204,620	209,610	243,350	33,740
Non-Personnel	148,120	144,040	156,840	12,800
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,046,320	1,088,020	1,166,880	78,860
Operating Budget Restricted				
Personnel Services	218,600	223,210	253,080	29,870
Employee Benefits	84,860	87,790	109,030	21,240
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	303,460	311,000	362,110	51,110
Internal Service Funds	0	0	0	0
Total	1,349,780	1,399,020	1,528,990	129,970
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	12.00	12.00	13.00	1.00

Departmental Budgets

Economic Inclusion



Department Agencies

1. Economic Inclusion

Agency Summaries

Agency 1: Economic Inclusion

Description: The Department of Economic Inclusion promotes economic opportunity and inclusion for those seeking to do business with the City and serves as a catalyst for the growth of minority-and women-owned businesses in the City and throughout the region.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	693,580	734,370	766,690	32,320
Employee Benefits	204,620	209,610	243,350	33,740
Non-Personnel	148,120	144,040	156,840	12,800
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,046,320	1,088,020	1,166,880	78,860
Operating Budget Restricted				
Personnel Services	218,600	223,210	253,080	29,870
Employee Benefits	84,860	87,790	109,030	21,240
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	303,460	311,000	362,110	51,110
Internal Service Funds	0	0	0	0
Total	1,349,780	1,399,020	1,528,990	129,970
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	12.00	12.00	13.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
2,060	0.00	All Funds	This agency reflects an all funds increase due to employee benefits increases, contractual increases, and fixed charge increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
63,900	0.00	Income Tax-Infrastructure	This increase represents resources for a Development Manager position for wage enforcement efforts which will be partially reimbursed from the Income Tax-Infrastructure Fund.
64,010	1.00	General Fund	



Project Plans – Department of Economic Inclusion

Disparity Study

Funding: \$450,000, 050

Completion Date: 12/31/2022

Description: To conduct a comprehensive and legally defensible disparity study regarding the City’s historic use of ready, willing, and able minority owned and women owned business enterprises (MBE and WBE, respectively), as contractors and subcontractors.



GROWING ECONOMIC
OPPORTUNITIES

DEI's Project Monitoring Systems

Funding: \$500,000 (rough estimate)

Completion Date: Ongoing

Description: Economic Inclusion Monitoring, Contract Compliance, Certification Management, Online Application, Outreach Event Management, Prevailing Wage and Wage Enforcement Monitoring System and Software that will interface with the City’s Financial System (CFS).



EXCELLENT SERVICE
DELIVERY



Training Classes

Funding: N/A, N/A

Completion Date: 06/30/2023

Description: To continue holding training classes for small, minority and women owned businesses interested in doing business with the City through sessions. Topics will include prevailing wage monitoring, business branding, access to capital courses, how to write grants, workforce development, and more. Training will take place on a monthly basis either in person or virtually.



Business Enterprise Expo

Funding: \$9,000

Completion Date: 09/30/2022

Description: Providing an interactive opportunity for prime contractors to meet one on one with subcontractors. Business Enterprise Expo will also allow all certified firms with the City of Cincinnati M/W/SBE program to hear of upcoming city lead projects. Networking, access to capital, and workforce development opportunities will exist as well.





Youth Apprenticeship Program

Funding: TBD

Completion Date: 6/30/2023

Description: As part of a multi-agency effort, DEI will assist with recruitment and compliance of the program. DEI will serve as an external agency for recruitment.



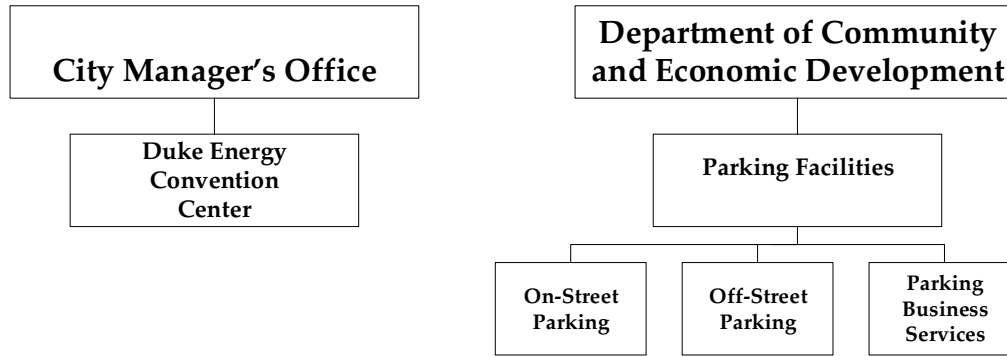


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Enterprise Services

The mission of the Department of Enterprise Services is to contribute to the economic growth and stability of Cincinnati by providing a premier convention center facility and professional management of the City's parking assets.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,145,500	2,224,410	2,260,790	36,380
Employee Benefits	810,010	847,480	870,810	23,330
Non-Personnel	16,167,640	16,319,780	16,549,710	229,930
Properties	0	0	0	0
Debt Service	2,490,410	2,451,930	2,451,920	(10)
Operating Total	21,613,560	21,843,600	22,133,230	289,630
Internal Service Funds	0	0	0	0
Total	21,613,560	21,843,600	22,133,230	289,630
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	16,848,720	19,333,850	19,927,000	593,150
Total Full-time Equivalent Positions	37.38	37.38	38.38	1.00

Departmental Budgets

Enterprise Services



Department Agencies

1. Duke Energy Center

2. Parking Facilities

Agency Summaries

Agency 1: Duke Energy Center

Description: The Duke Energy Convention Center program oversees the management agreement between Global Spectrum, LP and the City of Cincinnati.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	69,420	92,940	91,070	(1,870)
Employee Benefits	40,340	42,000	38,440	(3,560)
Non-Personnel	9,259,090	9,344,420	9,631,930	287,510
Properties	0	0	0	0
Debt Service	306,320	299,590	299,580	(10)
Operating Total	9,675,170	9,778,950	10,061,020	282,070
Internal Service Funds	0	0	0	0
Total	9,675,170	9,778,950	10,061,020	282,070
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	7,048,720	8,383,850	7,885,500	(498,350)
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(17,930)	0.00	All Funds	This agency reflects an all funds decrease due to decreased fixed charges and personnel reimbursement costs.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
300,000	0.00	Convention Center	This increase represents additional expert services resources for the management of the Duke Energy Convention Center.



Agency 2: Parking Facilities

Description: The Parking Facilities agency is responsible for the administration, enforcement, operation, management and maintenance of on-street parking and off-street parking.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,076,080	2,131,470	2,169,720	38,250
Employee Benefits	769,670	805,480	832,370	26,890
Non-Personnel	6,908,550	6,975,360	6,917,780	(57,580)
Properties	0	0	0	0
Debt Service	2,184,090	2,152,340	2,152,340	0
Operating Total	11,938,390	12,064,650	12,072,210	7,560
Internal Service Funds	0	0	0	0
Total	11,938,390	12,064,650	12,072,210	7,560
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	9,800,000	10,950,000	12,041,500	1,091,500
Total Full-time Equivalent Positions	37.38	37.38	38.38	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
7,560	1.00	All Funds	This agency reflects an all funds increase due to wage increases and benefits increases. The increase in FTE is due to adding an Administrative Technician and Assistant Supervisor of Parking Services and deleting a vacant Parking Superintendent.

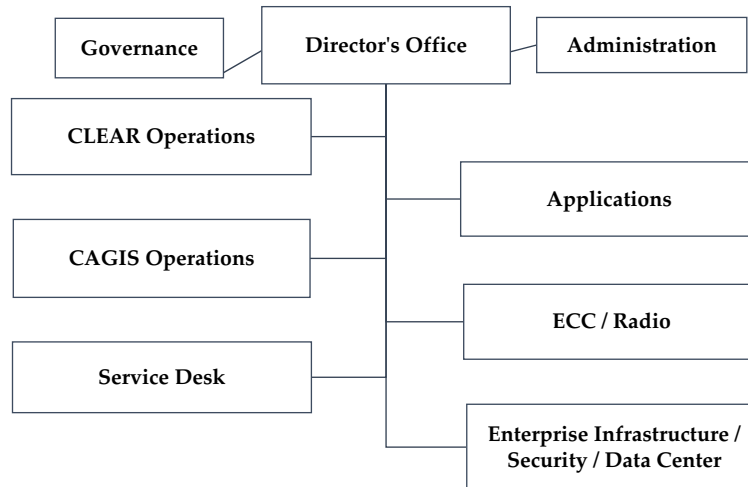


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Enterprise Technology Solutions

The mission of Enterprise Technology Solutions (ETS) is to deliver, maintain, and secure innovative, high quality, and cost-effective technology solutions that delight our customers by realizing new value and efficiencies. ETS joins forces with all City departments, breaks down barriers, and helps procure and implement elegant technology solutions that align with the City's strategic goals.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	4,153,060	4,136,140	4,527,320	391,180
Employee Benefits	1,344,600	1,354,230	1,447,740	93,510
Non-Personnel	651,700	632,900	1,022,550	389,650
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,149,360	6,123,270	6,997,610	874,340
Operating Budget Restricted				
Personnel Services	3,334,000	3,422,550	3,507,350	84,800
Employee Benefits	1,081,460	1,122,840	1,038,720	(84,120)
Non-Personnel	6,249,250	6,311,110	6,324,760	13,650
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,664,710	10,856,500	10,870,830	14,330
Internal Service Funds	4,798,990	4,868,780	5,427,370	558,590
Total	21,613,060	21,848,550	23,295,810	1,447,260
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	14,806,090	15,045,110	15,908,560	863,450
Total Full-time Equivalent Positions	89.50	89.50	90.70	1.20



Department Agencies

1. Enterprise Technology Solutions
2. CAGIS
3. CLEAR

Agency Summaries

Agency 1: Enterprise Technology Solutions

Description: Enterprise Technology Solutions provides Information Technology solutions including consulting, implementation, governance, and support services for enterprise business systems and supports the City's data, radio, and telephone communications networks.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	4,153,060	4,136,140	4,527,320	391,180
Employee Benefits	1,344,600	1,354,230	1,447,740	93,510
Non-Personnel	651,700	632,900	1,022,550	389,650
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,149,360	6,123,270	6,997,610	874,340
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	42,060	42,490	42,480	(10)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	42,060	42,490	42,480	(10)
Internal Service Funds	4,798,990	4,868,780	5,427,370	558,590
Total	10,990,410	11,034,540	12,467,460	1,432,920
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	5,072,360	5,128,600	5,907,790	779,190
Total Full-time Equivalent Positions	57.50	57.50	58.70	1.20

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
400,450	(0.80)	All Funds	This agency reflects a General Fund increase due to wage and benefit increases as well as non-personnel adjustments to reflect anticipated expenditures. The decrease in FTE is due to several add/deletes of positions and changes to the status of positions.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
200,000	0.00	General Fund	This increase will provide additional funds for a cybersecurity consultant.
126,920	1.00	General Fund	This increase will provide for an additional Information Technology Assistant Manager to help drive key initiatives across the Service Desk, Networks, Data Center, and Security functions of the Department.



On-Going Significant Agency Changes


Budget	FTE	Fund	Description
(126,010)	0.00	General Fund	This decrease represents the reimbursement of the salary and benefits for a Senior Computer Programmer Analyst from the Emergency Communications Center who is responsible for servicing the technological needs of the Emergency Communications Center's 9-1-1 telephone system.
111,970	1.00	General Fund	This increase will provide for a Supervising Management Analyst position to act as a project manager to coordinate efforts between information technology (IT) staff from multiple sections and staff from various Departments. This position will be responsible for understanding, tracking, reporting on, and managing IT projects across the department in multiple divisions.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
161,000	0.00	General Fund	This increase will provide additional funds to conduct a Request for Information (RFI) to investigate the feasibility of consolidating a number of enterprise systems such as human resources, budgeting, timekeeping, financial systems, and other systems.

Departmental Budgets
Enterprise Technology Solutions



Agency 2: CAGIS 

Description: The Cincinnati Area Geographic Information System (CAGIS) provides a computerized information sharing system that enables the fundamental transformation of government and utility service management and delivery using geographic information.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,845,320	1,902,140	1,934,950	32,810
Employee Benefits	630,950	655,920	600,550	(55,370)
Non-Personnel	2,884,140	2,912,330	2,924,600	12,270
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	5,360,410	5,470,390	5,460,100	(10,290)
Internal Service Funds	0	0	0	0
Total	5,360,410	5,470,390	5,460,100	(10,290)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	4,469,740	4,570,790	4,563,210	(7,580)
Total Full-time Equivalent Positions	18.00	18.00	18.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(10,290)	0.00	All Funds	This agency reflects an all funds decrease due reduced contractual services and employee benefits expenses, which is partially offset by increases to wages and software licenses. There is no change in FTE.



Agency 3: CLEAR

Description: County Law Enforcement Applied Regionally (CLEAR) provides a computerized police information system for all Hamilton County law enforcement agencies. This program is funded entirely by a levy assessed to Hamilton County property owners.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,488,680	1,520,410	1,572,400	51,990
Employee Benefits	450,510	466,920	438,170	(28,750)
Non-Personnel	3,323,050	3,356,290	3,357,680	1,390
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	5,262,240	5,343,620	5,368,250	24,630
Internal Service Funds	0	0	0	0
Total	5,262,240	5,343,620	5,368,250	24,630
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	5,263,990	5,345,720	5,437,560	91,840
Total Full-time Equivalent Positions	14.00	14.00	14.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
24,630	0.00	All Funds	This agency reflects an all funds increase due to increases in wages and contractual services, which is partially offset by reduced fixed charges and employee benefits expenses. There is no change in FTE.



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Project Plans – Enterprise Technology Services

Microsoft 365 workplace productivity toolset - training, engagement, and adoption

Funding: No \$ needed, beyond the existing Microsoft Enterprise license and staff time., N/A

Completion Date: 03/31/2023

Description: This initiative will ramp up and continue through at least the first half of FY23 before it transitions into support mode. It aims to leverage technology to improve citywide work collaboration which in turn will help departments improve customer service and citizen experience. The initiative aims to engage citywide users in leveraging Microsoft 365 technologies via a 9-month long training program which includes live training, recordings, access to a knowledge base, and engagement via an internal site and Q&A based social media. This effort is being led by ETS in collaboration with Microsoft.



EXCELLENT SERVICE
DELIVERY

Streamline and digitize IT Procurement and IT Project Proposal Workflows

Funding: No additional \$ needed outside of staff time, N/A

Completion Date: 06/30/2023

Description: Streamline and digitize the workflows for IT Workstation procurement, IT Peripheral procurement, and IT Project Proposals. Currently, there is only one intake form for all of these, i.e. an IT Purchase Request. These will likely need to be split into three different intake channels, each with their own workflow steps, cross department approvals, and a mechanism for basic escalation and status updates.



FISCAL
SUSTAINABILITY



Stand up and Operationalize the new Project Management Office Function

Funding: FY23 funding for one new Project Manager FTE, N/A

Completion Date: 06/30/2023

Description: IT Project Management is a critical function for any modern organization as it is necessary to assess, prioritize, execute, monitor, and report on key IT projects' progress. The goal here is to stand up the Project Management function within ETS, to assist with the broad array of IT projects that our department is responsible to execute successfully. This entails recruiting an FTE, setting up key processes, accountability, reporting, and beginning project management and coordination work on the most important and urgent IT projects.





Project Plans - CAGIS

CAGIS Enterprise GIS Platform Upgrade

Funding: \$250,000, 449

Completion Date: 02/15/2023

Description: The CAGIS GIS Enterprise platform architecture will be upgraded with a new design that will provide enhanced ability to collaborate on GIS projects, move all editing to be through online map service based including complex GIS Assets. This is phase 1 of the project.



Property Parcel Fabric Maintenance Upgrade

Funding: \$100,000, 449

Completion Date: 12/31/2022

Description: Property Parcels are the backbone for the work processes of many agencies involved in the Land and Infrastructure service delivery. This project will update this complex GIS features to a new model providing greater efficiency, effectiveness and online editing capabilities.





CAGIS Edge - Phase 2: Redesign & migration of departmental workflows

Funding: ,

Completion Date: 06/30/2023

Description: CAGIS EDGE: Enterprise Land Management Business system - includes Permitting, Licensing, Code Enforcement, Inspections. Select departmental workflows from Cincinnati and county agencies will be redesigned and migrated during FY2023. It is anticipated that this will cover around 10 workflows.



CAGIS Edge - Open Records Migration+Activity Report

Funding: \$0, 449

Completion Date: 06/30/2023

Description: As workflows of many agencies are redesigned & migrated into the new CAGIS edge system, open records need to be also moved into the new system. this is a very complex process and an important component for smooth service delivery as well as saving substantial costs executing it in-house





311+Constituent Affairs Project - Phase 2

Funding: \$0, 449

Completion Date: 03/31/2023

Description: This project involves enhancing the capabilities of the Customer Service request system as 311 based with major expansion of call takers at ECC. It also includes enhancements to the special constituent affairs portal specifically designed for Mayor & Council offices to interact with city administration and departments.



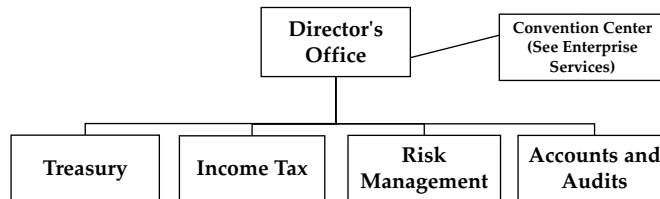


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Finance

The mission of the Finance Department is to serve as a strong steward of public financial resources, contribute to the financial strength of the City, and provide quality financial services to customers. This mission is accomplished through the functions and duties of: the Office of the Director, Accounts & Audits, City Treasury, Income Tax, and Risk Management.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	4,335,700	4,321,310	4,543,680	222,370
Employee Benefits	1,500,300	1,503,920	1,528,860	24,940
Non-Personnel	1,367,800	1,326,060	1,278,310	(47,750)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	7,203,800	7,151,290	7,350,850	199,560
Operating Budget Restricted				
Personnel Services	1,209,420	1,248,370	1,209,580	(38,790)
Employee Benefits	312,980	326,100	322,790	(3,310)
Non-Personnel	3,994,080	3,999,550	4,047,830	48,280
Properties	0	0	0	0
Debt Service	181,395,980	125,312,100	126,544,220	1,232,120
Operating Total	186,912,460	130,886,120	132,124,420	1,238,300
Internal Service Funds	3,176,410	3,260,140	3,375,220	115,080
Total	197,292,670	141,297,550	142,850,490	1,552,940
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	401,988,800	354,048,070	474,102,990	120,054,920
Total Full-time Equivalent Positions	91.70	91.70	91.96	0.26

Departmental Budgets

Finance



Department Agencies

1. Office of The Director
2. Accounts and Audits
3. Treasury
4. Risk Management
5. Income Tax

Agency Summaries

Agency 1: Office of The Director

Description: Consists of the Finance Director, Assistant Finance Director, and an Administrative Specialist.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	266,730	271,980	280,520	8,540
Employee Benefits	68,260	69,730	83,610	13,880
Non-Personnel	19,910	19,350	20,120	770
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	354,900	361,060	384,250	23,190
Operating Budget Restricted				
Personnel Services	70,410	72,070	72,070	0
Employee Benefits	26,350	26,970	26,970	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	96,760	99,040	99,040	0
Internal Service Funds	39,700	40,830	40,830	0
Total	491,360	500,930	524,120	23,190
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	3.00	3.00	3.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
26,610	0.00	All Funds	This agency reflects an all funds increase primarily due to increases in wages and employee benefits. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(3,420)	0.00	General Fund	This reduction represents a decrease in tuition reimbursement funding as resources are available in the Tuition Reimbursement Non-Departmental Account.



Agency 2: Accounts and Audits

Description: Prepares revenue estimates, financial analyses, and the City's annual report. Reconciles employee deductions and tax deposits, and property tax revenue. Processes biweekly payroll for approximately 6,500 employees, and implements government regulations.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,110,740	1,109,830	1,183,360	73,530
Employee Benefits	392,500	393,510	339,450	(54,060)
Non-Personnel	119,320	115,520	136,560	21,040
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,622,560	1,618,860	1,659,370	40,510
Operating Budget Restricted				
Personnel Services	316,880	332,610	255,540	(77,070)
Employee Benefits	111,160	116,520	99,700	(16,820)
Non-Personnel	445,940	450,360	411,920	(38,440)
Properties	0	0	0	0
Debt Service	1,054,390	1,020,970	1,020,970	0
Operating Total	1,928,370	1,920,460	1,788,130	(132,330)
Internal Service Funds	0	0	0	0
Total	3,550,930	3,539,320	3,447,500	(91,820)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	19.00	19.00	19.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(91,820)	0.00	All Funds	This agency reflects an all funds decrease primarily due to decreases in employee benefits and fixed charges. There is no change in FTE.

Departmental Budgets

Finance



Agency 3: Treasury

Description: Performs cash management and banking activities, manages the City's investment portfolio, issues business permits, collects admission taxes and transient occupancy tax, and pursues delinquent account collection. Manages general obligation debt repayment.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	699,280	690,100	720,400	30,300
Employee Benefits	254,430	253,620	279,120	25,500
Non-Personnel	274,350	266,800	358,770	91,970
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,228,060	1,210,520	1,358,290	147,770
Operating Budget Restricted				
Personnel Services	297,570	311,400	294,510	(16,890)
Employee Benefits	123,830	129,260	108,220	(21,040)
Non-Personnel	3,481,880	3,482,300	3,555,820	73,520
Properties	0	0	0	0
Debt Service	180,341,590	124,291,130	125,523,250	1,232,120
Operating Total	184,244,870	128,214,090	129,481,800	1,267,710
Internal Service Funds	0	0	0	0
Total	185,472,930	129,424,610	130,840,090	1,415,480
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	124,358,070	71,151,680	131,062,990	59,911,310
Total Full-time Equivalent Positions	13.00	13.00	13.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,348,170	0.00	All Funds	This agency reflects an all funds increase primarily due to increases in debt service, and materials and supplies. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
75,000	0.00	General Fund	This increase represents funding for a new Cash Receipt System to replace the current obsolete system.
(7,690)	0.00	General Fund	This reduction represents a reduction in on-call pay.



Agency 4: Risk Management

Description: Monitors the City's insurance program. Provides employee safety services to departments in field audits and training. Provides employee health services. Maintains current benefits and workers' compensation rates.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	583,770	563,960	388,690	(175,270)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	583,770	563,960	388,690	(175,270)
Operating Budget Restricted				
Personnel Services	524,560	532,290	587,460	55,170
Employee Benefits	51,640	53,350	87,900	34,550
Non-Personnel	66,260	66,890	80,090	13,200
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	642,460	652,530	755,450	102,920
Internal Service Funds	3,136,710	3,219,310	3,334,390	115,080
Total	4,362,940	4,435,800	4,478,530	42,730
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	491,000	491,000	0	(491,000)
Total Full-time Equivalent Positions	25.70	25.70	25.96	0.26

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
38,760	0.00	All Funds	This agency reflects an all funds increase due to increases in wages, employee benefits and contractual services. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(200,000)	0.00	General Fund	This decrease represents a reduction in property insurance and boiler and machinery insurance premiums paid out of the General Fund.
88,890	0.26	Public Employee Assistance Program	This increase represents the addition of a full-time Public Employees Assistance Program (PEAP) Counselor which is partially offset by the elimination of a part-time Public Health Consultant position.

Departmental Budgets

Finance



Agency 5: Income Tax

Description: Provides taxpayer service and education, ensures taxpayer compliance with the City's tax code, pursues payment of past due tax liabilities, and processes income tax forms and payments.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	2,258,950	2,249,400	2,359,400	110,000
Employee Benefits	785,110	787,060	826,680	39,620
Non-Personnel	370,450	360,430	374,170	13,740
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,414,510	3,396,890	3,560,250	163,360
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	3,414,510	3,396,890	3,560,250	163,360
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	277,139,730	282,405,390	343,040,000	60,634,610
Total Full-time Equivalent Positions	31.00	31.00	31.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
163,360	0.00	All Funds	This agency reflects a General Fund increase due to increases in wages, employee benefits, contractual services, materials and supplies, and software. There is no change in FTE.



Project Plans – Finance Department

Selective Audit Program

Funding: Budgeted in the Division's base salary budget, 050x136x0000x7100

Completion Date: 06/30/2023

Description: The Income Tax Division will continue to improve the auditing of income tax returns by building upon the enhancements developed to the Selective Audit Program in FY22. The goal is to improve compliance by having tax examiners conduct in-depth reviews of at least 150 business and withholding accounts considered to be high audit risk. The reviews may include interviews conducted in the field and an examination of an organization's financial information, books and records to ensure the local tax return is prepared correctly in accordance with the Ohio Revised Code and Cincinnati Municipal Income Tax Code.



Short-term Rental Unit Identification

Funding: Currently in the Division's base salary and expense budget, 151x134x0000x7100 & 7680

Completion Date: 6/30/2023

Description: The Treasury Division will work with the City's current vendor to identify short-term rental units that are not in compliance with the Short-term Rental Program. Treasury will review discovered units and notice 100% of operators of STR regulations. Treasury will issue a citation to 100% of operators that do not comply with STR regulations after notice.





Complete the FY 2022 Annual Comprehensive Financial Report

Funding: The cost is included in the Division's base budget, 050x133x0000x7100 & 7680

Completion Date: 6/1/2022

Description: Create a succession plan which includes the hiring and training of an additional accountant. Develop a plan to properly proportion the work of the internal staff and the ACFR consultant in order to complete the Annual Comprehensive Financial Report in a timely manner.



Employee Job Site/Facility Audits

Funding: The cost is in the Division's base budget, 212x135x0000x7100

Completion Date: 6/30/2023

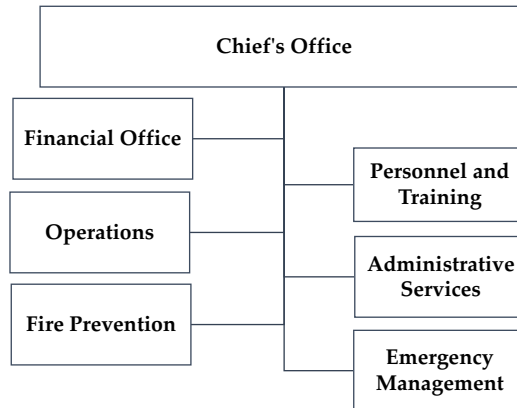
Description: Conduct 50 job site/facility audits. The purpose of these audits is to identify existing and potential hazards that need to be corrected as well as making recommendations to address the hazards. The audits will cover Ohio Public Employer Risk Reduction Program regulated topics.





Fire

The mission of the Cincinnati Fire Department is to protect lives and property, and to minimize the suffering of its customers during emergencies. The Cincinnati Fire Department strives to quickly restore normalcy to its customers' lives by responding to their needs in an expeditious manner.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	88,091,910	88,532,670	94,697,510	6,164,840
Employee Benefits	36,331,060	37,623,010	38,323,230	700,220
Non-Personnel	10,377,000	9,565,520	11,513,010	1,947,490
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	134,799,970	135,721,200	144,533,750	8,812,550
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	134,799,970	135,721,200	144,533,750	8,812,550
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	9,256,800	9,256,800	9,257,000	200
Total Full-time Equivalent Positions	905.00	905.00	905.00	0.00

Departmental Budgets



Fire

Department Agencies

1. Fire - Response

2. Fire - Support Services

Agency Summaries

Agency 1: Fire - Response

Description: This program is reactionary and provides effective fire response, emergency medical services (EMS), and other emergency response services such as hazardous materials response and specialized rescue services.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	77,209,900	80,184,500	84,164,760	3,980,260
Employee Benefits	32,316,290	34,394,080	33,948,640	(445,440)
Non-Personnel	8,828,480	8,581,680	10,453,320	1,871,640
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	118,354,670	123,160,260	128,566,720	5,406,460
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	118,354,670	123,160,260	128,566,720	5,406,460
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	9,256,800	9,256,800	9,254,500	(2,300)
Total Full-time Equivalent Positions	824.00	824.00	824.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
224,460	0.00	All Funds	This agency reflects a General Fund increase due to wage increases, employee benefits increases, and an inflationary increase to non-personnel items. There is no change in FTE.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
550,000	0.00	General Fund	This increase represents the additional resources for overtime expenses associated with the recruit class scheduled to begin in October 2022.
2,000,000	0.00	General Fund	This increase represents additional resources for overtime expenses.
670,000	0.00	General Fund	This increase represents the additional resources for equipment and supplies associated with the recruit class scheduled to begin in June 2023.
92,000	0.00	General Fund	This increase represents the additional resources for overtime expenses associated with the recruit class scheduled to begin in June 2023.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
670,000	0.00	General Fund	This increase represents the additional resources for equipment and supplies associated with the recruit class scheduled to begin in October 2022.
1,200,000	0.00	General Fund	This increase represents additional resources for lump sum payments due to increased attrition.

Departmental Budgets



Fire

Agency 2: Fire - Support Services

Description: This agency is responsible for financial management and human resources for the Fire Department, as well as prevention and education for the public.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	10,882,010	8,348,170	10,532,750	2,184,580
Employee Benefits	4,014,770	3,228,930	4,374,590	1,145,660
Non-Personnel	1,548,520	983,840	1,059,690	75,850
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	16,445,300	12,560,940	15,967,030	3,406,090
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	16,445,300	12,560,940	15,967,030	3,406,090
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	2,500	2,500
Total Full-time Equivalent Positions	81.00	81.00	81.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(7,190)	0.00	All Funds	This agency reflects a General Fund decrease due to reductions in supplies and materials which are partially offset by increases to wages and employee benefits and the reversal of one-time exceptions from FY 2022. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
3,056,180	0.00	General Fund	This increase represents the additional personnel and fringe benefit resources associated with a 50 member recruit class scheduled to begin in October 2022.
357,100	0.00	General Fund	This increase represents the additional personnel and fringe benefit resources associated with a 50 member recruit class scheduled to begin in June 2023.



Project Plans – Cincinnati Fire Department

Female Firefighter Facility Upgrades

Funding: \$3,200,000.00, 980x255x212526 and 980x255x222526

Completion Date: 06/01/2023



Description: To promote an atmosphere of inclusion for the 55 female firefighters in the Cincinnati Fire Department (CFD), the fire department is committed to provide upgrades to dormitories, restrooms, and locker rooms, there will also be a focus on providing at least one refrigerator and one breastfeeding room as well. This initiative also supports increased diversity and effectiveness which supports the mission of the CFD as it relates to expeditious service delivery to the citizens of Cincinnati.

In 2017 the City of Cincinnati passed an ordinance in support of upgrading facilities for female firefighters namely restrooms and dormitories, Fire Stations will be upgraded in four phases throughout FY23.

- Phase 1, Q1: FS 51, 46, 17, 20 and 24
- Phase 2, Q2: FS 43, 12, 9, 18 and 2
- Phase 3, Q3: 34, 31, 28, 21 and 7
- Phase 4, Q4: 7, 5, 14, 49 and 8



Fire Recruit Classes #119 and 120

Funding: \$6,800,000, Salaries: 050x272x7195, Benefits: 050x272x7549, Overtime (Instructor Backfill): 050x272x7121, Equipment/PPE: 050x272x7369



Completion Date: 06/01/2023

Description: The Cincinnati Fire Department is finding it hard to keep up with the attrition rates of retirements, fire recruit class #118 graduated 34 fire recruits in November of 2021 which brought the fire department to 798 out 841 sworn, which is a deficit of 43. The CFD anticipates at least another 39 retirements in 2022. Adding an additional 83 firefighters should keep the CFD barely staying up with the attrition rate.

In FY23, to continue to keep up with attrition, CFD needs to facilitate the hiring of at least two diverse fire recruit classes with an emphasis on minority representation from the current census information. Below is the time for the FY23 recruit classes:

- Class #120, 42 recruits - October 2022
- Class #121, 55 recruits - June 2023

With these recruit classes, CFD is striving to increase the percentage of female and minority firefighters, to better reflect the City of Cincinnati's population.



Fire/EMS/Community Risk Reduction Software

Funding: \$123,000, 050x271x2000x7418

Completion Date: 07/01/2022



Description: Currently the CFD has several repositories where data resides, it is increasingly difficult to provide quantitative data when decisions on operations, finance and risk factors for the public are asked because of the fragmented records management systems. Centralizing all data on the cloud wireless will provide an efficiency the CFD has never seen.

The National Fire Incident Reporting System (NFIRS) is the largest database of fire incidents in the world and is used to uniformly report fire department activity. At the present time the CFD has been utilizing a 25-year-old in-house records management software (RMS) application to capture NFIRS that is antiquated.

The CFD receives no response credit for emergency medical services (EMS) responses which is 83.45% of our workload. Purchasing third-party risk reduction software is critical. Being able to capture real-time data wirelessly will reduce redundant work on the members of the CFD. The new RSM captures all aspects of the department's work including, fire, EMS, risk reduction, fire hydrant flow, and inspection, building inspection and data trends. The new RMS goes live on July 1, 2022.



Fire Training Center (Administration Building)

Funding: \$11,500,000, 980x255x192525

Completion Date: 05/01/2023



Description: The CFD Training facilities are fragmented, currently training and education is delivered over three sites, Centennial II, Liberty/Linn Street (Fire Station 29) and the Millcreek Site. Phase 1 (ONLY) the current site at Liberty & Streets does not offer updated female firefighter facilities and is not handicapped accessible which is a violation of the American with Disabilities Act of 1990. Fire plans to work with DPS to centralize at least two of these locations into one at Millcreek.

As of 07/01/2022 additional funding will be available from funds 980X255X212526 & 980X255X22256 once the female firefighter's facilities upgrades are completed. The fire department's Administration and Planning Section will work closely with Purchasing and Facilities Management during all phases of design and build out of the new fire training center



Construction of New Fire Station 8 or 49

Funding: \$4,500,000, 980x255x212526 and 980x255x222526

Completion Date: 05/14/2023



Description: Fire Stations 8 and 49 are functioning obsolete and can no longer be renovated, part of the female firefighter facility upgrades addressed these two properties, these two fire stations were identified to be upgraded, however it would not be cost effective to invest into either of these properties.

Fire Station 49 was built in 1900 and is now 121 years old. Fire Station 8 was built in 1931 and is 90 years old. Fire Station 8 needs substantial floor support for the apparatus floor. Fire will work with DPS to identify potential site for new fire station 8 or 49 by 07/01/2022

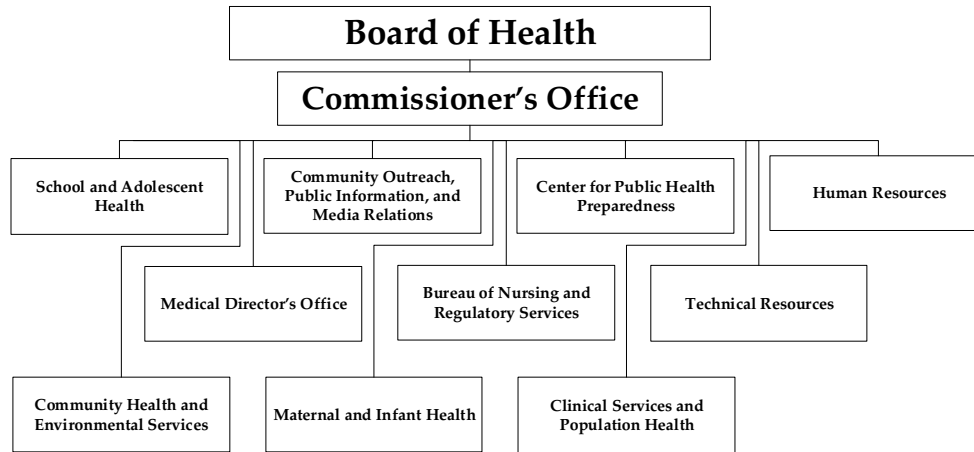


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Health

The mission of the Health Department is to work for the health and wellness of Cincinnati citizens, employing methods that include surveillance, assessment, disease prevention, health education and assuring access to public health services. The Health Department is committed to providing programs and services, facilitating partnerships, promoting wellness and advocating prudent, ethical and effective public health policies.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	35,989,900	37,192,230	38,264,570	1,072,340
Employee Benefits	14,194,550	14,837,050	15,331,350	494,300
Non-Personnel	10,798,170	10,901,060	10,905,680	4,620
Properties	2,950	2,980	2,980	0
Debt Service	0	0	0	0
Operating Total	60,985,570	62,933,320	64,504,580	1,571,260
Internal Service Funds	0	0	0	0
Total	60,985,570	62,933,320	64,504,580	1,571,260
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	46,471,220	45,291,220	53,229,900	7,938,680
Total Full-time Equivalent Positions	575.46	575.46	590.14	14.68

Departmental Budgets

Health



Department Agencies

1. Office Of The Commissioner
2. Technical Resources
3. Community Health Services
4. Primary Health Care - Programs
5. Primary Health Care - Centers
6. School & Adolescent Health

Agency Summaries

Agency 1: Office Of The Commissioner

Description: Provides professional and administrative support to the Board of Health and Office of the Commissioner.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,951,850	2,008,130	2,171,140	163,010
Employee Benefits	706,210	736,600	813,820	77,220
Non-Personnel	304,370	314,870	304,290	(10,580)
Properties	2,950	2,980	2,980	0
Debt Service	0	0	0	0
Operating Total	2,965,380	3,062,580	3,292,230	229,650
Internal Service Funds	0	0	0	0
Total	2,965,380	3,062,580	3,292,230	229,650
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	500,710	500,710	500,710	0
Total Full-time Equivalent Positions	25.00	25.00	28.00	3.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
135,750	2.00	All Funds	This agency reflects an all funds increase primarily due to increases in wages and employee benefits. The increase in FTE is due to the addition of positions to better align staffing with service needs.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
93,910	1.00	Cincinnati Health District	This increase provides additional resources for an Administrative Specialist to help the Cincinnati Health Department to maintain accreditation from the Public Health Accreditation Board.



Agency 2: Technical Resources

Description: Provides technical resources and support to the Board of Health and staff.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,642,320	1,696,990	1,713,660	16,670
Employee Benefits	695,000	724,740	727,320	2,580
Non-Personnel	476,120	480,090	479,370	(720)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,813,440	2,901,820	2,920,350	18,530
Internal Service Funds	0	0	0	0
Total	2,813,440	2,901,820	2,920,350	18,530
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	24.00	24.00	25.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
18,530	1.00	All Funds	This agency reflects an all funds increase due to increases in wages, employee benefits, contractual services, and materials and supplies. The increase in FTE is due to the addition of positions to better align staffing with service needs.

Departmental Budgets

Health



Agency 3: Community Health Services

Description: This program operates the Health Promotion grant, the Immunization Action Plan grant, the lead inspection and abatement program and grants, the Environmental Health programs, and Vital Records.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	4,360,260	4,486,430	4,539,650	53,220
Employee Benefits	1,803,520	1,876,600	1,807,970	(68,630)
Non-Personnel	353,410	358,680	361,900	3,220
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,517,190	6,721,710	6,709,520	(12,190)
Internal Service Funds	0	0	0	0
Total	6,517,190	6,721,710	6,709,520	(12,190)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	3,736,470	2,736,470	2,431,470	(305,000)
Total Full-time Equivalent Positions	72.00	72.00	74.00	2.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(49,970)	2.00	All Funds	This agency reflects an all funds decrease due to employee benefits decreases which are partially offset by wage, and materials and supplies increases. The increase in FTE is due to the addition of positions to better align staffing with service needs.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
19,330	0.00	Cincinnati Health District	This increase provides additional resources for the transferring of microfilm to an electronic format for use by the Vital Records program.
18,450	0.00	Cincinnati Health District	This increase will provide resources for remote printer software to be linked to birth certificate and death certificate kiosks.



Agency 4: Primary Health Care - Programs

Description: Provides support to the Board of Health. Provides preventive and primary care services to Cincinnatians who are uninsured or underinsured. Operates the Community Nursing program; Women, Infants, and Children (WIC) grant and the Reproductive Health grant.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	4,504,690	4,640,170	4,800,990	160,820
Employee Benefits	1,884,510	1,973,010	2,088,760	115,750
Non-Personnel	1,282,020	1,291,670	1,294,040	2,370
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	7,671,220	7,904,850	8,183,790	278,940
Internal Service Funds	0	0	0	0
Total	7,671,220	7,904,850	8,183,790	278,940
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	5,244,890	5,244,890	6,236,070	991,180
Total Full-time Equivalent Positions	86.40	86.40	87.45	1.05

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
278,940	1.05	All Funds	This agency reflects an all funds increase due to increases in wages and benefits, contractual services, materials and supplies, and fixed charges. The increase in FTE is due to the addition of positions to better align staffing with service needs.

Departmental Budgets



Health

Agency 5: Primary Health Care - Centers

Description: Elm Street, Cann, Millvale, Northside, Price Hill and Clement Health Centers provide safety net preventive and primary care services to all Cincinnatians who are uninsured or underinsured.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	12,988,210	13,405,510	14,507,700	1,102,190
Employee Benefits	4,885,950	5,102,130	5,516,550	414,420
Non-Personnel	7,103,710	7,171,510	7,174,750	3,240
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	24,977,870	25,679,150	27,199,000	1,519,850
Internal Service Funds	0	0	0	0
Total	24,977,870	25,679,150	27,199,000	1,519,850
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	21,703,410	21,703,410	29,515,890	7,812,480
Total Full-time Equivalent Positions	194.25	194.25	210.28	16.03

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,431,520	15.03	All Funds	This agency reflects an all funds increase due to increases in wages, employee benefits, contractual services, materials and supplies, and fixed charges. The increase in FTE is due to the addition of positions to better align staffing with service needs.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
88,330	1.00	Community Health Center Activities	This increase will provide additional resources for a Public Health Nurse 2 position at the Bobbie Sterne Health Center to improve patient care and education.



Agency 6: School & Adolescent Health

Description: School & Adolescent Health programs provide vision and hearing screenings, health assessments, medical referrals, immunizations, lead testing, and follow up for children who attend 43 targeted Cincinnati Public Schools.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	10,542,570	10,955,000	10,531,430	(423,570)
Employee Benefits	4,219,360	4,423,970	4,376,930	(47,040)
Non-Personnel	1,278,540	1,284,240	1,291,330	7,090
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	16,040,470	16,663,210	16,199,690	(463,520)
Internal Service Funds	0	0	0	0
Total	16,040,470	16,663,210	16,199,690	(463,520)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	15,285,740	15,105,740	14,545,760	(559,980)
Total Full-time Equivalent Positions	173.81	173.81	165.41	(8.40)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(463,520)	(8.40)	All Funds	This agency reflects an all funds increase due to increases in employee benefits, contractual services, materials and supplies, and fixed charges. The decrease in FTE is due to add/deletes of positions to better align staffing with service needs.



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Project Plans – Health Department

Price Hill Renovation

Funding: \$80,000-\$100,000, Capital Funding

Completion Date: 12/31/2023

Description: The objective of the project is to increase the number of exam rooms we have available at Price Hill. There are times that we are "room locked", meaning that there are not enough rooms for the number of providers working on a given date. The project will convert current medical records space into a shared working space for providers and support staff. The co-location of staff will free up current rooms used for offices to be transitioned to exam rooms. We are optimistic that we can add 3-4 new exam rooms for Adult Medical



OEPA Mosquito Control

Funding: \$11,660, Health Grant Fund

Completion Date: 12/01/2023

Description: Monitoring the mosquito population for the known vector of West Nile virus (WNV) (*Culex pipiens*) is the primary way to protect the public's health from mosquito-borne diseases. This involves setting traps near suspected breeding sites, in response to citizen complaints and having the mosquitoes tested for West Nile virus at the Ohio Department of Health. With WNV being endemic in the region, educating of residents, and performing targeted larviciding when necessary are important components of the program. Local health departments must be ready with an established surveillance program to monitor and mitigate mosquito-borne diseases to prevent an outbreak or serious threat to public health in Cincinnati.





Tobacco 21 (T21)

Funding: 80,000, Tobacco 21 (T21) Revenue Fund

Completion Date: 11/30/2023



Description: CHD's Tobacco Retail License (TRL) program enforces Cincinnati's T21 ordinance by requiring all tobacco retail locations (within the city of Cincinnati) to purchase an annual \$500 Tobacco Retail License to sell tobacco products and paraphernalia. Retailers receive an annual signage inspection (to verify posting of required T21 signage) and an annual compliance check inspection to ensure that tobacco products are not being sold to individuals under age 21.

Goal: 100% of Tobacco Retailers in Cincinnati will receive at least one compliance check inspection during the current license year (December 1, 2021 - November 30, 2022)

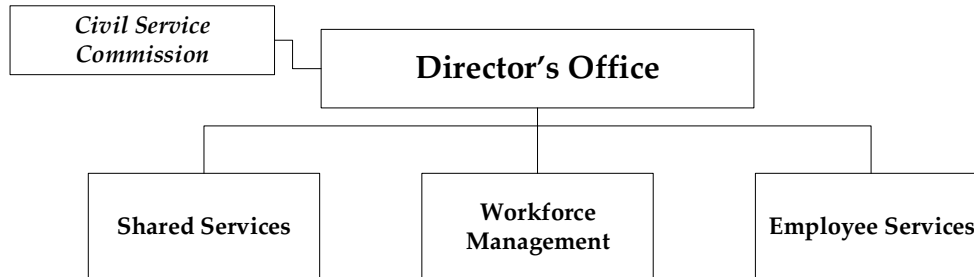
Cost: ~ \$80,000/year - Program cost (salary of T21 Environmental Health Specialist, consultants, supplies, equipment, printing, copying etc) are paid from revenue generated from the purchase of licenses and citations issued to retailers who are in violation of the T21 law.

Revenue generated: ~ \$217,250 in 2021 [\$150,000 annually in license fees (\$500/license x ~300 Retailers) + (\$67,250 paid in citations issued to retailers who sold a tobacco product to a person under the age of 21 in 2021)



Human Resources

The mission of the Human Resources Department, in collaboration with its partners, is to promote, grow, hire, and sustain a diverse workforce that is skilled, valued, recognized and engaged in building tomorrow's government today.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,612,750	1,614,410	1,848,740	234,330
Employee Benefits	544,420	547,170	601,670	54,500
Non-Personnel	395,960	384,600	617,990	233,390
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,553,130	2,546,180	3,068,400	522,220
Operating Budget Restricted				
Personnel Services	236,480	248,330	249,820	1,490
Employee Benefits	92,380	96,850	96,340	(510)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	328,860	345,180	346,160	980
Internal Service Funds	0	0	0	0
Total	2,881,990	2,891,360	3,414,560	523,200
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	25,000	25,000	25,000	0
Total Full-time Equivalent Positions	25.10	25.10	26.10	1.00

Departmental Budgets

Human Resources



Department Agencies

- Human Resources

Agency Summaries

Agency 1: Human Resources

Description: Includes Workforce Management, Employee Services, Shared Services, and Administration. Primary functions are position management; classification/compensation including salary studies; hiring/selection; labor negotiations; and civil service testing.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,612,750	1,614,410	1,848,740	234,330
Employee Benefits	544,420	547,170	601,670	54,500
Non-Personnel	395,960	384,600	617,990	233,390
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,553,130	2,546,180	3,068,400	522,220
Operating Budget Restricted				
Personnel Services	236,480	248,330	249,820	1,490
Employee Benefits	92,380	96,850	96,340	(510)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	328,860	345,180	346,160	980
Internal Service Funds	0	0	0	0
Total	2,881,990	2,891,360	3,414,560	523,200
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	25,000	25,000	25,000	0
Total Full-time Equivalent Positions	25.10	25.10	26.10	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
129,370	0.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
5,290	0.00	General Fund	This increase provides additional resources for salary equity adjustments for three Senior Human Resources Analyst positions.
138,550	1.00	General Fund	This represents an increase for a Workforce Management Senior Human Resources Analyst position to assist with additional work generated from centralizing Human Resources.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
100,000	0.00	General Fund	This increase represents resources for executive leadership training.
30,000	0.00	General Fund	This increase represents additional resources for recruiting and marketing efforts.
120,000	0.00	General Fund	This increase represents additional resources for sworn testing including multilingual testing.



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Project Plans – Human Resources

Sworn Recruits

Funding: \$257,450 (includes all Civil Service testing),
050X121X7289

Completion Date: 06/30/2023

Description: HR will process at least 1 Police Recruit and 1 Fire Recruit class in FY23. Testing for new recruits and promoted ranks will be completed in compliance with union contracts and state law, in accordance with availability of funds.



Online New Employee Orientation

Funding: N/A, N/A

Completion Date: 01/01/2023

Description: NEO will become available fully online for employees to remotely view, participate, and interact with presenters. This project should be completed mid FY23.





Seasongood Interns

Funding: \$35,000, 308X121X0000X8571

Completion Date: 12/31/2022

Description: HR redesign the Seasongood Intern program to accommodate for the changed terms of the grant last year that resulted in inefficiencies. HR will partner with The Seasongood Foundation to place interns in departments. Specific positions for interns will be posted.



GROWING ECONOMIC
OPPORTUNITIES

Union Negotiations

Funding: 2% - 5% COLAs, All funds

Completion Date: 11/30/2022

Description: CODE and Teamsters have contract negotiations during this FY. Building Trades have completed negotiations and will need implementation this FY. These contracts should be completed within budgetary authority.

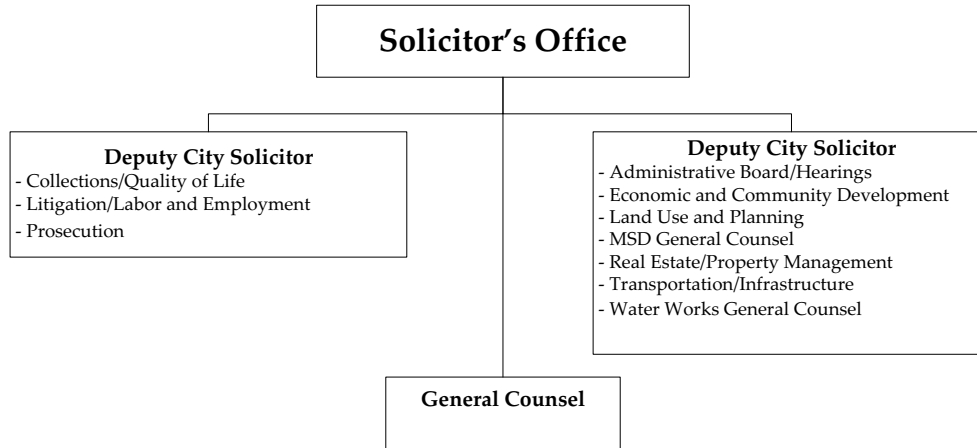


EXCELLENT SERVICE
DELIVERY



Law

The mission of the Law Department is to provide the highest quality legal services to all City of Cincinnati departments and officials in service of the citizens of Cincinnati, to do justice for the community, and to protect and defend the Charter and the Municipal Code.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	5,922,350	6,013,330	6,332,330	319,000
Employee Benefits	2,162,410	2,163,810	2,273,400	109,590
Non-Personnel	654,670	639,680	789,690	150,010
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	8,739,430	8,816,820	9,395,420	578,600
Operating Budget Restricted				
Personnel Services	184,970	155,140	194,000	38,860
Employee Benefits	42,040	46,100	79,820	33,720
Non-Personnel	6,820	6,870	4,810	(2,060)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	233,830	208,110	278,630	70,520
Internal Service Funds	1,238,430	1,279,060	1,338,160	59,100
Total	10,211,690	10,303,990	11,012,210	708,220
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	1,375,500	1,375,500	2,008,180	632,680
Total Full-time Equivalent Positions	92.70	92.70	96.70	4.00

Departmental Budgets



Law

Department Agencies

1. Law - Civil
2. Law - Administrative Hearings & Prosecution
3. Law - Real Estate

Agency Summaries

Agency 1: Law - Civil

Description: The Civil section drafts legislation for City Council, the Mayor, and the Administration, provides legal advice to the City's officials and agencies, and ensures that municipal civil code violations are enforced by conducting administrative hearings.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	3,341,640	3,405,320	3,748,940	343,620
Employee Benefits	1,280,730	1,273,580	1,376,760	103,180
Non-Personnel	518,700	502,950	643,980	141,030
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	5,141,070	5,181,850	5,769,680	587,830
Operating Budget Restricted				
Personnel Services	184,970	155,140	194,000	38,860
Employee Benefits	42,040	46,100	79,820	33,720
Non-Personnel	6,820	6,870	4,810	(2,060)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	233,830	208,110	278,630	70,520
Internal Service Funds	0	0	0	0
Total	5,374,900	5,389,960	6,048,310	658,350
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	5,000	5,000	5,000	0
Total Full-time Equivalent Positions	47.70	47.70	51.70	4.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
712,150	3.00	All Funds	This agency reflects an all funds increase due to wage and benefit increases, non-personnel increases, and staff added during FY 2022. The change in FTE is due to three positions added for the ethics and good government practice per Ord. No. 0413-2021.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
25,000	0.00	General Fund	This reflects an increase to provide funding for Continuing Legal Education (CLE) needed for attorneys to maintain licensure in the State of Ohio and for specialized training opportunities.



On-Going Significant Agency Changes

Budget	FTE	Fund	Description
79,710	1.00	General Fund	This reflects an increase to provide funding for an annual one-year fellowship to hire a recent law school graduate that will support the Law Department's core functions and expand its capacity to take on special projects, while providing experience and exposure to municipal law practice for the recent graduate.
(131,000)	0.00	General Fund	This reduction represents an increase in reimbursements from the Community Development Block Grant (CDBG) Fund to the General Fund for a variety of CDBG eligible activities.
30,000	0.00	General Fund	This reflects an increase to provide funding for a competitive summer law student clerkship program that would include a monthly stipend for three months for up to five law students.
(57,500)	0.00	General Fund	This reduction represents an increase in reimbursements from the Community Development Block Grant (CDBG) Fund to the General Fund for code enforcement and community engagement activities.

Departmental Budgets



Law

Agency 2: Law - Administrative Hearings & Prosecution

Description: Prosecuting misdemeanors, including all traffic and criminal cases brought before the Municipal Court for violation of criminal offenses occurring within the City, as well as staffing and managing several of the City's administrative boards.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	2,580,710	2,608,010	2,583,390	(24,620)
Employee Benefits	881,680	890,230	896,640	6,410
Non-Personnel	135,970	136,730	145,710	8,980
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,598,360	3,634,970	3,625,740	(9,230)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	3,598,360	3,634,970	3,625,740	(9,230)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	870,500	870,500	1,503,180	632,680
Total Full-time Equivalent Positions	37.00	37.00	37.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(9,230)	0.00	All Funds	This agency reflects a General Fund decrease due to reduced position vacancy savings which is partially offset by wage increases, employee benefits increases, and non-personnel inflationary increases. There is no change in FTE.



Agency 3: Law - Real Estate

Description: Manage, lease and sell all City owned or leased real property. In addition, appraise, negotiate, and acquire all real property needed by the City.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	1,238,430	1,279,060	1,338,160	59,100
Total	1,238,430	1,279,060	1,338,160	59,100
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	500,000	500,000	500,000	0
Total Full-time Equivalent Positions	8.00	8.00	8.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
0	0.00	All Funds	This agency is fully budgeted as an Internal Service Fund which reflects a Property Management Fund increase due to wage increases, employee benefits increases, and non-personnel inflationary increases. There is no change in FTE.



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Project Plans – Law Department

Enhance Real Estate management and oversight of City real property parcels, including streamlined tracking of City leases.

Funding: Existing personnel funds (Funds 050 and 209). FY23 capital funding requested for database replacement phase., Existing 050/209 personnel funds. TBD if FY23 capital funding is identified and allocated for new software.



Completion Date: 03/01/2023

Description: Using existing staff, conduct review of current methods of real property asset management, including oversight of 6000+ City-owned parcels. Focus will include more effective tracking and enforcement of City leases. Requested FY23 funding for replacement of current ACCESS database used by Real Estate Division will greatly facilitate these efforts, but identified project will proceed regardless, to extent feasible, in order to provide greater transparency regarding City-owned assets and more effective property management. The ability to implement enhanced technology will allow the Law Department to target and address City departmental needs for effective management of City properties, with an emphasis on parcels initiating neighborhood inquiries. Initial phase anticipated to be completed in FY23. Subsequent phases will be contingent on funding and procurement determinations.



Specialized training for City's Code Enforcement staff by Quality of Life attorneys

Funding: Existing personnel funds (Fund 050), Fund 050

Completion Date: 03/30/2023



Description: Provision of specialized training for City's Code Enforcement staff by Quality of Life attorneys, including coordination with the Office of Administrative Hearings to ensure proactive and streamlined code enforcement services in all of the City's neighborhoods. Coordinated efforts between impacted City departments and enforcement staff, including creation of enforcement-related templates, will allow for more timely and productive communication between City staff and property owners whose properties are potentially subject to notice of violation and citation. These efforts will allow for improved property owner compliance with City's Building, Health, and Fire codes. Collaboration on enforcement-related training by impacted City staff will help to create a proactive environment for dealing with problem properties in our neighborhoods. Ideally, these coordinated actions will ultimately tie into the City's ongoing efforts to establish a Housing Court in Hamilton County. Entire project anticipated to be completed in FY23.



Domestic Violence Advocate training for existing City paralegal staff to enhance and streamline services provided by Domestic Violence Prosecutor

Funding: YMCA grant funds., Fund 050

Completion Date: 03/01/2022



Description: Use of YMCA-provided grant funds to secure training for Law Department's existing paralegal staff, to provide additional Domestic Violence Advocate services for Domestic Violence survivors with ongoing cases in Hamilton County Municipal Court. Use of paralegal staff to provide this critical function will improve the ability of the Domestic Violence Prosecutor to focus on trial preparation and targeted witness interactions. Expansion of the DV Prosecutor's scope will allow for closer collaboration with the Cincinnati Police Department regarding high-impact cases and ongoing domestic violence investigations. Such coordinated efforts will further increase the City's ability to pursue evidence-based prosecutions in cases in which the prosecuting witness is unwilling or unable to testify. Entire project anticipated to be completed in FY23.



Oversight role for Cincinnati Records Commission to improve and streamline City's records retention procedures and improve access and transparency regarding records available for release under Ohio's Public Records Act

Funding: Existing personnel funds (Fund 050), Fund 050

Completion Date: 03/30/2022

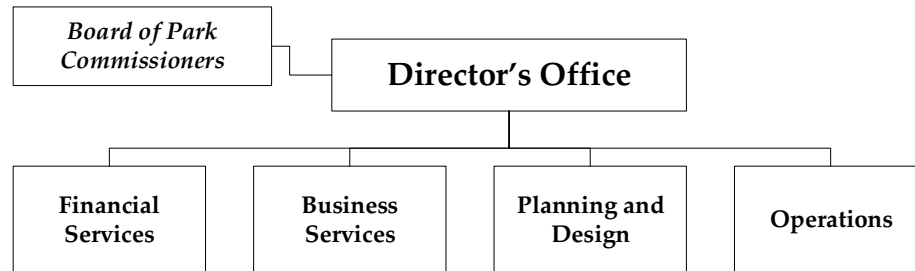


Description: Provide leadership and oversight role over Cincinnati Records Commission in order to provide legal guidance and recommendations to City departments regarding records retention practices. Streamlined records retention practices will ensure compliance with Ohio Public Records Act and provide greater access and transparency regarding City records required to be available for release under the Act. Additionally, Law Department's assistance with implementation of GovQA software solution will improve public records operations, including record retention, in impacted departments by, in part, emphasizing digitizing of records and cost savings on document storage. Entire project anticipated to be completed in FY23.



Parks

The mission of the Department of Parks is to conserve, manage, sustain, and enhance parks' natural and cultural resources and public green spaces for the enjoyment, enlightenment, and enrichment of the Cincinnati community.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	4,281,630	4,294,150	4,659,210	365,060
Employee Benefits	1,592,910	1,613,940	1,700,820	86,880
Non-Personnel	3,330,180	2,834,990	3,264,700	429,710
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	9,204,720	8,743,080	9,624,730	881,650
Operating Budget Restricted				
Personnel Services	6,136,590	6,255,840	6,308,680	52,840
Employee Benefits	2,315,740	2,392,790	2,418,530	25,740
Non-Personnel	3,417,170	3,427,000	3,434,560	7,560
Properties	70,700	71,410	30,000	(41,410)
Debt Service	0	0	0	0
Operating Total	11,940,200	12,147,040	12,191,770	44,730
Internal Service Funds	0	0	0	0
Total	21,144,920	20,890,120	21,816,500	926,380
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	6,572,430	6,382,430	7,015,130	632,700
Total Full-time Equivalent Positions	228.20	228.20	228.44	0.24

Departmental Budgets



Parks

Department Agencies

1. Office of The Director
2. Operations and Facility Management
3. Administration and Program Services

Agency Summaries

Agency 1: Office of The Director

Description: The Director's Office manages the entire department according to the Park Board's annual Business Plan approved by the Board of Park Commissioners.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	411,290	411,520	409,970	(1,550)
Employee Benefits	143,430	144,110	133,410	(10,700)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	554,720	555,630	543,380	(12,250)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	554,720	555,630	543,380	(12,250)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	4.00	4.00	4.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(12,250)	0.00	All Funds	This agency reflects a General Fund decrease due to decreases in wages and employee benefits. There is no change in FTE.



Agency 2: Operations and Facility Management

Description: This program manages over 80,000 trees in the City's Street Tree program and provides ongoing maintenance to the park system, which includes mowing, trimming, weeding, planting, watering, pruning, and litter control per the Park Board's guidelines.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	2,619,170	2,630,820	2,829,880	199,060
Employee Benefits	1,049,880	1,068,420	1,143,620	75,200
Non-Personnel	2,670,810	2,640,880	3,088,070	447,190
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,339,860	6,340,120	7,061,570	721,450
Operating Budget Restricted				
Personnel Services	5,726,920	5,838,510	5,838,960	450
Employee Benefits	2,163,500	2,235,070	2,273,670	38,600
Non-Personnel	3,074,000	3,082,690	3,189,690	107,000
Properties	70,700	71,410	30,000	(41,410)
Debt Service	0	0	0	0
Operating Total	11,035,120	11,227,680	11,332,320	104,640
Internal Service Funds	0	0	0	0
Total	17,374,980	17,567,800	18,393,890	826,090
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	4,236,300	4,236,300	4,419,500	183,200
Total Full-time Equivalent Positions	187.87	187.87	187.64	(0.23)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
697,710	(0.27)	All Funds	This agency reflects an all funds increase due to wage increases, employee benefits increases, and the transfer of contractual expenses from the Administration and Program Services Agency. The decrease in FTE is due to departmental reorganization efforts.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
85,500	1.00	Krohn Conservatory	This increase represents resources for a District Crew Leader position to assist with Krohn Conservatory operations and events.
0	(0.50)	Krohn Conservatory	This change in FTE is due to the removal of a vacant, part-time Recreation Specialist position and will increase salary and benefits reimbursements to the General Fund.
10	0.27	General Fund	This increase reflects resources for an additional Administrative Specialist position to assist the Waterfront and Special Events Team. The change in FTE is due to the removal of two vacant, part-time Parks/Recreation Program Leader positions.
42,890	(0.73)	Sawyer Point	

Departmental Budgets



Parks

Agency 3: Administration and Program Services

Description: This program provides capital improvement and maintenance to park infrastructure, implements the Park Board's Master Plan, provides managerial oversight for the Park Board, offers nature programs, and oversees customer service and special permitting.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,251,170	1,251,810	1,419,360	167,550
Employee Benefits	399,600	401,410	423,790	22,380
Non-Personnel	659,370	194,110	176,630	(17,480)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,310,140	1,847,330	2,019,780	172,450
Operating Budget Restricted				
Personnel Services	409,670	417,330	469,720	52,390
Employee Benefits	152,240	157,720	144,860	(12,860)
Non-Personnel	343,170	344,310	244,870	(99,440)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	905,080	919,360	859,450	(59,910)
Internal Service Funds	0	0	0	0
Total	3,215,220	2,766,690	2,879,230	112,540
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	2,336,130	2,146,130	2,595,630	449,500
Total Full-time Equivalent Positions	36.33	36.33	36.80	0.47

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
123,720	(0.80)	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. The decrease in FTE is due to departmental reorganization efforts.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
0	0.00	Krohn Conservatory	This reduction represents a transition away from third-party vendors for advertising expenses and an increase of in-house work. The change in FTE is due to the addition of an Administrative Technician position and an Administrative Specialist position to assist in this work, and the elimination of a vacant, part-time Recreation Specialist position.
0	0.00	Sawyer Point	
0	0.00	Park Donations/Special Activities	
(11,170)	1.27	General Fund	
0	0.00	Park Lodge/Pavilion Deposits	



Project Plans – Parks Department

Completion of the Street Tree inventory

Funding: Performed with existing staff and software, Urban forestry

Completion Date: 12/01/2022

Description: There are 85,000 street trees in the public right of way. We will complete the inventory this year and begin broad utilization of this inventory to prioritize addressing of heat island areas and under-treed areas as well in order to more beneficially deploy our urban forestry resources.



Modify MOU with Parks / City / Parks Foundation

Funding: No additional cost, N/A

Completion Date: 12/31/2022

Description: By updating this agreement, we will streamline the addition of further donor support.





Lytle Park renovation

Funding: \$4,000,000, Private dollars, except for \$200,000 from commissioner's funds

Completion Date: 02/28/2023

Description: Lytle Park is being upgraded with fresh amenities and plantings.



Restoration of Friendship Park

Funding: Estimated to be \$2,000,000 - not finalized yet, Reimbursed with project funds from GCWW

Completion Date: 05/30/2023

Description: Substantial portions of Friendship Park are being demolished as part of a GCWW project. These will be restored to the condition they were in prior to the project, save for mature trees.





Relocate DNR Headquarters

Funding: \$1.7M, Capital funds from the sale of the Reading Road parcel(s)

Completion Date: 06/30/2023

Description: DNR headquarters on Reading Road is being purchased for the NIOSH project. Current plans are to relocate to the former District 5 police headquarters and a site to be developed on Diehl Road.



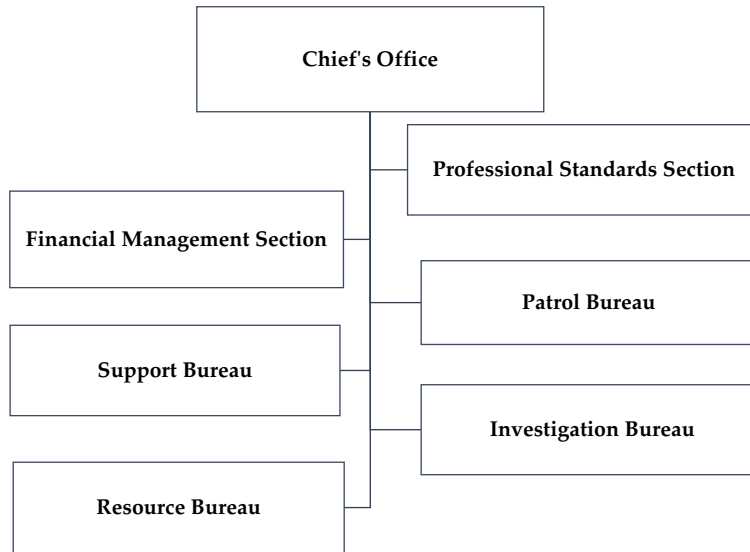


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Police

The Cincinnati Police Department will develop personnel and manage resources to promote effective partnerships with the community to improve the quality of life through the delivery of fair and impartial police services while maintaining an atmosphere of respect for human dignity.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	108,031,830	108,833,090	111,221,370	2,388,280
Employee Benefits	41,228,920	42,488,710	40,681,580	(1,807,130)
Non-Personnel	16,492,640	15,924,980	17,206,940	1,281,960
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	165,753,390	167,246,780	169,109,890	1,863,110
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	1,599,150	943,580	1,537,820	594,240
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,599,150	943,580	1,537,820	594,240
Internal Service Funds	0	0	0	0
Total	167,352,540	168,190,360	170,647,710	2,457,350
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	3,446,620	3,460,020	2,894,300	(565,720)
Total Full-time Equivalent Positions	1,239.00	1,239.00	1,239.00	0.00

Departmental Budgets

Police



Department Agencies

1. Patrol Bureau
2. Investigations Bureau
3. Support Bureau
4. Administration Bureau

Agency Summaries

Agency 1: Patrol Bureau

Description: This agency provides for the prevention, suppression, and investigation of crime through highly visible patrol activities and community partnerships in the Department's five Police Districts and the Central Business Section.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	73,794,860	74,849,710	77,428,740	2,579,030
Employee Benefits	28,047,060	29,864,470	28,340,030	(1,524,440)
Non-Personnel	6,131,960	6,025,390	6,394,800	369,410
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	107,973,880	110,739,570	112,163,570	1,424,000
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	878,430	409,970	880,700	470,730
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	878,430	409,970	880,700	470,730
Internal Service Funds	0	0	0	0
Total	108,852,310	111,149,540	113,044,270	1,894,730
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	(2,600)
Total Full-time Equivalent Positions	835.00	835.00	885.00	50.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(308,730)	50.00	All Funds	This agency reflects an all funds decrease due to the reversal of a one-time exception from FY 2022, which is partially offset by additional FTE. The increase in FTE is due to internal positions transfers as well as the deletion of a non-sworn position.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
250,000	0.00	General Fund	This increase represents the transfer of the Women Helping Women (WHW) Domestic Violence Enhanced Response Team (DVERT) leveraged support from the City Manager's Office.
55,000	0.00	General Fund	This increase would provide additional funds for sworn tuition reimbursement expenses.



One-Time Significant Agency Changes

Budget	FTE	Fund	Description
1,773,000	0.00	General Fund	This increase would provide additional funds for lump sum payments to attriting sworn officers.

Departmental Budgets

Police



Agency 2: Investigations Bureau

Description: This agency prevents and solves crime through a variety of crime-specific units such as Homicide and Vice and specialized techniques including scientific investigative services.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	13,760,870	13,358,280	13,591,900	233,620
Employee Benefits	5,028,960	4,668,250	4,796,330	128,080
Non-Personnel	2,086,570	2,027,770	2,330,480	302,710
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	20,876,400	20,054,300	20,718,710	664,410
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	335,740	336,420	278,750	(57,670)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	335,740	336,420	278,750	(57,670)
Internal Service Funds	0	0	0	0
Total	21,212,140	20,390,720	20,997,460	606,740
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	146.00	146.00	133.00	(13.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
51,560	(14.00)	All Funds	This agency reflects an all funds increase due to a reduction in position vacancy allowance, which is partially offset by a reduction in personnel expenses. The decrease in FTE is due to internal position transfers.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
208,000	0.00	General Fund	This increase would provide additional funds for the non-personnel contractual services expenses of administering the Cincinnati Citizens Respect Our Witnesses (CCROW) program.
76,180	1.00	General Fund	This increase would provide resources to add an Administrative Technician position to the Cincinnati Citizens Respect Our Witnesses (CCROW) program which will allow the Victim Assistance Liaison Unit (VALU) to retain personnel in order to have continuity with witnesses in delicate situations.
33,000	0.00	General Fund	This increase would provide additional funds for sworn tuition reimbursement expenses.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
238,000	0.00	General Fund	This increase would provide additional funds for lump sum payments to attriting sworn officers.



Agency 3: Support Bureau

Description: This agency supports the line operations of the Department through supplies, transportation, police records, and custody of property involved in criminal activity.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	12,335,330	12,808,290	9,877,340	(2,930,950)
Employee Benefits	4,958,370	5,050,490	3,804,680	(1,245,810)
Non-Personnel	4,122,970	3,861,840	3,906,940	45,100
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	21,416,670	21,720,620	17,588,960	(4,131,660)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	301,170	79,410	73,820	(5,590)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	301,170	79,410	73,820	(5,590)
Internal Service Funds	0	0	0	0
Total	21,717,840	21,800,030	17,662,780	(4,137,250)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,245,000	1,242,400	1,217,400	(25,000)
Total Full-time Equivalent Positions	134.00	134.00	90.00	(44.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(5,684,420)	(44.00)	All Funds	This agency reflects an all funds decrease due to the transfer of FTE to other bureaus. The decrease in FTE is due to internal position transfers.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
323,380	0.00	General Fund	This increase would provide additional funds to add an additional recruit class of 35 members (25 of which will be funded by a Community Oriented Policing Services (COPS) Hiring Grant) to begin in May 2023.
808,780	0.00	General Fund	This increase would provide additional funds to increase the July 2022 recruit class by an additional ten Police Recruits which will increase the class size to 53 members.
41,000	0.00	General Fund	This increase would provide additional funds for sworn tuition reimbursement expenses.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
374,000	0.00	General Fund	This increase would provide additional funds for lump sum payments to attriting sworn officers.

Departmental Budgets



Police

Agency 4: Administration Bureau

Description: This agency directs and controls all Department activities and fiscal affairs; provides in-service training; and administers the recruiting selection and training of new officers.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	8,140,770	7,816,810	10,323,390	2,506,580
Employee Benefits	3,194,530	2,905,500	3,740,540	835,040
Non-Personnel	4,151,140	4,009,980	4,574,720	564,740
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	15,486,440	14,732,290	18,638,650	3,906,360
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	83,810	117,780	304,550	186,770
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	83,810	117,780	304,550	186,770
Internal Service Funds	0	0	0	0
Total	15,570,250	14,850,070	18,943,200	4,093,130
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	2,147,030	2,163,030	1,624,900	(538,130)
Total Full-time Equivalent Positions	124.00	124.00	131.00	7.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
3,457,130	7.00	All Funds	This agency reflects an all funds increase due to wage increases and the transfer of positions from other bureaus. The change in FTE is due to internal position transfers.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
21,000	0.00	General Fund	This increase would provide additional funds for sworn tuition reimbursement expenses.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
615,000	0.00	General Fund	This increase would provide additional funds for lump sum payments to attriting sworn officers.



Project Plans – Cincinnati Police Department

Greater Cincinnati Fusion Center Transition

Funding: \$300,000, Operating and pre-existing Homeland Security Grant Funding

Completion Date: 10/01/2022

Description: The Hamilton County Sheriff's Office relinquished its administration role in the Greater Cincinnati Fusion Center effective December 31, 2021 and approached the Cincinnati Police Department about assuming its management. Based on the regional public safety benefit for gathering and sharing criminal intelligence information as well as internal assessments regarding resources, CPD and the City Manager agreed to absorb the GCFC as the lead agency.



Violent Crime Reduction through Community Engagement and Partnerships

Funding: Budgeted within operating, Operating

Completion Date: 06/30/2023

Description: Collaborate with City-wide initiatives for curbing violent crime by engaging community members and programming. Various initiatives and stakeholders have been identified across internal and external agencies that rely on collaboration for maximum efficacy such as CPD's Gun Crime Task Force and PIVOT initiatives, Juvenile Mental Health programming, Community Liaisons and Collaborative Agreement sustainability.





GovQA Records Management Implementation

Funding: \$107,500 Year One, General Fund contract certified

Completion Date: 09/01/2022

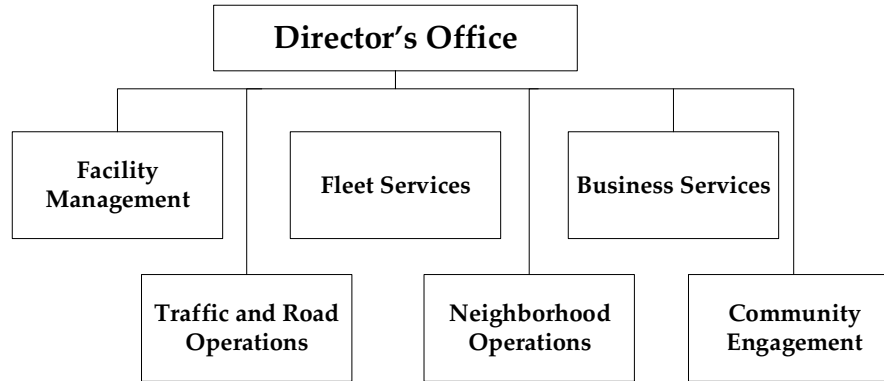
Description: CPD embarked on an RFP for services to provide a comprehensive public records management software system to streamline records production and reduce backlogs. The Records Section receives one of the highest volumes of records requests in the City from criminal court discovery to public records requests. CPD must work with the vendor to establish workflows and configure the system solution in accordance with all applicable laws and regulations.





Public Services

The mission of the Public Services Department is to be a service organization that promotes partnerships with neighborhood residents and businesses to solve problems and provide efficient management of public infrastructure and quality facility assets.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	5,490,510	5,493,020	6,328,680	835,660
Employee Benefits	2,017,900	2,045,980	2,186,480	140,500
Non-Personnel	8,363,480	8,121,780	8,089,520	(32,260)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	15,871,890	15,660,780	16,604,680	943,900
Operating Budget Restricted				
Personnel Services	13,017,370	13,397,450	13,681,180	283,730
Employee Benefits	5,691,630	5,926,940	5,581,560	(345,380)
Non-Personnel	10,967,010	10,980,740	11,104,800	124,060
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	29,676,010	30,305,130	30,367,540	62,410
Internal Service Funds	19,594,560	19,911,800	20,040,540	128,740
Total	65,142,460	65,877,710	67,012,760	1,135,050
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	24,823,740	24,823,740	25,778,070	954,340
Total Full-time Equivalent Positions	430.00	430.00	429.65	(0.35)

Departmental Budgets

Public Services



Department Agencies

1. Office of The Director
2. Traffic And Road Operations
3. Neighborhood Operations
4. City Facility Management
5. Fleet Services

Agency Summaries

Agency 1: Office of The Director

Description: This agency provides administrative support to the Public Services Department including employee relations, community engagement, human resources, information technology, training, safety, accounting, procurement, and the budget.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	781,310	783,230	820,030	36,800
Employee Benefits	207,350	212,650	220,220	7,570
Non-Personnel	97,300	94,640	99,150	4,510
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,085,960	1,090,520	1,139,400	48,880
Operating Budget Restricted				
Personnel Services	100,680	102,590	103,450	860
Employee Benefits	39,360	40,720	40,530	(190)
Non-Personnel	51,210	51,730	51,720	(10)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	191,250	195,040	195,700	660
Internal Service Funds	0	0	0	0
Total	1,277,210	1,285,560	1,335,100	49,540
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	9.00	9.00	9.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE Fund	Description
49,540	0.00 All Funds	This agency reflects an all funds increase due to wage and employee benefits increases. There is no change in FTE.



Agency 2: Traffic And Road Operations

Description: This agency provides repair and maintenance for all roadway signage, potholes, pavement, curbs, guardrails, bridge maintenance, catch basin repairs and cleaning and other asphalt and concrete structures as well as Winter Operations services.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	5,496,320	5,676,920	5,756,630	79,710
Employee Benefits	2,486,110	2,606,660	2,473,810	(132,850)
Non-Personnel	6,637,960	6,667,280	6,830,160	162,880
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	14,620,390	14,950,860	15,060,600	109,740
Internal Service Funds	0	0	0	0
Total	14,620,390	14,950,860	15,060,600	109,740
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	117.00	117.00	115.92	(1.08)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
109,740	(1.08)	All Funds	This agency reflects an all funds increase due to wage and employee benefits increases as well as increased automotive repair costs. The decrease in FTE is due to several position changes to part-time.

Departmental Budgets

Public Services



Agency 3: Neighborhood Operations

Description: This agency provides curbside collection of solid waste, yard waste, tire collection, and litter pickup citywide; provides clean, safe and aesthetically pleasing neighborhoods, streets and green space; and conducts Street Sweeping services.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	4,520,980	4,525,020	5,313,810	788,790
Employee Benefits	1,726,690	1,749,650	1,879,630	129,980
Non-Personnel	4,974,400	4,831,260	5,239,850	408,590
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	11,222,070	11,105,930	12,433,290	1,327,360
Operating Budget Restricted				
Personnel Services	5,800,030	5,937,470	6,120,820	183,350
Employee Benefits	2,462,240	2,543,050	2,378,440	(164,610)
Non-Personnel	3,111,760	3,084,460	3,401,940	317,480
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	11,374,030	11,564,980	11,901,200	336,220
Internal Service Funds	0	0	0	0
Total	22,596,100	22,670,910	24,334,490	1,663,580
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	5,720,820	5,720,820	6,120,820	400,000
Total Full-time Equivalent Positions	207.00	207.00	206.73	(0.27)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
882,680	(0.27)	All Funds	This agency reflects an all funds increase due to wage and employee benefits increases as well as increased automotive repair costs. The decrease in FTE is due to a position change to part-time.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
170,000	0.00	Stormwater Management	This increase will provide additional funding for part-time Municipal Worker positions to align funding with the estimated living wage increase.
10,900	0.00	General Fund	This increase will provide additional funding for routing software to more efficiently route neighborhood operations vehicles.
50,000	0.00	Stormwater Management	This increase would provide additional funds for bike lane street sweeping.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
500,000	0.00	General Fund	This increase would provide additional funds for a pilot program to provide signing bonuses and/or retention pay to Department of Public Services' work crews.
50,000	0.00	Stormwater Management	This increase will provide additional funding to compensate for increases in solid waste tonnage and price increases for the Solid Waste Curbside Collection Program.



Agency 4: City Facility Management

Description: This agency provides management, architectural services and maintenance of all city-owned buildings including public safety facilities, City Hall, and major cultural institutions.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	77,220	75,810	79,040	3,230
Employee Benefits	21,210	21,030	21,760	730
Non-Personnel	3,290,750	3,194,890	2,749,480	(445,410)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,389,180	3,291,730	2,850,280	(441,450)
Operating Budget Restricted				
Personnel Services	1,620,340	1,680,470	1,700,280	19,810
Employee Benefits	703,920	736,510	688,780	(47,730)
Non-Personnel	1,166,080	1,177,270	820,980	(356,290)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,490,340	3,594,250	3,210,040	(384,210)
Internal Service Funds	0	0	0	0
Total	6,879,520	6,885,980	6,060,320	(825,660)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	28,690	28,690	31,600	2,910
Total Full-time Equivalent Positions	27.00	27.00	27.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
115,950	0.00	All Funds	This agency reflects an all funds increase due to wages, building rent, and utility increases. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(366,610)	0.00	Income Tax-Infrastructure	This decrease represents the transfer of the Findlay Market Operating Support leveraged support contract to the Department of Community and Economic Development.
(575,000)	0.00	General Fund	This represents a shift in leveraged support funding for operating support at Washington Park and Ziegler Park from the Department of Public Services (DPS) to the City Manager's Office (CMO).

Departmental Budgets

Public Services



Agency 5: Fleet Services

Description: This agency provides public safety and service excellence by providing City agencies with the necessary equipment, fuel, and maintenance and repair to perform their core service functions.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	111,000	108,960	115,800	6,840
Employee Benefits	62,650	62,650	64,870	2,220
Non-Personnel	1,030	990	1,040	50
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	174,680	172,600	181,710	9,110
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	19,594,560	19,911,800	20,040,540	128,740
Total	19,769,240	20,084,400	20,222,250	137,850
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	19,074,230	19,074,230	19,625,650	551,420
Total Full-time Equivalent Positions	70.00	70.00	71.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
9,110	1.00	All Funds	This agency reflects an all funds increase due to wage increases to account for an additional FTE. The increase in FTE is due the addition of an Automotive Mechanic Crew Chief position.



Project Plans – Department of Public Services

Centennial II 6th Floor Full Renovation

Funding: \$1,500,000, 980

Completion Date: 06/30/2023

Description: The 6th floor is leased to DEI and Income Tax and has approximately 20,000 square feet net of office space. This floor is due for updates and to create better efficiencies.



Salt Dome Roof Replacement

Funding: \$450,000, 980

Completion Date: 06/30/2023

Description: Three salt domes (Crookshank, Dunbar, and North Central) are in need of roof replacement.





Fleet Structural Slab Repair

Funding: \$750,000, 980

Completion Date: 06/30/2023



Description: A January 2021 slab assessment recommended repairs of approximately 35,000 square feet of slab. There are multiple areas of slab deterioration that creates hazards for staff and operations. Design is in progress to bid out this portion of work in Spring 2022.



Recreation

The Cincinnati Recreation Commission embraces the spirit of the Cincinnati community by creating a culture of lifelong personal growth supported through reliable and sustainable funding sources that will move us from good to great.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	11,355,510	11,302,940	11,679,770	376,830
Employee Benefits	3,567,990	3,589,310	3,631,520	42,210
Non-Personnel	2,966,590	2,884,940	2,812,620	(72,320)
Properties	25,600	24,890	25,860	970
Debt Service	0	0	0	0
Operating Total	17,915,690	17,802,080	18,149,770	347,690
Operating Budget Restricted				
Personnel Services	5,425,040	5,293,010	5,369,590	76,580
Employee Benefits	800,180	807,710	831,480	23,770
Non-Personnel	6,967,040	7,026,190	6,697,970	(328,220)
Properties	13,580	13,720	13,720	0
Debt Service	325,630	319,260	614,550	295,290
Operating Total	13,531,470	13,459,890	13,527,310	67,420
Internal Service Funds	33,190	33,190	33,190	0
Total	31,480,350	31,295,160	31,710,270	415,110
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	10,465,000	11,465,000	12,004,950	539,950
Total Full-time Equivalent Positions	411.38	411.38	418.10	6.72

Departmental Budgets

Recreation



Department Agencies

- | | |
|-------------------|---------------------|
| 1. West Region | 5. Golf |
| 2. East Region | 6. Athletics |
| 3. Central Region | 7. Support Services |
| 4. Maintenance | |

Agency Summaries

Agency 1: West Region

Description: The Community Center Operations Division is committed to the effective management of the City's recreation resources in order to provide residents in the western portion of the city with social, athletic, educational, and recreational activities.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	2,106,480	2,080,550	2,119,300	38,750
Employee Benefits	644,370	645,150	621,980	(23,170)
Non-Personnel	467,390	454,360	457,300	2,940
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,218,240	3,180,060	3,198,580	18,520
Operating Budget Restricted				
Personnel Services	892,670	894,240	916,400	22,160
Employee Benefits	40,790	40,790	40,790	0
Non-Personnel	264,500	265,990	203,180	(62,810)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,197,960	1,201,020	1,160,370	(40,650)
Internal Service Funds	0	0	0	0
Total	4,416,200	4,381,080	4,358,950	(22,130)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	66,090	66,090
Total Full-time Equivalent Positions	70.79	70.79	70.79	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(22,130)	0.00	All Funds	This agency reflects an all funds decrease due to a reduction in various non-personnel line items, which is partially offset by increases for utility expenses. There is no change in FTE.



Agency 2: East Region

Description: The Community Center Operations Division is committed to the effective management of the City's recreation resources in order to provide residents in the eastern portion of the city with social, athletic, educational, and recreational activities.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,563,100	1,540,900	1,584,560	43,660
Employee Benefits	475,930	475,200	533,370	58,170
Non-Personnel	391,860	380,900	377,860	(3,040)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,430,890	2,397,000	2,495,790	98,790
Operating Budget Restricted				
Personnel Services	1,121,620	1,123,420	1,102,780	(20,640)
Employee Benefits	46,910	46,910	58,820	11,910
Non-Personnel	285,670	287,370	208,730	(78,640)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,454,200	1,457,700	1,370,330	(87,370)
Internal Service Funds	0	0	0	0
Total	3,885,090	3,854,700	3,866,120	11,420
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	85,820	85,820
Total Full-time Equivalent Positions	67.46	67.46	68.46	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(62,540)	0.00	All Funds	This agency reflects an all funds decrease primarily due to reductions in various non-personnel costs and a decrease in charges for personnel services related to reimbursements to other agencies. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
73,960	1.00	General Fund	This increase represents the addition of an Administrative Technician position that will provide school resource support that will be funded by revenue from the Cincinnati Public Schools (CPS).

Departmental Budgets

Recreation



Agency 3: Central Region

Description: The Community Center Operations Division is committed to the effective management of the City's recreation resources in order to provide residents in the central portion of the city with social, athletic, educational, and recreational activities.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,979,970	1,974,040	1,989,070	15,030
Employee Benefits	685,640	689,830	675,100	(14,730)
Non-Personnel	509,880	495,670	396,970	(98,700)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,175,490	3,159,540	3,061,140	(98,400)
Operating Budget Restricted				
Personnel Services	1,075,510	1,077,400	1,152,750	75,350
Employee Benefits	49,140	49,140	52,310	3,170
Non-Personnel	336,020	338,470	325,970	(12,500)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,460,670	1,465,010	1,531,030	66,020
Internal Service Funds	0	0	0	0
Total	4,636,160	4,624,550	4,592,170	(32,380)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	77,780	77,780
Total Full-time Equivalent Positions	82.82	82.82	82.82	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(32,380)	0.00	All Funds	This agency reflects an all funds decrease primarily due a reduction of various non-personnel costs and a small decrease in employee benefits costs. There is no change in FTE.



Agency 4: Maintenance

Description: The Maintenance Division maintains the infrastructure of the department and provides clean and safe playgrounds, athletic fields, and recreation sites to improve the quality of life for all citizens of Cincinnati through quality recreation opportunities.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,770,540	1,749,560	1,770,210	20,650
Employee Benefits	665,930	673,660	740,450	66,790
Non-Personnel	1,016,840	988,630	1,046,230	57,600
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,453,310	3,411,850	3,556,890	145,040
Operating Budget Restricted				
Personnel Services	1,334,980	1,340,330	1,342,550	2,220
Employee Benefits	525,450	530,160	529,290	(870)
Non-Personnel	180,750	181,000	182,560	1,560
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,041,180	2,051,490	2,054,400	2,910
Internal Service Funds	0	0	0	0
Total	5,494,490	5,463,340	5,611,290	147,950
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	62.47	62.47	68.47	6.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
147,950	6.00	All Funds	This agency reflects an all funds increase primarily due to changes in full-time maintenance staff. The 6.0 FTE increase is due to an increase in full-time maintenance staff.

Departmental Budgets

Recreation



Agency 5: Golf

Description: The Cincinnati Recreation Commission's Golf Division provides full service, high quality, and value-driven golf experiences to the citizens of Cincinnati.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	159,800	162,920	164,340	1,420
Employee Benefits	54,940	56,740	56,580	(160)
Non-Personnel	4,900,020	4,945,530	4,680,270	(265,260)
Properties	0	0	0	0
Debt Service	325,630	319,260	614,550	295,290
Operating Total	5,440,390	5,484,450	5,515,740	31,290
Internal Service Funds	0	0	0	0
Total	5,440,390	5,484,450	5,515,740	31,290
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	4,790,000	4,790,000	5,900,000	1,110,000
Total Full-time Equivalent Positions	2.00	2.00	2.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
31,290	0.00	All Funds	This agency reflects an all funds increase due to wage increases and employee benefits increases. There is no change in FTE.



Agency 6: Athletics

Description: The Athletics, Aquatics (pools/spraygrounds), Therapeutics, and Athletic League Division provides a variety of fun, safe, and high quality programs. Special populations include seniors and individuals with disabilities.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	2,259,280	2,280,430	2,378,170	97,740
Employee Benefits	465,260	465,410	494,440	29,030
Non-Personnel	407,450	396,210	380,200	(16,010)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,131,990	3,142,050	3,252,810	110,760
Operating Budget Restricted				
Personnel Services	550,480	550,830	545,900	(4,930)
Employee Benefits	41,890	41,890	51,540	9,650
Non-Personnel	781,670	787,250	701,840	(85,410)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,374,040	1,379,970	1,299,280	(80,690)
Internal Service Funds	0	0	0	0
Total	4,506,030	4,522,020	4,552,090	30,070
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	345,650	345,650
Total Full-time Equivalent Positions	90.10	90.10	89.82	(0.28)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(19,930)	(0.28)	All Funds	This agency reflects an all funds decrease primarily due a reduction of various non-personnel costs and a small decrease in employee benefits costs. The decrease in FTE is due to reduction in part-time staff.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
50,000	0.00	Contributions For Recreation Purposes	This increase represents resources for the Cincinnati Recreation Commission's "Take It to the Hoop" 3 on 3 Basketball Tournament to be held in summer 2022.

Departmental Budgets



Recreation

Agency 7: Support Services

Description: The Support Services Division sets department policies and is responsible for public relations, master planning, information technology, comprehensive financial management, oversight of records, and administration of the capital improvement plan.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	1,676,140	1,677,460	1,838,460	161,000
Employee Benefits	630,860	640,060	566,180	(73,880)
Non-Personnel	173,170	169,170	154,060	(15,110)
Properties	25,600	24,890	25,860	970
Debt Service	0	0	0	0
Operating Total	2,505,770	2,511,580	2,584,560	72,980
Operating Budget Restricted				
Personnel Services	289,980	143,870	144,870	1,000
Employee Benefits	41,060	42,080	42,150	70
Non-Personnel	218,410	220,580	395,420	174,840
Properties	13,580	13,720	13,720	0
Debt Service	0	0	0	0
Operating Total	563,030	420,250	596,160	175,910
Internal Service Funds	33,190	33,190	33,190	0
Total	3,101,990	2,965,020	3,213,910	248,890
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	47,000	47,000	904,610	857,610
Total Full-time Equivalent Positions	35.74	35.74	35.74	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
248,890	0.00	All Funds	This agency reflects an all funds increase primarily due to wage increases, employee benefits increases and a reduction in position vacancy allowance. There is no change in FTE.



Project Plans – Cincinnati Recreation Commission

Expand Rec Trac Technology

Funding: \$34,000, 980x199x6000x7685

Completion Date: 05/15/2023



Description: In accordance with strategy 3.5 (Implement a Technology Plan) of the CRC Business Plan approved in 2019, we will continue the following projects:

- Phase one of Facility Module of Rec Trac Roll out and integration of the Activity Brochure Interface
- Expand Point of Sale Module, Pass Management, and Activity Management Rec Trac systems to pools
- Integrate Rec Trac Point of Sale/Inventory Control module to the Beekman Storage Warehouse

CRC launched a system-wide integration of the Vermont Systems' Recreation Management software (Rec Trac) in the Spring of 2019 after several years of minimal usage at two recreation centers. CRC owns 6 of the integrated RecTrac Modules. Of the 6, we currently use the Activity Management, Pass Management, League Management, Point of Sale Module, and WebTrac Module in our recreation centers. All common data, such as households/family members, are shared by all modules, as are the Systems Administration functions for centralized financial control, inquiries, and reporting. Other integrated products we currently use include Photo ID Card & Key fobs and WEBTRAC (a web-based user-friendly interface that allows patrons to access from anywhere via the internet and that has one information source for staff to manage).

1. During FY 23 our goal is to add the Activity Brochure Interface and the Facility Reservations and Booking module to the recreation center operations. With the addition of the Activity Brochure Interface staff can develop program activity brochures utilizing data stored/represented/listed in Rec Trac. This also helps with branding consistency of information disseminated to the community. Additionally, the added Facility Reservation and Booking module enables patrons to manage schedules for rooms, fields, gyms, parks, and any other facilities.
2. During FY 23 our goal is to integrate Rec Trac Point of Sale/Inventory Control module to the Beekman Storage



Warehouse operations. Our current inventory system will be replaced with Rec Trac. The POS module enables a more efficient inventory management process. Staff can create item notifications based on established inventory levels resulting in consistent on-hand inventory balances.

Additionally, the different account fund code charges for items procured are captured and integrated with the CRC financial management process.

3. During FY23 our goal is to expand the Point-of-Sale Module, Pass Management, and Activity Management modules to the Aquatics division to track all registrations, enrollments, and pricing, of activities and classes. Currently, patrons can only pay in cash for admission to the pools if they pay on site. With the installation of these modules patrons have more payment options and cash handling, registrations, and program enrollment is no longer done manually and accomplished in real time.

Install and upgrade surveillance and security systems at various recreation centers

Funding: \$350,000, 980x199x6000x7671

Completion Date: 06/16/2023

Description: Some recreation centers do not have security systems and other center systems require upgrades. To make our centers safer CRC has communicated with CPD to determine what security systems speak to their system. The proposed system upgrades will communicate with the CPD system allowing quicker access to our footage. The three locations to receive security system upgrades or installations are Dunham, Saylor Park and Westwood Town Hall Recreation Centers





Developing and Growing Partnerships

Funding: \$180,000, 980x199x6000x7671

Completion Date: 04/21/2023

Description:

- FCC Mini Pitch – Madisonville
In partnership with FC Cincinnati, CRC will repurpose/transform an outdoor Tennis Court into a Mini Pitch Soccer court at the Madisonville Recreation Center. FCC along with their dedicated partners will provide the funding and installation.
- Blair Recreation Center Sports area renovation
- In partnership with the Cincinnati Reds Foundation and the Cincinnati Childrens' Hospital Medical Center CRC will complete a turf sports field for community athletic use. The renovation will attract more organized sporting organizations to play locally, rather than traveling outside the community to form better fields.





Reinvesting in our Assets

Funding: \$6,000,000, 980x199x6000x7671

Completion Date: 11/18/2022

Description: Reinvesting 323 enterprise funds from recreation programs to renovate rec centers:

In accordance with strategy 1.1 (Re-design recreation facilities) of the CRC Business Plan approved in 2019, we will continue with the following project: Oakley Recreation Center

The Oakley Recreation Center capital build project to include, facility design, groundbreaking and construction is currently in progress. During FY23 CRC will complete the facility design and groundbreaking phases of the project.



Integrate and Train Staff on Core Program Areas

Funding: \$0, N/A

Completion Date: 06/30/2023

Description: CRC's Master Business Plan (Strategies 2.3 – Add five new core programs) suggests reducing the number of CORE program areas from seven to five. The Core areas have been changed to five areas - Aquatics, Social Enrichment, Health & Wellness, Sports and Athletics, and Arts and Culture. However, the next step is to train programming staff on how to integrate the new areas into the program development/selection process.

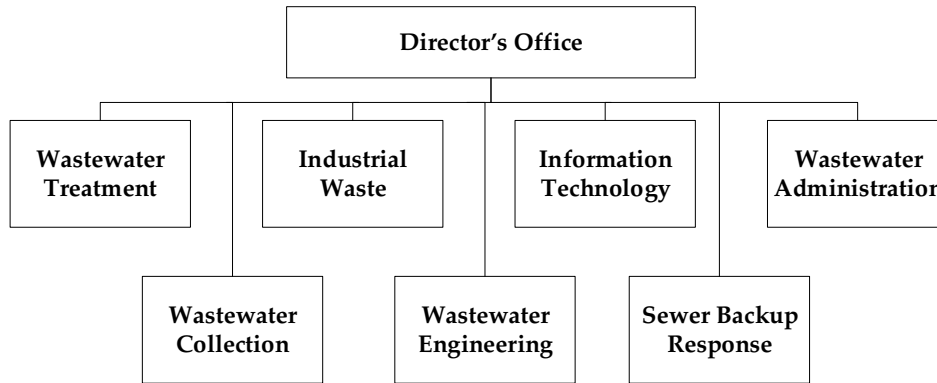




Sewers

The mission of the Department of Sewers is to protect and enhance water quality and the environment by providing safe and efficient wastewater collection and treatment to our customers.

* * * SEWERS' BUDGET IS PROVIDED FOR INFORMATION PURPOSES ONLY * * *



Departmental Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	41,218,270	42,042,640	44,850,270	2,807,640
Employee Benefits	22,184,390	24,697,000	18,265,700	(6,431,300)
Non-Personnel	82,343,260	81,118,060	77,129,950	(3,988,110)
Properties	0	0	0	0
Debt Service	85,000,000	85,850,000	85,000,000	(850,000)
Operating Total	230,745,920	233,707,700	225,245,920	(8,461,770)
Internal Service Funds	0	0	0	0
Total	230,745,920	233,707,700	225,245,920	(8,461,770)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	268,750,000	268,950,000	270,875,260	1,925,260
Total Full-time Equivalent Positions	740.00	740.00	740.00	0.00

Departmental Budgets

Sewers



Department Agencies

- | | |
|------------------------------|------------------------------|
| 1. Office Of the Director | 10. MSD Taylor Creek Section |
| 2. Wastewater Engineering | 11. MSD Polk Run Section |
| 3. Wastewater Administration | 12. WWT - Watershed |
| 4. Information Technology | 13. MSD Maintenance Section |
| 5. Wastewater Treatment | 14. Wastewater Collection |
| 6. MSD Millcreek Section | 15. CS - Compliance Services |
| 7. MSD Little Miami Section | 16. Sewer Backups (SBU) |
| 8. MSD Muddy Creek | 17. Debt Service |
| 9. MSD Sycamore Section | |

Agency Summaries

Agency 1: Office Of the Director

Description: Oversees the strategic direction of the utility, including directing programs and initiatives as outlined in the strategic plan. Manages organizational performance, budget, communications, community engagement, government affairs, governance and HR.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,512,250	1,542,500	1,843,880	301,390
Employee Benefits	1,095,080	1,116,980	706,940	(410,040)
Non-Personnel	1,218,740	1,230,930	1,218,740	(12,190)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,826,070	3,890,410	3,769,560	(120,840)
Internal Service Funds	0	0	0	0
Total	3,826,070	3,890,410	3,769,560	(120,840)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	268,750,000	268,950,000	270,875,260	1,925,260
Total Full-time Equivalent Positions	27.00	27.00	27.00	0.00



Agency 2: Wastewater Engineering

Description: Administration, Construction, Conveyance Project Management, Development Services, Facilities Project Management, Quality Assurance. Implements the Capital Improvement Plan and Wet Weather Improvement Plan as required by the Consent Decree.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	4,762,810	4,858,070	5,282,730	424,660
Employee Benefits	3,448,930	3,517,910	1,778,300	(1,739,610)
Non-Personnel	864,090	872,730	864,090	(8,640)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	9,075,830	9,248,710	7,925,120	(1,323,590)
Internal Service Funds	0	0	0	0
Total	9,075,830	9,248,710	7,925,120	(1,323,590)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	127.00	127.00	127.00	0.00

Departmental Budgets

Sewers



Agency 3: Wastewater Administration

Description: Manages the department's centralized support services along with the overall leadership of the organization.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,869,400	2,926,790	3,557,230	630,450
Employee Benefits	2,077,840	2,119,400	1,282,790	(836,600)
Non-Personnel	7,231,160	7,303,470	7,231,160	(72,310)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	12,178,400	12,349,660	12,071,180	(278,460)
Internal Service Funds	0	0	0	0
Total	12,178,400	12,349,660	12,071,180	(278,460)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	57.00	57.00	57.00	0.00



Agency 4: Information Technology

Description: Provides Information Systems planning, implementation and support services.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,412,480	1,440,720	1,786,260	345,540
Employee Benefits	1,022,830	1,043,280	671,940	(371,350)
Non-Personnel	4,449,260	4,493,750	4,449,260	(44,490)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	6,884,570	6,977,750	6,907,460	(70,300)
Internal Service Funds	0	0	0	0
Total	6,884,570	6,977,750	6,907,460	(70,300)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	28.00	28.00	28.00	0.00

Departmental Budgets

Sewers



Agency 5: Wastewater Treatment

Description: Provides operations and maintenance of all nine permitted wastewater treatment plants with an average daily flow of 202 MGD, as well as operational support of wet weather facilities.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,861,270	1,898,500	1,720,940	(177,560)
Employee Benefits	784,690	800,380	717,680	(82,700)
Non-Personnel	459,350	463,940	450,200	(13,750)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,105,310	3,162,820	2,888,820	(274,010)
Internal Service Funds	0	0	0	0
Total	3,105,310	3,162,820	2,888,820	(274,010)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	23.00	23.00	23.00	0.00



Agency 6: MSD Millcreek Section

Description: Reclaims wastewater and returns it to the environment in the Millcreek area.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	5,186,610	5,290,340	4,974,220	(316,130)
Employee Benefits	0	2,068,920	1,934,400	(134,520)
Non-Personnel	19,569,380	17,716,440	16,470,580	(1,245,860)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	24,755,990	25,075,700	23,379,200	(1,696,510)
Internal Service Funds	0	0	0	0
Total	24,755,990	25,075,700	23,379,200	(1,696,510)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	74.00	74.00	74.00	0.00

Departmental Budgets

Sewers



Agency 7: MSD Little Miami Section

Description: Reclaims wastewater and returns it to the environment in the Little Miami area.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,962,890	2,002,150	1,820,360	(181,790)
Employee Benefits	747,860	762,820	681,660	(81,160)
Non-Personnel	5,992,500	6,052,420	5,865,760	(186,660)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	8,703,250	8,817,390	8,367,780	(449,610)
Internal Service Funds	0	0	0	0
Total	8,703,250	8,817,390	8,367,780	(449,610)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	27.00	27.00	27.00	0.00



Agency 8: MSD Muddy Creek

Description: Reclaims wastewater and returns it to the environment in the Muddy Creek area.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,396,730	1,424,660	1,266,460	(158,200)
Employee Benefits	595,080	606,980	532,190	(74,800)
Non-Personnel	2,672,750	2,699,470	2,604,620	(94,860)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	4,664,560	4,731,110	4,403,270	(327,860)
Internal Service Funds	0	0	0	0
Total	4,664,560	4,731,110	4,403,270	(327,860)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	18.00	18.00	18.00	0.00

Departmental Budgets

Sewers



Agency 9: MSD Sycamore Section

Description: Reclaims wastewater and returns it to the environment in the Sycamore area.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	1,143,410	1,166,280	1,018,630	(147,650)
Employee Benefits	568,580	579,950	506,260	(73,690)
Non-Personnel	1,652,600	1,669,120	1,605,030	(64,090)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,364,590	3,415,350	3,129,920	(285,430)
Internal Service Funds	0	0	0	0
Total	3,364,590	3,415,350	3,129,920	(285,430)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	15.00	15.00	15.00	0.00



Agency 10: MSD Taylor Creek Section

Description: Reclaims wastewater and returns it to the environment in the Taylor Creek area.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	724,600	739,090	658,900	(80,190)
Employee Benefits	278,290	283,850	247,260	(36,590)
Non-Personnel	1,308,220	1,321,300	1,265,810	(55,500)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,311,110	2,344,240	2,171,970	(172,280)
Internal Service Funds	0	0	0	0
Total	2,311,110	2,344,240	2,171,970	(172,280)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	11.00	11.00	11.00	0.00

Departmental Budgets

Sewers



Agency 11: MSD Polk Run Section

Description: Reclaims wastewater and returns it to the environment in the Polk Run area.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	682,870	696,530	618,080	(78,450)
Employee Benefits	290,610	296,420	259,310	(37,110)
Non-Personnel	1,008,220	1,018,300	944,270	(74,030)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,981,700	2,011,250	1,821,660	(189,590)
Internal Service Funds	0	0	0	0
Total	1,981,700	2,011,250	1,821,660	(189,590)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	9.00	9.00	9.00	0.00



Agency 12: WWT - Watershed

Description: Charged with reducing MSD's impact on the environment during wet weather. Ensures proper operation of wet weather facilities.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	2,053,030	2,073,560	2,029,790	(43,770)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,053,030	2,073,560	2,029,790	(43,770)
Internal Service Funds	0	0	0	0
Total	2,053,030	2,073,560	2,029,790	(43,770)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Departmental Budgets

Sewers



Agency 13: MSD Maintenance Section

Description: Conducts routine maintenance, remedial maintenance and customer service.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	5,002,700	5,102,750	5,494,290	391,540
Employee Benefits	2,077,880	2,119,440	2,332,810	213,370
Non-Personnel	2,527,780	2,553,050	2,490,360	(62,690)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	9,608,360	9,775,240	10,317,460	542,220
Internal Service Funds	0	0	0	0
Total	9,608,360	9,775,240	10,317,460	542,220
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	82.00	82.00	82.00	0.00



Agency 14: Wastewater Collection

Description: Operates, cleans, repairs and reconstructs all assets comprising the wastewater collection system including 3,000 miles of main sewers, 90,000 manholes, 225,000 building sewers in the public right-of-way, and a wide variety of mechanical gates and valves.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	7,790,060	7,945,860	8,947,330	1,001,470
Employee Benefits	5,641,080	5,753,900	4,192,740	(1,561,160)
Non-Personnel	12,281,670	12,404,490	11,060,760	(1,343,730)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	25,712,810	26,104,250	24,200,830	(1,903,420)
Internal Service Funds	0	0	0	0
Total	25,712,810	26,104,250	24,200,830	(1,903,420)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	163.00	163.00	163.00	0.00

Departmental Budgets



Sewers

Agency 15: CS - Compliance Services

Description: Provides regulatory compliance for all divisions and manages the Clean Water Act industrial pre-treatment program, which regulates commercial and industrial dischargers to the MSD collection system. Manages and implements safety and security programs.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	4,357,160	4,444,310	5,189,120	744,810
Employee Benefits	3,155,190	3,218,290	2,160,430	(1,057,860)
Non-Personnel	7,841,270	7,919,680	7,366,270	(553,410)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	15,353,620	15,582,280	14,715,820	(866,460)
Internal Service Funds	0	0	0	0
Total	15,353,620	15,582,280	14,715,820	(866,460)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	70.00	70.00	70.00	0.00



Agency 16: Sewer Backups (SBU)

Description: The Sewer Backup (SBU) Program provides 24/7/365 customer service response for all issues associated with the SBU program. Wastewater Collections manages the SBU Program to provide customer relief for capacity related sewer backups.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	553,030	564,090	671,840	107,750
Employee Benefits	400,470	408,480	261,000	(147,480)
Non-Personnel	11,213,260	11,325,400	11,213,260	(112,130)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	12,166,760	12,297,970	12,146,100	(151,860)
Internal Service Funds	0	0	0	0
Total	12,166,760	12,297,970	12,146,100	(151,860)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	9.00	9.00	9.00	0.00

Departmental Budgets

Sewers



Agency 17: Debt Service

Description: This program manages debt service payments related to capital projects and loans.

Agency Budget Summary

	CY 2022 Budget	CY 2023 Budget	CY 2023 Recommended Update	Change CY 2023 Budget to CY 2023 Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	85,000,000	85,850,000	85,000,000	(850,000)
Operating Total	85,000,000	85,850,000	85,000,000	(850,000)
Internal Service Funds	0	0	0	0
Total	85,000,000	85,850,000	85,000,000	(850,000)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00



Project Plans – Metropolitan Sewer District

Update MSD Detention Rule

Funding: \$50,000, WWE personnel and capital

Completion Date: 09/30/2022

Description: An update to MSD's detention rule is needed to better align the detention required on private properties within the combined sewer areas with improving sewer capacity in frequent wet weather events. MSD wants to find the right balance of reducing sewer overflows without impeding redevelopment, especially in the City.



Overhaul MSD's Website and External Communication

Funding: \$50,000, Office of Director, Communications.

Completion Date: 09/30/2022

Description: MSD started a rebranding effort in 2020 that was halted by COVID. We are now advancing the critical first phase of developing a new website, that is mobile friendly and more customer centric. The goal of the website effort is to develop new streamlined content to help users get answers they need. From there, MSD will create a multi-layer communication strategy through social media, print materials and presentations to community groups.





Sewer Backup Prevention Program Pilot

Funding: \$100,000, Operating (SBU)

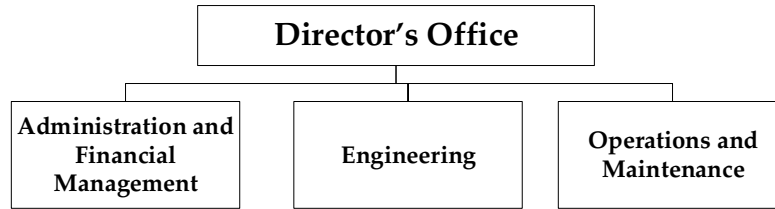
Completion Date: 12/01/2022

Description: MSD is evaluating ways to improve the Sewer Backup Prevention Program, which was established through consent decree. As currently implemented, the SBU Prevention Program is very costly and not effectively addressing the problems of sewer backups community-wide. The pilot will explore new and proactive solutions to preventing SBUs.





Stormwater Management Utility



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,997,080	3,243,970	3,011,520	(232,450)
Employee Benefits	1,157,830	1,259,900	1,201,890	(58,010)
Non-Personnel	6,301,660	6,562,750	6,584,890	22,140
Properties	190,000	325,930	50,000	(275,930)
Debt Service	1,691,190	1,947,300	1,949,000	1,700
Operating Total	12,337,760	13,339,850	12,797,300	(542,550)
Internal Service Funds	0	0	0	0
Total	12,337,760	13,339,850	12,797,300	(542,550)
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	26,500,000	27,300,000	29,470,000	2,170,000
Total Full-time Equivalent Positions	34.00	36.00	34.00	(2.00)



Department Agencies

1. Stormwater Management Utility

Agency Summaries

Agency 1: Stormwater Management Utility

Description: This program oversees operational and financial functions, plans and designs capital improvement projects related to the City's flood control system, provides customer support, and maintains the existing storm drainage infrastructure.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,997,080	3,243,970	3,011,520	(232,450)
Employee Benefits	1,157,830	1,259,900	1,201,890	(58,010)
Non-Personnel	6,301,660	6,562,750	6,584,890	22,140
Properties	190,000	325,930	50,000	(275,930)
Debt Service	1,691,190	1,947,300	1,949,000	1,700
Operating Total	12,337,760	13,339,850	12,797,300	(542,550)
Internal Service Funds	0	0	0	0
Total	12,337,760	13,339,850	12,797,300	(542,550)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	26,500,000	27,300,000	29,470,000	2,170,000
Total Full-time Equivalent Positions	34.00	36.00	34.00	(2.00)

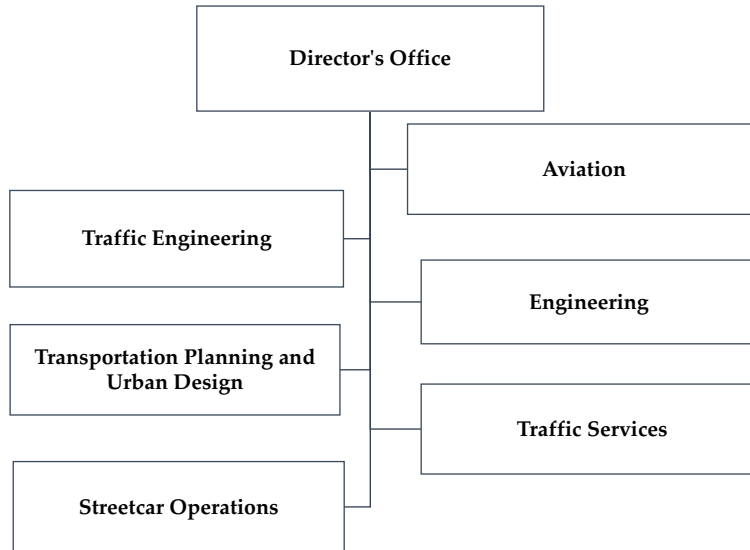
Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(542,550)	(2.00)	All Funds	This agency reflects an all funds decrease primarily due to a reduction of various non-personnel costs and the elimination of positions. The decrease in FTE is due to the elimination of a Senior Engineer Technician and a Utility Technician.



Transportation & Engineering

The mission of the Department of Transportation and Engineering is to provide a safe and balanced transportation system that supports neighborhood livability and economic vitality.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	560,400	573,160	492,330	(80,830)
Employee Benefits	87,430	94,140	102,180	8,040
Non-Personnel	2,060,560	2,001,120	2,049,100	47,980
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,708,390	2,668,420	2,643,610	(24,810)
Operating Budget Restricted				
Personnel Services	9,244,640	9,584,190	9,725,090	140,900
Employee Benefits	3,161,710	3,355,430	3,429,390	73,960
Non-Personnel	8,138,100	8,197,740	8,405,580	207,840
Properties	0	0	0	0
Debt Service	51,270	44,430	44,420	(10)
Operating Total	20,595,720	21,181,790	21,604,480	422,690
Internal Service Funds	0	0	0	0
Total	23,304,110	23,850,210	24,248,090	397,880
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	7,874,140	7,874,140	9,930,550	2,056,410
Total Full-time Equivalent Positions	197.80	197.80	199.00	1.20

Departmental Budgets

Transportation & Engineering



Department Agencies

1. Office of The Director
2. Transportation Planning
3. Engineering
4. Aviation
5. Streetcar Operations
6. Traffic Services
7. Traffic Engineering

Agency Summaries

Agency 1: Office of The Director

Description: This agency provides leadership for the Department of Transportation and Engineering.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	396,340	404,090	379,900	(24,190)
Employee Benefits	39,780	44,690	63,120	18,430
Non-Personnel	80,400	78,310	68,430	(9,880)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	516,520	527,090	511,450	(15,640)
Operating Budget Restricted				
Personnel Services	1,129,240	1,153,240	1,032,600	(120,640)
Employee Benefits	308,520	315,200	404,090	88,890
Non-Personnel	23,550	23,790	103,680	79,890
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,461,310	1,492,230	1,540,370	48,140
Internal Service Funds	0	0	0	0
Total	1,977,830	2,019,320	2,051,820	32,500
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	19.00	19.00	19.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(49,500)	0.00	All Funds	This agency reflects an all funds decrease due to decreases in wages and employee benefits from position vacancies and reduced non-personnel expenses. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
60,000	0.00	Income Tax-Infrastructure	This represents a shift from the capital budget to the operating budget for various software and license fees that are no longer capital-eligible.
20,000	0.00	Income Tax-Infrastructure	This represents a shift from the capital budget to the operating budget for computer hardware and peripheral expenses that are no longer capital-eligible.
2,000	0.00	General Fund	This increase represents additional resources provided for employee training.



Agency 2: Transportation Planning

Description: Responsible to improve citizens, mobility and quality of life through the City's vehicular, rail, bicycle, and pedestrian transportation systems. This program coordinates, designs, and prepares short and long-term plans for infrastructure improvements.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	48,660	52,380	17,950	(34,430)
Employee Benefits	4,950	6,360	1,720	(4,640)
Non-Personnel	15,470	12,120	48,020	35,900
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	69,080	70,860	67,690	(3,170)
Operating Budget Restricted				
Personnel Services	1,154,310	1,198,110	1,398,670	200,560
Employee Benefits	394,620	421,680	428,760	7,080
Non-Personnel	211,640	213,470	197,680	(15,790)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,760,570	1,833,260	2,025,110	191,850
Internal Service Funds	0	0	0	0
Total	1,829,650	1,904,120	2,092,800	188,680
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	30.80	30.80	32.00	1.20

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
136,680	0.20	All Funds	This agency reflects an all funds increase due to wages and benefits increases and a 1.0% inflationary factor applied to non-personnel expenses. The increase in FTE is due to a position being filled full-time rather than part-time.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
2,000	0.00	General Fund	This increase represents additional resources provided for employee training.
50,000	1.00	Income Tax-Infrastructure	This represents a City Council approved budget adjustment that provides resources for an additional position dedicated to pedestrian safety initiatives in the Department of Transportation and Engineering. This position will be partially reimbursed by capital improvement program projects.

Departmental Budgets

Transportation & Engineering



Agency 3: Engineering

Description: This agency preserves and enhances the City's multimodal transportation system, including public roadways, bridges, and retaining walls. The agency includes design, project management, construction review, and oversees private use of the right-of-way.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	115,400	116,690	94,480	(22,210)
Employee Benefits	42,700	43,090	37,340	(5,750)
Non-Personnel	1,700	1,780	3,720	1,940
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	159,800	161,560	135,540	(26,020)
Operating Budget Restricted				
Personnel Services	1,538,690	1,668,960	1,668,860	(100)
Employee Benefits	432,050	510,990	478,850	(32,140)
Non-Personnel	720,800	722,070	727,700	5,630
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	2,691,540	2,902,020	2,875,410	(26,610)
Internal Service Funds	0	0	0	0
Total	2,851,340	3,063,580	3,010,950	(52,630)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,376,500	1,376,500	1,341,400	(35,100)
Total Full-time Equivalent Positions	66.00	66.00	65.00	(1.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(54,630)	(1.00)	All Funds	This agency reflects an all funds decrease due to the transfer of a position which is partially offset by increases to wages and employee benefits and non-personnel expenses. The decrease in in FTE is due to a departmental reorganization.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
2,000	0.00	General Fund	This increase represents additional resources provided for employee training.



Agency 4: Aviation

Description: This agency includes the operational and administrative oversight of the Lunken Municipal Airport and its strategic placement in the national aviation system plan.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	869,140	890,380	891,610	1,230
Employee Benefits	357,010	370,150	343,940	(26,210)
Non-Personnel	850,390	857,630	881,610	23,980
Properties	0	0	0	0
Debt Service	51,270	44,430	44,420	(10)
Operating Total	2,127,810	2,162,590	2,161,580	(1,010)
Internal Service Funds	0	0	0	0
Total	2,127,810	2,162,590	2,161,580	(1,010)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,957,360	1,957,360	2,312,580	355,220
Total Full-time Equivalent Positions	12.00	12.00	12.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(1,010)	0.00	All Funds	This agency reflects a General Aviation Fund decrease due to decreases in wages and benefits from position vacancies, which are partially offset by a 1.0% inflationary increase applied to non-personnel expenses. There is no change in FTE.

Departmental Budgets

Transportation & Engineering



Agency 5: Streetcar Operations

Description: Responsible for management and oversight of the City's streetcar system, associated budget and third-party operator and maintenance contractor, Transdev. This agency coordinates with the FTA, ODOT State Safety Oversight and other transit providers.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	423,940	418,790	366,870	(51,920)
Employee Benefits	124,490	122,710	93,510	(29,200)
Non-Personnel	4,118,040	4,146,750	4,265,110	118,360
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	4,666,470	4,688,250	4,725,490	37,240
Internal Service Funds	0	0	0	0
Total	4,666,470	4,688,250	4,725,490	37,240
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	3,540,290	3,540,290	5,276,570	1,736,280
Total Full-time Equivalent Positions	2.00	2.00	2.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
37,240	0.00	All Funds	This agency reflects a Streetcar Operations Fund increase due to a 1.0% inflationary increase in the non-personnel budget, which is partially offset by wage and benefits decreases from employee turnover. There is no change in FTE.



Agency 6: Traffic Services 

Description: This agency is responsible for the installation, operation, and maintenance of street lighting circuits, traffic signals, pedestrian signals, school flashers, hazard signals, intelligent transportation systems infrastructure, and all associated equipment.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	2,415,970	2,494,440	2,535,360	40,920
Employee Benefits	974,700	1,018,550	1,035,120	16,570
Non-Personnel	1,216,210	1,226,610	1,222,330	(4,280)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	4,606,880	4,739,600	4,792,810	53,210
Internal Service Funds	0	0	0	0
Total	4,606,880	4,739,600	4,792,810	53,210
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	41.00	41.00	41.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
51,870	0.00	All Funds	This agency reflects an all funds increase due to increases to wages and employee benefits, which are partially offset by reduced non-personnel expenses. There is no change in FTE.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
16,000	0.00	Income Tax-Infrastructure	This increase represents additional resources needed to implement new traffic control measures to promote pedestrian, bicycle, and vehicular safety as well as additional resources to repair and maintain new traffic control devices.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
19,030	0.00	Municipal Motor Vehicle License Tax	This represents the net budgetary impact of the realignment of positions to appropriate funds.
(33,690)	0.00	Streetcar Operations	

Departmental Budgets

Transportation & Engineering



Agency 7: Traffic Engineering

Description: This agency is responsible for the design, review, and supervision of traffic control, street lighting, and traffic signal systems. This agency includes event and construction maintenance of traffic and requests for additional street lighting.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	1,962,990	1,908,910	1,928,930	20,020
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,962,990	1,908,910	1,928,930	20,020
Operating Budget Restricted				
Personnel Services	1,713,350	1,760,270	1,831,120	70,850
Employee Benefits	570,320	596,150	645,120	48,970
Non-Personnel	997,470	1,007,420	1,007,470	50
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,281,140	3,363,840	3,483,710	119,870
Internal Service Funds	0	0	0	0
Total	5,244,130	5,272,750	5,412,640	139,890
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	1,000,000	1,000,000	1,000,000	0
Total Full-time Equivalent Positions	27.00	27.00	28.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
137,890	1.00	All Funds	This agency reflects an all funds increase due to increases in wages and employee benefits and a 1.0% inflationary factor applied to the non-personnel budget. The increase in FTE is due to a departmental reorganization.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
2,000	0.00	General Fund	This increase represents additional resources provided for employee training.



Project Plans – Department of Transportation and Engineering

Pedestrian Safety Improvements

Funding: \$1.2M, 232383

Completion Date: 04/03/2023

Description: The Department of Transportation and Engineering will be implementing pedestrian safety improvement projects in school zones, recreation areas, neighborhood business districts and high-volume pedestrian crash corridors so the City can eliminate traffic-related deaths and severe injuries.



Street Rehabilitation and Pavement Preservation

Funding: \$17M, 232308

Completion Date: 06/30/2023

Description: The street rehabilitation program is mandated by city council to resurface or provide preventative maintenance on 100 lane miles within the city per calendar year. The Department of Transportation and Engineering will give milestone updates on this year's project.





Western Hills Viaduct

Funding: Total Budget is \$335 million; Secured Funding: \$126 million in Federal grants, \$33 million in City Capital, \$33 million from Hamilton County, \$200 million from SORTA/TIG, various



Completion Date: 06/30/2023

Description: The Department of Transportation and Engineering will report on the progress of the complete replacement of the Western Hills Viaduct.

Traffic Services

Funding: various, various



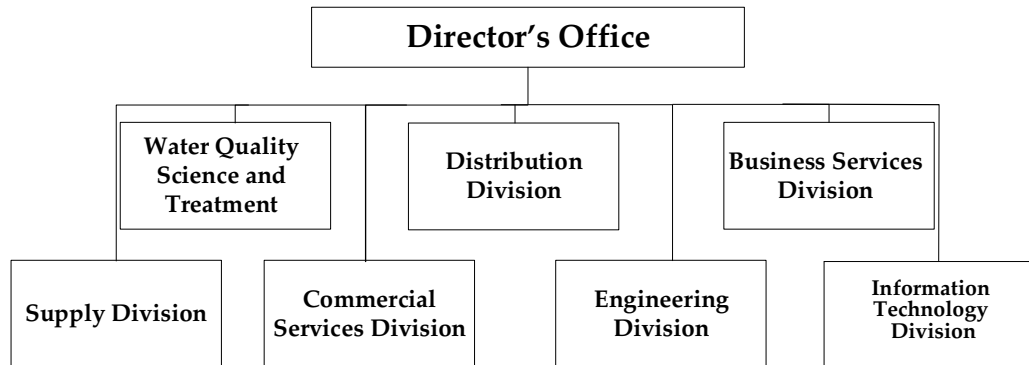
Completion Date: 06/30/2023

Description: DOTE will look at the timeliness of closing out Traffic Service related CSRs and decreasing backlog in Traffic Service Related CSRs.



Water Works

The mission of the Greater Cincinnati Water Works is to provide customers with a plentiful supply of high quality water, support environmental sustainability, and deliver excellent services in a financially responsible manner.



Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	41,340,370	43,607,390	43,725,650	118,260
Employee Benefits	16,374,850	17,453,360	16,334,590	(1,118,770)
Non-Personnel	40,769,090	39,449,640	50,791,810	11,342,170
Properties	0	0	0	0
Debt Service	44,900,000	44,900,000	44,900,000	0
Operating Total	143,384,310	145,410,390	155,752,050	10,341,660
Internal Service Funds	0	0	0	0
Total	143,384,310	145,410,390	155,752,050	10,341,660
Consolidated Plan Projects (CDBG)	0	0	0	0
Department Revenue	177,121,000	184,586,000	192,768,000	8,182,000
Total Full-time Equivalent Positions	635.06	634.06	630.17	(3.89)

Departmental Budgets



Water Works

Department Agencies

- | | |
|------------------------|--------------------------------|
| 1. Business Services | 5. Water Quality and Treatment |
| 2. Commercial Services | 6. Engineering |
| 3. Water Supply | 7. Information Technology |
| 4. Water Distribution | 8. Water Works Debt Service |

Agency Summaries

Agency 1: Business Services

Description: This program manages the department's central support services including financial management, fleet procurement and maintenance, inventory, employee safety, and personnel.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	6,441,350	6,686,980	6,624,270	(62,710)
Employee Benefits	2,258,650	2,358,630	2,268,670	(89,960)
Non-Personnel	4,161,450	4,254,000	4,074,320	(179,680)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	12,861,450	13,299,610	12,967,260	(332,350)
Internal Service Funds	0	0	0	0
Total	12,861,450	13,299,610	12,967,260	(332,350)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	177,121,000	184,586,000	192,768,000	8,182,000
Total Full-time Equivalent Positions	75.00	74.00	75.00	1.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(332,350)	1.00	All Funds	This agency reflects an all funds decrease primarily due to reductions of non-personnel costs, charges for personnel from other agencies, and a reduction in personnel due to staff turnover. The increase in FTE is due to the addition of a Division Manager.



Agency 2: Commercial Services

Description: This program is dedicated to promoting strong client relationships as well as creating and promoting new business and service opportunities.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	6,112,280	6,448,720	6,697,120	248,400
Employee Benefits	2,517,410	2,688,870	2,543,740	(145,130)
Non-Personnel	4,931,080	4,932,880	5,221,370	288,490
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	13,560,770	14,070,470	14,462,230	391,760
Internal Service Funds	0	0	0	0
Total	13,560,770	14,070,470	14,462,230	391,760
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	107.95	107.95	109.52	1.57

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
391,760	1.57	All Funds	This agency reflects an all funds increase due to wage increases, employee benefits increases, reduction of personnel reimbursements, and a small increase in FTE. The increase in FTE is due to the addition of a Supervising Management Analyst.

Departmental Budgets

Water Works



Agency 3: Water Supply

Description: This program is responsible for the preventative, predictive, and reactive maintenance for all GCWW facilities and equipment.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	9,015,570	9,548,120	8,937,840	(610,280)
Employee Benefits	3,728,970	3,982,210	3,585,880	(396,330)
Non-Personnel	12,910,950	12,980,080	15,741,420	2,761,340
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	25,655,490	26,510,410	28,265,140	1,754,730
Internal Service Funds	0	0	0	0
Total	25,655,490	26,510,410	28,265,140	1,754,730
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	134.73	134.73	133.19	(1.54)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,754,730	(1.54)	All Funds	This agency reflects an all funds increase due to an increase in utility expenses which is partially offset by a decrease in position vacancy allowance and reimbursements. The decrease in FTE is due to positions transferred or eliminated in FY 2022.



Agency 4: Water Distribution

Description: This program is responsible for the maintenance and repair of the water distribution system.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	8,225,900	8,786,030	9,354,900	568,870
Employee Benefits	3,634,200	3,912,670	3,836,920	(75,750)
Non-Personnel	6,778,550	6,798,740	6,956,550	157,810
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	18,638,650	19,497,440	20,148,370	650,930
Internal Service Funds	0	0	0	0
Total	18,638,650	19,497,440	20,148,370	650,930
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	141.65	141.65	140.46	(1.19)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
650,930	(1.19)	All Funds	This agency reflects an all funds increase due to wage increases, employee benefits increases and an inflationary increase in non-personnel costs. The decrease in FTE is due to positions that were transferred during FY 2022.

Departmental Budgets

Water Works



Agency 5: Water Quality and Treatment

Description: This program is responsible for source water quality activities and monitoring water quality throughout the distribution system.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	3,067,210	3,185,700	3,264,770	79,070
Employee Benefits	1,163,170	1,225,660	1,164,470	(61,190)
Non-Personnel	5,755,590	5,765,610	7,839,560	2,073,950
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	9,985,970	10,176,970	12,268,800	2,091,830
Internal Service Funds	0	0	0	0
Total	9,985,970	10,176,970	12,268,800	2,091,830
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	41.00	41.00	41.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
2,091,830	0.00	All Funds	This agency reflects an all funds increase due to wage increases, employee benefits increases and an inflationary increase in non-personnel costs. There is no change in FTE.



Agency 6: Engineering

Description: This program is dedicated to maintaining plant facility records and developing the distribution system plans for the Utility.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	4,415,940	4,742,520	4,756,680	14,160
Employee Benefits	1,714,970	1,863,950	1,641,530	(222,420)
Non-Personnel	1,205,450	964,690	1,230,080	265,390
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	7,336,360	7,571,160	7,628,290	57,130
Internal Service Funds	0	0	0	0
Total	7,336,360	7,571,160	7,628,290	57,130
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	94.73	94.73	92.00	(2.73)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
57,130	(2.73)	All Funds	This agency reflects an all funds increase due to wage increases, employee benefits increases and an inflationary increase in non-personnel costs. The decrease in FTE is due to positions that were transferred or eliminated in FY 2022.

Departmental Budgets

Water Works



Agency 7: Information Technology

Description: This program provides information technology solutions including implementation and support services for the department. This includes systems such as customer billing, asset management, workflow and data analytics.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	4,062,120	4,209,320	4,090,070	(119,250)
Employee Benefits	1,357,480	1,421,370	1,293,380	(127,990)
Non-Personnel	5,026,020	3,753,640	9,728,510	5,974,870
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,445,620	9,384,330	15,111,960	5,727,630
Internal Service Funds	0	0	0	0
Total	10,445,620	9,384,330	15,111,960	5,727,630
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	40.00	40.00	39.00	(1.00)

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
5,727,630	(1.00)	All Funds	This agency reflects an all funds increase due to a significant increase in information technology expert services costs. The decrease in FTE is due to the transfer of a position in FY 2022.



Agency 8: Water Works Debt Service

Description: This program manages debt service payments related to capital projects and loans.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	44,900,000	44,900,000	44,900,000	0
Operating Total	44,900,000	44,900,000	44,900,000	0
Internal Service Funds	0	0	0	0
Total	44,900,000	44,900,000	44,900,000	0
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
0	0.00	All Funds	This agency represents debt service payments for the Greater Cincinnati Water Works. There is no change in budget or FTE.



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Project Plans – Greater Cincinnati Water Works

Establish Leak Assistance Program

Funding: \$20,000, 101-302-6030-7111

Completion Date: 12/01/2022

Description: Create a Leak Adjustment Program to provide customers relief from high water bill charges resulting from leaks in the private water service line between the outdoor water meter and the building.



SBP 2.5 Engage Large, Commercial, Local Government and Wholesale Customers

Funding: \$30,000, 101-301-1020-7111

Completion Date: 11/01/2022

Description: GCWW has a need to better engage with large businesses/customers to better understand their consumption and changing uses of water in upcoming years. This allows GCWW to better plan with fluctuations in usage and revenue. The first phase of this strategic business plan project is to better define our large customers and make initial contacts with them to review data consumption reports and understand their business lines.





2022 GCWW Policies

Funding: \$30,000, 101-301-9010-7111

Completion Date: 12/31/2022

Description: GCWW issued specific policies and safety initiatives to guide employees in working safely and effectively. The policies need a refresh and the safety initiatives need to be defined and implemented.





Non-Departmental Accounts

Departmental Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	886,110	905,670	880,010	(25,660)
Employee Benefits	5,634,010	5,282,650	6,189,540	906,890
Non-Personnel	9,613,400	10,485,800	12,467,630	1,981,830
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	16,133,520	16,674,120	19,537,180	2,863,060
Operating Budget Restricted				
Personnel Services	300,000	300,000	300,000	0
Employee Benefits	3,681,690	3,685,890	3,318,060	(367,830)
Non-Personnel	11,269,370	11,352,070	11,997,240	645,170
Properties	3,666,000	3,666,000	3,166,000	(500,000)
Debt Service	375,750	377,750	394,840	17,090
Operating Total	19,292,810	19,381,710	19,176,140	(205,570)
Internal Service Funds	405,670	406,120	413,400	7,280
Total	35,832,000	36,461,950	39,126,720	2,664,770
Consolidated Plan Projects (CDBG)	13,070	13,070	0	(13,070)
Department Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Departmental Budgets

Non-Departmental Accounts



Department Agencies

- | | |
|--|--|
| <ol style="list-style-type: none"> 1. Contribution To City Pension 2. Public Employees Assistance Program (PEAP) 3. Workers' Compensation Insurance 4. Police & Fire Fighters' Insurance 5. State Unemployment Compensation 6. Lump Sum Payments 7. Tuition Reimbursement 8. Audit And Examiner's Fees 9. Hamilton County Auditor & Treasurer Fees 10. General Fund Overhead 11. Election Expense 12. Judgments Against The City | <ol style="list-style-type: none"> 13. Enterprise Software and Licenses 14. Memberships & Publications 15. Other City Obligations 16. Downtown Special Improvement District 17. Cincinnati Music Hall 18. The Port (Greater Cincinnati Redevelopment Authority) 19. Property Investment Reimbursement Agreements 20. Motorized & Construction Equipment 21. Office & Technical Equipment 22. Reserve For Contingencies |
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Agency Summaries

Agency 1: Contribution To City Pension

Description: This account is currently being used by all funds for debt service and payments to the City of Cincinnati Retirement System (CRS) for the Early Retirement Incentive Program (ERIP).

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	939,250	904,330	976,990	72,660
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	939,250	904,330	976,990	72,660
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	1,646,280	1,646,280	1,148,790	(497,490)
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	375,750	377,750	394,840	17,090
Operating Total	2,022,030	2,024,030	1,543,630	(480,400)
Internal Service Funds	243,350	243,710	247,760	4,050
Total	3,204,630	3,172,070	2,768,380	(403,690)
Consolidated Plan Projects (CDBG)	13,070	13,070	0	(13,070)
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00



Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(407,740)	0.00	All Funds	This agency reflects an all funds decrease.

Departmental Budgets

Non-Departmental Accounts



Agency 2: Public Employees Assistance Program (PEAP)

Description: An annual charge to funds to subsidize the PEAP program which is a professional, confidential counseling service designed to help employees and their family members manage work and personal problems.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	337,000	330,960	377,250	46,290
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	337,000	330,960	377,250	46,290
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	118,760	118,760	133,730	14,970
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	118,760	118,760	133,730	14,970
Internal Service Funds	10,030	10,030	11,430	1,400
Total	465,790	459,750	522,410	62,660
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
61,260	0.00	All Funds	This agency reflects an all funds increase.



Agency 3: Workers' Compensation Insurance

Description: An annual charge to funds to cover expenses related to the Workers' Compensation program and Employee Safety program.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	3,971,250	3,900,050	4,448,790	548,740
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	3,971,250	3,900,050	4,448,790	548,740
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	1,916,650	1,920,850	2,035,540	114,690
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	1,916,650	1,920,850	2,035,540	114,690
Internal Service Funds	142,640	142,640	144,720	2,080
Total	6,030,540	5,963,540	6,629,050	665,510
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
663,430	0.00	All Funds	This agency reflects an all funds increase.

Departmental Budgets

Non-Departmental Accounts



Agency 4: Police & Fire Fighters' Insurance

Description: General Fund account that pays beneficiaries of current and retired sworn Police and Fire Fighters who have passed away.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	313,000	291,730	316,130	24,400
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	313,000	291,730	316,130	24,400
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	313,000	291,730	316,130	24,400
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
24,400	0.00	All Funds	This agency reflects a General Fund increase.



Agency 5: State Unemployment Compensation

Description: Monthly payments to the State of Ohio for unemployment claims of the City of Cincinnati.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	386,510	147,310	386,510	239,200
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	386,510	147,310	386,510	239,200
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	386,510	147,310	386,510	239,200
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
239,200	0.00	All Funds	This agency reflects a General Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 6: Lump Sum Payments

Description: Payments made upon retirement for outstanding vacation, sick, and other accruals. Funds for these payments are not included in departmental budgets but are paid from this account in the employee's home fund.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	886,110	905,670	880,010	(25,660)
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	886,110	905,670	880,010	(25,660)
Operating Budget Restricted				
Personnel Services	300,000	300,000	300,000	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	300,000	300,000	300,000	0
Internal Service Funds	0	0	0	0
Total	1,186,110	1,205,670	1,180,010	(25,660)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(25,660)	0.00	All Funds	This agency reflects an all funds decrease.



Agency 7: Tuition Reimbursement

Description: Reimbursements provided to employees for eligible educational expenses in the General Fund. Funds for these payments are not included in departmental budgets but are paid from this account.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	100,000	100,000
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	100,000	100,000
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	0	0	100,000	100,000
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
100,000	0.00	All Funds	This agency reflects a General Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 8: Audit And Examiner's Fees

Description: General Fund charges for the annual audit of the City of Cincinnati and related expenses based on the Annual Comprehensive Financial Report (ACFR).

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	450,000	437,600	450,000	12,400
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	450,000	437,600	450,000	12,400
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	13,000	13,130	13,130	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	13,000	13,130	13,130	0
Internal Service Funds	0	0	0	0
Total	463,000	450,730	463,130	12,400
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
12,400	0.00	All Funds	This agency reflects an all funds increase.



Agency 9: Hamilton County Auditor & Treasurer Fees

Description: Fees paid to Hamilton County for work on Property Tax, Tax Increment Financing (TIF) payment in lieu of taxes, and special assessments.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	500,000	486,220	500,000	13,780
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	500,000	486,220	500,000	13,780
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	500,000	486,220	500,000	13,780
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
13,780	0.00	All Funds	This agency reflects a General Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 10: General Fund Overhead

Description: An annual amount is charged to funds to reimburse the General Fund for support services provided to each of those funds.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	83,270	80,970	87,690	6,720
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	83,270	80,970	87,690	6,720
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	10,856,370	10,938,940	11,284,110	345,170
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	10,856,370	10,938,940	11,284,110	345,170
Internal Service Funds	9,650	9,740	9,490	(250)
Total	10,949,290	11,029,650	11,381,290	351,640
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
351,890	0.00	All Funds	This agency reflects an all funds increase.



Agency 11: Election Expense

Description: Payment to the Hamilton County Board of Elections for the City's portion of election expenses. Other miscellaneous election expenses incurred by the Clerk of Council's Office also are paid from this account.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	451,000	89,070	95,510	6,440
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	451,000	89,070	95,510	6,440
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	451,000	89,070	95,510	6,440
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
6,440	0.00	All Funds	This agency reflects a General Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 12: Judgments Against The City

Description: This account is used to cover the expenses attributable to claims against the City due to liability suits, court judgments, and out of court settlements.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	900,000	875,200	900,000	24,800
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	900,000	875,200	900,000	24,800
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	900,000	875,200	900,000	24,800
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
24,800	0.00	All Funds	This agency reflects a General Fund increase.



Agency 13: Enterprise Software and Licenses

Description: This account is used to cover software licensing and maintenance agreement expenses needed to support the cost of software that is used citywide.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	5,631,640	6,633,020	8,727,960	2,094,940
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	5,631,640	6,633,020	8,727,960	2,094,940
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	5,631,640	6,633,020	8,727,960	2,094,940
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,695,880	0.00	All Funds	This agency reflects s General Fund increase.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
10,000	0.00	General Fund	This increase represents resources for Adobe Creative software to be used for community engagement.
300,000	0.00	General Fund	This increase represents resources for OnBase content and process management software to be utilized by multiple departments.
64,700	0.00	General Fund	This increase would provide resources for the ongoing technology needs associated with the Emergency Communication Center's 311 service line.

One-Time Significant Agency Changes

Budget	FTE	Fund	Description
24,360	0.00	General Fund	This increase would provide resources for the one-time technology needs associated with the Computer Aided Dispatch (CAD) Application Programming Interface (API) integration with the Cincinnati Area Geographic Information System (CAGIS) interface for the Emergency Communication Center's 311 service line.

Departmental Budgets

Non-Departmental Accounts



Agency 14: Memberships & Publications

Description: This account is used to cover expenses related to annual City membership fees for professional organizations such as the Ohio Municipal League and the Hamilton County Municipal League as well as the costs of the City's federal and state lobbyists.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	264,370	257,090	267,010	9,920
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	264,370	257,090	267,010	9,920
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	264,370	257,090	267,010	9,920
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
9,920	0.00	All Funds	This agency reflects a General Fund increase.



Agency 15: Other City Obligations

Description: This funding is appropriated to cover the cost of miscellaneous expenses related to the Mayor and City Manager's office operations.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	178,760	173,840	180,550	6,710
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	178,760	173,840	180,550	6,710
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	178,760	173,840	180,550	6,710
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
6,710	0.00	All Funds	This agency reflects a General Fund increase

Departmental Budgets

Non-Departmental Accounts



Agency 16: Downtown Special Improvement District

Description: Special assessment payments by General Fund departments with property holdings within the Downtown Special Improvement District are made from this account.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	110,880	107,820	111,990	4,170
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	110,880	107,820	111,990	4,170
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	110,880	107,820	111,990	4,170
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
4,170	0.00	All Funds	This agency reflects a General Fund increase.



Agency 17: Cincinnati Music Hall

Description: Payment of \$100,000 annually from the Parking System Facilities Fund (Town Hall Garage) to the Cincinnati Arts Association per the Corbett Agreement.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	100,000	100,000	100,000	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	100,000	100,000	100,000	0
Internal Service Funds	0	0	0	0
Total	100,000	100,000	100,000	0
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
0	0.00	All Funds	There is no change in this agency.

Departmental Budgets

Non-Departmental Accounts



Agency 18: The Port (Greater Cincinnati Redevelopment Authority)

Description: Payment to The Port, formerly the Greater Cincinnati Redevelopment Authority / Port Authority, from the General Fund for operating expenses.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	700,000	673,970	700,000	26,030
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	700,000	673,970	700,000	26,030
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	700,000	673,970	700,000	26,030
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
26,030	0.00	All Funds	This agency reflects a General Fund increase.



Agency 19: Property Investment Reimbursement Agreements

Description: Property Investment Reimbursement Agreement (PIRA) payments are made from this account. PIRAs are agreements between the City and employers which provide incentives to create and retain jobs as a result of investments in personal and/or real property.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	30,480	29,650	30,790	1,140
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	30,480	29,650	30,790	1,140
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Internal Service Funds	0	0	0	0
Total	30,480	29,650	30,790	1,140
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
1,140	0.00	All Funds	This agency reflects a General Fund increase.

Departmental Budgets

Non-Departmental Accounts



Agency 20: Motorized & Construction Equipment

Description: This is an equipment account used for purchases of automobiles, trucks, backhoes, etc.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	2,016,000	2,016,000	1,816,000	(200,000)
Debt Service	0	0	0	0
Operating Total	2,016,000	2,016,000	1,816,000	(200,000)
Internal Service Funds	0	0	0	0
Total	2,016,000	2,016,000	1,816,000	(200,000)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(200,000)	0.00	All Funds	This agency reflects an all funds decrease.



Agency 21: Office & Technical Equipment

Description: This is an equipment account used for purchases of desks, office partitions, calculators, etc.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	0	0	0
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	0	0	0
Properties	1,650,000	1,650,000	1,350,000	(300,000)
Debt Service	0	0	0	0
Operating Total	1,650,000	1,650,000	1,350,000	(300,000)
Internal Service Funds	0	0	0	0
Total	1,650,000	1,650,000	1,350,000	(300,000)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
(300,000)	0.00	All Funds	This agency reflects an all funds decrease.

Departmental Budgets

Non-Departmental Accounts



Agency 22: Reserve For Contingencies

Description: An amount included in the annual budget of a fund for contingencies that might arise during the fiscal year.

Agency Budget Summary

	FY 2022 Budget	FY 2023 Budget	FY 2023 Budget Update	Change FY 2023 Budget to FY 2023 Approved Update
Operating Budget General Fund				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	0	349,620	0	(349,620)
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	0	349,620	0	(349,620)
Operating Budget Restricted				
Personnel Services	0	0	0	0
Employee Benefits	0	0	0	0
Non-Personnel	300,000	300,000	600,000	300,000
Properties	0	0	0	0
Debt Service	0	0	0	0
Operating Total	300,000	300,000	600,000	300,000
Internal Service Funds	0	0	0	0
Total	300,000	649,620	600,000	(49,620)
Consolidated Plan Projects (CDBG)	0	0	0	0
Agency Revenue	0	0	0	0
Total Full-time Equivalent Positions	0.00	0.00	0.00	0.00

Adjustments to Costs to Maintain Current Budget

Budget	FTE	Fund	Description
50,380	0.00	All Funds	This agency reflects an all funds increase.

On-Going Significant Agency Changes

Budget	FTE	Fund	Description
(100,000)	0.00	General Fund	This represents a City Council approved budget adjustment that reduces resources for the Reserve for Contingencies account.



Section 5: Capital Budget Update



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The Approved FY 2023 Capital Budget Update is based on the City Council Approved FY 2023 Capital Budget with modifications as noted herein. The update provides changes to the Approved FY 2023 Capital Budget, which is the second year of the Approved FY 2022 - 2023 Biennial Capital Budget.

Please note: The Metropolitan Sewer District did not change its fiscal year in 2013 to align with the change in the City's fiscal year of July 1 through June 30. Therefore, the Approved FY 2023 Restricted Funds Capital Budget Update includes the Calendar Year 2022 (January 1 through December 31, 2022) capital project amounts. The Capital Budget for the Metropolitan Sewer District is annually approved by the Hamilton County Board of County Commissioners each December.

The Approved FY 2023 All Funds Capital Budget Updates includes various differences when compared to the City Manager's Recommended FY 2023 Capital Budget Update. The below adjustments were authorized by the City Council through Ordinance No. 0208-2022.

To provide resources for other General Capital needs, the City Council approved reductions in the amount of \$425,000 to the following existing capital improvement program project accounts from Source Fund 758, Income Tax Permanent Improvement Fund:

Transportation and Engineering

- SCIP Loan Repayment [2021] (\$69,186.88)
- SCIP Loan Repayment [2022] (\$218,720.77)
- MLK/I-71 Interchange SIB Loan [2022] (\$137,092.35)

To better align resources with needs in the operating budget, the City Council approved a reduction to the following existing capital improvement program project account from Source Fund 050, the General Fund:

Community and Economic Development

- Strategic Housing Initiatives Program (SHIP) (\$150,000)

To restore funding, the City Council approved the allocation of resources to the following capital improvement program project account from Source Fund 758, Income Tax Permanent Improvement Fund:

Community and Economic Development

- Strategic Housing Initiatives Program (SHIP) (\$150,000)

To provide additional General Capital resources, the City Council approved additions to the following capital improvement program project account from Source Fund 758, Income Tax Permanent Improvement Fund:

Community and Economic Development

- Neighborhood Business District Improvements (\$300,000)

These changes, in total, resulted in an increase of reprogramming resources in the amount of \$450,000 and a decrease of General Fund resources in the amount of \$150,000 to the Approved FY 2023 Capital Budget Update compared to the City Manager's Recommended FY 2023 Capital Budget Update. In total, these changes reflect a \$300,000 net increase in the Approved FY 2023 Capital Budget Update.

Capital Improvement Program



Summary

Note: The sum of \$450,000 includes the use of \$25,000 that was returned to Source Fund 758, Income Tax Permanent Improvement Fund, through Capital Sunset Ordinance No. 0468-2021.

City Council Amendments							
General Capital							
Reductions / Sources				Restorations / Additions			
Project	Dept	Source Fund	Amount	Project	Dept	Source Fund	Amount
SCIP Loan Repayment [2021]	DOTe	758	(69,187)	Strategic Housing Initiative Program (SHIP)	DCED	758	150,000
SCIP Loan Repayment [2022]	DOTe	758	(218,721)	Neighborhood Business District Improvements	DCED	758	300,000
MLK/I-71 Interchange SIB Loan [2022]	DOTe	758	(137,092)				
Strategic Housing Initiative Program (SHIP)	DCED	050	(150,000)				
Total			(575,000)	Total			450,000

ANALYSIS OF CAPITAL BUDGET EXPENDITURES

General Capital Fund Expenditures

\$67.0 million in General Fund resources will be transferred out to the capital budget. These funds are available due to General Fund revenue replacement from American Rescue Plan (ARP) funds. The categories of capital expenditures include:

- Community & Economic Development - \$17.0 million
 - Economic Development Initiatives - \$10.0 million

This project will provide resources for various economic development initiatives including funds for site readiness projects, in partnership with The Port and REDI, for suppliers and partners of Intel related to their planned factory in Licking County, Ohio (estimated at up to \$7.0 million), the Represent Initiative to support black-owned businesses in the Over-The-Rhine neighborhood (estimated at \$1.0 million), and various business retention and expansion efforts (estimated at \$2.0 million).
 - Housing Stability - \$7.0 million

This project will provide resources for various housing related initiatives including funds for Bethany House to replace funds previously allocated through HOME Investment Partnerships Program (HOME)-American Rescue Plan (ARP) funding that has since been deemed ineligible from that source (\$3.0 million), Affordable Homeownership and Minority Developer Capacity Building programs in partnership with The Port (estimated at \$2.0 million), and homeownership support for the American Dream Downpayment Initiative (ADDI) (estimated at \$2.0 million).
- Critical Deferred Capital Maintenance and Repairs to City Facilities - \$14.0 million
 - Department of Public Services - \$5.0 million

This project will provide resources for the Fleet Facility Renovation project (estimated at \$3.2 million) as well as deferred capital maintenance at various City Facilities, including the Cormany Garage.



- Department of Parks - \$3.0 million
This project will provide resources for various Park Infrastructure Rehabilitation including projects to restore the California Woods Nature Preserve (estimated at \$0.5 million), the restoration of the Inwood Park Pavilion (estimated at \$1.5 million), the restoration of Drake Park (estimated at \$0.5 million), and funds to expand the Urban Tree Canopy Reforestation project (estimated at \$0.5 million).
- Department of Recreation - \$3.0 million
This project will provide resources for various renovations of Recreation facilities including improvements to the Dyer Sprayground (estimated at \$1.8 million) as well as deferred capital maintenance at various Recreation facilities.
- Department of Health - \$3.0 million
This project will provide resources for various renovations and repairs at Health facilities including the relocation of the Crest Smile Shoppe to the Clement Health Center (estimated at \$0.7 million), improvements at the Price Hill Health Center (estimated at \$1.0 million), as well as deferred capital maintenance at various health clinics.
- Green Cincinnati Sustainability Initiatives - \$4.0 million
This project will provide resources for the implementation of Green Cincinnati Plan initiatives including, but not limited to, electrical vehicle (EV) charging station infrastructure and fleet greening initiatives including idle reduction technology.
- Information Technology (IT) Initiatives - \$12.0 million
 - Information Technology Equipment - \$8.7 million
This project will provide resources for an investment in improving broadband or high-speed Internet access to address the digital divide in under-served areas (estimated at \$5.0 million), an initial allocation of funds to replace radios used by multiple City departments (estimated at \$3.0 million), and security camera upgrades at various City facilities (estimated at \$0.7 million).
 - Information Technology Infrastructure - \$3.3 million
This project will provide resources for an investment in permit software upgrades for the Department of Buildings and Inspections (estimated at \$1.0 million), infrastructure replacement in the City's data center (estimated at \$2.0 million), and for software solutions for the Department of Human Resources' centralization efforts (estimated at \$0.3 million).
- Public Safety Improvements - \$8.0 million
This project will provide resources for various improvements to public safety facilities including the City's contribution to a regional target gun range (estimated at \$2.0 million), a fire training tower (estimated at \$3.4 million), and deferred capital maintenance at various public safety facilities.
- Transportation Initiatives - \$12.0 million
 - Pedestrian Safety Improvements - \$4.0 million
This project will provide resources for pedestrian safety and traffic calming measures (estimated at \$1.0 million) with a specific emphasis on pedestrian safety near schools including speed cushions, bump outs, and raised crosswalks (estimated at \$3.0 million).



Summary

- Transportation Infrastructure - \$8.0 million

This project will provide resources for transportation infrastructure improvements including an increased number of road lane miles to be paved or rehabilitated (estimated at \$4.0 million), funds to spot fix certain portions of roadways (estimated at \$1.0 million), and funds for a sidewalk repair and hillside stairway rehabilitation program with a focus on disadvantaged areas of the City (estimated at \$3.0 million).

Planned capital resource allocations for the Approved FY 2023 General Capital Budget Update are shown in "Exhibit 2: FY 2023 General Capital Budget Update" by expenditure category. This exhibit compares the expenditure category amounts included in the second year of the Approved FY 2022 - 2023 General Capital Budget with the expenditures included in the Approved FY 2023 General Capital Budget Update. "Exhibit 3: FY 2023 General Capital Budget Update Projects by Expenditure Category" illustrates the General Capital projects included within each expenditure category by department. These categories include the following: Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Smale Commission), New Infrastructure, Information Technology (IT) Infrastructure, and Software and Hardware (IT). [Note: Starting in FY 2023, Debt Service Payments will no longer appear as an expenditure category, as debt service payments will no longer be appropriated to capital improvement program project accounts.]

Economic Development

Capital improvements in this category represent strategic allocations of public resources intended to spur commercial opportunities within the City.

Environment

Capital improvements within this category include investments necessary to protect and improve environmental health conditions within the City of Cincinnati.

Equipment

The equipment category primarily includes the fleet needs for the departments supported by the General Fund and extends to supplying public safety and other various departments with necessary items for performing their core service functions.

Housing and Neighborhood Development

Investments within this category support capital-eligible planning efforts, housing development, hazard abatement, and related improvements.

Information Technology Infrastructure

Major information technology networks, communication systems, and related infrastructure are included in this category.

Infrastructure (Smale Commission)

Rehabilitation, replacement, and enhancement of existing, permanent improvement infrastructure is included in this expenditure category. Smale Commission infrastructure includes, but is not limited to, streets, roads, thoroughfares, avenues, expressways, parkways, sidewalks, plazas, parks, recreation areas,



grounds, ways, bridges, viaducts, tunnels, walls, structures, buildings, fixtures, traffic signals, street lighting and marking, landscaping, signage, telecommunications, and information systems. (Note: Infrastructure supported by the "enumerated funds" are specially excluded from this category. The "enumerated funds" consist of the following: Metropolitan Sewer District, Water Works, Parking System Facilities, Stormwater Management, Convention Center, and General Aviation - Lunken Airport.)

New Infrastructure

Entirely new permanent improvement infrastructure including, but not limited to, streets, sidewalks, plazas, parks, recreation areas, bridges, viaducts, tunnels, walls, structures, buildings, traffic signals, street lighting and marking, landscaping, signage, or telecommunications is included in this category. Replacement, rehabilitation, or enhancement of existing infrastructure is excluded from this expenditure category.

Software and Hardware (IT)

Support for new or upgraded information technology programs, major software, and related hardware are included in this category.

Fleet Replacement – The Fleet Replacements capital project in the Department of Public Services supports the replacement of automotive and motorized equipment for City agencies supported by the General Fund. Many of the vehicles are out of lifecycle in General Fund agencies because they have exceeded the established standards for maximum mileage, age, or maintenance costs. The maintenance costs for repairing this equipment have increased dramatically, hampering operating funds and limiting a department's ability to perform its core functions. Approved funding for the Fleet Replacements project totals \$5.7 million in FY 2023. These resources will be used to make strides toward replacing the fleet on life cycle for various vehicle and equipment classifications after years of underfunded fleet replacement.

Facilities Assessment Report – Four City departments have City facility maintenance and repair responsibilities included in the General Capital Budget - Health, Parks, Recreation, and Public Services. In partnership with those departments, the Office of Budget and Evaluation surveys the capital budget needs of City facilities necessary for the continuation of City operations at current levels.

This assessment excludes replacements to facilities where renovations would be possible, even if replacement would be more operationally advantageous. This methodology was used to present the lowest possible figure for the total capital maintenance and renovation liability amounts. Replacement facilities are only included if no other alternative is available. If replacement projects are implemented instead of repair/renovation, the overall cost would increase.

This report also assumes the continuation of current services and does not encompass any expansion of those services. Expansion of facilities and services beyond what is detailed would warrant additional capital expenditures.

Many aspects of City infrastructure, ranging from fire stations to park rest areas, have aged beyond their useful life. While replacement of these facilities remains economically infeasible, proper care and maintenance of these components remains a critical City priority. However, capital resources devoted to this maintenance work have become insufficient for meeting maintenance goals and requirements. The gap between the funds necessary to maintain core functionality of City facilities and capital funds available for these projects ranges between \$24.9 million and \$78.5 million per year and is projected to create an accumulated funding gap of \$250.5 million by FY 2027.

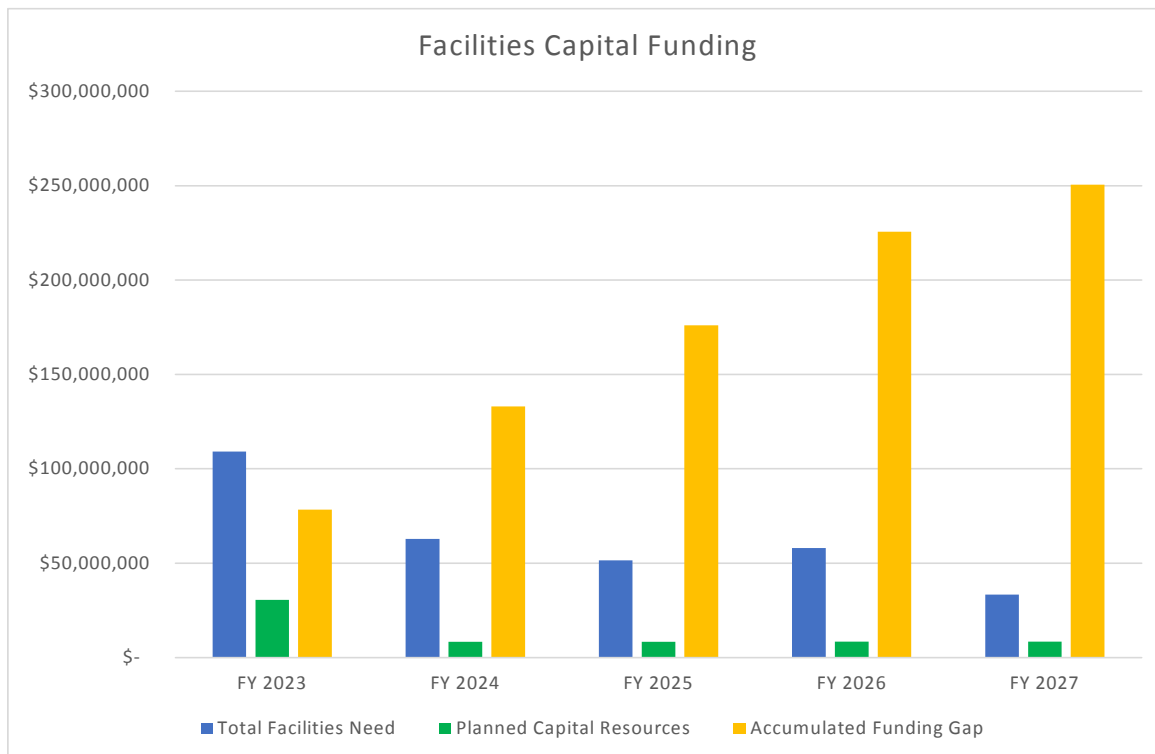
Capital Improvement Program

Summary



The Approved FY 2023 Budget Update includes a proposed one-time transfer of \$67.0 million from the General Fund to the capital budget. These funds are available due to General Fund revenue replacement from American Rescue Plan (ARP) funds. Of this \$67.0 million, \$14.0 million is allocated to capital projects to address critical deferred maintenance and repairs to City Facilities, and \$8.0 million is allocated to projects for various improvements to public safety facilities, including the City’s contribution to a regional target gun range (estimated at \$2.0 million), a fire training tower (estimated at \$3.4 million), and deferred capital maintenance at various public safety facilities.

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Public Services	\$ 47,807,500	\$ 15,729,000	\$ 15,240,000	\$ 15,848,000	\$ 4,360,500	\$ 98,985,000
Recreation	\$ 49,516,000	\$ 33,285,000	\$ 22,132,000	\$ 28,379,000	\$ 15,368,000	\$ 148,680,000
Parks	\$ 8,606,000	\$ 8,864,000	\$ 9,130,000	\$ 9,404,000	\$ 9,686,000	\$ 45,690,000
Health	\$ 3,122,000	\$ 5,000,000	\$ 5,000,000	\$ 4,322,000	\$ 4,000,000	\$ 21,444,000
Total Facilities Need	\$ 109,051,500	\$ 62,878,000	\$ 51,502,000	\$ 57,953,000	\$ 33,414,500	\$ 314,799,000
Planned Capital Resources	\$ 30,600,000	\$ 8,321,000	\$ 8,390,000	\$ 8,491,000	\$ 8,523,000	\$ 64,325,000
Funding Gap	\$ (78,451,500)	\$ (54,557,000)	\$ (43,112,000)	\$ (49,462,000)	\$ (24,891,500)	\$ (250,474,000)
Accumulated Funding Gap	\$ (78,451,500)	\$ (133,008,500)	\$ (176,120,500)	\$ (225,582,500)	\$ (250,474,000)	





Department of Public Services - Facilities Assessment Report

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Public Services Facilities Need	\$ 47,807,500	\$ 15,729,000	\$ 15,240,000	\$ 15,848,000	\$ 4,360,500	\$ 98,985,000
Planned Capital Resources	\$ 15,642,000	\$ 2,941,000	\$ 2,951,000	\$ 3,023,000	\$ 3,028,000	\$ 27,585,000
Funding Gap	\$ (32,165,500)	\$ (12,788,000)	\$ (12,289,000)	\$ (12,825,000)	\$ (1,332,500)	\$ (71,400,000)
Accumulated Funding Gap	\$ (32,165,500)	\$ (44,953,500)	\$ (57,242,500)	\$ (70,067,500)	\$ (71,400,000)	

The Department of Public Services, Division of City Facility Management (CFM) maintains 88 facilities throughout the City; this includes all Fire, Police and Public Services facilities, City Hall, Centennial II, as well as various other General Fund facilities and civic icons such as the Tyler Davidson Fountain. This inventory is more than 2 million square feet of building space and represents the offices and buildings where approximately 3,500 City employees work each day. These are the facilities that support the City’s ability to provide mandated and essential services to citizens on a daily basis.

Currently, the funding projection for FY 2023-2027 for the City Facility Management capital programs average \$5.5 million per year; however, significant contributions of \$15.6 million in FY 2023 inflates this five-year average. Total planned resources across the five-year funding period total \$27.6 million. The immediate need of \$99.0 million over the current five-year period, when compared to \$27.6 million in funding results in a projected shortfall of \$71.4 million.

The projects with immediate needs address structural renovations, remediate environmental hazards, improve safety, and prevent imminent system failures of roofing and heating, ventilation, and air conditioning (HVAC) systems. Many of these facilities remain in service beyond their life expectancy and complete upgrades are required to meet the operational needs of the agencies using these facilities. This list does not address functional and operational improvements and does not include additional “wear and tear” office space upgrades to interior finishes and furnishings.

Cincinnati Recreation Commission - Facilities Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Recreation Facilities Need	\$ 49,516,000	\$ 33,285,000	\$ 22,132,000	\$ 28,379,000	\$ 15,368,000	\$ 148,680,000
Planned Capital Resources	\$ 6,091,000	\$ 3,145,000	\$ 3,178,000	\$ 3,197,000	\$ 3,217,000	\$ 18,828,000
Funding Gap	\$ (43,425,000)	\$ (30,140,000)	\$ (18,954,000)	\$ (25,182,000)	\$ (12,151,000)	\$ (129,852,000)
Accumulated Funding Gap	\$ (43,425,000)	\$ (73,565,000)	\$ (92,519,000)	\$ (117,701,000)	\$ (129,852,000)	

Based on projected funding, Recreation will have a cumulative shortfall of \$129.9 million over FY 2023-2027 period for needed capital improvements. Several facilities are out of life cycle and need renovations. These facilities include recreation centers, aquatic facilities, parking lots, trails, tennis courts, baseball fields, miscellaneous athletic fields, outdoor basketball courts, roofs, shelter structures, playgrounds and boating launch facilities. Renovating Cincinnati Recreation Commission (CRC) sites that are used by the public will provide required ADA access, meet building codes, provide life safety requirements, and provide modern recreational programming.

Significant time has passed since major renovations at several recreation centers, with facilities such as Saylor Park and North Avondale having gone without renovation since the 1970’s. Aquatic facilities have

Capital Improvement Program



Summary

seen a similar time gap since they were last able to be renovated with the top fifteen facilities in need of repairs having gone without renovation from anywhere between 25 to 49 years. With current budget projections, it is unlikely that any recreation centers or aquatic facilities would be significantly renovated in the next five years.

Where feasible, estimated costs are based on minor renovations, which are only intended to prolong the useful life of the essential amenities at facilities such as ceilings, floors, lights, doors, windows, aesthetics, minor HVAC repairs, roof repairs, and miscellaneous repairs. The restrooms at recreation centers are the only rooms that would experience a full renovation to be brought up to current code and made ADA accessible. The facility would not be redesigned for current or future use. This will not make a facility fully ADA accessible.

Note: The golf course facilities are not part of the General Capital Budget and are covered under a separate enterprise fund.

Cincinnati Park Board - Facilities Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Parks Facilities Need	\$ 8,606,000	\$ 8,864,000	\$ 9,130,000	\$ 9,404,000	\$ 9,686,000	\$ 45,690,000
Planned Capital Resources	\$ 5,745,000	\$ 2,100,000	\$ 2,125,000	\$ 2,139,000	\$ 2,145,000	\$ 14,254,000
Funding Gap	\$ (2,861,000)	\$ (6,764,000)	\$ (7,005,000)	\$ (7,265,000)	\$ (7,541,000)	\$ (31,436,000)
Accumulated Funding Gap	\$ (2,861,000)	\$ (9,625,000)	\$ (16,630,000)	\$ (23,895,000)	\$ (31,436,000)	

The 5,200-acre park system covers over 10% of the city’s land area and consists of over 120 properties, including regional and neighborhood parks spread across the city with extensive wooded hillsides, landscapes, nature preserves, gardens, and play fields. The system is served by an aging infrastructure containing 127 buildings, 54 miles of roads, 68 miles of walkways, numerous retaining walls and structures, 52 playgrounds, and an extensive system of water, sewer, and electric lines, and fountains, irrigation, lighting, and electrical systems.

The Cincinnati Parks needs \$45.7 million between FY 2023-2027 to improve parks infrastructure currently rated as ‘fair’ (noting significant wear or damage, and in need of repair within three to five years) or ‘poor’ (noting more immediate needs for renovation due to damage, unsafe conditions, or lack of Americans with Disabilities Act (ADA) compliance). Planned capital resources would provide the department an average \$2.9 million annually in this same period, creating a cumulative gap of \$31.4 million over the next five fiscal years.

As appropriations have been consistently below the amounts requested each year, the funding received generally goes toward the highest priorities of removing safety hazards, correcting severe deterioration, renovating/replacing failed infrastructure, and extending the useful life of infrastructure assets. Given the lack of adequate capital resources from the City budget, many projects continue to be deferred and some basic infrastructure needs remain unfunded.



Health Department - Facilities Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Health Facilities Need	\$ 3,122,000	\$ 5,000,000	\$ 5,000,000	\$ 4,322,000	\$ 4,000,000	\$ 21,444,000
Planned Capital Resources	\$ 3,122,000	\$ 135,000	\$ 136,000	\$ 132,000	\$ 133,000	\$ 3,658,000
Funding Surplus/(Gap)	\$ -	\$ (4,865,000)	\$ (4,864,000)	\$ (4,190,000)	\$ (3,867,000)	\$ (17,786,000)
Accumulated Funding Surplus/(Gap)	\$ -	\$ (4,865,000)	\$ (9,729,000)	\$ (13,919,000)	\$ (17,786,000)	

The Health Department maintains 10 total buildings, including neighborhood health centers, school-based health clinics, and the main departmental offices. As with most other City facilities, the majority of these facilities are over a half-century old and require an increasing amount of maintenance to keep fully operational. In addition, renovations for ADA accommodations and safety redundancy are overdue at several locations.

The Health Department requires \$21.4 million over the next five fiscal years to address key facility needs. The sum of \$3.7 million in planned capital resources for addressing facility needs at the Health Department results in an accumulated funding gap totaling \$17.8 million.

The scope of the projects included in this report are strictly limited to only those that are necessary to continue basic operations, such as lighting systems, exam rooms and equipment maintenance, mitigating roof leaks and repairing ceiling tiles, and parking lot damage repair. This also does not include any expansion of treatment space at any health center.

Conclusion - Facilities Assessment

The current trajectory of deferred maintenance at City facilities is unsustainable. Significant increases in funding are necessary to support operations across all departments to continue to provide services at present levels into the future. City facility needs will only continue to increase should resources remain insufficient.

If additional funding sources do not become available, the closure of City facilities may become unavoidable as the infrastructure becomes too expensive to maintain even on an emergency basis. All City departments will continue to do everything in their power within the confines of present resources to maintain facilities with the greatest efficiency possible.

Transportation Infrastructure Needs – All City transportation infrastructure supported by General Capital resources require regular inspection to determine needs for maintenance, rehabilitation, or even replacement over time. Due to diminishing capital resources, many routine capital projects have been reduced and deferred over the years, adversely impacting the overall condition of the City’s transportation infrastructure.

This assessment outlines the current rating of various types of transportation related infrastructure, the estimated annual funding needed to maintain the current condition ratings, and the amount of planned capital resource allocations to certain types of transportation related infrastructure. To improve the overall condition rating, the estimated needs would increase. This report assumes the continuation of existing transportation infrastructure conditions and does not encompass any expansion of those services.

Capital Improvement Program

Summary



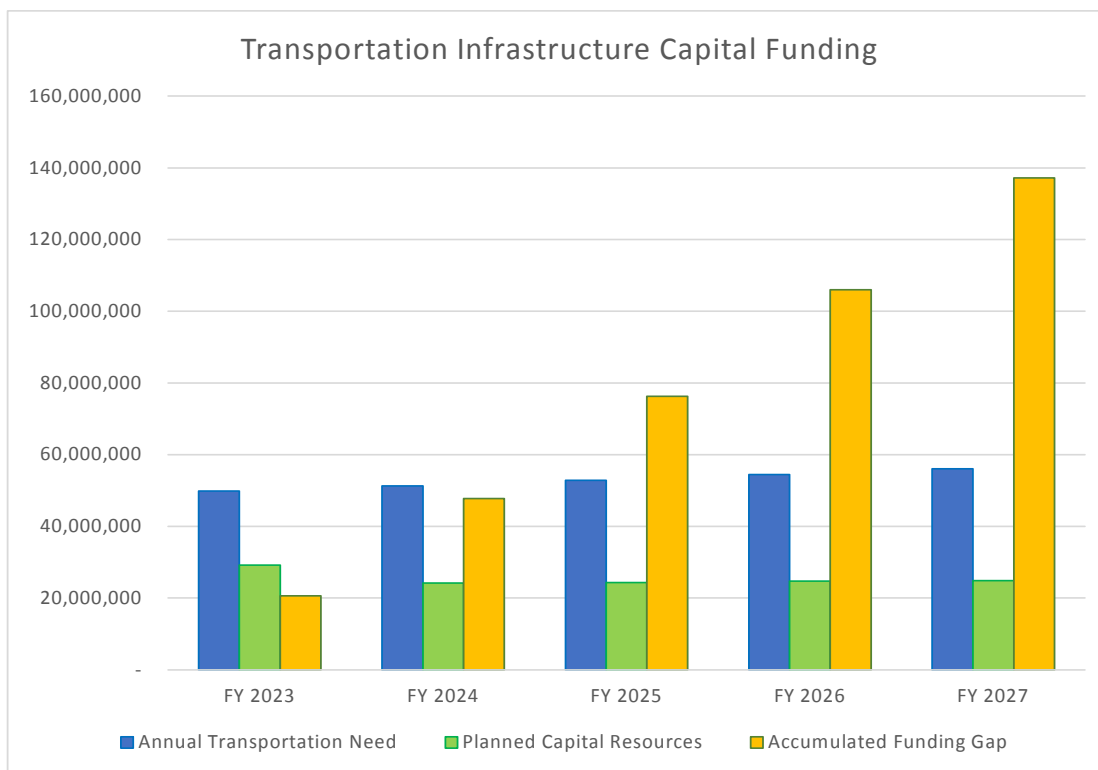
Expansion of existing infrastructure beyond what is detailed would warrant additional capital expenditures.

The Department of Transportation and Engineering (DOT) prepares the Infrastructure Condition Reports annually. The most current needs are included in this assessment. Please refer to the Cincinnati City Council Item No. 202201574 for the DOT 2021 Infrastructure Condition Reports.

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Annual Transportation Need	49,811,000	51,307,000	52,846,000	54,432,000	56,066,000	264,462,000
Planned Capital Resources	29,168,000	24,211,000	24,301,000	24,722,000	24,842,000	127,244,000
Funding Gap	(20,643,000)	(27,096,000)	(28,545,000)	(29,710,000)	(31,224,000)	(137,218,000)
Accumulated Funding Gap	(20,643,000)	(47,739,000)	(76,284,000)	(105,994,000)	(137,218,000)	

Many aspects of the City's transportation infrastructure have aged significantly beyond their useful life. Capital resources devoted to maintaining this infrastructure are insufficient for meeting maintenance goals. Significant cost increases combined with limited capital resources are resulting in challenging circumstances for maintaining the City's transportation infrastructure. Emergency repair becomes more commonplace as the deferred maintenance list continues to grow.

The gap between the resources necessary to maintain current infrastructure conditions and planned capital resources for these projects range between \$20.6 million and \$31.2 million per year and is projected to create an accumulated funding gap of \$137.2 million by FY 2027.





Street Rehabilitation - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Street Rehabilitation Need	\$ 25,000,000	\$ 25,750,000	\$ 26,523,000	\$ 27,319,000	\$ 28,139,000	132,731,000
Planned Capital Resources	\$ 17,137,000	\$ 18,490,000	\$ 18,542,000	\$ 19,082,000	\$ 19,173,000	92,424,000
Funding Gap	\$ (7,863,000)	\$ (7,260,000)	\$ (7,981,000)	\$ (8,237,000)	\$ (8,966,000)	(40,307,000)
Accumulated Funding Gap	\$ (7,863,000)	\$ (15,123,000)	\$ (23,104,000)	\$ (31,341,000)	\$ (40,307,000)	

The Department of Transportation and Engineering (DOTE), Division of Engineering, maintains over 2,900 lane miles of streets (pavement) throughout the City, with an estimated replacement value of \$3.6 billion. DOTE utilizes a comprehensive pavement management plan including street rehabilitation and preventative maintenance.

Currently, the FY 2023-2027 funding projection for Street Rehabilitation, averages \$18.5 million per year, with a total of \$92.4 million for the period. To maintain the current pavement condition index (PCI) of 67 (Fair), funding needs to average \$26.5 million annually.

Bridge Rehabilitation Program - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Bridge Rehabilitation Program Need	\$ 2,369,000	\$ 2,440,000	\$ 2,513,000	\$ 2,588,000	\$ 2,666,000	12,576,000
Planned Capital Resources	\$ 703,000	\$ 765,000	\$ 770,000	\$ 753,000	\$ 757,000	3,748,000
Funding Gap	\$ (1,666,000)	\$ (1,675,000)	\$ (1,743,000)	\$ (1,835,000)	\$ (1,909,000)	(8,828,000)
Accumulated Funding Gap	\$ (1,666,000)	\$ (3,341,000)	\$ (5,084,000)	\$ (6,919,000)	\$ (8,828,000)	

The Department of Transportation and Engineering (DOTE), Division of Engineering, maintains 71 City-owned bridges, within the right-of-way throughout the City, and eight bridges along the Wasson Way corridor, with an estimated replacement value of \$785.0 million.

The FY 2023-2027 planned capital resource allocation totals \$3.7 million, with an estimated total need of \$12.6 million over the period to maintain the existing rating of 6.85 out of 9. This need assessment does not include funding for the Western Hills Viaduct.

Capital Improvement Program

Summary



Wall Stabilization & Landslide Correction - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Wall Stabilization & Landslide Correction Need	\$ 1,850,000	\$ 1,906,000	\$ 1,963,000	\$ 2,022,000	\$ 2,083,000	9,824,000
Planned Capital Resources	\$ 712,000	\$ 766,000	\$ 778,000	\$ 760,000	\$ 772,000	3,788,000
Funding Gap	\$ (1,138,000)	\$ (1,140,000)	\$ (1,185,000)	\$ (1,262,000)	\$ (1,311,000)	(6,036,000)
Accumulated Funding Gap	\$ (1,138,000)	\$ (2,278,000)	\$ (3,463,000)	\$ (4,725,000)	\$ (6,036,000)	

The Department of Transportation and Engineering (DOTE), Division of Engineering, maintains 1,619 retaining walls throughout the City, having a total length of 53.4 miles.

The FY 2023-2027 planned capital resource allocation averages nearly \$0.8 million annually for a total of \$3.8 million over the period. The estimated need of \$9.8 million over FY 2023-2027 is necessary to maintain the structural integrity of the retaining walls within the right-of-way that are the City's responsibility as well as the resources necessary to build new walls in areas where active landslides need to be mitigated to protect the right-of-way.

Sidewalk Repair Program - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Sidewalk Repair Program Need	\$ 1,000,000	\$ 1,030,000	\$ 1,061,000	\$ 1,093,000	\$ 1,126,000	5,310,000
Planned Capital Resources	\$ 260,000	\$ 260,000	\$ 282,000	\$ 275,000	\$ 277,000	1,354,000
Funding Gap	\$ (740,000)	\$ (770,000)	\$ (779,000)	\$ (818,000)	\$ (849,000)	(3,956,000)
Accumulated Funding Gap	\$ (740,000)	\$ (1,510,000)	\$ (2,289,000)	\$ (3,107,000)	\$ (3,956,000)	

The City of Cincinnati has over 1,700 miles of sidewalk with a total value of \$341.0 million. The Department of Transportation and Engineering (DOTE), Division of Development, Permits & Urban Design, as part of the Sidewalk Repair Program maintains the sidewalks adjacent to City owned, non-enterprise agencies, which is about 10% of the total amount of sidewalk.

Based on projected funding, the Sidewalk Repair program will have a cumulative shortfall of nearly \$4.0 million over FY 2023-2027 for needed repairs. The estimated funding need is necessary to allow no fewer than 30% of sidewalks to become defective adjacent to City-owned properties for agencies supported by General Capital resources.



Hillside Stairway Rehabilitation Program - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Hillside Stairway Rehabilitation Program Need	\$ 200,000	\$ 206,000	\$ 212,000	\$ 218,000	\$ 225,000	1,061,000
Planned Capital Resources	\$ 1,524,000	\$ 27,000	\$ 27,000	\$ 26,000	\$ 25,000	1,629,000
Funding Surplus/(Gap)	\$ 1,324,000	\$ (179,000)	\$ (185,000)	\$ (192,000)	\$ (200,000)	568,000
Accumulated Funding Surplus	\$ 1,324,000	\$ 1,145,000	\$ 960,000	\$ 768,000	\$ 568,000	

The Department of Transportation and Engineering (DOTE), Division of Engineering, maintains 399 hillside stairways throughout the City, with an estimated replacement value of \$21.0 million.

The one-time \$8.0 million General Fund capital resource for transportation infrastructure includes approximately \$1.5 million for hillside stairway repairs in FY 2023. This resource in conjunction with the planned resources for the Hillside Stairway Rehabilitation Program project totals \$1.6 million over FY 2023-2027. To maintain a minimum of 66% of City hillside stairways with a better than fair condition within the right-of-way, an estimated \$1.0 million is needed. This need does not include funding to repair and re-open closed and/or abandoned steps. Due to the lack of funding in prior years, several hillside stairways have been closed due to unsafe conditions. The accumulated funding surplus of nearly \$0.6 million over FY 2023-2027 should improve hillside stairway conditions.

Pedestrian Safety Improvements - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Pedestrian Safety Improvements Need	\$ 350,000	\$ 361,000	\$ 372,000	\$ 383,000	\$ 394,000	1,860,000
Planned Capital Resources	\$ 5,850,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	8,850,000
Funding Surplus	\$ 5,500,000	\$ 389,000	\$ 378,000	\$ 367,000	\$ 356,000	6,990,000
Accumulated Funding Surplus	\$ 5,500,000	\$ 5,889,000	\$ 6,267,000	\$ 6,634,000	\$ 6,990,000	

The Department of Transportation and Engineering (DOTE) maintains various pedestrian safety assets throughout the City, with an estimated replacement value of \$3.6 million. The funding need covers the cost of pedestrian safety infrastructure including crosswalks, signage, and other related infrastructure. The Pedestrian Safety Improvements program is a newer capital program; however, signage and pavement markings warrant more frequent maintenance due to the shorter life cycle of this infrastructure type.

The FY 2023-2027 funding projection for Pedestrian Safety Improvements averages \$1.8 million per year, with a total of \$8.9 million for the period. Based on anticipated maintenance and replacement needs, funding in the amount of \$1.9 million in the period would be sufficient to maintain current conditions. Therefore, the planned capital resources totaling \$8.9 million will allow for the expansion of pedestrian safety infrastructure and maintain the existing assets in current conditions.

Capital Improvement Program

Summary



Bicycle Transportation Program - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Bicycle Transportation Program Need	\$ 400,000	\$ 412,000	\$ 424,000	\$ 437,000	\$ 450,000	2,123,000
Planned Capital Resources	\$ 455,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000	1,555,000
Funding Surplus/(Gap)	\$ 55,000	\$ (137,000)	\$ (149,000)	\$ (162,000)	\$ (175,000)	(568,000)
Accumulated Funding Surplus/(Gap)	\$ 55,000	\$ (82,000)	\$ (231,000)	\$ (393,000)	\$ (568,000)	

The Department of Transportation and Engineering (DOTe) manages various Bicycle Transportation assets throughout the City, with an estimated replacement value of \$47.5 million. The funding need covers the cost of bicycle safe inlets, bicycle lanes, bike racks, parking, signage, safety projects, and multi-use paths/off road trails.

The FY 2023-2027 funding projection for the Bicycle Transportation Program averages \$0.3 million per year, with a total over the period of \$1.6 million. To maintain the current condition rating of good (75%), allocations totaling \$2.1 million over FY 2023-2027 would be necessary. This need assessment does not include funding needed for the expansion of the existing bike infrastructure.

Computerized Traffic Signal System - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Computerized Traffic Signal System Need	\$ 4,000,000	\$ 4,120,000	\$ 4,244,000	\$ 4,371,000	\$ 4,502,000	21,237,000
Planned Capital Resources	\$ 808,000	\$ 937,000	\$ 369,000	\$ 335,000	\$ 335,000	2,784,000
Funding Gap	\$ (3,192,000)	\$ (3,183,000)	\$ (3,875,000)	\$ (4,036,000)	\$ (4,167,000)	(18,453,000)
Accumulated Funding Gap	\$ (3,192,000)	\$ (6,375,000)	\$ (10,250,000)	\$ (14,286,000)	\$ (18,453,000)	

The Department of Transportation and Engineering (DOTe), Division of Traffic Engineering, manages the Computerized Traffic Signal System, which provides responsive control of traffic signals throughout the City. Program needs include the completion of and upgrade to various portions of the communication system. This program also includes replacing and upgrading computer equipment hardware and software for tasks directly related to the system.

Currently, 75% of the Computerized Traffic Signal System is in poor condition. Keeping the system in its current condition requires an estimated \$21.2 million over FY 2023-2027. The FY 2023-2027 funding projection for the Computerized Traffic Signal System totals \$2.8 million.



Duke Street Light Installation and Renovation - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Duke Street Light Installation and Renovation Need	\$ 650,000	\$ 670,000	\$ 690,000	\$ 711,000	\$ 732,000	3,453,000
Planned Capital Resources	\$ 215,000	\$ 234,000	\$ 235,000	\$ 230,000	\$ 230,000	1,144,000
Funding Gap	\$ (435,000)	\$ (436,000)	\$ (455,000)	\$ (481,000)	\$ (502,000)	(2,309,000)
Accumulated Funding Gap	\$ (435,000)	\$ (871,000)	\$ (1,326,000)	\$ (1,807,000)	\$ (2,309,000)	

The Department of Transportation and Engineering (DOTE), Division of Traffic Engineering, manages Duke Street Light Installation and Renovation, which provides annual installation and replacement of the approximately 21,000 street light fixtures, on Duke Energy wood poles, at the end of their useful life as well as the installation of additional lighting required to meet the City's standard light level. According to DOTE, 95% of Duke Street Lights are beyond their service life.

The FY 2023-2027 planned capital resource allocation totals \$1.1 million. An estimated \$3.5 million is needed over the period for the lights to maintain this current condition rating.

Gas Street Light Repair and Replacement - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Gas Street Light Repair and Replacement Need	\$ 50,000	\$ 52,000	\$ 54,000	\$ 56,000	\$ 58,000	270,000
Planned Capital Resources	\$ 11,000	\$ 200,000	\$ 501,000	\$ 498,000	\$ 500,000	1,710,000
Funding Surplus/(Gap)	\$ (39,000)	\$ 148,000	\$ 447,000	\$ 442,000	\$ 442,000	1,440,000
Accumulated Funding Surplus/(Gap)	\$ (39,000)	\$ 109,000	\$ 556,000	\$ 998,000	\$ 1,440,000	

The Department of Transportation and Engineering (DOTE), Division of Traffic Engineering, provides for Gas Street Light Repair and Replacement throughout the City to an estimated 1,096 gas street lights. According to DOTE, 100% of Gas Street Lights are beyond their service life.

Gas Street Light Repair and Replacement condition ratings should improve over FY 2023-2027 based on planned capital resources of \$1.7 million, which represents an additional allocation of \$1.4 million over the needed \$0.3 million to maintain the current rating.

Capital Improvement Program

Summary



Street Light Infrastructure - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Street Light Infrastructure Need	\$ 2,144,000	\$ 2,208,000	\$ 2,274,000	\$ 2,342,000	\$ 2,412,000	11,380,000
Planned Capital Resources	\$ 350,000	\$ 250,000	\$ 504,000	\$ 500,000	\$ 504,000	2,108,000
Funding Gap	\$ (1,794,000)	\$ (1,958,000)	\$ (1,770,000)	\$ (1,842,000)	\$ (1,908,000)	(9,272,000)
Accumulated Funding Gap	\$ (1,794,000)	\$ (3,752,000)	\$ (5,522,000)	\$ (7,364,000)	\$ (9,272,000)	

The Department of Transportation and Engineering (DOT), Division of Traffic Engineering, maintains approximately 8,500 streetlights throughout the City with an estimated replacement value of \$101.2 million. The Street Light Infrastructure need includes the design, planning, installation, maintenance, repair, replacement, expansion, and modernization of the City's electric street light infrastructure. This project also includes the conversion to LED, where applicable.

Currently the FY 2023-2027 funding projection for Street Light Infrastructure averages \$0.4 million per year, with a total for the period of \$2.1 million. To maintain the current condition, funding in the amount of \$11.4 million over the period would be necessary.

Traffic Control Device Installation & Renovation - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Traffic Control Device Installation & Renovation Need	\$ 7,748,000	\$ 7,980,000	\$ 8,219,000	\$ 8,466,000	\$ 8,720,000	41,133,000
Planned Capital Resources	\$ 111,000	\$ 122,000	\$ 124,000	\$ 121,000	\$ 122,000	600,000
Funding Gap	\$ (7,637,000)	\$ (7,858,000)	\$ (8,095,000)	\$ (8,345,000)	\$ (8,598,000)	(40,533,000)
Accumulated Funding Gap	\$ (7,637,000)	\$ (15,495,000)	\$ (23,590,000)	\$ (31,935,000)	\$ (40,533,000)	

The Department of Transportation and Engineering (DOT), Division of Traffic Engineering, maintains various approved traffic control devices, including but not limited to raised pavement markers, reflective raised separators, rumble strips, attenuation devices or hazard markers typically installed in curves and other roadway areas where the visibility or normal painted markings is not sufficient. These traffic control devices are installed on areas with high crash rates and streets not planned for inclusion within the current Street Rehabilitation FY 2023-2027 period.

The FY 2023-2027 planned capital resource allocation totals \$0.6 million. The estimated need over the period totals \$41.1 million to maintain current infrastructure ratings of 60% of signs in good condition; 20% of guardrail and raised pavement markings (RPMs) in better than poor condition; and 50% of pavement markings in poor condition.



Traffic Signals Infrastructure - Infrastructure Assessment

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2023-2027
Traffic Signals Infrastructure Need	\$ 4,050,000	\$ 4,172,000	\$ 4,297,000	\$ 4,426,000	\$ 4,559,000	21,504,000
Planned Capital Resources	\$ 1,032,000	\$ 1,135,000	\$ 1,144,000	\$ 1,117,000	\$ 1,122,000	5,550,000
Funding Gap	\$ (3,018,000)	\$ (3,037,000)	\$ (3,153,000)	\$ (3,309,000)	\$ (3,437,000)	(15,954,000)
Accumulated Funding Gap	\$ (3,018,000)	\$ (6,055,000)	\$ (9,208,000)	\$ (12,517,000)	\$ (15,954,000)	

The Department of Transportation and Engineering (DOTE), Division of Traffic Engineering, maintains various types of Traffic Signal Infrastructure throughout the City consisting of approximately 940 traffic signals/flashers. The Traffic Signals Infrastructure need covers the design, planning, installation, inspection, maintenance, rehabilitation, and replacement of traffic signals. The need also includes the upgrade and expansion of traffic signal, overhead sign, and school flasher infrastructure to LEDs.

Based on projected funding, the Traffic Signal Infrastructure will have a cumulative shortfall of \$16.0 million over FY 2023-2027. The estimated funding need is necessary to maintain the current condition rating of 65% fair or better.

Conclusions - Transportation Infrastructure Assessment

Significant increases in funding are necessary to simply sustain current transportation infrastructure conditions. If additional funding sources do not become available, the condition of City infrastructure will decline and could result in additional infrastructure closures. DOTE is committed to continue to do everything within the confines of resource allocations to maintain City Transportation Infrastructure with the greatest efficiency possible. Increased investment in preventative maintenance properly paired with infrastructure rehabilitation and replacement will provide for a transportation infrastructure system that continues to meet the transportation needs of the community.

DOT Goal to Rehabilitate 100 Lane Miles – The City Council previously directed the Administration to develop a Capital Budget with sufficient resources, when combined with grant resources, to complete an average of 100 lane miles of street rehabilitation each year. The Approved FY 2023 Capital Budget Update includes \$17.1 million for the Street Rehabilitation project. DOTE also anticipates receiving outside grants of up to \$9.2 million for Street Rehabilitation projects in FY 2023. The estimated rehabilitation cost per lane mile has increased by 51.5% over the FY 2021 actual per lane mile cost to \$500,000 in FY 2023. The department anticipates completing approximately 49 lane miles of street rehabilitation using the FY 2023 approved allocations and outside grants. Additionally, 10.0% of approved resources will be used for preventative maintenance. The department intends to perform preventative maintenance on an estimated 24 lane miles in FY 2023. The Street Rehabilitation project account will not provide resources for Stormwater Management Utility appurtenances on rehabilitated streets in FY 2023. Exclusion of the stormwater infrastructure from the Street Rehabilitation scope of work will be reevaluated for inclusion in FY 2024. [Note: These estimates do not include the use of any resources from the capital improvement program project account, "Transportation Infrastructure - GF," which could be used for street rehabilitation and preventative maintenance.]

Infrastructure Mandate – To maintain the 0.1% portion of the 1.8% City Income Tax dedicated to Smale Infrastructure, the Approved FY 2023 Capital Budget Update includes \$63.0 million for Smale Infrastructure



Summary

projects. Assuming the FY 2023 Operating Budget Update infrastructure spending amount does not change from the FY 2022 amount of \$47.2 million, the estimated coverage for Smale infrastructure spending is 172.0%.

Estimated 2023 Smale Mandate Calculation	
Approved Smale Capital Projects	\$ 63,049,000
Estimated Smale Operating Budget	\$ 47,155,455
Total Estimated Smale Budget	\$ 110,204,455
Estimated Base Requirement	\$ 64,082,800
Estimated Coverage Percentage	172.0%

The City typically budgets a coverage ratio of 110% - 120% in order to safeguard against potential delays in implementing some capital projects caused by weather, property acquisition, and other unforeseen factors. This FY 2023 Capital Budget Update, combined with an estimate of infrastructure spending in the FY 2023 Operating Budget, is expected to provide adequate coverage to ensure that the City continues to meet the expenditure requirements approved by the voters in 1988.

ANALYSIS OF CAPITAL BUDGET RESOURCES

A. General Capital Resources

The estimated resources for the General Capital Budget Update are shown in the exhibit "Exhibit 2: General Capital Improvement Program," which provides a comparison of resources and expenditures between the second year of the Approved FY 2022 - 2023 General Capital Budget with the resources and expenditures included in the Approved FY 2023 General Capital Budget Update.

Income Tax - Capital

The City Income Tax is a locally levied tax applied to gross salaries, wages, and other personal compensation, and net profits earned by all City residents and to earnings of nonresidents working in the City limits. The City's income tax of 1.8% is subdivided into three components: general operations (1.55%), infrastructure (0.1%), and capital (0.15%). The 0.1% portion of the 1.8% City Income Tax, along with the local motor vehicle license tax and gasoline tax, is dedicated to infrastructure spending, but is not included as a capital resource. These resources go into special revenue funds, which are used in the operating budget for the maintenance and repair of infrastructure, but this can also be used for infrastructure capital in accordance with each resource's definition of eligibility per statute or ordinance.

General Fund

The General Fund consists of resources generated from Real and Personal property, City Income, and Intangible Taxes, as well as licenses, permits, and other receipts necessary to finance operations of the City Government.



Although the General Fund is primarily used to support the operating needs of the City, sufficient resources are available to be utilized for one-time capital improvements in FY 2023.

Property Tax Supported Debt

The assessed valuation of property within the City subject to ad valorem taxes includes real property and public utilities property. In accordance with State law, some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient tax proceeds for the payment of debt service. On January 12, 2022, City Council approved Resolution 0001-2022, which maintained the property tax millage of 7.5 mills to meet the City's debt service requirements, including the estimate for Property Tax Supported Debt (unvoted debt). The City is within the unvoted statutory debt limitation of 5.5% of assessed value in the City.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as urban renewal/economic development, parking system, and certain recreational facilities), self-supporting revenue sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supporting debt.

Southern Railway Note Proceeds

The City of Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for a more favorable annual income. The City Council endorsed a policy by resolution to dedicate funds generated by the Southern Railway to infrastructure projects. The notes issued and interest income provides a resource for infrastructure projects.

Miscellaneous Other Revenue

The proceeds from the sale of certain City-owned property is made available for capital purposes. Proceeds from the sale of the Blue Ash Property are reflected as a miscellaneous revenue resource.

Reprogramming Resources

Reprogramming resources are unused funds typically recaptured from projects that are completed. The remaining balances are made available for use in other projects.

B. RESTRICTED AND SPECIAL REVENUE CAPITAL RESOURCES

The FY 2023 Capital Budget Update includes resources from various Restricted and Special Revenue Funds. The Enterprise Funds are a type of Restricted Fund characterized by supporting their own capital and operating budgets through user fees and charges. After operating and maintenance costs, current debt service, and reserve requirements are covered, the remaining resources are available for capital purposes.

Note: The Metropolitan Sewer District did not change its fiscal year (which aligns with the calendar year) to align with the City's fiscal year (July 1st through June 30th). Therefore, the FY 2023 Restricted Funds Capital Budget Update includes Calendar Year 2022 (January 1 through December 31, 2022) capital project amounts. The Capital Budget for the Metropolitan Sewer District is approved by the Hamilton County Board of County Commissioners, typically in the preceding December.



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EXHIBIT 1: FY 2023 ALL FUNDS CAPITAL BUDGET SUMMARY

This report provides the total budgeted amounts for each of the capital funds, including General Capital, each Restricted Capital Fund, each Special Revenue Fund, as well as Grants and Matching Funds.



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Capital Improvement Program

Exhibit 1: FY 2023 All Funds Capital Budget Update Summary

	2023 Approved	2023 Update	Change 2023 Approved 2023 Update
GENERAL CAPITAL	53,870,000	127,062,000	73,192,000
RESTRICTED CAPITAL FUNDS			
General Aviation	340,000	140,000	(200,000)
Parking System Facilities	200,000	500,000	300,000
Stormwater Management	5,700,000	3,350,000	(2,350,000)
Water Works PIF	67,000,000	75,000,000	8,000,000
Telecommunications Services	30,000	30,000	0
MSD Capital Improvements	119,446,272	80,926,184	(38,520,088)
Convention Center	230,000	230,000	0
TOTAL RESTRICTED CAPITAL FUNDS	192,946,272	160,176,184	(32,770,088)
SPECIAL REVENUE CAPITAL FUNDS			
Special Housing PIF	0	361,000	361,000
GRANTS AND MATCHING FUNDS			
Fed Aviation Grants	150,000	150,000	0
Roads/Bridges Grants	3,060,000	14,045,000	10,985,000
Alternate Transportation Grants	2,417,595	2,917,595	500,000
TOTAL GRANTS AND MATCHING FUNDS	5,627,595	17,112,595	11,485,000
TOTAL ALL FUNDS CAPITAL BUDGET	252,443,867	304,711,779	52,267,912



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EXHIBIT 2: FY 2023 GENERAL CAPITAL BUDGET UPDATE

This report provides the total budgeted resources by revenue category within General Capital projects. In addition, this report provides the budgeted expenses by Expenditure Category for General Capital projects.



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2023 General Capital Improvement Program

General Capital	2023 Approved	2023 Update	Adjustments
Program Resources			
Income Tax Capital Revenue	8,950,000	13,773,000	4,823,000
Property Tax Supported Debt	21,550,000	21,550,000	0
Southern Railroad Note Proceeds	23,120,000	23,600,000	480,000
Miscellaneous Other Revenue	250,000	250,000	0
Reprogramming	0	550,000	550,000
General Fund Revenue Capital	0	67,339,000	67,339,000
Total Resources	53,870,000	127,062,000	73,192,000
Program Expenses			
Debt Service Payments	790,000	0	(790,000)
Economic Development	2,644,000	13,119,000	10,475,000
Environment	130,000	4,050,000	3,920,000
Equipment	7,447,000	18,840,000	11,393,000
Housing Neighborhood Development	1,554,000	8,993,000	7,439,000
Information Technology Infrastructure	142,000	1,000,000	858,000
Infrastructure(Smale Commission)	38,649,000	63,049,000	24,400,000
New Infrastructure	700,000	13,270,000	12,570,000
Software and Hardware (IT)	1,814,000	4,741,000	2,927,000
Total Expenses	53,870,000	127,062,000	73,192,000
Available Balance	0	0	0



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EXHIBIT 3: FY 2023 GENERAL CAPITAL BUDGET UPDATE PROJECTS BY EXPENDITURE CATEGORY

This report provides a breakdown of each General Capital project by Expenditure Category in order to provide additional detail on the types of projects that are included in the General Capital Budget.



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Capital Improvement Program

Exhibit 3: FY 2023 General Capital Budget Update Projects by Expenditure Category

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Debt Service Payments			
Transportation & Engineering			
MLK/I-71 Interchange SIB Loan	395,500	0	(395,500)
SCIP Loan Repayment	394,500	0	(394,500)
	790,000	0	(790,000)
Economic Development			
Community & Economic Development			
Business Retention/New Growth	0	300,000	300,000
Commercial & Industrial Public Improvements	300,000	600,000	300,000
Community Development Focus District	300,000	200,000	(100,000)
Economic Development Initiatives - GF	0	10,000,000	10,000,000
Neighborhood Business District Improvements	1,000,000	1,300,000	300,000
Neighborhood Business Property Holding	150,000	50,000	(100,000)
Retail/Commercial Opportunities	769,000	519,000	(250,000)
Tax Incentive/Enterprise Zone	125,000	0	(125,000)
Viable Small Business Development	0	150,000	150,000
	2,644,000	13,119,000	10,475,000
Environment			
City Manager			
Center Hill Gas & Leachate	85,000	50,000	(35,000)
Emergency Environmental Cleanup/UST	10,000	0	(10,000)
Green Cincinnati Sustainability Initiatives - GF	0	4,000,000	4,000,000
Regulatory Compliance & Energy Conservation	35,000	0	(35,000)
	130,000	4,050,000	3,920,000
Equipment			
City Manager			
911 Dispatcher Radio Console	0	81,000	81,000
911 Facility Safety & Security Improvements	0	70,000	70,000
911 Phone System Hardware Refresh	0	500,000	500,000
Budget Development and Document Publication System	0	500,000	500,000
CitiCable Camera and Equipment	0	200,000	200,000
ECC Workstation Components Refresh	0	84,000	84,000
Expand E911 Workstations	0	79,000	79,000
Police All County Broadcast Hardware Refresh	0	30,000	30,000
Wheeled Recycling Cart Replacement	25,000	300,000	275,000
Enterprise Services			
Parking Meter Replacement	125,000	125,000	0
Enterprise Technology Solutions			
Information Technology Equipment - GF	0	8,700,000	8,700,000
Real Time Crime Center Camera Program	150,000	150,000	0
Fire			
Administrative Furniture and Equipment	53,000	53,000	0
Ballistic Vest Replacement	0	336,000	336,000
Fire Equipment	247,000	247,000	0
Firefighter PPE	211,000	211,000	0

Capital Improvement Program

Exhibit 3: FY 2023 General Capital Budget Update Projects by Expenditure Category



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Police			
District Security Upgrades	0	275,000	275,000
Police Equipment	112,000	112,000	0
Police Mobile Digital Video (In-Car Camera) Storage	169,000	169,000	0
Public Services			
Collections/Cart Program	14,000	0	(14,000)
Fleet Replacements	5,639,000	5,702,000	63,000
Obsolete Air Conditioning Systems Replacement	615,000	615,000	0
Trash Receptacles	87,000	0	(87,000)
Trash Receptacles & Collection Carts	0	301,000	301,000
	7,447,000	18,840,000	11,393,000
Housing Neighborhood Development			
Buildings & Inspections			
Hazard Abatement/Demolition Program	504,000	504,000	0
City Planning and Engagement			
Neighborhood Studies	50,000	0	(50,000)
Community & Economic Development			
Affordable Housing Trust Funding - Capital	611,000	611,000	0
Housing Stability - GF	0	7,000,000	7,000,000
Strategic Housing Initiatives Program (SHIP)	389,000	878,000	489,000
	1,554,000	8,993,000	7,439,000
Information Technology Infrastructure			
Enterprise Technology Solutions			
Telephone System Upgrades	142,000	1,000,000	858,000
	142,000	1,000,000	858,000
Infrastructure(Smale Commission)			
Enterprise Services			
Convention Center Improvements	500,000	500,000	0
Health			
Facilities Renovation and Repairs	122,000	122,000	0
Health Facilities Renovation and Repairs - GF	0	3,000,000	3,000,000
Parks			
Park Infrastructure Rehabilitation	2,065,000	2,745,000	680,000
Park Infrastructure Rehabilitation - GF	0	3,000,000	3,000,000
Public Services			
City Facility Renovation and Repairs	1,827,000	1,827,000	0
Community Facility Improvements - Art Museum	200,000	200,000	0
Fleet and Other City Facility Renovation and Repairs - GF	0	5,000,000	5,000,000
Sign Replacement	189,000	189,000	0
Recreation			
Aquatics Facilities Renovation	411,000	411,000	0
Athletics Facilities Renovation	499,000	499,000	0
Compliance with ADA	103,000	103,000	0
Outdoor Facilities Renovation	369,000	369,000	0
Recreation Facilities Renovation	1,709,000	1,709,000	0



Capital Improvement Program

Exhibit 3: FY 2023 General Capital Budget Update Projects by Expenditure Category

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Recreation Facilities Renovation - GF	0	3,000,000	3,000,000
Transportation & Engineering			
Bicycle Transportation Program	275,000	455,000	180,000
Bridge Rehabilitation Program	703,000	703,000	0
Brighton Approach Bridge	1,200,000	1,200,000	0
Computerized Traffic Signal System	808,000	808,000	0
Curb Ramps - Street Rehab	302,000	302,000	0
Downtown Infrast. Coord. & Implemtn	100,000	100,000	0
Duke Street Light Installation and Renovation	215,000	215,000	0
Gas Street Light Repair and Replacement	171,000	11,000	(160,000)
Hillside Stairway Rehabilitation Program	24,000	24,000	0
Neighborhood Transportation Strategies	450,000	500,000	50,000
OKI Corridor Studies	90,000	40,000	(50,000)
Pavement Management	300,000	300,000	0
Pedestrian Safety Improvements	750,000	1,850,000	1,100,000
Safety Improvements	110,000	110,000	0
Sidewalk Repair Program	260,000	260,000	0
Spot Infrastructure Replacement	362,000	362,000	0
Street Improvements	543,000	2,043,000	1,500,000
Street Light Infrastructure	250,000	350,000	100,000
Street Rehabilitation	17,137,000	17,137,000	0
Traffic Control Device Installation & Renovation	111,000	111,000	0
Traffic Signals Infrastructure	1,032,000	1,032,000	0
Transportation Infrastructure - GF	0	8,000,000	8,000,000
Wall Stab. & Landslide Correction	712,000	712,000	0
Western Hills Viaduct	4,750,000	3,750,000	(1,000,000)
	38,649,000	63,049,000	24,400,000

New Infrastructure

Public Services			
Public Safety Facility Improvements - GF	0	8,000,000	8,000,000
Transportation & Engineering			
Airport Road Sidewalk Improvements	0	750,000	750,000
Neighborhood Gateways/Greenways Imprvmnt	100,000	100,000	0
Pedestrian Safety Improvements - GF	0	4,000,000	4,000,000
Wasson Way Trail	600,000	420,000	(180,000)
	700,000	13,270,000	12,570,000

Software and Hardware (IT)

Buildings & Inspections			
Electronic Plan Review - ERP	0	100,000	100,000
City Manager			
Enterprise Data Warehouse	32,000	32,000	0
Enterprise Technology Solutions			
Accela Upgrades	200,000	200,000	0
CAGIS Infrastructure	129,500	0	(129,500)
Data Center Infrastructure Replacement	69,000	69,000	0
Digital Services Enhancements	33,000	33,000	0

Capital Improvement Program

Exhibit 3: FY 2023 General Capital Budget Update Projects by Expenditure Category



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Disaster Recovery / Business Continuity	71,000	71,000	0
Enterprise Networks and Security Enhancements	55,500	55,500	0
Fire Equipment Automatic Location	0	100,000	100,000
Information Tech. Efficiency Initiatives	1,000,000	0	(1,000,000)
Information Technology Software and Hardware - GF	0	3,300,000	3,300,000
Lifecycle Asset Acquisition and Replacement	144,000	420,000	276,000
Workflow Management System	0	160,500	160,500
Finance			
Income Tax Call Center and Recorder	0	100,000	100,000
Law			
Real Estate Tracking Software	0	100,000	100,000
Transportation & Engineering			
Information Systems Acquisition	80,000	0	(80,000)
	1,814,000	4,741,000	2,927,000
TOTAL GENERAL CAPITAL BUDGET	53,870,000	127,062,000	73,192,000



EXHIBIT 4: FY 2023 GENERAL CAPITAL BUDGET UPDATE PROJECTS BY DEPARTMENT

This report provides a breakdown of each General Capital project by Department in order to provide additional detail on which General Capital projects are included in each Department within the City.



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Capital Improvement Program

Exhibit 4: FY 2023 General Capital Budget Update Projects by Department

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Buildings & Inspections			
Buildings & Inspections, Licenses & Permits			
Electronic Plan Review - ERP	0	100,000	100,000
	0	100,000	100,000
Property Maintenance Code Enforcement			
Hazard Abatement/Demolition Program	504,000	504,000	0
	504,000	504,000	0
Department Total	504,000	604,000	100,000
City Manager			
City Manager's Office			
CitiCable Camera and Equipment	0	200,000	200,000
	0	200,000	200,000
Emergency Communications Center			
911 Dispatcher Radio Console	0	81,000	81,000
911 Facility Safety & Security Improvements	0	70,000	70,000
911 Phone System Hardware Refresh	0	500,000	500,000
ECC Workstation Components Refresh	0	84,000	84,000
Expand E911 Workstations	0	79,000	79,000
Police All County Broadcast Hardware Refresh	0	30,000	30,000
	0	844,000	844,000
Office of Budget & Evaluation			
Budget Development and Document Publication System	0	500,000	500,000
	0	500,000	500,000
Office of Environment and Sustainability			
Center Hill Gas & Leachate	85,000	50,000	(35,000)
Emergency Environmental Cleanup/UST	10,000	0	(10,000)
Green Cincinnati Sustainability Initiatives - GF	0	4,000,000	4,000,000
Regulatory Compliance & Energy Conservation	35,000	0	(35,000)
Wheeled Recycling Cart Replacement	25,000	300,000	275,000
	155,000	4,350,000	4,195,000
Performance and Data Analytics			
Enterprise Data Warehouse	32,000	32,000	0
	32,000	32,000	0
Department Total	187,000	5,926,000	5,739,000
City Planning and Engagement			
City Planning & Zoning			
Neighborhood Studies	50,000	0	(50,000)
	50,000	0	(50,000)
Department Total	50,000	0	(50,000)
Community & Economic Development			
Economic Development and Major/Special Projects Division			
Business Retention/New Growth	0	300,000	300,000
Commercial & Industrial Public Improvements	300,000	600,000	300,000

Capital Improvement Program

Exhibit 4: FY 2023 General Capital Budget Update Projects by Department



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Community Development Focus District	300,000	200,000	(100,000)
Economic Development Initiatives - GF	0	10,000,000	10,000,000
Neighborhood Business District Improvements	1,000,000	1,300,000	300,000
Neighborhood Business Property Holding	150,000	50,000	(100,000)
Retail/Commercial Opportunities	769,000	519,000	(250,000)
Tax Incentive/Enterprise Zone	125,000	0	(125,000)
Viable Small Business Development	0	150,000	150,000
	2,644,000	13,119,000	10,475,000
Housing Division			
Affordable Housing Trust Funding - Capital	611,000	611,000	0
Housing Stability - GF	0	7,000,000	7,000,000
Strategic Housing Initiatives Program (SHIP)	389,000	878,000	489,000
	1,000,000	8,489,000	7,489,000
Department Total	3,644,000	21,608,000	17,964,000
Enterprise Services			
Duke Energy Center			
Convention Center Improvements	500,000	500,000	0
	500,000	500,000	0
Parking Facilities			
Parking Meter Replacement	125,000	125,000	0
	125,000	125,000	0
Department Total	625,000	625,000	0
Enterprise Technology Solutions			
CAGIS			
CAGIS Infrastructure	129,500	0	(129,500)
	129,500	0	(129,500)
Enterprise Technology Solutions			
Accela Upgrades	200,000	200,000	0
Data Center Infrastructure Replacement	69,000	69,000	0
Digital Services Enhancements	33,000	33,000	0
Disaster Recovery / Business Continuity	71,000	71,000	0
Enterprise Networks and Security Enhancements	55,500	55,500	0
Fire Equipment Automatic Location	0	100,000	100,000
Information Tech. Efficiency Initiatives	1,000,000	0	(1,000,000)
Information Technology Equipment - GF	0	8,700,000	8,700,000
Information Technology Software and Hardware - GF	0	3,300,000	3,300,000
Lifecycle Asset Acquisition and Replacement	144,000	420,000	276,000
Real Time Crime Center Camera Program	150,000	150,000	0
Telephone System Upgrades	142,000	1,000,000	858,000
Workflow Management System	0	160,500	160,500
	1,864,500	14,259,000	12,394,500
Department Total	1,994,000	14,259,000	12,265,000



Capital Improvement Program

Exhibit 4: FY 2023 General Capital Budget Update Projects by Department

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Finance			
Income Tax			
Income Tax Call Center and Recorder	0	100,000	100,000
	0	100,000	100,000
Department Total	0	100,000	100,000
Fire			
Fire - Response			
Ballistic Vest Replacement	0	336,000	336,000
Firefighter PPE	211,000	211,000	0
	211,000	547,000	336,000
Fire - Support Services			
Administrative Furniture and Equipment	53,000	53,000	0
Fire Equipment	247,000	247,000	0
	300,000	300,000	0
Department Total	511,000	847,000	336,000
Health			
Office Of The Commissioner			
Facilities Renovation and Repairs	122,000	122,000	0
Health Facilities Renovation and Repairs - GF	0	3,000,000	3,000,000
	122,000	3,122,000	3,000,000
Department Total	122,000	3,122,000	3,000,000
Law			
Law - Real Estate			
Real Estate Tracking Software	0	100,000	100,000
	0	100,000	100,000
Department Total	0	100,000	100,000
Parks			
Administration and Program Services			
Park Infrastructure Rehabilitation	2,065,000	2,745,000	680,000
Park Infrastructure Rehabilitation - GF	0	3,000,000	3,000,000
	2,065,000	5,745,000	3,680,000
Department Total	2,065,000	5,745,000	3,680,000
Police			
Patrol Bureau			
District Security Upgrades	0	275,000	275,000
	0	275,000	275,000
Support Bureau			
Police Equipment	112,000	112,000	0
Police Mobile Digital Video (In-Car Camera) Storage	169,000	169,000	0
	281,000	281,000	0
Department Total	281,000	556,000	275,000

Capital Improvement Program

Exhibit 4: FY 2023 General Capital Budget Update Projects by Department



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Public Services			
City Facility Management			
City Facility Renovation and Repairs	1,827,000	1,827,000	0
Community Facility Improvements - Art Museum	200,000	200,000	0
Fleet and Other City Facility Renovation and Repairs - GF	0	5,000,000	5,000,000
Obsolete Air Conditioning Systems Replacement	615,000	615,000	0
Public Safety Facility Improvements - GF	0	8,000,000	8,000,000
	<u>2,642,000</u>	<u>15,642,000</u>	<u>13,000,000</u>
Fleet Services			
Fleet Replacements	5,639,000	5,702,000	63,000
	<u>5,639,000</u>	<u>5,702,000</u>	<u>63,000</u>
Neighborhood Operations			
Collections/Cart Program	14,000	0	(14,000)
Trash Receptacles	87,000	0	(87,000)
Trash Receptacles & Collection Carts	0	301,000	301,000
	<u>101,000</u>	<u>301,000</u>	<u>200,000</u>
Traffic And Road Operations			
Sign Replacement	189,000	189,000	0
	<u>189,000</u>	<u>189,000</u>	<u>0</u>
Department Total	8,571,000	21,834,000	13,263,000
Recreation			
Support Services			
Aquatics Facilities Renovation	411,000	411,000	0
Athletics Facilities Renovation	499,000	499,000	0
Compliance with ADA	103,000	103,000	0
Outdoor Facilities Renovation	369,000	369,000	0
Recreation Facilities Renovation	1,709,000	1,709,000	0
Recreation Facilities Renovation - GF	0	3,000,000	3,000,000
	<u>3,091,000</u>	<u>6,091,000</u>	<u>3,000,000</u>
Department Total	3,091,000	6,091,000	3,000,000
Transportation & Engineering			
Engineering			
Bridge Rehabilitation Program	703,000	703,000	0
Brighton Approach Bridge	1,200,000	1,200,000	0
Curb Ramps - Street Rehab	302,000	302,000	0
Hillside Stairway Rehabilitation Program	24,000	24,000	0
MLK/I-71 Interchange SIB Loan	395,500	0	(395,500)
Pavement Management	300,000	300,000	0
SCIP Loan Repayment	394,500	0	(394,500)
Spot Infrastructure Replacement	362,000	362,000	0
Street Improvements	543,000	2,043,000	1,500,000
Street Rehabilitation	17,137,000	17,137,000	0
Transportation Infrastructure - GF	0	8,000,000	8,000,000
Wall Stab. & Landslide Correction	712,000	712,000	0



Capital Improvement Program

Exhibit 4: FY 2023 General Capital Budget Update Projects by Department

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Western Hills Viaduct	4,750,000	3,750,000	(1,000,000)
	26,823,000	34,533,000	7,710,000
Office of The Director			
Information Systems Acquisition	80,000	0	(80,000)
	80,000	0	(80,000)
Traffic Engineering			
Computerized Traffic Signal System	808,000	808,000	0
Duke Street Light Installation and Renovation	215,000	215,000	0
Gas Street Light Repair and Replacement	171,000	11,000	(160,000)
Street Light Infrastructure	250,000	350,000	100,000
Traffic Control Device Installation & Renovation	111,000	111,000	0
Traffic Signals Infrastructure	1,032,000	1,032,000	0
	2,587,000	2,527,000	(60,000)
Transportation Planning			
Airport Road Sidewalk Improvements	0	750,000	750,000
Bicycle Transportation Program	275,000	455,000	180,000
Downtown Infrast. Coord. & Implemnt	100,000	100,000	0
Neighborhood Gateways/Greenways Imprvmt	100,000	100,000	0
Neighborhood Transportation Strategies	450,000	500,000	50,000
OKI Corridor Studies	90,000	40,000	(50,000)
Pedestrian Safety Improvements	750,000	1,850,000	1,100,000
Pedestrian Safety Improvements - GF	0	4,000,000	4,000,000
Safety Improvements	110,000	110,000	0
Sidewalk Repair Program	260,000	260,000	0
Wasson Way Trail	600,000	420,000	(180,000)
	2,735,000	8,585,000	5,850,000
Department Total	32,225,000	45,645,000	13,420,000
Grand Total	53,870,000	127,062,000	73,192,000



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EXHIBIT 5: FY 2023 GENERAL CAPITAL - NEW OR ADJUSTED PROJECTS DETAIL

The following reports are included for each General Capital project in the Approved FY 2023 Budget Update that has been newly added or has been adjusted from the amount that was included in the Approved FY 2022-2023 Biennial Budget.



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Capital Budget Request Form

Fire Equipment Automatic Location

Department: 090 Enterprise Technology Solutions **Dept Priority:** 15 **Project Manager:** Torres, Gerry
Agency: 091 Enterprise Technology Solutions **Agency Priority:** 14 **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/27

Description:	This project will provide resources for replacement of automatic vehicle location (AVL) modems and antennas utilized on Fire Department apparatus.
Purpose:	The purpose of the project is to ensure automatic vehicle location (AVL) modems and antennas are within lifecycle and fully functional.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		100,000	0	0	0	0	100,000
Total			100,000	0	0	0	0	100,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		0	0	0	0	0	0
Total			0	0	0	0	0	0



Capital Budget Request Form

Information Tech. Efficiency Initiatives

Department: 090 Enterprise Technology Solutions **Dept Priority:** 8 **Project Manager:** Gearing, Brandon
Agency: 091 Enterprise Technology Solutions **Agency Priority:** 7 **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/27

Description: This project will provide resources for a placeholder to be reallocated annually to individual Department-requested IT projects, after thorough vetting and prioritization of needs by IT Governance.
Purpose: The purpose of this project is to support information technology capital projects that promote efficiency for City departments. This project complies with the City Council directive to scale up technology applications that will increase productivity and reduce costs (Doc. #200900970).

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		0	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Total			0	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Information Technology Equipment - GF

Department: 090 Enterprise Technology Solutions **Dept Priority:** 17 **Project Manager:** Young, Charles
Agency: 091 Enterprise Technology Solutions **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for Information Technology (IT) equipment including the replacement of radio units, the installation of security cameras, and the acquisition of any other IT equipment needs of the City. This project may also provide resources for improving broadband or high-speed Internet access, particularly in underserved areas. This project could also provide resources for devices needed to access the Internet within disadvantaged communities.

Purpose: The purpose of this project is to utilize information technology to support the operation of City departments. This project complies with the City Council directive to scale up technology applications that will increase productivity and reduce cost (Doc. #20090970). The purpose of this project is to maintain the reliability of the Radio System in use by both Safety and Non-Safety Departments. Citywide, radio units are reaching end-of life cycle and will no longer be able to operate within the City's Radio network after 2025. The purpose of this project also extends to creating a safer work environment through video surveillance-- a valuable security tool that enables the City to offer better protection for citizens, employees, City properties, supplies, and equipment. The purpose of this project is to utilize information technology to address the digital divide.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		8,700,000	0	0	0	0	8,700,000
Total			8,700,000	0	0	0	0	8,700,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Information Technology Software and Hardware - GF

Department: 090 Enterprise Technology Solutions **Dept Priority:** 16 **Project Manager:** Gearing, Brandon
Agency: 091 Enterprise Technology Solutions **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/27

Description: This project will provide resources for new or upgraded information technology (IT) programs, major software, and related hardware. This project includes, but is not limited to, permit software upgrades and electronic document management systems, Human Resources centralization software solutions, and cyclical replacement or upgrade of infrastructure equipment and software related to the enterprise data center and to optimize capacity to meet business needs.

Purpose: The purpose of this project is to utilize information technology to support the operation of City departments. This project complies with the City Council directive to scale up technology applications that will increase productivity and reduce cost (Doc. #200900970).

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		3,300,000	0	0	0	0	3,300,000
Total			3,300,000	0	0	0	0	3,300,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Lifecycle Asset Acquisition and Replacement

Department: 090 Enterprise Technology Solutions **Dept Priority:** 14 **Project Manager:** Gearing, Brandon
Agency: 091 Enterprise Technology Solutions **Agency Priority:** 13 **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/27

Description: This project will provide resources for the procurement of information systems, personal computers, software, and related equipment. This annual allocation project will enable (1) replacement of out of lifecycle personal computers and other IT equipment, (2) support for software upgrades, as well as (3) the acquisition of new equipment needed to adjust to advancements in workplace technology.

Purpose: The purpose of this project is to improve efficiency and is necessary to maintain compliance with City IT security policy.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		420,000	143,000	141,000	145,000	146,000	995,000
Total		220,000	420,000	143,000	141,000	145,000	146,000	995,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		0	0	0	0	0	0
Total			0	0	0	0	0	0



Capital Budget Request Form

Telephone System Upgrades

Department: 090 Enterprise Technology Solutions **Dept Priority:** 2 **Project Manager:** Khoury, Hanna
Agency: 091 Enterprise Technology Solutions **Agency Priority:** 2 **Start Date:** 7/1/22
Exp Category: Information Technology Infrastructure **End Date:** 6/30/27

Description: This project will provide resources for a Voice over Internet Protocol (VoIP) system to replace legacy telephone systems which are no longer supported by the manufacturer and can only be supported by other vendors at a much higher cost. Replacement equipment utilizing data lines may also rely on commercial telephone lines for reliability through duplication of access.

Purpose: The purpose of this project is to maintain the reliability of the telephone infrastructure at a reduced operating support cost.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		1,000,000	152,000	150,000	150,000	150,000	1,602,000
	Total	193,500	1,000,000	152,000	150,000	150,000	150,000	1,602,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		0	0	0	0	0	0



Capital Budget Request Form

Workflow Management System

Department: 090 Enterprise Technology Solutions **Dept Priority:** 6 **Project Manager:** McCord, Jeff
Agency: 091 Enterprise Technology Solutions **Agency Priority:** 5 **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/27

Description: This project will provide resources for an Enterprise information platform that enables the management of process workflows, content, and documents.

Purpose: The purpose of this project is to facilitate more efficient and effective business operations across City departments.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		160,500	0	0	0	0	160,500
	Total		160,500	0	0	0	0	160,500
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

CAGIS Infrastructure

Department: 090 Enterprise Technology Solutions **Dept Priority:** 4 **Project Manager:** Chundur, Raj
Agency: 092 CAGIS **Agency Priority:** 1 **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/27

Description: This project will provide resources for the support and maintenance of the City's digital database map. The Cincinnati Area Geographic Information System (CAGIS) Infrastructure Project is a joint effort between the City, Duke Energy, and Hamilton County to provide a common real time Geographical Information System (GIS) that enables efficiencies in GIS data collection, analysis, sharing, and management across the three major enterprises.

Purpose: The purpose of this project is to maintain the City's investment in the Cincinnati Area Geographic Information System (CAGIS) system and to enhance the database by including the scanning of enterprise-wide easement and right-of-way drawings with links to related parcels. This project also continues the implementation of more productive database technologies. This will provide the ability to perform new online analyses to support business processes. Departments will have the ability to perform time sequence environmental and economic analyses on GIS datasets, as well as gain the ability to view easement and right-of-way features on database parcels.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		0	20,000	20,000	20,000	20,000	80,000
980	OTHER		0	27,000	27,000	27,000	27,000	108,000
Total		61,500	0	47,000	47,000	47,000	47,000	188,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

CitiCable Camera and Equipment

Department: 100 City Manager **Dept Priority:** 2 **Project Manager:** Sobel, Steve
Agency: 101 City Manager's Office **Agency Priority:** 1 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources to replace and upgrade mobile equipment, cameras, and control room equipment. This project includes design, engineering, HD cameras, HD switcher, HD graphics, monitors, recording, and wiring. Some systems were implemented in 1991 and no longer function. The cameras were upgraded in 2009. Both are outdated and no longer in service. Not only have these systems outlived their useful lives, but they are also at high risk for malfunction, impacting public broadcasting capabilities.

Purpose: The purpose of this project is to ensure continued provision of government media. CitiCable is integral for community engagement, accessibility, increasing public awareness, and communicating important messages related to public safety and community health. Throughout the pandemic, CitiCable led the City communications operation, broadcasting daily press conferences and Citywide public meetings. Throughout the pandemic, the equipment relied upon to provide these services could have malfunctioned at any point and the increased usage deteriorated the equipment further.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		200,000	0	0	0	0	200,000
	Total		200,000	0	0	0	0	200,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Budget Development and Document Publication System

Department: 100 City Manager **Dept Priority:** 16 **Project Manager:** Dudas, Andrew
Agency: 102 Office Of Budget & Evaluation **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for an upgrade to the Cincinnati Budget System and document publication system.

Purpose: The purpose of this project is to keep the Cincinnati Budget System updated to maintain support from the program's vendor.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		500,000	0	0	0	0	500,000
Total			500,000	0	0	0	0	500,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

911 Dispatcher Radio Console

Department: 100 City Manager **Dept Priority:** 21 **Project Manager:** Vedra, Bill
Agency: 103 Emergency Communications Center **Agency Priority:** 5 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for the addition of one (1) radio console at the Emergency Communications Center (ECC). This radio will equip an existing workstation to make it fully operational. Radio console equipment connects dispatchers with first responders and City staff who carry portable radios.

Purpose: The purpose of this project is to allow for periods of increased dispatcher staffing. Increased staffing enables the ECC to better adapt to operational and training needs, and the needs of officers in the field.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		81,000	0	0	0	0	81,000
Total			81,000	0	0	0	0	81,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

911 Facility Safety & Security Improvements

Department: 100 City Manager **Dept Priority:** 17 **Project Manager:** Vedra, Bill
Agency: 103 Emergency Communications Center **Agency Priority:** 1 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for the addition of fencing, gates, and other security and safety enhancements needed at the shared 9-1-1, Police, and Fire facility located at 2000 Radcliff Drive, Cincinnati, Ohio 45204.

Purpose: The purpose of this project is to mitigate threats to the safety and security of the City's public safety facility.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		70,000	0	0	0	0	70,000
Total			70,000	0	0	0	0	70,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

911 Phone System Hardware Refresh

Department: 100 City Manager **Dept Priority:** 18 **Project Manager:** Vedra, Bill
Agency: 103 Emergency Communications Center **Agency Priority:** 2 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for the replacement of hardware components of the Emergency Communications Center's (ECC) 9-1-1 Telephone System.

Purpose: The purpose of this project is to maintain the stability and integrity of Cincinnati's 9-1-1 Telephone System. The current 9-1-1 Telephone System was installed in 2017 and many of its hardware components have a 5-year lifecycle, calling for replacement in 2022-2023.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		500,000	0	0	0	0	500,000
	Total		500,000	0	0	0	0	500,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

ECC Workstation Components Refresh

Department: 100 City Manager **Dept Priority:** 20 **Project Manager:** Vedra, Bill
Agency: 103 Emergency Communications Center **Agency Priority:** 4 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for the replacement of mechanical and electronic components of the emergency call taking and dispatch workstations at the Emergency Communications Center (ECC).
Purpose: The purpose of this project is to restore full functionality of the emergency call taking and dispatch workstations used by our 911 Operators and Dispatchers.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		84,000	0	0	0	0	84,000
Total			84,000	0	0	0	0	84,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Expand E911 Workstations

Department: 100 City Manager **Dept Priority:** 22 **Project Manager:** Vedra, Bill
Agency: 103 Emergency Communications Center **Agency Priority:** 6 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for the addition of two (2) emergency call-taking workstations at the Emergency Communications Center (ECC).
Purpose: The purpose of this project is to allow for optimal staffing levels, better accommodate training needs, and improve service delivery to citizens.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		51,000	0	0	0	0	51,000
980	OTHER		28,000	0	0	0	0	28,000
	Total		79,000	0	0	0	0	79,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Police All County Broadcast Hardware Refresh

Department: 100 City Manager **Dept Priority:** 19 **Project Manager:** Vedra, Bill
Agency: 103 Emergency Communications Center **Agency Priority:** 3 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description:	This project will provide resources for the replacement of vital radio equipment at the Emergency Communications Center (ECC) that provides the Police "All County Broadcast" (ACB) system which has reached end-of-life.
Purpose:	The purpose of this project is to ensure uptime and reliability of the Police "All County Broadcast" (ACB) system which is used to summon assistance when a police officer needs emergency help.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		30,000	0	0	0	0	30,000
Total			30,000	0	0	0	0	30,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							
Total								



Capital Budget Request Form

Center Hill Gas & Leachate

Department: 100 City Manager **Dept Priority:** 7 **Project Manager:** Forrester, Michael
Agency: 104 Office Of Environment and Sustaina **Agency Priority:** 2 **Start Date:** 7/1/22
Exp Category: Environment **End Date:** 6/30/27

Description: This project will provide resources for continuing operations and maintenance of methane gas and leachate collection systems at the former Center Hill Landfill to comply with State and Federal solid waste regulations.

Purpose: The purpose of this project is to maintain compliance with State and Federal solid waste regulations. The City must control, collect, and dispose of all leachate and methane gas until the Ohio Environmental Protection Agency decides that no further action is necessary.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		50,000	50,000	50,000	50,000	50,000	250,000
Total		85,000	50,000	50,000	50,000	50,000	50,000	250,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Emergency Environmental Cleanup/UST

Department: 100 City Manager **Dept Priority:** 6 **Project Manager:** Forrester, Michael
Agency: 104 Office Of Environment and Sustaina **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Environment **End Date:** 6/30/27

Description: This project will provide resources for emergency environmental cleanup as needed. Frequently, this is related to clean up of fuel or chemical spills, abandoned chemical containers, or underground storage tanks (USTs) that are discovered in construction projects and require immediate actions. Once a UST removal is completed, the City may be reimbursed for these costs by the State of Ohio.

Purpose: The purpose of this project is to provide funding for emergency environmental cleanup as needed.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		0	0	0	0	0	0
Total		10,000	0	0	0	0	0	0
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Green Cincinnati Sustainability Initiatives - GF

Department: 100 City Manager **Dept Priority:** 28 **Project Manager:** Forrester, Michael
Agency: 104 Office Of Environment and Sustaina **Agency Priority:** 7/1/22
Exp Category: Environment **End Date:** 6/30/27

Description: This project will provide resources for the implementation of permanent improvements that advance the goals of the City's Green Cincinnati Plan including, but not limited to, electric vehicle (EV) charging stations as well as the acquisition cost of electric, hybrid electric, or die reduction technology vehicles and equipment.

Purpose: The purpose of this project is to improve the economy, quality of life, and environment in Cincinnati.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		4,000,000	0	0	0	0	4,000,000
Total			4,000,000	0	0	0	0	4,000,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Regulatory Compliance & Energy Conservation

Department: 100 City Manager **Dept Priority:** 5 **Project Manager:** Miller, Howard
Agency: 104 Office Of Environment and Sustaina **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Environment **End Date:** 6/30/27

Description: This project will provide resources for addressing regulatory compliance issues and energy efficiency projects. Project funding will also provide for feasibility and design activities necessary to support budget requests for larger capital projects addressing regulatory compliance or energy conservation. These resources would be available to assist any General Fund operation in any City department. Examples of projects include, but are not limited to, the purchase of a storage unit for hazardous waste prior to off-site shipment and the installation of occupancy sensors in City facilities to reduce lighting expenses.

Purpose: The purpose of this project is to assist City departments in achieving and maintaining compliance with environmental regulations, and conserving energy resources.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		0	0	0	0	0	0
Total		35,000	0	0	0	0	0	0

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Wheeled Recycling Cart Replacement

Department: 100 City Manager **Dept Priority:** 4 **Project Manager:** Magness, Sue
Agency: 104 Office Of Environment and Sustaina **Agency Priority:** 1 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for replacement of wheeled recycling carts for City residents who no longer have a cart, currently estimated at 9,000 households.

Purpose: The purpose of this project is to increase participation in the residential recycling program, which will divert material from the landfill to the recycling facility. This will reduce the City's landfill tonnage charges.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		300,000	50,000	50,000	50,000	5,000	455,000
Total		25,000	300,000	50,000	50,000	50,000	5,000	455,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Real Estate Tracking Software

Department: 110 Law **Dept Priority:** 1 **Project Manager:** Hardin, Roshani
Agency: 113 Law - Real Estate **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/27

Description: This project will provide resources for the purchase of tracking software for City-Owned real estate property, acquisitions, sales, leases, easements, RSPs, taxes, etc.

Purpose: The purpose of this project is, per internal audit recommendations, replacing the current Microsoft Access databases that are being used to track City-owned real estate property with current technology to house the information in one program instead of multiple programs. Ideally the software will interface with the Cincinnati Area Geographic Information System (CAGIS) and allow for Citywide access. Updating this technology is necessary as the current databases won't be compatible with future Microsoft updates, current information is inaccurate or lost due to system glitches, and there is no central location for documents.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		0	0	0	0	0	0
980	OTHER		100,000	0	0	0	0	100,000
Total			100,000	0	0	0	0	100,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Income Tax Call Center and Recorder

Department: 130 Finance **Dept Priority:** 2 **Project Manager:** Ringshauser, Eric
Agency: 136 Income Tax **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/23

Description: The project will provide resources for an Income Tax Call Center and Recorder system that contains automated call routing, live monitoring, more efficient handling of calls, and statistical reports detailing call activity and volume.

Purpose: The purpose of this project is to replace the outdated Call Center and Recorder. The Income Tax Division is in need of replacing the existing Call Center and Recorder. It is almost 20 years old and cannot be replaced if something fails. Current technology can be utilized to make staff more efficient and provide better service to the public.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		100,000	0	0	0	0	100,000
	Total		100,000	0	0	0	0	100,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							
	Total							



Capital Budget Request Form

Housing Stability - GF

Department: 160 Community & Economic Developme **Dept Priority:** 12 **Project Manager:** Hackworth, Roy
Agency: 162 Housing Division **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Housing Neighborhood Development **End Date:** 6/30/27

Description: This project will provide resources to promote affordable homeownership within the City. This project will also provide resources for permanent improvements needed to address families experiencing homelessness or at risk of homelessness. This project will specifically restore the sum previously allocated (via Ordinance No. 0166-2021) to Bethany House, which was later determined to be an ineligible use of HOME-American Rescue Plan resources. The project may also provide resources for other infrastructure improvements needed to support homeless shelters or related facilities. This project will also specifically provide resources for the Port of Greater Cincinnati Development Authority Minority Developer Capacity Building Program.

Purpose: The purpose of this project is to ultimately support the prevention of homelessness, emergency shelters, housing programs, and affordable housing.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		7,000,000	0	0	0	0	7,000,000
Total			7,000,000	0	0	0	0	7,000,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Strategic Housing Initiatives Program (SHIP)

Department: 160 Community & Economic Developme **Dept Priority:** 2 **Project Manager:** Hackworth, Roy
Agency: 162 Housing Division **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Housing Neighborhood Development **End Date:** 6/30/27

Description: This project will provide resources for the Strategic Housing Initiatives Program, which will offer strategic investment to housing projects throughout the City's neighborhoods. The program will support the rehabilitation or new construction of market rate, workforce, and affordable rental and home ownership units as well as permanent supportive housing.

Purpose: The purpose of this project is to provide leveraged investment in City neighborhoods in order to create diverse housing options to residents at all stages of life.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		878,000	389,000	339,000	339,000	339,000	2,284,000
	Total	250,000	878,000	389,000	339,000	339,000	339,000	2,284,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		75,000	75,000	75,000	75,000	75,000	375,000



Capital Budget Request Form

Business Retention/New Growth

Department: 160 Community & Economic Developme **Dept Priority:** 5 **Project Manager:** Bertsch, Robert
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Economic Development **End Date:** 6/30/27

Description: This project will provide resources for business retention and expansion activities for existing Cincinnati manufacturing and office users, as well as relocation and expansion opportunities by similar industries that are new to Cincinnati. Funds will be utilized on property acquisition, improvements to real property, including private property, construction of public parking, and other public infrastructure improvements. Soft costs and other project delivery costs incurred in the creation of these improvements are also eligible.

Purpose: The purpose of this project is to fund capital-eligible projects involving the retention or expansion of existing businesses, as well as the relocation and expansion of new companies to Cincinnati.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		300,000	150,000	150,000	150,000	150,000	900,000
Total			300,000	150,000	150,000	150,000	150,000	900,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		50,000	50,000	50,000	50,000	50,000	250,000
Total			50,000	50,000	50,000	50,000	50,000	250,000



Capital Budget Request Form

Commercial & Industrial Public Improvements

Department: 160 Community & Economic Developme **Dept Priority:** 3 **Project Manager:** Bertsch, Robert
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Economic Development **End Date:** 6/30/27

Description: This project will provide resources for planning activities and public improvements in accordance with existing and future plans. Public improvements would include any specific infrastructure improvements, development and pre-development activities to facilitate retention, expansion, and attraction of businesses within commercial and industrial areas of the City.

Purpose: The purpose of this project is to stimulate additional development and to leverage private investment within commercial and industrial areas of the City outside of the Central Business District (CBD).

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		600,000	300,000	375,000	400,000	375,000	2,050,000
	Total	300,000	600,000	300,000	375,000	400,000	375,000	2,050,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		50,000	50,000	50,000	50,000	50,000	250,000
	Total		50,000	50,000	50,000	50,000	50,000	250,000



Capital Budget Request Form

Community Development Focus District

Department: 160 Community & Economic Developme **Dept Priority:** 4 **Project Manager:** Bertsch, Robert
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Economic Development **End Date:** 6/30/27

Description: This project will provide resources for projects in neighborhoods that are identified in the City Consolidated Plan as Strategic Investment Areas and Neighborhood Revitalization Strategy Areas. Projects will include development and pre-development activities, as well as gap financing and public improvements. Resources will be further targeted to viable, market-driven and mixed-use development that can create a catalytic impact to stabilize and revitalize neighborhoods.

Purpose: The purpose of this project is to target viable, market-driven economic and mixed use development in neighborhoods that are designated Neighborhood Revitalization Strategy Areas or Community Development Focus Districts. The project will help stabilize those neighborhoods by making funding available for projects that would normally not be eligible for Community Development Block Grant (CDBG) funds.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		200,000	200,000	200,000	220,000	250,000	1,070,000
	Total	300,000	200,000	200,000	200,000	220,000	250,000	1,070,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		50,000	50,000	50,000	50,000	50,000	250,000



Capital Budget Request Form

Economic Development Initiatives - GF

Department: 160 Community & Economic Developme **Dept Priority:** 11 **Project Manager:** Bertsch, Robert
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Economic Development **End Date:** 6/30/27

Description: This project will provide resources for any infrastructure improvements, development, and pre-development activities necessary to facilitate retention and expansion of existing businesses within the City as well as the attraction of new businesses to the City. Specific initiatives include, but are not limited to, Intel site readiness in partnership with the Port of Greater Cincinnati Development Authority and the Represent Initiative, focused on growing minority-owned businesses in Over-the-Rhine.

Purpose: The purpose of this project is to support the economic stabilization and growth of the City through the retention, expansion, and attraction of business.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		10,000,000	0	0	0	0	10,000,000
	Total		10,000,000	0	0	0	0	10,000,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		400,000	0	0	0	0	400,000



Capital Budget Request Form

Neighborhood Business District Improvements

Department: 160 Community & Economic Developme Dept Priority: 1 Project Manager: Bertsch, Robert
 Agency: 164 Economic Development and Major/S Agency Priority: Start Date: 7/1/22
 Exp Category: Economic Development End Date: 6/30/27

Description: This project will provide funding for the design and construction of streetscape improvements, parking improvements, property acquisitions and demolitions, and other infrastructure/ capital investments intended to stabilize, sustain, and revitalize the City's designated Neighborhood Business Districts (NBD). The Neighborhood Business District Improvement Program (NBDIP) has both a City Capital and a Community Development Block Grant component. Individual projects are vetted by City staff as well as peer reviewed in a competitive grant process involving a citizen advisory group.

Purpose: The purpose of this project is to enhance the economic viability of each NBD and the communities they serve. This project would also increase employment opportunities.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		1,100,000	850,000	850,000	850,000	850,000	4,500,000
980	ENGINEERING		0	0	0	0	0	0
980	OTHER		200,000	150,000	150,000	164,000	178,000	842,000
Total			1,300,000	1,000,000	1,000,000	1,014,000	1,028,000	5,342,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		100,000	100,000	100,000	101,400	102,800	504,200



Capital Budget Request Form

Neighborhood Business Property Holding

Department: 160 Community & Economic Developme **Dept Priority:** 9 **Project Manager:** Bertsch, Robert
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Economic Development **End Date:** 6/30/27

Description: This project will provide resources for the rehabilitation and maintenance of City-owned properties and properties acquired by the Hamilton County Land Bank on behalf of the City by providing for necessary upkeep. The intent of owning or controlling such property is to position strategically important parcels for commercial redevelopment through proactive land assembly, which often requires the City to temporarily own, or control via the Land Bank, the property in order to perform pre-development activities such as demolition, site infrastructure improvements, and other related expenses.

Purpose: The purpose of this project is to keep City-owned property and properties acquired by the Hamilton County Land Bank on behalf of the City in good condition in order to keep up the standards in the neighborhood where the property is located and to avoid property code violations.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		50,000	50,000	50,000	50,000	54,000	254,000
	Total	150,000	50,000	50,000	50,000	50,000	54,000	254,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Retail/Commercial Opportunities

Department: 160 Community & Economic Developme **Dept Priority:** 6 **Project Manager:** Bertsch, Robert
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Economic Development **End Date:** 6/30/27

Description: This project will provide resources to enable the City to pursue retail and commercial tenants by offering incentives to leverage private investment with a target towards hospitality industry (excluding restaurants) and consumer goods. Project funding will also be used for project administration costs and pre-development work.

Purpose: The purpose of this project is to create new employment opportunities while retaining existing jobs. The project would also foster positive business relationships, encourage business growth and investment, facilitate property development for commercial purposes, and expand access to goods and services by City residents.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		519,000	515,000	507,000	529,000	533,000	2,603,000
	Total	758,000	519,000	515,000	507,000	529,000	533,000	2,603,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		200,000	200,000	200,000	200,000	200,000	1,000,000
	Total		200,000	200,000	200,000	200,000	200,000	1,000,000



Capital Budget Request Form

Tax Incentive/Enterprise Zone

Department: 160 Community & Economic Developme **Dept Priority:** 10 **Project Manager:** Florea, Lindsey
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Economic Development **End Date:** 6/30/27

Description: This project will provide resources to operate the CRA property tax abatement program and the State of Ohio-designated Enterprise Zone Program, including coordination with the State of Ohio as well as compliance and monitoring activity for existing agreements. The City administers these programs to provide an incentive to encourage renovation and new construction of commercial property, as well as to incentivize businesses to expand, renovate, or relocate within the City.

Purpose: The purpose of this project is to encourage businesses to remain, expand, or relocate to the downtown area.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		0	0	0	0	0	0
	Total	102,000	0	0	0	0	0	0

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							
	Total							



Capital Budget Request Form

Viable Small Business Development

Department: 160 Community & Economic Developme **Dept Priority:** 7 **Project Manager:** Bower, Dan
Agency: 164 Economic Development and Major/S **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Economic Development **End Date:** 6/30/27

Description: This project will provide resources for encouraging small business growth within the City. Initiatives may include the acquisition and improvement of real property for use by small businesses including commercial space within private property and the construction of public infrastructure serving small businesses, and associated project delivery costs.

Purpose: The purpose of this project is to assist small businesses within the City in overcoming hurdles to growth and expansion.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		150,000	150,000	150,000	150,000	150,000	750,000
	Total		150,000	150,000	150,000	150,000	150,000	750,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		50,000	50,000	50,000	50,000	50,000	250,000
	Total		50,000	50,000	50,000	50,000	50,000	250,000



Capital Budget Request Form

Neighborhood Studies

Department: 170 City Planning and Engagement **Dept Priority:** **Project Manager:** Keough-Jurs, Katherine
Agency: 171 City Planning & Zoning **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Housing Neighborhood Development **End Date:** 6/30/27

Description: This project will provide resources to develop neighborhood plans and studies in response to neighborhood requests and City Council referrals. The neighborhood plans and studies are anticipated to guide and influence capital investments in the respective neighborhood(s). Neighborhood plans and studies are estimated to cost an average of \$30,000 each.

Purpose: The purpose of this project is to enable the City Planning Department to implement planning activities and conduct studies as requested by City neighborhoods and/or referred by City Council that relate to planned capital investments by the City and to respond to any other planning services requests of City Council.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		0	0	0	0	0	0
	Total	49,000	0	0	0	0	0	0
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	49,000	0	0	0	0	0	0



Capital Budget Request Form

Recreation Facilities Renovation - GF

Department: 190 Recreation **Dept Priority:** 14 **Project Manager:** Jones, Dan
Agency: 199 Support Services **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide General Fund resources for the renovation of recreation facilities throughout the city. Renovations would include roof replacements, installation of new heating, ventilating, and air conditioning (HVAC) systems; improvements/renovations to the interior and exterior of facilities; replacement of doors and windows; mechanical system improvements; upgrades of fire protection and security systems; renovations of exterior softscapes and hardscapes; and purchasing equipment. Community requests/partnerships and emergency projects may also be included. Priority will be given to the Dyer Sprayground Improvements.

Purpose: The purpose of this project is to renovate and upgrade recreation facilities in order to extend their useful life, improve their efficiency and functionality, and ensure compliance with City and State codes, including ADA standards.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		2,275,000	0	0	0	0	2,275,000
980	ENGINEERING		275,000	0	0	0	0	275,000
980	EQUIPMENT		275,000	0	0	0	0	275,000
980	OTHER		175,000	0	0	0	0	175,000
Total			3,000,000	0	0	0	0	3,000,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		275,000	0	0	0	0	275,000
Total			275,000	0	0	0	0	275,000



Capital Budget Request Form

Park Infrastructure Rehabilitation

Department: 200 Parks **Dept Priority:** 1 **Project Manager:** Gross, Joel
Agency: 203 Administration and Program Service **Agency Priority:** 1 **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for general upgrades (electrical, HVAC, lighting, and plumbing) at Park facilities, as well as infrastructure improvements to roadways, walks, retaining walls, and other structures. Renovation of deteriorated or out-of-code structures would also be included. All of the renovations and upgrades are done according to life cycles. This project also addresses American Disability Act (ADA) requirements throughout the park system.

Purpose: The purpose of this project is to provide for the renovation of basic infrastructures in the City's parks. The project also provides resources to upgrade facilities to remain in compliance with codes and regulations. Projects are designed to complete ADA compliance projects and to retrofit utilities to improve efficiency to provide a clean, safe, reliable, green, and beautiful park system.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		2,608,000	2,009,000	2,000,000	2,015,000	2,021,000	10,653,000
980	ENGINEERING		137,000	91,000	125,000	124,000	124,000	601,000
	Total	2,055,000	2,745,000	2,100,000	2,125,000	2,139,000	2,145,000	11,254,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	893,000	870,000	891,750	914,044	936,895	960,317	4,573,006



Capital Budget Request Form

Electronic Plan Review - ERP

Department: 210 Buildings & Inspections **Dept Priority:** 2 **Project Manager:** Martin, Robert
Agency: 211 Buildings & Inspections, Licenses & **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/27

Description: This project will provide resources to acquire a web-based portal where building plans can be submitted electronically and shared with other City of Cincinnati agencies as well as architects, design professionals and others involved in the building plans submission process. The Electronic Plan Review (EPR) process will provide technology to improve the process.

Purpose: The purpose of this project is to create a more efficient and effective solution to the review plan cycle by providing online collaboration with other agencies and development professionals. ERP will be an inward and outward facing solution that will allow revisions to be made in real-time thus reducing plan review time and minimizing potential errors in plan submissions.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		100,000	0	0	0	0	100,000
	Total		100,000	0	0	0	0	100,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

District Security Upgrades

Department: 220 Police **Dept Priority:** 3 **Project Manager:** Cosgrove, Kristen
Agency: 222 Patrol Bureau **Agency Priority:** 1 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for exterior security camera systems and cardkey security locks throughout Districts 1, 2, and 4, 3201 Warsaw Avenue, the Youth Services Section, and the Central Business Section facilities.
Purpose: The purpose of this project is to provide enhanced security at police facilities throughout the city in response to heightened threat assessments and potential violence against police and civilian personnel.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		275,000	0	0	0	0	275,000
	Total		275,000	0	0	0	0	275,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Information Systems Acquisition

Department: 230 Transportation & Engineering **Dept Priority:** 46 **Project Manager:** Sherrer, Revell
Agency: 231 Office of The Director **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Software and Hardware (IT) **End Date:** 6/30/27

Description: This project will provide resources for the design and acquisition of hardware and software needed to capture, store, integrate, analyze, manage, and report information needed for project management in the Department of Transportation and Engineering. This includes, but is not limited to, construction management, design, permitting, mapping, project management, transportation planning, airport management, traffic control and regulation, and asset management.

Purpose: The purpose of this project is to improve both intra- and inter-departmental communications, to provide valuable and timely information needed to effectively operate the department, and to manage transportation assets valued in excess of \$3 billion. These systems complement and extend the capabilities of enterprise systems to serve the specific needs of this department.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		0	0	0	0	0	0
Total		81,000	0	0	0	0	0	0

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Airport Road Sidewalk Improvements

Department: 230 Transportation & Engineering **Dept Priority:** 47 **Project Manager:** Williams, Bryan
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/22
Exp Category: New Infrastructure **End Date:** 6/30/27

Description: This project will provide resources for a pedestrian connection between the Lunken Airport recreation area and the Columbia-Tusculum community, where a sidewalk does not currently exist.

Purpose: The purpose of this project is to create a pedestrian thoroughfare that is safe and encourages active transportation.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		750,000	0	0	0	0	750,000
	Total		750,000	0	0	0	0	750,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							
	Total							



Capital Budget Request Form

Bicycle Transportation Program

Department: 230 Transportation & Engineering **Dept Priority:** 19 **Project Manager:** Goubeaux, Brian
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for activities that enhance and improve bicycle/pedestrian transportation, safety, and access citywide as part of the larger regional effort. Specific improvement projects may include bicycle safe inlets, bicycle lanes, sharrows, bike racks, parking, signage, railroad crossings traffic improvements, safety projects and multi-use paths/off road trails. This project helps fund labor, materials, and technologies needed to plan, design, acquire right-of-way, build, survey, and inspect the proposed improvements.

Purpose: The purpose of this project is to develop and advance bicycle/pedestrian projects, from small projects in response to community requests to large trail projects, and other projects, which improve bicycle safety or advocate increased bike/pedestrian usage. This program would also allow coordination with surrounding political jurisdictions to enhance bicycle/pedestrian usage in the region. Program funds may also be used to leverage outside funding from state, federal, and other sources. These funds are used to implement the Cincinnati Bicycle Transportation Plan, adopted on June 23, 2010.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		125,000	125,000	134,000	134,000	134,000	652,000
980	ENGINEERING		315,000	150,000	141,000	141,000	141,000	888,000
980	LAND		15,000	0	0	0	0	15,000
Total		275,000	455,000	275,000	275,000	275,000	275,000	1,555,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	150,000	150,000	150,000	150,000	150,000	150,000	750,000



Capital Budget Request Form

Neighborhood Transportation Strategies

Department: 230 Transportation & Engineering **Dept Priority:** 9 **Project Manager:** Williams, Bryan
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for the study, design, and construction of transportation improvements to support City transportation strategies. This includes context-sensitive design solutions for all transportation modes in connection with changes in land use, new development, and neighborhood initiatives. Project resources may be used to leverage additional public and/or private funding for infrastructure projects.

Purpose: The purpose of this project is to provide resources to review private and public development plans and to participate in a variety of projects, committees, and studies that affect the City and region's transportation network, including OKI, ODOT, and Federal funding strategies for infrastructure improvements.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	ENGINEERING		500,000	450,000	430,000	435,000	450,000	2,265,000
	Total	500,000	500,000	450,000	430,000	435,000	450,000	2,265,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	100,000	100,000	100,000	100,000	100,000	100,000	500,000



Capital Budget Request Form

OKI Corridor Studies

Department: 230 Transportation & Engineering **Dept Priority:** 23 **Project Manager:** Williams, Bryan
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for the City's portion of local matching funds to the Ohio-Kentucky-Indiana Regional Council of Governments (OKI). Transportation Improvement District (TID) or the Ohio Department of Transportation (ODOT). It will also provide City staff support activities for a variety of corridor studies underway, or planned in the region and City. This includes Eastern Corridor, I-75, Uptown at I-71, and other regionally significant planning, design and construction projects. Project resources may be used to leverage additional public and/or private funding for infrastructure projects and construction.

Purpose: The purpose of this project is to provide matching resources and staff participation to support various transportation studies, planning, and construction projects designed to improve transportation in the City and the region, typically as part of ongoing OKI-type corridor studies.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		40,000	100,000	100,000	100,000	100,000	440,000
	Total	80,000	40,000	100,000	100,000	100,000	100,000	440,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	80,000	40,000	100,000	100,000	100,000	100,000	440,000



Capital Budget Request Form

Pedestrian Safety Improvements

Department: 230 Transportation & Engineering **Dept Priority:** 4 **Project Manager:** Williams, Bryan
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for the development and implementation of improvements designed to promote safe, healthy, and equitable mobility. Improvements may include LED activated crosswalks, bump-outs, raised crosswalks or intersections, improved signage and pavement markings, medians, or other related improvements. This project provides resources for the labor, materials, and technologies needed to plan, design, build, and inspect these improvements.

Purpose: The purpose of this project is to improve safety and livability of neighborhoods throughout the City.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		1,550,000	675,000	675,000	675,000	675,000	4,250,000
980	ENGINEERING		300,000	75,000	75,000	75,000	75,000	600,000
Total		1,254,000	1,850,000	750,000	750,000	750,000	750,000	4,850,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	75,000	300,000	75,000	75,000	75,000	75,000	600,000
Total		75,000	300,000	75,000	75,000	75,000	75,000	600,000



Capital Budget Request Form

Pedestrian Safety Improvements - GF

Department: 230 Transportation & Engineering **Dept Priority:** 49 **Project Manager:** Williams, Bryan
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/22
Exp Category: New Infrastructure **End Date:** 6/30/27

Description: This project will provide resources for the development and implementation of improvements designed to promote safe, healthy, and equitable mobility with an emphasis on areas near schools or disadvantaged communities. Improvements may include LED activated crosswalks, bump-outs, raised crosswalks or intersections, improved signage and pavement markings, medians, or other related improvements. This project provides resources for the labor, materials, and technologies needed to plan, design, build, and inspect these improvements.

Purpose: The purpose of this project is to improve safety and livability of neighborhoods throughout the City, with an emphasis on areas near schools or locations that support disadvantaged populations.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		3,350,000	0	0	0	0	3,350,000
980	ENGINEERING		650,000	0	0	0	0	650,000
Total			4,000,000	0	0	0	0	4,000,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		300,000	0	0	0	0	300,000
Total			300,000	0	0	0	0	300,000



Capital Budget Request Form

Wasson Way Trail

Department: 230 Transportation & Engineering **Dept Priority:** 26 **Project Manager:** Goubeaux, Brian
Agency: 232 Transportation Planning **Agency Priority:** **Start Date:** 7/1/22
Exp Category: New Infrastructure **End Date:** 6/30/27

Description: This project will provide resources for the design and construction of the Wasson Way Trail, a shared-use path for bicycles and pedestrians. The Wasson Way Trail will extend from near the intersection of Martin Luther King Drive in Avondale eastward through the City of Norwood; the Cincinnati neighborhoods of Evanston, Hyde Park, Oakley, and Mount Lookout; the Village of Fairfax; and ending east of Wooster Road near its intersection with Red Bank Road in Columbia Township. Resources may be used for labor, materials, and technology as needed to plan, design, acquire right-of-way, build, and inspect the proposed trail and related improvements.

Purpose: The purpose of this project is to increase mobility within and accessibility to several Cincinnati neighborhoods by creating a new opportunity for active transportation that is free and convenient.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		336,000	0	0	0	0	336,000
980	ENGINEERING		84,000	0	0	0	0	84,000
Total		550,000	420,000	0	0	0	0	420,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	25,000	120,000	0	0	0	0	120,000
Total			120,000	0	0	0	0	120,000



Capital Budget Request Form

MLK/I-71 Interchange SIB Loan

Department: 230 Transportation & Engineering **Dept Priority:** 2 **Project Manager:** Long, Greg
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Debt Service Payments **End Date:** 6/30/27

Description: This project will provide resources to pay the interest payments and other fees on an Ohio State Infrastructure Bank (SIB) loan of \$25 million for the construction of the Martin Luther King, Jr./I-71 Interchange, as approved by the City Council (Ord. No. 377-2013). The Martin Luther King Jr./I-71 Interchange will improve access from I-71 to the Uptown area and neighboring communities.

Purpose: The purpose of this project is to reduce congestion and travel times in the area, improve wayfinding, increase safety, and promote economic vitality in the Uptown area of Cincinnati.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		0	0	0	0	0	0
	Total	138,500	0	0	0	0	0	0
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

SCIP Loan Repayment

Department: 230 Transportation & Engineering **Dept Priority:** 1 **Project Manager:** Long, Greg
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Debt Service Payments **End Date:** 6/30/27

Description:	This project will provide resources for the repayment of zero-interest loans from the Ohio Public Works Commission used to rehabilitate streets in various City neighborhoods.
Purpose:	The purpose of this project is to improve quality of life and reduce street pavement repair costs by: 1) repairing more streets than capital funding allows; 2) repairing these streets sooner, before repairs become more extensive and costly; 3) advancing these repairs so they are performed at lower construction prices; and 4) taking advantage of the time value of money using zero-interest loans.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	OTHER		0	0	0	0	0	0
Total			0	0	0	0	0	0
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Street Improvements

Department: 230 Transportation & Engineering **Dept Priority:** 15 **Project Manager:** Kelly, Chris
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for improvements to the through street system to increase safety and/or capacity and to support new housing and/or economic development. Project resources help leverage outside funding for specific projects from sources such as the Ohio Public Works Commission's State Capital Improvement Program (SCIP)/Local Transportation Improvement Program (LTIP), as well as Ohio Department of Transportation (ODOT) and Federal Highway Administration (FHWA) funds. Project resources support labor, materials, tools, and technologies needed to plan, design, build, and inspect these improvements.

Purpose: The purpose of this project is to improve safety and capacity on roadways with documented safety or congestion on existing through streets. Upgrades or improvements are also performed in conjunction with new housing and economic development. These resources are successfully used to advance design as needed to leverage outside funds.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		1,750,000	423,750	427,600	432,000	435,000	3,468,350
980	ENGINEERING		100,000	100,000	100,000	100,000	100,000	500,000
980	LAND		193,000	61,250	62,400	50,000	50,000	416,650
Total		641,000	2,043,000	585,000	590,000	582,000	585,000	4,385,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		225,000	225,000	225,000	225,000	225,000	1,125,000



Capital Budget Request Form

Transportation Infrastructure - GF

Department: 230 Transportation & Engineering **Dept Priority:** 48 **Project Manager:** Vickrey, Bob
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for the transportation system including but not limited to street rehabilitation, sidewalk repair, and hillside stairway rehabilitation with priority given to transportation assets that support disadvantaged populations. Project resources support labor, materials, tools, and technologies needed to plan, design, build, and inspect these improvements.

Purpose: The purpose of this project is to improve the safety and capacity of the City's transportation network.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		6,000,000	0	0	0	0	6,000,000
980	ENGINEERING		1,250,000	0	0	0	0	1,250,000
980	LAND		750,000	0	0	0	0	750,000
Total			8,000,000	0	0	0	0	8,000,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		1,000,000	0	0	0	0	1,000,000
Total			1,000,000	0	0	0	0	1,000,000



Capital Budget Request Form

Western Hills Viaduct

Department: 230 Transportation & Engineering **Dept Priority:** 27 **Project Manager:** Shefcik, Bill
Agency: 233 Engineering **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for labor, materials, tools, technologies, and training needed to inspect, prioritize, plan, design, repair, rehabilitate, remove and/or replace the Western Hills Viaduct, including but not limited to engineering, property acquisition, utility relocation, and contractor costs.

Purpose: The purpose of this project is to replace the over 80-year-old, over half mile long, deteriorated Western Hills Viaduct.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		2,500,000	6,290,000	3,130,000	2,655,000	3,680,000	18,255,000
980	ENGINEERING		600,000	400,000	100,000	75,000	50,000	1,225,000
980	EQUIPMENT		50,000	50,000	10,000	10,000	10,000	130,000
980	LAND		600,000	10,000	10,000	10,000	10,000	640,000
Total		13,250,000	3,750,000	6,750,000	3,250,000	2,750,000	3,750,000	20,250,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	100,000	100,000	100,000	100,000	100,000	100,000	500,000



Capital Budget Request Form

Gas Street Light Repair and Replacement

Department: 230 Transportation & Engineering **Dept Priority:** 24 **Project Manager:** Long, Greg
Agency: 239 Traffic Engineering **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for addressing the capital costs associated with the repair and replacement of the aging gas street light infrastructure.

Purpose: The purpose of this project is to provide resources to replace and upgrade the existing gas light infrastructure.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	ENGINEERING		1,000	100,000	100,000	100,000	100,000	401,000
980	EQUIPMENT		10,000	100,000	401,000	398,000	400,000	1,309,000
	Total	168,000	11,000	200,000	501,000	498,000	500,000	1,710,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	75,000	1,000	75,000	75,000	75,000	75,000	301,000



Capital Budget Request Form

Street Light Infrastructure

Department: 230 Transportation & Engineering **Dept Priority:** 17 **Project Manager:** Hines, Curtis
Agency: 239 Traffic Engineering **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for the design, planning, installation, maintenance, repair, replacement, expansion, and modernization of the City's electric street light infrastructure. This project also includes the conversion of City fixtures as well as assessed street light fixtures to LED where applicable.

Purpose: The purpose of this project is to provide street lighting on City streets in order to promote public safety. Conversion to LED is consistent with City Council direction under Ordinance No. 0008-2014, reference document number 2018000352, and the 2018 Street Light Audit conducted by the City's Internal Auditor.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		98,000	48,000	123,000	119,000	123,000	511,000
980	ENGINEERING		102,000	102,000	159,000	159,000	159,000	681,000
980	EQUIPMENT		150,000	100,000	222,000	222,000	222,000	916,000
Total		755,000	350,000	250,000	504,000	500,000	504,000	2,108,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	110,000	102,000	110,000	110,000	110,000	110,000	542,000



Capital Budget Request Form

Collections/Cart Program

Department: 250 Public Services **Dept Priority:** 11 **Project Manager:** Koopman, Joel
Agency: 253 Neighborhood Operations **Agency Priority:** 1 **Start Date:** 7/11/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for the purchase of new trash carts.

Purpose: The purpose of this project is to provide Cincinnati residents with trash carts for collection of solid waste by Neighborhood Operations Division (NOD) crews. NOD provides a new cart to residents if the damage or loss was caused by the City's actions.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		0	0	0	0	0	0
	Total	14,000	0	0	0	0	0	0

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							

Note: The scope of work included in the "Collections/Cart Program" project was moved to a new project, "Trash Receptacles & Collection Carts," in the Department of Public Services.



Capital Budget Request Form

Trash Receptacles

Department: 250 Public Services **Dept Priority:** 12 **Project Manager:** Koopman, Joel
Agency: 253 Neighborhood Operations **Agency Priority:** 2 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for the purchase of new trash receptacles.

Purpose: The purpose of this project is to continue the replacement of worn and damaged receptacles as well as accommodate as-needed requests by communities. The new trash receptacles would minimize or prevent litter accumulation in areas of high visibility near the Central Business District and near Neighborhood Business Districts. The new trash receptacles would replace the old trash receptacles that have met their expected life cycle that are unattractive, and require ongoing maintenance.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		0	0	0	0	0	0
	Total		0	0	0	0	0	0
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							

Note: The scope of work included in the "Trash Receptacles" project was moved to a new project, "Trash Receptacles & Collection Carts," in the Department of Public Services.



Capital Budget Request Form

Trash Receptacles & Collection Carts

Department: 250 Public Services **Dept Priority:** 10 **Project Manager:** Koopman, Joel
Agency: 253 Neighborhood Operations **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for trash receptacles placed in the public right-of-way or on City-owned property. This project will also provide resources for City-owned residential trash carts that qualify for solid waste collection under City policy.

Purpose: The purpose of this project is to minimize and prevent litter accumulation, especially in areas of high visibility including but not limited to neighborhood business districts and the central business district. The purpose of this project also includes the promotion of public health and the safe collection of solid waste by the City of Cincinnati.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		301,000	111,000	112,000	109,000	109,000	742,000
Total			301,000	111,000	112,000	109,000	109,000	742,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Fleet and Other City Facility Renovation and Repairs - GF

Department: 250 Public Services **Dept Priority:** 28 **Project Manager:** France, Cynthia
Agency: 255 City Facility Management **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will primarily provide resources for the design and construction of a renovated fleet facility, including but not limited to the reinforcement and repair to structural elements as well as other facade and building envelope systems. This project will also provide resources for the continuation of ongoing repairs, alterations, and upgrades to City facilities such as those used by Police, Fire, and Public Services, as well as City Hall and Fountain Square.

Purpose: The primary purpose of this project is to renovate or replace components of the existing Fleet Facility to ensure the integrity of the building's structural systems and environmental envelope. In addition, the purpose of this project is to continue renovations, system replacements, repairs, and upgrades in General Fund City facilities.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		4,500,000	0	0	0	0	4,500,000
980	ENGINEERING		500,000	0	0	0	0	500,000
Total			5,000,000	0	0	0	0	5,000,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		500,000	0	0	0	0	500,000



Capital Budget Request Form

Public Safety Facility Improvements - GF

Department: 250 Public Services **Dept Priority:** 29 **Project Manager:** France, Cynthia
Agency: 255 City Facility Management **Agency Priority:** **Start Date:** 7/1/22
Exp Category: New Infrastructure **End Date:** 6/30/27

Description: This project will provide resources for the improvement, expansion, renovation, alteration, or upgrade to City facilities used by Police, Fire, and Emergency Communications. This project will provide resources for the City's fire training tower, contribution to a regional gun range, and other public safety facilities improvements identified within needs assessments.

Purpose: The purpose of this project is to modernize certain public safety facility needs.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		7,250,000	0	0	0	0	7,250,000
980	ENGINEERING		750,000	0	0	0	0	750,000
	Total		8,000,000	0	0	0	0	8,000,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL		750,000	0	0	0	0	750,000



Capital Budget Request Form

Fleet Replacements

Department: 250 Public Services **Dept Priority:** 6 **Project Manager:** Alfson, Ruth
Agency: 256 Fleet Services **Agency Priority:** 1 **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for the purchase of replacement automotive and motorized equipment for City agencies supported by the General Fund. This funding will be used to replace vehicles and equipment in any of the following major classes: garbage packers, fire pumps and ladders, ambulances, dump trucks, police beat cars, administrative cars, pickup trucks, vans, horticultural equipment, and large and small specialized equipment. This program will prioritize electric and hybrid vehicle replacements for administrative cars and other applicable vehicles whenever life-cycle cost-effective options exist. This project is intended to replace a Citicab vehicle.

Purpose: The purpose of this project is to provide the City's General Fund agencies with motorized equipment and an efficient automotive fleet that performs at the lowest possible operating and maintenance costs. This project will replace equipment at the prescribed lifecycle. New equipment will help achieve the goal of a cleaner and more fuel efficient fleet. Departments are also able to improve operations when fewer vehicles are out of service for repairs. Increased fuel efficiency, including reviewing hybrid vehicle options, will be a priority of this program.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		5,702,000	8,561,000	8,614,000	7,807,000	7,840,000	38,524,000
	Total	10,484,000	5,702,000	8,561,000	8,614,000	7,807,000	7,840,000	38,524,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EST PERSONNEL	350,000	350,000	350,000	350,000	350,000	350,000	1,750,000



Capital Budget Request Form

Health Facilities Renovation and Repairs - GF

Department: 260 Health **Dept Priority:** 7 **Project Manager:** Hill, Anthony
Agency: 261 Office Of The Commissioner **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Infrastructure(Smale Commission) **End Date:** 6/30/27

Description: This project will provide resources for major repairs and renovations at various Health Department facilities, including, but not limited to, relocation of the Crest Smile Shoppe as well as facility improvements and parking lot expansion at the Price Hill Health Center.

Purpose: The purpose of this project is to protect and extend the life of the respective Primary Health Care Clinic sites and various Health Department facilities. The needed renovations will maintain compliance with clinic facility accreditation standards, as well as present a more visually appealing facility for customers.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	CONSTRUCTION		3,000,000	0	0	0	0	3,000,000
Total			3,000,000	0	0	0	0	3,000,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



Capital Budget Request Form

Ballistic Vest Replacement

Department: 270 Fire **Dept Priority:** 5 **Project Manager:** Pheila, Greg
Agency: 271 Fire - Response **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Equipment **End Date:** 6/30/27

Description: This project will provide resources for the replacement of ballistic vests.

Purpose: The purpose of this project is to allow firefighters and paramedics to more safely enter "warm zones" alongside law enforcement to quickly provide lifesaving first aid such as trauma bandages and tourniquets to victims. The warm zone is defined as an area with no direct threat, but a potential for harm still exists.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
980	EQUIPMENT		336,000	0	0	0	0	336,000
	Total		336,000	0	0	0	0	336,000
Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



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EXHIBIT 6: FY 2023 RESTRICTED AND SPECIAL REVENUE FUNDS CAPITAL BUDGET UPDATE

This report provides a breakdown of each Restricted or Special Revenue Fund Capital project by Fund and Department in order to provide additional detail on which General Capital projects are included in each Department within the City.



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Capital Improvement Program

Exhibit 6: FY 2023 Restricted and Special Revenue Funds Capital Budget Update

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Fund: 102 Parking System Facilities			
Enterprise Services			
Structural Maintenance & Repair	200,000	500,000	300,000
Department Total	200,000	500,000	300,000
Fund Total	200,000	500,000	300,000
Fund: 103 Convention Center			
Enterprise Services			
Building Equipment	30,000	0	(30,000)
Capital Maintenance	50,000	230,000	180,000
Furniture, Fixtures, and Equipment	150,000	0	(150,000)
Department Total	230,000	230,000	0
Fund Total	230,000	230,000	0
Fund: 104 General Aviation			
Transportation & Engineering			
Airport Infrastructure Improvements	140,000	70,000	(70,000)
Facility Improvements	139,000	70,000	(69,000)
General Aviation Motorized Equipment	61,000	0	(61,000)
Department Total	340,000	140,000	(200,000)
Fund Total	340,000	140,000	(200,000)
Fund: 107 Stormwater Management			
Stormwater Management Utility			
Cincinnati Local Flood Protection Project	1,100,000	2,100,000	1,000,000
Duck Creek Channel Rehabilitation	1,000,000	0	(1,000,000)
Flood Mitigation Program	1,000,000	1,000,000	0
Linear Asset Condition Assessment	600,000	0	(600,000)
Stormwater Infrastructure Rehabilitation	1,000,000	250,000	(750,000)
West Fork Channel Rehabilitation	1,000,000	0	(1,000,000)
Department Total	5,700,000	3,350,000	(2,350,000)
Fund Total	5,700,000	3,350,000	(2,350,000)
Fund: 336 Telecommunications Services			
Enterprise Technology Solutions			
Radio Communications Equipment	30,000	30,000	0
Department Total	30,000	30,000	0
Fund Total	30,000	30,000	0
Fund: 704 MSD Capital Improvements			
Sewers			
3731 Glenmore Avenue Sewer Evaluation	154,000	0	(154,000)
Addyston Pump Station Elimination	591,760	0	(591,760)
Benz Avenue (HN 1111) Sewer Replacement	29,000	90,000	61,000
Blair Avenue to Rockdale Avenue Sewer Study	0	850,000	850,000
CIP Planning Projects 2022	2,100,000	2,173,500	73,500
CSO 12 Sewer Separation Outfall to Mill Creek	2,688,780	0	(2,688,780)
CSO 182 Strategic Sewer Separation	0	304,200	304,200
CSO 541 Outfall Replacement	0	209,600	209,600

Capital Improvement Program

Exhibit 6: FY 2023 Restricted and Special Revenue Funds Capital Budget Update



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
CSX Railyard Assessment	0	630,000	630,000
Celeron Avenue Sewer Rehabilitation	150,000	0	(150,000)
Central Avenue (HN 1964) Sewer	45,000	105,000	60,000
Central Avenue and W 9th Street Sewer	130,000	130,000	0
Central to McMicken at Stark St Sewer Replacement	442,200	0	(442,200)
Colerain-Bevis Pump Station Replacement	310,000	310,000	0
Colton Lane Sewer Replacement	0	40,000	40,000
Congress Run Stream Restoration and Bank Stabilization	296,000	0	(296,000)
Critical Asset Management Projects 2022	6,000,000	6,210,000	210,000
Daly Road Treatment Facility Modifications	443,100	120,300	(322,800)
De Votie Avenue Sewer Replacement	326,500	350,000	23,500
Delta and Greist Sewer Replacement	683,440	0	(683,440)
Donna Lane & Ester Marie Drive Sewer Relocation and Rehab	86,000	86,000	0
Dorchester Avenue at Highland Avenue Sewer Replacement	240,350	216,660	(23,690)
Dry Weather Channel for SS 937	616,500	0	(616,500)
Elberon Avenue Sewer	640,000	0	(640,000)
Elsmere Avenue from Slane to Lafayette Sewer Replacement	496,300	0	(496,300)
Fenton Avenue (HN 1336) Sewer Relocation	110,000	110,000	0
Galbraith Rd to Sheldon Avenue Sewer Replacement	258,100	446,500	188,400
Glen Landing Pump Station Force Main Replacement	0	18,500	18,500
Glenmary Ave and Vine Street Sewer Improvements	300,000	0	(300,000)
Hamilton County Utility Oversight and Coordination 2022	4,400,000	4,554,000	154,000
Harrison Avenue North and South Hydraulic Improvements	290,000	290,000	0
Hydraulic Modeling 2022	1,200,000	1,242,000	42,000
LMWWTP Flow Meter Renewal	6,863,000	960,000	(5,903,000)
LMWWTP Solids Disposal With Odor Control	0	5,750,000	5,750,000
LMWWTP Standby Power	17,325,000	100,000	(17,225,000)
Linwood Avenue Sewer Replacement	799,500	0	(799,500)
Loth Street (HN 2272) Sewer Relocation and Rehab	160,000	160,000	0
MCWWTP Dewatering Building Odor Control	7,965,000	0	(7,965,000)
MCWWTP Disinfection and Outfall	0	1,113,900	1,113,900
MCWWTP High Rate Treatment Pump Station	14,000,000	14,000,000	0
Madison Rd and Edwards Rd Sewer Improvements	0	196,900	196,900
Main Sewer Renewal Program 2022	6,000,000	6,210,000	210,000
Manhole Renewal Program 2022	973,300	1,037,910	64,610
Mill Creek WWTP Disinfection Improvement	1,907,200	0	(1,907,200)
Mill Creek WWTP Outfall Improvements	447,000	0	(447,000)
Morrison Avenue Sewer Replacement	140,000	0	(140,000)
Muddy Creek PSU & Force Main	1,696,590	0	(1,696,590)
Muddy Creek Road and Rosebud Drive Sewer Replacement	215,000	0	(215,000)
Muddy Creek WWTP Disinfection Upgrades	740,000	0	(740,000)
Overlook Avenue near Glenway Ave Sewer Replacement	275,000	354,000	79,000
PRWWTP Sludge Storage Tank with Odor Control	2,410,000	0	(2,410,000)
Paxton Ave at Linwood Ave Sewer Replacement	394,160	0	(394,160)
Paxton Avenue Sewer Rehabilitation	239,400	0	(239,400)
Phase 2 WWIP Planning 2022	2,500,000	2,587,500	87,500



Capital Improvement Program

Exhibit 6: FY 2023 Restricted and Special Revenue Funds Capital Budget Update

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Pleasant Run Pump Station Upgrades	0	1,421,910	1,421,910
Prioritized Wastewater Collection System Improvements 2022	12,000,000	20,000,000	8,000,000
Program Management and Support Services 2022	5,800,000	6,970,000	1,170,000
Queen City Avenue (HN 2047) Sewer Rehabilitation	0	80,000	80,000
Rapid Run and Foley Road PS Receiver Manhole Installation	0	244,400	244,400
SCWWTP Clarifiers	394,460	0	(394,460)
SSO 603 and 704 Improvements	3,660,000	0	(3,660,000)
Seton Avenue (HN 916) Sewer Replacement	210,000	0	(210,000)
Shaffer Avenue Sewer Replacement	311,200	311,500	300
Stratford Lake Force Main Renewal	150,560	20,000	(130,560)
Summerview Low Pressure Forcemain	82,790	82,800	10
Sycamore Street Sewer	825,000	0	(825,000)
Taft Road & McMillan Street Sewer Replacement	3,052,500	0	(3,052,500)
Tennessee Avenue (HN 1754) Sewer Replacement	350,000	350,000	0
Valleyview Court Sewer Replacement	300,000	333,000	33,000
Village Woods Pump Station and System Improvements	0	34,000	34,000
Vine Street at Erkenbrecher Avenue Sewer Separation	3,450,000	0	(3,450,000)
Wayside Avenue and Colter Avenue Sewer Improvements	0	122,100	122,100
Wilder Avenue Sewer Replacement	679,700	0	(679,700)
Yoast Avenue Sewer Improvements	102,900	0	(102,900)
Department Total	119,446,290	80,926,180	(38,520,110)
Fund Total	119,446,290	80,926,180	(38,520,110)

Fund: 756 Water Works PIF

Water Works

Bolton Plant Heating Ventilation Air Conditioning	80,000	80,000	0
Bolton Plant Well Pump Motor Upgrade	45,000	45,000	0
Bolton Well No. 4 Replacement	0	1,500,000	1,500,000
Castings/Street Improvements	480,000	480,000	0
Cellular Boosters for GCWW RMTTP Campus	0	20,000	20,000
Computers, Servers, and Software	500,000	500,000	0
Continuous Water Quality Monitors	150,000	150,000	0
Crane Equipment Improvements	50,000	50,000	0
Electrical Transformers	250,000	250,000	0
Field Application Replacement on Large Pumps	70,000	70,000	0
Fleet OTEA	1,200,000	1,200,000	0
GCWW Main, Tennyson, Bolton Router Replacements	0	24,000	24,000
Kronos Timekeeper Upgrade and Expansion	30,000	30,000	0
Large Motor Rewind Program (Annual)	150,000	150,000	0
Lead Service Line Replacement Projects (T-16)	9,000,000	11,046,000	2,046,000
Liquid Chromatograph Mass Spectrometer	300,000	300,000	0
Meter Battery and Register Replacement	4,213,500	4,213,500	0
Miller Plant Compressor Upgrade	50,000	50,000	0
Miller Plant Heating Ventilation Air Conditioning	300,000	300,000	0
Miller Plant Large Valve Upgrade	100,000	100,000	0
Minor Building Upgrades	50,000	50,000	0
Miscellaneous Concrete/Pavement Replacement	300,000	1,300,000	1,000,000

Capital Improvement Program

Exhibit 6: FY 2023 Restricted and Special Revenue Funds Capital Budget Update



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Miscellaneous Masonry Replacement	150,000	150,000	0
Motor Control Center Equipment	100,000	100,000	0
Nitrogen Generator	40,000	40,000	0
Non-Fleet OTEA	270,000	270,000	0
OnBase System Upgrade	30,000	30,000	0
Oracle Customer Care and Billing Upgrade	2,000,000	5,000,000	3,000,000
Outlying Pump Station Improvements	50,000	50,000	0
Private Development Allocation Program	1,066,500	1,066,500	0
Pump and Motor Replacement	2,500,000	2,500,000	0
RMTP Cisco MAN Router Replacement	0	10,000	10,000
Regeneration Furnace Equipment	100,000	100,000	0
Replacement Water Mains Allocation Program	27,535,000	27,535,000	0
Roof Replacement	400,000	400,000	0
SCADA Human Machine Interface	1,500,000	1,500,000	0
SCADA Remote Terminal Units	186,000	186,000	0
Sand Filter Backwash Water Treatment System	2,000,000	2,000,000	0
Security Information and Cybersecurity Monitoring	0	400,000	400,000
Station Valve Equipment	100,000	100,000	0
Street Improvement Allocation Program	9,054,000	9,054,000	0
Sutton Reservoir	150,000	150,000	0
Valve Replacement Program	350,000	350,000	0
Variable Frequency Drives Main Station/Tennyson	2,000,000	2,000,000	0
Vertical Pumps Upgrade	100,000	100,000	0
Department Total	67,000,000	75,000,000	8,000,000
Fund Total	67,000,000	75,000,000	8,000,000
Fund: 761 Special Housing PIF			
Community & Economic Development			
Strategic Housing Initiatives Program (SHIP)	0	361,000	361,000
Department Total	0	361,000	361,000
Fund Total	0	361,000	361,000
Grand Total	192,946,290	160,537,180	(32,409,110)



EXHIBIT 7: FY 2023 ALL FUNDS CAPITAL BUDGET UPDATE PROJECTS BY DEPARTMENT

This report provides a breakdown of each Capital project, regardless of Fund, by Department and Program within the Department in order to provide additional detail on which General Capital projects are included in each Department across all Funds.



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Capital Improvement Program

Exhibit 7: FY 2023 All Funds Capital Budget Update Projects by Department

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Buildings & Inspections			
Buildings & Inspections, Licenses & Permits			
Electronic Plan Review - ERP	0	100,000	100,000
	0	100,000	100,000
Property Maintenance Code Enforcement			
Hazard Abatement/Demolition Program	504,000	504,000	0
	504,000	504,000	0
Department Total	504,000	604,000	100,000
City Manager			
City Manager's Office			
CitiCable Camera and Equipment	0	200,000	200,000
	0	200,000	200,000
Emergency Communications Center			
911 Dispatcher Radio Console	0	81,000	81,000
911 Facility Safety & Security Improvements	0	70,000	70,000
911 Phone System Hardware Refresh	0	500,000	500,000
ECC Workstation Components Refresh	0	84,000	84,000
Expand E911 Workstations	0	79,000	79,000
Police All County Broadcast Hardware Refresh	0	30,000	30,000
	0	844,000	844,000
Office Of Budget & Evaluation			
Budget Development and Document Publication System	0	500,000	500,000
	0	500,000	500,000
Office Of Environment and Sustainability			
Center Hill Gas & Leachate	85,000	50,000	(35,000)
Emergency Environmental Cleanup/UST	10,000	0	(10,000)
Green Cincinnati Sustainability Initiatives - GF	0	4,000,000	4,000,000
Regulatory Compliance & Energy Conservation	35,000	0	(35,000)
Wheeled Recycling Cart Replacement	25,000	300,000	275,000
	155,000	4,350,000	4,195,000
Performance and Data Analytics			
Enterprise Data Warehouse	32,000	32,000	0
	32,000	32,000	0
Department Total	187,000	5,926,000	5,739,000
City Planning and Engagement			
City Planning & Zoning			
Neighborhood Studies	50,000	0	(50,000)
	50,000	0	(50,000)
Department Total	50,000	0	(50,000)
Community & Economic Development			
Economic Development and Major/Special Projects Division			
Business Retention/New Growth	0	300,000	300,000
Commercial & Industrial Public Improvements	300,000	600,000	300,000

Capital Improvement Program

Exhibit 7: FY 2023 All Funds Capital Budget Update Projects by Department



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Community Development Focus District	300,000	200,000	(100,000)
Economic Development Initiatives - GF	0	10,000,000	10,000,000
Neighborhood Business District Improvements	1,000,000	1,300,000	300,000
Neighborhood Business Property Holding	150,000	50,000	(100,000)
Retail/Commercial Opportunities	769,000	519,000	(250,000)
Tax Incentive/Enterprise Zone	125,000	0	(125,000)
Viable Small Business Development	0	150,000	150,000
	2,644,000	13,119,000	10,475,000
Housing Division			
Affordable Housing Trust Funding - Capital	611,000	611,000	0
Housing Stability - GF	0	7,000,000	7,000,000
Strategic Housing Initiatives Program (SHIP)	389,000	1,239,000	850,000
	1,000,000	8,850,000	7,850,000
Department Total	3,644,000	21,969,000	18,325,000
Enterprise Services			
Duke Energy Center			
Building Equipment	30,000	0	(30,000)
Capital Maintenance	50,000	230,000	180,000
Convention Center Improvements	500,000	500,000	0
Furniture, Fixtures, and Equipment	150,000	0	(150,000)
	730,000	730,000	0
Parking Facilities			
Parking Meter Replacement	125,000	125,000	0
Structural Maintenance & Repair	200,000	500,000	300,000
	325,000	625,000	300,000
Department Total	1,055,000	1,355,000	300,000
Enterprise Technology Solutions			
CAGIS			
CAGIS Infrastructure	129,500	0	(129,500)
	129,500	0	(129,500)
Enterprise Technology Solutions			
Accela Upgrades	200,000	200,000	0
Data Center Infrastructure Replacement	69,000	69,000	0
Digital Services Enhancements	33,000	33,000	0
Disaster Recovery / Business Continuity	71,000	71,000	0
Enterprise Networks and Security Enhancements	55,500	55,500	0
Fire Equipment Automatic Location	0	100,000	100,000
Information Tech. Efficiency Initiatives	1,000,000	0	(1,000,000)
Information Technology Equipment - GF	0	8,700,000	8,700,000
Information Technology Software and Hardware - GF	0	3,300,000	3,300,000
Lifecycle Asset Acquisition and Replacement	144,000	420,000	276,000
Radio Communications Equipment	30,000	30,000	0
Real Time Crime Center Camera Program	150,000	150,000	0
Telephone System Upgrades	142,000	1,000,000	858,000



Capital Improvement Program

Exhibit 7: FY 2023 All Funds Capital Budget Update Projects by Department

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Workflow Management System	0	160,500	160,500
	1,894,500	14,289,000	12,394,500
Department Total	2,024,000	14,289,000	12,265,000
Finance			
Income Tax			
Income Tax Call Center and Recorder	0	100,000	100,000
	0	100,000	100,000
Department Total	0	100,000	100,000
Fire			
Fire - Response			
Ballistic Vest Replacement	0	336,000	336,000
Firefighter PPE	211,000	211,000	0
	211,000	547,000	336,000
Fire - Support Services			
Administrative Furniture and Equipment	53,000	53,000	0
Fire Equipment	247,000	247,000	0
	300,000	300,000	0
Department Total	511,000	847,000	336,000
Health			
Office Of The Commissioner			
Facilities Renovation and Repairs	122,000	122,000	0
Health Facilities Renovation and Repairs - GF	0	3,000,000	3,000,000
	122,000	3,122,000	3,000,000
Department Total	122,000	3,122,000	3,000,000
Law			
Law - Real Estate			
Real Estate Tracking Software	0	100,000	100,000
	0	100,000	100,000
Department Total	0	100,000	100,000
Parks			
Administration and Program Services			
Park Infrastructure Rehabilitation	2,065,000	2,745,000	680,000
Park Infrastructure Rehabilitation - GF	0	3,000,000	3,000,000
	2,065,000	5,745,000	3,680,000
Department Total	2,065,000	5,745,000	3,680,000
Police			
Patrol Bureau			
District Security Upgrades	0	275,000	275,000
	0	275,000	275,000
Support Bureau			
Police Equipment	112,000	112,000	0
Police Mobile Digital Video (In-Car Camera) Storage	169,000	169,000	0
	281,000	281,000	0

Capital Improvement Program

Exhibit 7: FY 2023 All Funds Capital Budget Update Projects by Department



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Department Total	281,000	556,000	275,000
Public Services			
City Facility Management			
City Facility Renovation and Repairs	1,827,000	1,827,000	0
Community Facility Improvements - Art Museum	200,000	200,000	0
Fleet and Other City Facility Renovation and Repairs - GF	0	5,000,000	5,000,000
Obsolete Air Conditioning Systems Replacement	615,000	615,000	0
Public Safety Facility Improvements - GF	0	8,000,000	8,000,000
	2,642,000	15,642,000	13,000,000
Fleet Services			
Fleet Replacements	5,639,000	5,702,000	63,000
	5,639,000	5,702,000	63,000
Neighborhood Operations			
Collections/Cart Program	14,000	0	(14,000)
Trash Receptacles	87,000	0	(87,000)
Trash Receptacles & Collection Carts	0	301,000	301,000
	101,000	301,000	200,000
Traffic And Road Operations			
Sign Replacement	189,000	189,000	0
	189,000	189,000	0
Department Total	8,571,000	21,834,000	13,263,000
Recreation			
Support Services			
Aquatics Facilities Renovation	411,000	411,000	0
Athletics Facilities Renovation	499,000	499,000	0
Compliance with ADA	103,000	103,000	0
Outdoor Facilities Renovation	369,000	369,000	0
Recreation Facilities Renovation	1,709,000	1,709,000	0
Recreation Facilities Renovation - GF	0	3,000,000	3,000,000
	3,091,000	6,091,000	3,000,000
Department Total	3,091,000	6,091,000	3,000,000
Sewers			
Wastewater Engineering			
3731 Glenmore Avenue Sewer Evaluation	154,000	0	(154,000)
Addyston Pump Station Elimination	591,760	0	(591,760)
Benz Avenue (HN 1111) Sewer Replacement	29,000	90,000	61,000
Blair Avenue to Rockdale Avenue Sewer Study	0	850,000	850,000
CIP Planning Projects 2022	2,100,000	2,173,500	73,500
CSO 12 Sewer Separation Outfall to Mill Creek	2,688,780	0	(2,688,780)
CSO 182 Strategic Sewer Separation	0	304,200	304,200
CSO 541 Outfall Replacement	0	209,600	209,600
CSX Railyard Assessment	0	630,000	630,000
Celeron Avenue Sewer Rehabilitation	150,000	0	(150,000)
Central Avenue (HN 1964) Sewer	45,000	105,000	60,000



Capital Improvement Program

Exhibit 7: FY 2023 All Funds Capital Budget Update Projects by Department

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Central Avenue and W 9th Street Sewer	130,000	130,000	0
Central to McMicken at Stark St Sewer Replacement	442,200	0	(442,200)
Colerain-Bevis Pump Station Replacement	310,000	310,000	0
Colton Lane Sewer Replacement	0	40,000	40,000
Congress Run Stream Restoration and Bank Stabilization	296,000	0	(296,000)
Critical Asset Management Projects 2022	6,000,000	6,210,000	210,000
Daly Road Treatment Facility Modifications	443,100	120,300	(322,800)
De Votie Avenue Sewer Replacement	326,500	350,000	23,500
Delta and Greist Sewer Replacement	683,440	0	(683,440)
Donna Lane & Ester Marie Drive Sewer Relocation and Rehab	86,000	86,000	0
Dorchester Avenue at Highland Avenue Sewer Replacement	240,350	216,660	(23,690)
Dry Weather Channel for SS 937	616,500	0	(616,500)
Elberon Avenue Sewer	640,000	0	(640,000)
Elsmere Avenue from Slane to Lafayette Sewer Replacement	496,300	0	(496,300)
Fenton Avenue (HN 1336) Sewer Relocation	110,000	110,000	0
Galbraith Rd to Sheldon Avenue Sewer Replacement	258,100	446,500	188,400
Glen Landing Pump Station Force Main Replacement	0	18,500	18,500
Glenmary Ave and Vine Street Sewer Improvements	300,000	0	(300,000)
Hamilton County Utility Oversight and Coordination 2022	4,400,000	4,554,000	154,000
Harrison Avenue North and South Hydraulic Improvements	290,000	290,000	0
Hydraulic Modeling 2022	1,200,000	1,242,000	42,000
LMWWTP Flow Meter Renewal	6,863,000	960,000	(5,903,000)
LMWWTP Solids Disposal With Odor Control	0	5,750,000	5,750,000
LMWWTP Standby Power	17,325,000	100,000	(17,225,000)
Linwood Avenue Sewer Replacement	799,500	0	(799,500)
Loth Street (HN 2272) Sewer Relocation and Rehab	160,000	160,000	0
MCWWTP Dewatering Building Odor Control	7,965,000	0	(7,965,000)
MCWWTP Disinfection and Outfall	0	1,113,900	1,113,900
MCWWTP High Rate Treatment Pump Station	14,000,000	14,000,000	0
Madison Rd and Edwards Rd Sewer Improvements	0	196,900	196,900
Main Sewer Renewal Program 2022	6,000,000	6,210,000	210,000
Manhole Renewal Program 2022	973,300	1,037,910	64,610
Mill Creek WWTP Disinfection Improvement	1,907,200	0	(1,907,200)
Mill Creek WWTP Outfall Improvements	447,000	0	(447,000)
Morrison Avenue Sewer Replacement	140,000	0	(140,000)
Muddy Creek PSU & Force Main	1,696,590	0	(1,696,590)
Muddy Creek Road and Rosebud Drive Sewer Replacement	215,000	0	(215,000)
Muddy Creek WWTP Disinfection Upgrades	740,000	0	(740,000)
Overlook Avenue near Glenway Ave Sewer Replacement	275,000	354,000	79,000
PRWWTP Sludge Storage Tank with Odor Control	2,410,000	0	(2,410,000)
Paxton Ave at Linwood Ave Sewer Replacement	394,160	0	(394,160)
Paxton Avenue Sewer Rehabilitation	239,400	0	(239,400)
Phase 2 WWIP Planning 2022	2,500,000	2,587,500	87,500
Pleasant Run Pump Station Upgrades	0	1,421,910	1,421,910
Prioritized Wastewater Collection System Improvements 2022	12,000,000	20,000,000	8,000,000
Program Management and Support Services 2022	5,800,000	6,970,000	1,170,000

Capital Improvement Program

Exhibit 7: FY 2023 All Funds Capital Budget Update Projects by Department



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Queen City Avenue (HN 2047) Sewer Rehabilitation	0	80,000	80,000
Rapid Run and Foley Road PS Receiver Manhole Installation	0	244,400	244,400
SCWWTP Clarifiers	394,460	0	(394,460)
SSO 603 and 704 Improvements	3,660,000	0	(3,660,000)
Seton Avenue (HN 916) Sewer Replacement	210,000	0	(210,000)
Shaffer Avenue Sewer Replacement	311,200	311,500	300
Stratford Lake Force Main Renewal	150,560	20,000	(130,560)
Summerview Low Pressure Forcemain	82,790	82,800	10
Sycamore Street Sewer	825,000	0	(825,000)
Taft Road & McMillan Street Sewer Replacement	3,052,500	0	(3,052,500)
Tennessee Avenue (HN 1754) Sewer Replacement	350,000	350,000	0
Valleyview Court Sewer Replacement	300,000	333,000	33,000
Village Woods Pump Station and System Improvements	0	34,000	34,000
Vine Street at Erkenbrecher Avenue Sewer Separation	3,450,000	0	(3,450,000)
Wayside Avenue and Colter Avenue Sewer Improvements	0	122,100	122,100
Wilder Avenue Sewer Replacement	679,700	0	(679,700)
Yoast Avenue Sewer Improvements	102,900	0	(102,900)
	119,446,290	80,926,180	(38,520,110)
Department Total	119,446,290	80,926,180	(38,520,110)

Stormwater Management Utility

Stormwater Management Utility

Cincinnati Local Flood Protection Project	1,100,000	2,100,000	1,000,000
Duck Creek Channel Rehabilitation	1,000,000	0	(1,000,000)
Flood Mitigation Program	1,000,000	1,000,000	0
Linear Asset Condition Assessment	600,000	0	(600,000)
Stormwater Infrastructure Rehabilitation	1,000,000	250,000	(750,000)
West Fork Channel Rehabilitation	1,000,000	0	(1,000,000)
	5,700,000	3,350,000	(2,350,000)
Department Total	5,700,000	3,350,000	(2,350,000)

Transportation & Engineering

Aviation

Airport Infrastructure Improvements	140,000	70,000	(70,000)
Facility Improvements	139,000	70,000	(69,000)
General Aviation Motorized Equipment	61,000	0	(61,000)
	340,000	140,000	(200,000)

Engineering

Bridge Rehabilitation Program	703,000	703,000	0
Brighton Approach Bridge	1,200,000	1,200,000	0
Curb Ramps - Street Rehab	302,000	302,000	0
Hillside Stairway Rehabilitation Program	24,000	24,000	0
MLK/I-71 Interchange SIB Loan	395,500	0	(395,500)
Pavement Management	300,000	300,000	0
SCIP Loan Repayment	394,500	0	(394,500)
Spot Infrastructure Replacement	362,000	362,000	0
Street Improvements	543,000	2,043,000	1,500,000



Capital Improvement Program

Exhibit 7: FY 2023 All Funds Capital Budget Update Projects by Department

	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Street Rehabilitation	17,137,000	17,137,000	0
Transportation Infrastructure - GF	0	8,000,000	8,000,000
Wall Stab. & Landslide Correction	712,000	712,000	0
Western Hills Viaduct	4,750,000	3,750,000	(1,000,000)
	26,823,000	34,533,000	7,710,000
Office of The Director			
Information Systems Acquisition	80,000	0	(80,000)
	80,000	0	(80,000)
Traffic Engineering			
Computerized Traffic Signal System	808,000	808,000	0
Duke Street Light Installation and Renovation	215,000	215,000	0
Gas Street Light Repair and Replacement	171,000	11,000	(160,000)
Street Light Infrastructure	250,000	350,000	100,000
Traffic Control Device Installation & Renovation	111,000	111,000	0
Traffic Signals Infrastructure	1,032,000	1,032,000	0
	2,587,000	2,527,000	(60,000)
Transportation Planning			
Airport Road Sidewalk Improvements	0	750,000	750,000
Bicycle Transportation Program	275,000	455,000	180,000
Downtown Infrast. Coord. & Implemtn	100,000	100,000	0
Neighborhood Gateways/Greenways Imprvmnt	100,000	100,000	0
Neighborhood Transportation Strategies	450,000	500,000	50,000
OKI Corridor Studies	90,000	40,000	(50,000)
Pedestrian Safety Improvements	750,000	1,850,000	1,100,000
Pedestrian Safety Improvements - GF	0	4,000,000	4,000,000
Safety Improvements	110,000	110,000	0
Sidewalk Repair Program	260,000	260,000	0
Wasson Way Trail	600,000	420,000	(180,000)
	2,735,000	8,585,000	5,850,000
Department Total	32,565,000	45,785,000	13,220,000
Water Works			
Business Services			
Fleet OTEA	1,200,000	1,200,000	0
Non-Fleet OTEA	270,000	270,000	0
	1,470,000	1,470,000	0
Engineering			
Bolton Well No. 4 Replacement	0	1,500,000	1,500,000
Castings/Street Improvements	480,000	480,000	0
Lead Service Line Replacement Projects (T-16)	9,000,000	11,046,000	2,046,000
Miscellaneous Concrete/Pavement Replacement	300,000	1,300,000	1,000,000
Miscellaneous Masonry Replacement	150,000	150,000	0
Private Development Allocation Program	1,066,500	1,066,500	0
Replacement Water Mains Allocation Program	27,535,000	27,535,000	0
Roof Replacement	400,000	400,000	0
Street Improvement Allocation Program	9,054,000	9,054,000	0

Capital Improvement Program

Exhibit 7: FY 2023 All Funds Capital Budget Update Projects by Department



	2023 Approved Budget	2023 Update	Change 2023 Approved to Update
Sutton Reservoir	150,000	150,000	0
	48,135,500	52,681,500	4,546,000
Information Technology			
Cellular Boosters for GCWW RMTP Campus	0	20,000	20,000
Computers, Servers, and Software	500,000	500,000	0
GCWW Main, Tennyson, Bolton Router Replacements	0	24,000	24,000
Kronos Timekeeper Upgrade and Expansion	30,000	30,000	0
OnBase System Upgrade	30,000	30,000	0
Oracle Customer Care and Billing Upgrade	2,000,000	5,000,000	3,000,000
RMTP Cisco MAN Router Replacement	0	10,000	10,000
Security Information and Cybersecurity Monitoring	0	400,000	400,000
	2,560,000	6,014,000	3,454,000
Water Distribution			
Meter Battery and Register Replacement	4,213,500	4,213,500	0
Valve Replacement Program	350,000	350,000	0
	4,563,500	4,563,500	0
Water Quality and Treatment			
Continuous Water Quality Monitors	150,000	150,000	0
Liquid Chromatograph Mass Spectrometer	300,000	300,000	0
Nitrogen Generator	40,000	40,000	0
Sand Filter Backwash Water Treatment System	2,000,000	2,000,000	0
	2,490,000	2,490,000	0
Water Supply			
Bolton Plant Heating Ventilation Air Conditioning	80,000	80,000	0
Bolton Plant Well Pump Motor Upgrade	45,000	45,000	0
Crane Equipment Improvements	50,000	50,000	0
Electrical Transformers	250,000	250,000	0
Field Application Replacement on Large Pumps	70,000	70,000	0
Large Motor Rewind Program (Annual)	150,000	150,000	0
Miller Plant Compressor Upgrade	50,000	50,000	0
Miller Plant Heating Ventilation Air Conditioning	300,000	300,000	0
Miller Plant Large Valve Upgrade	100,000	100,000	0
Minor Building Upgrades	50,000	50,000	0
Motor Control Center Equipment	100,000	100,000	0
Outlying Pump Station Improvements	50,000	50,000	0
Pump and Motor Replacement	2,500,000	2,500,000	0
Regeneration Furnace Equipment	100,000	100,000	0
SCADA Human Machine Interface	1,500,000	1,500,000	0
SCADA Remote Terminal Units	186,000	186,000	0
Station Valve Equipment	100,000	100,000	0
Variable Frequency Drives Main Station/Tennyson	2,000,000	2,000,000	0
Vertical Pumps Upgrade	100,000	100,000	0
	7,781,000	7,781,000	0
Department Total	67,000,000	75,000,000	8,000,000
Grand Total	246,816,290	287,599,180	40,782,890



EXHIBIT 8: FY 2023 CAPITAL BUDGET UPDATE PROJECTS BY NEIGHBORHOOD

This report provides a breakdown of each Capital project by the City neighborhood in which it is located in order to provide additional detail on where capital investment is taking place across the City.



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Capital Improvement Program
Exhibit 8: FY 2023 Capital Budget Update Projects by Neighborhood

Neighborhood Agency	Priority Project Title	FY 2023
Avondale		
Sewers		
	98 Blair Avenue to Rockdale Avenue Sewer Study	850,000
	MSD Capital Improvements Total	850,000
	Avondale Total	850,000
Bond Hill		
Sewers		
	78 Tennessee Avenue (HN 1754) Sewer Replacement	350,000
	MSD Capital Improvements Total	350,000
	Bond Hill Total	350,000
California		
Water Works		
	6 Sand Filter Backwash Water Treatment System	2,000,000
	9 Regeneration Furnace Equipment	100,000
	20 Vertical Pumps Upgrade	100,000
	27 SCADA Human Machine Interface	1,500,000
	30 Miller Plant Heating Ventilation Air Conditioning	300,000
	41 Sutton Reservoir	150,000
	48 Miller Plant Compressor Upgrade	50,000
	49 Miller Plant Large Valve Upgrade	100,000
	58 Liquid Chromatograph Mass Spectrometer	300,000
	59 Nitrogen Generator	40,000
	Water Works PIF Total	4,640,000
	California Total	4,640,000
Clifton		
Sewers		
	75 Valleyview Court Sewer Replacement	333,000
	77 De Votie Avenue Sewer Replacement	350,000
	MSD Capital Improvements Total	683,000
	Clifton Total	683,000
Columbia Tusculum		
Transportation & Engineering		
	47 Airport Road Sidewalk Improvements	750,000
	General Capital Total	750,000
	Columbia Tusculum Total	750,000
CUF		
Transportation & Engineering		
	25 Brighton Approach Bridge	1,200,000
	General Capital Total	1,200,000
	CUF Total	1,200,000

Capital Improvement Program

Exhibit 8: FY 2023 Capital Budget Update Projects by Neighborhood



Neighborhood Agency	Priority	Project Title	FY 2023
Downtown			
Enterprise Services			
	4	Capital Maintenance	230,000
			Convention Center Total
			230,000
Enterprise Services			
	3	Convention Center Improvements	500,000
Transportation & Engineering			
	13	Downtown Infrast. Coord. & Implemtn	100,000
			General Capital Total
			600,000
Enterprise Services			
	1	Structural Maintenance & Repair	400,000
			Parking System Facilities Total
			400,000
			Downtown Total
			1,230,000
East End			
Transportation & Engineering			
	28	Airport Infrastructure Improvements	70,000
	30	Facility Improvements	70,000
			General Aviation Total
			140,000
Sewers			
	11	LMWWTP Standby Power	100,000
	134	LMWWTP Flow Meter Renewal	960,000
			MSD Capital Improvements Total
			1,060,000
Water Works			
	26	Variable Frequency Drives Main Station/Tennyson	2,000,000
			Water Works PIF Total
			2,000,000
			East End Total
			3,200,000
Evanston			
Transportation & Engineering			
	26	Wasson Way Trail	420,000
			General Capital Total
			420,000
			Evanston Total
			420,000
Hyde Park			
Sewers			
	135	Madison Rd and Edwards Rd Sewer Improvements	196,900
			MSD Capital Improvements Total
			196,900
			Hyde Park Total
			196,900
Lower Price Hill			
Sewers			
	9	MCWWTP High Rate Treatment Pump Station	14,000,000
	110	MCWWTP Disinfection and Outfall	1,113,900
			MSD Capital Improvements Total
			15,113,900
Stormwater Management Utility			
	1	Cincinnati Local Flood Protection Project	2,100,000
			Stormwater Management Total
			2,100,000
			Lower Price Hill Total
			17,213,900



Capital Improvement Program
Exhibit 8: FY 2023 Capital Budget Update Projects by Neighborhood

Neighborhood Agency	Priority Project Title	FY 2023
Mt. Adams		
Public Services		
	18 Community Facility Improvements - Art Museum	200,000
	General Capital Total	200,000
	Mt. Adams Total	200,000
Mt. Auburn		
Sewers		
	100 Dorchester Avenue at Highland Avenue Sewer Replacement	216,660
	107 Loth Street (HN 2272) Sewer Relocation and Rehab	160,000
	MSD Capital Improvements Total	376,660
	Mt. Auburn Total	376,660
Mt. Washington		
Sewers		
	6 CSO 182 Strategic Sewer Separation	304,200
	134 Wayside Avenue and Colter Avenue Sewer Improvements	122,100
	MSD Capital Improvements Total	426,300
	Mt. Washington Total	426,300
Over-the-Rhine		
Recreation		
	2 Athletics Facilities Renovation	110,000
	General Capital Total	110,000
	Over-the-Rhine Total	110,000
Queensgate		
Sewers		
	111 CSX Railyard Assessment	630,000
	MSD Capital Improvements Total	630,000
	Queensgate Total	630,000
Riverside		
Sewers		
	50 Rapid Run and Foley Road PS Receiver Manhole Installation	244,400
	51 CSO 541 Outfall Replacement	209,600
	MSD Capital Improvements Total	454,000
	Riverside Total	454,000
South Cumminsville		
Recreation		
	2 Athletics Facilities Renovation	92,000
	General Capital Total	92,000
	South Cumminsville Total	92,000
South Fairmount		
Transportation & Engineering		
	27 Western Hills Viaduct	3,750,000
	General Capital Total	3,750,000

Capital Improvement Program

Exhibit 8: FY 2023 Capital Budget Update Projects by Neighborhood



Neighborhood Agency	Priority Project Title	FY 2023
Sewers		
	103 Queen City Avenue (HN 2047) Sewer Rehabilitation	80,000
	MSD Capital Improvements Total	80,000
	South Fairmount Total	3,830,000
Spring Grove Village		
Water Works		
	45 Oracle Customer Care and Billing Upgrade	5,000,000
	61 Kronos Timekeeper Upgrade and Expansion	30,000
	62 OnBase System Upgrade	30,000
	Water Works PIF Total	5,060,000
	Spring Grove Village Total	5,060,000
West End		
Sewers		
	108 Central Avenue and W 9th Street Sewer	130,000
	109 Central Avenue (HN 1964) Sewer	105,000
	MSD Capital Improvements Total	235,000
Enterprise Services		
	1 Structural Maintenance & Repair	100,000
	Parking System Facilities Total	100,000
	West End Total	335,000
West Price Hill		
Sewers		
	50 Benz Avenue (HN 1111) Sewer Replacement	90,000
	88 Overlook Avenue near Glenway Ave Sewer Replacement	354,000
	MSD Capital Improvements Total	444,000
	West Price Hill Total	444,000
Westwood		
Sewers		
	76 Shaffer Avenue Sewer Replacement	311,500
	MSD Capital Improvements Total	311,500
	Westwood Total	311,500
Winton Hills		
City Manager		
	7 Center Hill Gas & Leachate	50,000
	General Capital Total	50,000
	Winton Hills Total	50,000
Citywide		
Buildings & Inspections		
	1 Hazard Abatement/Demolition Program	504,000
	2 Electronic Plan Review - ERP	100,000
City Manager		
	1 Enterprise Data Warehouse	32,000
	2 CitiCable Camera and Equipment	200,000
	4 Wheeled Recycling Cart Replacement	300,000
	16 Budget Development and Document Publication System	500,000



Capital Improvement Program

Exhibit 8: FY 2023 Capital Budget Update Projects by Neighborhood

Neighborhood Agency	Priority	Project Title	FY 2023
	17	911 Facility Safety & Security Improvements	70,000
	18	911 Phone System Hardware Refresh	500,000
	19	Police All County Broadcast Hardware Refresh	30,000
	20	ECC Workstation Components Refresh	84,000
	21	911 Dispatcher Radio Console	81,000
	22	Expand E911 Workstations	79,000
	28	Green Cincinnati Sustainability Initiatives - GF	4,000,000
Community & Economic Development			
	1	Neighborhood Business District Improvements	1,300,000
	2	Strategic Housing Initiatives Program (SHIP)	878,000
	3	Commercial & Industrial Public Improvements	600,000
	4	Community Development Focus District	200,000
	5	Business Retention/New Growth	300,000
	6	Retail/Commercial Opportunities	519,000
	7	Viable Small Business Development	150,000
	8	Affordable Housing Trust Funding - Capital	611,000
	9	Neighborhood Business Property Holding	50,000
	11	Economic Development Initiatives - GF	10,000,000
	12	Housing Stability - GF	7,000,000
Enterprise Services			
	2	Parking Meter Replacement	125,000
Enterprise Technology Solutions			
	1	Data Center Infrastructure Replacement	69,000
	6	Workflow Management System	160,500
	9	Accela Upgrades	200,000
	10	Digital Services Enhancements	33,000
	12	Disaster Recovery / Business Continuity	71,000
	13	Real Time Crime Center Camera Program	150,000
	14	Lifecycle Asset Acquisition and Replacement	420,000
	15	Fire Equipment Automatic Location	100,000
	16	Information Technology Software and Hardware - GF	3,300,000
Finance			
	2	Income Tax Call Center and Recorder	100,000
Fire			
	4	Firefighter PPE	211,000
	5	Ballistic Vest Replacement	336,000
	6	Fire Equipment	247,000
	7	Administrative Furniture and Equipment	53,000
Health			
	1	Facilities Renovation and Repairs	122,000
	7	Health Facilities Renovation and Repairs - GF	3,000,000
Law			
	1	Real Estate Tracking Software	100,000
Parks			
	1	Park Infrastructure Rehabilitation	2,745,000
	22	Park Infrastructure Rehabilitation - GF	3,000,000

Capital Improvement Program

Exhibit 8: FY 2023 Capital Budget Update Projects by Neighborhood



Neighborhood Agency	Priority	Project Title	FY 2023
Police			
	1	Police Equipment	112,000
	2	Police Mobile Digital Video (In-Car Camera) Storage	169,000
	3	District Security Upgrades	275,000
Public Services			
	5	City Facility Renovation and Repairs	1,827,000
	6	Fleet Replacements	5,702,000
	7	Obsolete Air Conditioning Systems Replacement	615,000
	8	Sign Replacement	189,000
	10	Trash Receptacles & Collection Carts	301,000
	28	Fleet and Other City Facility Renovation and Repairs - GF	5,000,000
	29	Public Safety Facility Improvements - GF	8,000,000
Recreation			
	1	Recreation Facilities Renovation	1,709,000
	2	Athletics Facilities Renovation	297,000
	3	Outdoor Facilities Renovation	369,000
	4	Aquatics Facilities Renovation	411,000
	5	Compliance with ADA	103,000
	14	Recreation Facilities Renovation - GF	3,000,000
Transportation & Engineering			
	3	Street Rehabilitation	17,137,000
	4	Pedestrian Safety Improvements	1,850,000
	5	Safety Improvements	110,000
	6	Traffic Signals Infrastructure	1,032,000
	7	Computerized Traffic Signal System	808,000
	8	Bridge Rehabilitation Program	703,000
	9	Neighborhood Transportation Strategies	500,000
	10	Wall Stab. & Landslide Correction	712,000
	11	Traffic Control Device Installation & Renovation	111,000
	12	Sidewalk Repair Program	260,000
	14	Curb Ramps - Street Rehab	302,000
	15	Street Improvements	2,043,000
	16	Spot Infrastructure Replacement	362,000
	17	Street Light Infrastructure	350,000
	18	Pavement Management	300,000
	19	Bicycle Transportation Program	455,000
	20	Neighborhood Gateways/Greenways Imprvmnt	100,000
	21	Duke Street Light Installation and Renovation	215,000
	22	Hillside Stairway Rehabilitation Program	24,000
	23	OKI Corridor Studies	40,000
	24	Gas Street Light Repair and Replacement	11,000
	48	Transportation Infrastructure - GF	8,000,000
	49	Pedestrian Safety Improvements - GF	4,000,000
General Capital Total			110,134,500



Capital Improvement Program

Exhibit 8: FY 2023 Capital Budget Update Projects by Neighborhood

Neighborhood Agency	Priority Project Title	FY 2023
Community & Economic Development		
	2 Strategic Housing Initiatives Program (SHIP)	361,000
	Special Housing PIF Total	361,000
Stormwater Management Utility		
	2 Flood Mitigation Program	1,000,000
	3 Stormwater Infrastructure Rehabilitation	250,000
	Stormwater Management Total	1,250,000
Enterprise Technology Solutions		
	11 Radio Communications Equipment	30,000
	Telecommunications Services Total	30,000
Water Works		
	7 Computers, Servers, and Software	500,000
	28 Minor Building Upgrades	50,000
	Water Works PIF Total	550,000
	Citywide Total	112,325,500
Inside Hamilton County/Outside City		
Sewers		
	39 Colerain-Bevis Pump Station Replacement	310,000
	40 Stratford Lake Force Main Renewal	20,000
	48 Harrison Avenue North and South Hydraulic Improvements	290,000
	63 Pleasant Run Pump Station Upgrades	1,421,910
	64 Colton Lane Sewer Replacement	40,000
	84 Galbraith Rd to Sheldon Avenue Sewer Replacement	446,500
	104 Fenton Avenue (HN 1336) Sewer Relocation	110,000
	105 Village Woods Pump Station and System Improvements	34,000
	106 Donna Lane & Ester Marie Drive Sewer Relocation and Rehab	86,000
	109 Glen Landing Pump Station Force Main Replacement	18,500
	115 Daly Road Treatment Facility Modifications	120,300
	135 Summerview Low Pressure Forcemain	82,800
	MSD Capital Improvements Total	2,980,010
	Inside Hamilton County/Outside City Total	2,980,010
Outside Hamilton County/Outside City		
Water Works		
	29 Bolton Plant Well Pump Motor Upgrade	45,000
	31 Bolton Plant Heating Ventilation Air Conditioning	80,000
	50 Outlying Pump Station Improvements	50,000
	Water Works PIF Total	175,000
	Outside Hamilton County/Outside City Total	175,000
Systemwide		
Enterprise Technology Solutions		
	2 Telephone System Upgrades	1,000,000
	5 Enterprise Networks and Security Enhancements	55,500
	17 Information Technology Equipment - GF	8,700,000
	General Capital Total	9,755,500
Sewers		
	14 Main Sewer Renewal Program 2022	6,210,000

Capital Improvement Program

Exhibit 8: FY 2023 Capital Budget Update Projects by Neighborhood



Neighborhood Agency	Priority Project Title	FY 2023
	19 Manhole Renewal Program 2022	1,037,910
	24 Phase 2 WWIP Planning 2022	2,587,500
	30 Program Management and Support Services 2022	6,970,000
	35 Hamilton County Utility Oversight and Coordination 2022	4,554,000
	137 Hydraulic Modeling 2022	1,242,000
	142 Critical Asset Management Projects 2022	6,210,000
	146 LMWWTP Solids Disposal With Odor Control	5,750,000
	148 Prioritized Wastewater Collection System Improvements 2022	20,000,000
	153 CIP Planning Projects 2022	2,173,500
	MSD Capital Improvements Total	56,734,910
Water Works		
	1 Replacement Water Mains Allocation Program	27,535,000
	2 Street Improvement Allocation Program	9,054,000
	3 Lead Service Line Replacement Projects (T-16)	11,046,000
	5 Meter Battery and Register Replacement	4,213,500
	8 Fleet OTEA	1,200,000
	10 Castings/Street Improvements	480,000
	11 Roof Replacement	400,000
	12 Non-Fleet OTEA	270,000
	13 Station Valve Equipment	100,000
	16 Private Development Allocation Program	1,066,500
	19 Pump and Motor Replacement	2,500,000
	21 Valve Replacement Program	350,000
	22 Electrical Transformers	250,000
	23 Motor Control Center Equipment	100,000
	24 Miscellaneous Concrete/Pavement Replacement	1,300,000
	32 Field Application Replacement on Large Pumps	70,000
	34 Crane Equipment Improvements	50,000
	38 Continuous Water Quality Monitors	150,000
	39 Miscellaneous Masonry Replacement	150,000
	47 Large Motor Rewind Program (Annual)	150,000
	53 SCADA Remote Terminal Units	186,000
	65 Bolton Well No. 4 Replacement	1,500,000
	66 Security Information and Cybersecurity Monitoring	400,000
	67 GCWW Main, Tennyson, Bolton Router Replacements	24,000
	68 Cellular Boosters for GCWW RMTP Campus	20,000
	69 RMTP Cisco MAN Router Replacement	10,000
	Water Works PIF Total	62,575,000
	Systemwide Total	129,065,410
	Grand Total	287,599,180



EXHIBIT 9: FY 2023 SPECIAL REVENUE FUNDS - NEW OR ADJUSTED PROJECTS DETAIL

The following reports are included for each Special Revenue Fund Capital project that is included in the Approved FY 2023 Budget Update.



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Capital Budget Request Form

Strategic Housing Initiatives Program (SHIP)

Department: 160 Community & Economic Developme **Dept Priority:** 2 **Project Manager:** Hackworth, Roy
Agency: 162 Housing Division **Agency Priority:** **Start Date:** 7/1/22
Exp Category: Housing Neighborhood Development **End Date:** 6/30/27

Description: This project will provide resources for the Strategic Housing Initiatives Program, which will offer strategic investment to housing projects throughout the City's neighborhoods. The program will support the rehabilitation or new construction of market rate, workforce, and affordable rental and home ownership units as well as permanent supportive housing.

Purpose: The purpose of this project is to provide leveraged investment in City neighborhoods in order to create diverse housing options to residents at all stages of life.

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
761	OTHER		361,000	0	0	0	0	361,000
Total		500,000	361,000	0	0	0	0	361,000

Fund	Object	Prior Year	2023	2024	2025	2026	2027	Total
	EST PERSONNEL							



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GLOSSARY OF TERMS

ACCRUAL BASIS: Refers to the timing of the recognition (recording) of revenues and expenditures or expenses. Revenues are recognized in the period in which they are earned, and expenses are recognized in the period in which they are incurred in earning the revenue.

ACFR: See Annual Comprehensive Financial Report.

ADOPTED BUDGET: The budget as approved by the City Council at the beginning of the fiscal year.

AGENCY: An organizational entity of the City of Cincinnati. Usually, it relates to sub-units of Departments of the City (such as the Investigations Bureau in the Cincinnati Police Department, or Neighborhood Operations in the Department of Public Services, etc.). Departmental budgets are appropriated by agency.

AMERICAN RESCUE PLAN (ARP): An act signed into law in March 2021 to address the economic impact of the COVID-19 pandemic in the United States. The federal law provided \$1.9 trillion in stimulus funding with \$350 billion for state and local governments.

ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR): A report that summarizes financial data for the previous fiscal year in a standardized format.

APPROPRIATION: Legislation by the City Council approving the budgets for individual funds. Appropriation ordinances authorize spending in the personnel services, non-personnel services, employee benefits, equipment accounts, debt service, and capital categories. Departments cannot spend more money than is approved in these categories. Appropriations can only be adjusted by passage of a subsequent ordinance by the City Council upon recommendation by the City Manager.

ASSET: Includes items that normally last more than one year and cost more than a predetermined dollar amount. The predetermined amount established for the City is \$5,000. Items not meeting both criteria should be classified as operating expenditures.

BALANCED BUDGET: A budget where anticipated revenues match anticipated expenditures, resulting in neither a deficit or surplus at the end of the fiscal year.

BASE BUDGET: See Continuation Services Budget.

BIENNIAL BUDGET: A budget for a two-year period. The City of Cincinnati's biennial schedule was initiated in 1993. The biennial budget cycle is Fiscal Years 2014/2015, 2016/2017, 2018/2019, 2020/2021, 2022/2023 and so on.

BOND: A long-term promissory debt obligation issued to generate financing for the construction, rehabilitation, or upgrade of City assets or infrastructure. The sale of bonds is the primary method of financing a capital program.



BOND (CREDIT) RATING: The grading of a debt security with respect to the issuer's ability to meet interest and principal requirements in a timely manner. The three major rating services, Fitch, Moody's, and S&P Global, use AAA as their highest rating and grade down through Bs and Cs. (D is used only by Fitch.) Debts rated AAA, AA, A, and BBB are considered investment-grade. Higher rated bonds have lower interest rates, and therefore provide lower returns, the price an investor pays for reduced risk.

BUDGET: A comprehensive financial plan of operations that attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period.

BUDGET UPDATE: A budget that is completed in the second year of the biennial budget process in order to provide a more current and accurate view of the budget. The budget update cycle is Fiscal Years 2015, 2017, 2019, 2021, 2023 and so on.

CAPITAL IMPROVEMENT PROGRAM (CIP): The six-year plan for capital investment in Cincinnati's future through improving City streets, bridges, recreation facilities, parks, health facilities and buildings, and other capital assets, all of which enhance the delivery of services. It coordinates the financing and timing of improvements to maximize their value to the public.

CAPITAL PROJECT FUND: Account for receipt and disbursement of resources used to acquire major capital assets through purchase or construction. Generally, this requires long-term financing such as a new building or the construction of a bridge. A Capital Project Fund would not be used to purchase automobiles, furniture, and minor equipment.

CAPITAL OUTLAY: Expenditure category for the cost of equipment, vehicles and other fixed assets (major object code 7600 in the Cincinnati Financial System).

CARRYOVER BALANCE: The net balance in a fund at the end of the fiscal year due to prior year net balance, savings (when total expenditures and encumbrances are less than the appropriations), canceled encumbrances (when a contract is completed for less cost than the encumbered amount or not needed at all), or revenues in excess of estimates for that year.

CDBG: See Community Development Block Grant.

CHRIS: See Cincinnati Human Resources Information System.

CINCINNATI BUDGET SYSTEM (CBS): An automated system used to prepare the biennial Operating and Capital Budgets and related reports. It is supported by the Cincinnati Financial System (CFS).

CINCINNATI FINANCIAL SYSTEM (CFS): An automated system to process financial transactions and prepare related reports. This system supports the Cincinnati Budget System (CBS).



CINCINNATI HUMAN RESOURCES INFORMATION SYSTEM (CHRIS): A citywide Web-based application used to manage and control personnel information and to process the City's payroll.

CIP: See Capital Improvement Program.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): The Federal grant which supports housing, economic development, health and human services, and planning and administration.

CONSOLIDATED PLAN: The U.S. Department of Housing and Urban Development requires the submission of a consolidated plan for the following Federal entitlement grant programs: Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Shelter Grants (ESG), and Housing Opportunities for Persons with Aids (HOPWA). The plan also provides the framework for competitive grant applications for other housing and community development programs.

CONTINUATION SERVICES BUDGET: A budget in which the City provides nearly the same level of services which were provided in the previous year while adjusting for inflation. Referred to as a base budget.

CONTRACT AGENCIES: The City contracts with some agencies to provide services, such as the Southwest Ohio Regional Transit Authority (SORTA). These entities are not City departments, nor do City employees operate them, but the services are paid for in part by City funds and grants received from the City.

CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES) ACT: An act signed into law in March 2020 to address the economic impact of the COVID-19 pandemic in the United States. The federal law provided \$2 trillion in stimulus funding with \$150 billion for state and local governments. In December 2020, lawmakers passed an additional \$900 billion coronavirus relief package tied to the omnibus Consolidated Appropriations Act of 2021.

DEBT: A debt is created when a creditor agrees to lend a sum of assets to a debtor. Repayment includes interest.

DEBT SERVICE: Scheduled payment of the interest and principal to bond holders which is necessary to retire bond indebtedness.

DEPARTMENT: A basic organizational unit of government which may be sub-divided into divisions, programs, and activities.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary plan for active members of the Cincinnati Retirement System (CRS) who are covered by the Collaborative Settlement Agreement (CSA) entered into by the City of Cincinnati on April 30, 2015. Those who enter the plan can delay their retirement and continue to work for the City of Cincinnati.



EARLY RETIREMENT INCENTIVE PROGRAM (ERIP): The City Manager's Early Retirement Incentive Program (ERIP) was offered in 2007 to employees with 28 years or more of service prior to January 1, 2008 and who are members of the Cincinnati Retirement System. The plan provided two years of service credit to employees who met the eligibility requirements. An Early Retirement Incentive Program (ERIP) was offered in FY 2021 to employees based on years of service and age and who are members of the Cincinnati Retirement System. The plan provided two years of service credit to employees who met the eligibility requirements. These programs were developed due to budgetary constraints and the Administration's desire to provide more efficient and economical City operations and avoid the necessity of layoffs.

EBRT: See Executive Budget Review Team.

EFFECTIVENESS MEASURE: Effectiveness or outcome measures are designed to report the results and accomplishments (including quality) of services provided. Examples could include the percentage of lane miles in good condition, or the number of residents rating City parks and recreation facilities as good or excellent.

EFFICIENCY MEASURE: Indicators measuring productivity. They are defined as indicators that measure the cost (whether in dollars or employee-hours) per unit of output or outcome. Indicates how well the organization is using its resources when compared to benchmarks. Examples could include the cost per million gallons of drinking water delivered to consumers, or the unit cost of each fire inspection.

ELECTRONIC GOVERNMENT: (E-Government) refers to a government that uses information and communication technology to provide and improve government services, transactions and interactions with citizens, businesses, and other arms of government.

EMERGENCY RESERVE ACCOUNT: Monies which are set aside within the General Fund to provide a reserve in case of a disaster or fiscal emergency.

EMERGENCY SHELTER GRANT (ESG): Federal funds to provide capital and operating support for emergency shelters and transitional housing for homeless individuals and families.

EMPLOYEE BENEFITS: City-contributed costs for pension and other benefits for City employees. Other benefits include health insurance, unemployment compensation, vision and dental insurance, deferred compensation, and the Public Employees Assistance Program (PEAP) (major object code 7500 in the Cincinnati Financial System).

ENCUMBRANCE: An amount of money committed for the payment of goods or services ordered but not yet received.

ENTERPRISE FUNDS: A type of restricted fund which is used to account for the expenditures and revenues of enterprise operations such as the City's Water Works Department and Parking Facilities Division. Enterprise funds are self-supporting from the sale of goods and services.



EQUIPMENT ACCOUNTS: Expenditure categories for “Motorized and Construction Equipment” (MCEA) and “Office and Technical Equipment” accounts (OTEA). MCEA is used for purchases of autos, trucks, backhoes, etc. OTEA is for desks, office partitions, calculators, etc.

ERIP: See Early Retirement Incentive Program.

ESG: See Emergency Shelter Grant.

ESTIMATED ACTUAL: Represents final adjustments made to the current year resources and expenditures based on actual prior year carryover balances, actual prior year cancellations, revised revenue estimates, and actual adjustments to current year appropriations. These current year adjustments are usually made in the final quarter of the fiscal year with the most current information available to be used to help project resources and expenditures for future years.

ESTIMATED PERSONNEL COSTS: This term is used in the Capital Budget to represent the estimated amount of personnel expenses in a capital project that will be used to reimburse the Operating Budget. Examples of personnel expenses that are reimbursable include, but are not limited to capital project management, management of outside contractors, and liaison work with grant organizations.

EXCEPTION REQUEST: Programs and/or items which are not included in the base requested or budget. These include new program proposals or extraordinary increases which could not be included in the budget target. Exception requests can be one-time or ongoing in nature.

EXECUTIVE BUDGET REVIEW TEAM (EBRT): The members of this group are the City Manager, Assistant City Managers, Director of Finance, Assistant Director of Finance, Director of Human Resources, Chief Performance Officer, Budget Division Managers, and the Director of Budget and Evaluation. The EBRT is the City Manager’s administration team to develop budget and policy recommendations for the City Council.

EXPENDITURE: The cost for the personnel, materials, and equipment required for a department to function.

FINANCIAL STATEMENTS: Formal records of an entity's financial activities. Includes a balance sheet (Assets minus liabilities = fund balance), and a statement of revenues and expenditures, and a statement of cash flows.

FISCAL YEAR (FY): Any 12-month period designated as a budget year. Cincinnati’s fiscal year runs from July 1 through June 30.

FTE: See Full-Time Equivalent.

Appendices

Appendix: Glossary of Terms



FULL-TIME EQUIVALENT (FTE): FTE is a measure of a position by its budgeted hours. For example, 1.0 FTE equals 2,088 hours and 0.75 FTE equals 1,566 hours for budgetary purposes.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenue and expenditures.

FUND ACCOUNTING: Accounting method of providing information on City receipts and disbursements in separate categories or “funds”. Governments use fund accounting to segregate sources of revenue and the purposes for which they are to be used. For instance, Water Works Fund 101 only receives funds generated from water charges and only expends funds related to water system activities.

FUND BALANCE: A Budgetary Fund Balance is the difference between estimated revenues and appropriated expenditures. A non-budgetary fund balance is a residual account whose balance is the difference between the assets and liabilities of the organization. At the end of the fiscal year, revenues and expenditures are closed out to this account. The balance in the account is carried forward into the next budget year.

GAAP: See Generally Accepted Accounting Principles.

GASB: See Governmental Accounting Standards Board.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Includes the measurement and disclosure principles that apply to financial statement reporting. They govern the recognition of transactions (that is, they specify when a transaction will be recorded and the amounts to be recorded) and dictate the numbers and other information that must be presented in financial statements.

GENERAL FUND: This fund accounts for the current assets, current liabilities, revenues, and expenditures that arise from general government operations. The main revenue sources of this fund are income and property taxes.

GENERAL OBLIGATION (GO) BOND: Debt that is secured by the "full faith and credit" of the governmental unit. The payment of principal and interest on the debt is called servicing the debt.

GFOA: See Government Finance Officers Association.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB): The mission of the Governmental Accounting Standards Board is to establish and improve standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.



GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): The purpose of the Government Finance Officers Association is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and practices and promoting them through education, training, and leadership.

GOVERNMENTAL FUNDS: Established to account for the receipt and disbursement of financial resources to provide services to the general public.

GRANT: Represents contributions or gifts of cash or other assets that must be used or expended for specified purposes, activities, or facilities.

HOME INVESTMENT PARTNERSHIPS PROGRAM: A Federal grant program to provide housing for low-income persons.

HOPWA: See Housing Opportunities for Persons With Aids.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA): A Federal grant program to provide housing for persons with AIDS.

IIJA: See Infrastructure Investment and Jobs Act.

INDEPENDENT AUDIT: An examination of financial statements conducted by an outside Certified Public Accountant (one not employed by the firm being examined) according to generally accepted auditing standards (GAAS) for the purpose of expressing an opinion as to whether the statements are a fair presentation in accordance with generally accepted accounting principles (GAAP).

INFRASTRUCTURE: Long-lived assets such as highways, bridges, buildings, and public utilities. A primary funding source for infrastructure maintenance is provided by a tax of one tenth of one percent on earned income, which was approved by voters in 1988. It is legally mandated that collection of this additional tax is subject to the City spending 90% of a base amount within three years. The base amount is calculated by an established formula. This budget and expenditures requirement to continue the 0.1% income tax is referred to as the "infrastructure mandate."

INFRASTRUCTURE INVESTMENT and JOBS ACT (IIJA): An act signed into law in November 2021 to address transportation and other infrastructure needs in the United States. The federal law authorized \$1.2 trillion in total spending, including \$550 billion of new spending on hard infrastructure. Local governments are eligible to receive federal resources through a competitive grant process. Infrastructure needs addressed in this act include: Roads, bridges, public transit, freight rail, airports, electric vehicle, broadband internet, power infrastructure, and water storage and cleanliness.



INTERDEPARTMENTAL CHARGES: Accounts for the reimbursement of the cost of services provided to departments by other departments. For example, the Printing Services program might process an interdepartmental bill (I.D. bill) to charge the Recreation Department for printing a brochure.

INTERFUND TRANSFER: The reallocation of an existing appropriation within the fund based on renewing operational plans or need.

INTERNAL SERVICE FUNDS: A type of restricted fund used to finance and account for goods and services provided in-house by a City Department, such as the Fleet Services Fund.

LEVERAGED SUPPORT: Funding and other resources the City provides to outside organizations to promote neighborhood revitalization, economic development, human services, violence prevention, etc.

LOCAL FISCAL RECOVERY FUND: Funding, totaling \$130.2 billion, earmarked in the American Rescue Plan (ARP) stimulus for State and Local Government relief from the coronavirus pandemic.

MERIT INCREASE: An increase to an individual's base pay rate based on performance.

MILL/MILLAGE: A tax that an owner pays based on the value of real estate or personal property being taxed. The tax rate on property is expressed in mills per dollar of the property's assessed value.

MISSION: The Mission Statement of an organization is a short but complete description of the overall purpose and intentions of that organization. It states what is to be achieved, but not how this should be done.

MODIFIED ACCRUAL BASIS: Revenues are recognized either when they are received in cash (licenses, fines, and so on) or when collection of the amount can be reasonably estimated to be received in the near future (such as property taxes). Expenditures are recognized in the period in which goods or services are received or a liability is incurred.

NON-DEPARTMENTAL: Accounts for expenditures that do not relate to any one specific department or activity. Instead, they benefit the organization as a whole.

NON-PERSONNEL SERVICES: Operating expenditure category for non-salary related items, such as office supplies, office space rental, contracts, computer costs, gasoline, etc. (major object code series 7200-7300-7400 in the Cincinnati Financial System).

OPERATING BUDGET: The budget which encompasses day-to-day municipal activities. The Operating Budget includes employee salaries, supplies, and other non-personnel items related to current activities. The Operating Budget also includes debt service and overhead costs for these operations.



OPERATING BUDGET IMPACT: The anticipated personnel or non-personnel costs and/or savings in the Operating Budget that can be attributed to a capital investment.

ORDINANCE: A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

OTHER RESTRICTED FUNDS: Category of funds typically representing grants or single purpose funds which are restricted to meeting the operational requirements of the grants and/or contributions.

PERFORMANCE MEASURE: A quantifiable measure to assess how well the organization carries out specific functions or processes.

PERSONNEL SERVICES: Expenditure category for the cost of employee salaries and compensated absences such as vacation leave and sick leave (major object code 7100 in the Cincinnati Financial System).

POSITION VACANCY ALLOWANCE (PVA): An estimate of salaries that are not expected to be spent in a budgeted program due to employee retirements, resignations, terminations, and transfers to other City programs during the year. PVA is budgeted as a reduction from gross salaries.

PRINCIPAL RESTRICTED FUNDS: Category includes major governmental and proprietary funds established to account for the revenue generated by the funds and expenses incurred from the operations of the funds.

PRIOR YEAR CANCELLATIONS: Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments that have not been fully expensed and are terminated. These funds are returned to fund balance.

PRIOR YEAR ENCUMBRANCES: Obligations from previous fiscal years in the form of purchase orders, contracts, or salary commitments which are chargeable to an appropriation and for which a part of that annual appropriation has been reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

PROGRAM: A group of similar activities, or a type of service, which is organized as a sub-unit of a department for planning and performance measurement purposes.

PROGRAM BUDGET: A budget grouped by similar activities, or type of service, which is organized as a sub-unit of a department for budgeting, planning, and performance measurement purposes.

PROPRIETARY FUNDS: Funds established to account for the delivery of goods and services to the general public (Enterprise Funds) or to other departments or agencies of the government (Internal Service Funds).

Appendices

Appendix: Glossary of Terms



PVA: See Position Vacancy Allowance

RESERVE FOR CONTINGENCIES: An appropriation which is set aside for unanticipated or potential expense items that cannot be deferred until the next budget cycle. This is an account in the General Fund to enable the City Council to adjust the budget during the year without affecting other budgeted services.

RESOLUTION: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RESOURCES: Total dollars available for budget purposes including revenues, fund transfers, and beginning fund balances.

RESTRICTED FUNDS: Funds restricted to a specific purpose, such as Parking, Lunken Airport, Municipal Golf, etc.

REVENUE BOND: A revenue bond is a special type of municipal bond distinguished by its guarantee of repayment solely from revenues generated by the specified revenue generating entity associated with the purpose of the bonds. Unlike general obligation bonds, only the revenues specified in the legal contract between the bond holder and bond issuer are required to be used for repayment of the principal and interest of the bonds.

REVENUES: The annual income or receipts of the City from taxes, charges, and investments.

SHORT-TERM RENTAL EXCISE TAX: The City's 7% tax of gross revenues levied on short-term rentals defined as residential dwelling units offered to the public for rent for a duration of less than thirty consecutive days.

SPECIAL ORGANIZATIONAL REPORTING AUTHORITIES: Agencies of the City which include its various Boards and Commissions, as well as contract agencies and county-wide departments.

SPECIAL REVENUE FUND: Used to account for the proceeds of revenue sources (other than expendable trusts, or those used for major capital projects) that must be spent for a particular purpose. These funds should be used only when required by law, charter, or other commitment. The main purpose of separating these types of activities from those of the General Fund is to maintain control over the collection and use of specific sources of revenue.

STAFFING LEVELS: Estimated number of FTE needed to perform the work at a stated level of service.

STEP INCREASE: Periodic within grade increases of an employee's base pay by advancing from one step of the grade to the next higher step of that grade, after meeting requirements for length of service and satisfactory performance.



STRUCTURALLY BALANCED BUDGET: A budget that provides for annual recurring total expenditures and encumbrances which are equal to or less than the annual recurring revenue estimate for the fund.

TAXING AUTHORITY: A statutory authority given to a governmental body to levy and collect taxes for public purposes.

TRANSIENT OCCUPANCY TAX (TOT): The City's 4% tax levied on all rents received by a hotel for lodging furnished to transient guests. Tax receipts are dedicated to financing the operating and maintenance costs of the City's Duke Energy Convention Center, and to help finance the expansion of the Duke Energy Convention Center.

TRUST FUND: A fund to account for assets in which the City acts in a trustee capacity or as an agent for other governmental units. The Metropolitan Sewer District (owned by the County but operated by the City) and Pension Trust are examples of trust funds.

UNAPPROPRIATED SURPLUS: The amount of money in a fund not appropriated by the City Council. The balance remains in the fund until the City Council approves spending by passing an appropriation ordinance.

USER CHARGES/FEES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

VOLUNTARY TAX INCENTIVE CONTRIBUTION AGREEMENT (VTICA): A tax incentive policy that allows property owners in Downtown and Over-the-Rhine to receive tax abatements by entering into a Voluntary Tax Incentive Contribution Agreement with a non-profit organization. The property owner then reinvests a portion of the abatement value into the community, specifically to fund streetcar operations.

WORKING CAPITAL RESERVE: Monies which are set aside to provide a reserve in case of a disaster or fiscal emergency. The policy of the City Council is to maintain a balance in the Working Capital Reserve Fund between 5 and 8 percent of General Fund revenues in each year.

UNFUNDED ACTUARIAL ACCRUED LIABILITY: Results from a variety of factors, such as previous underfunding and benefit increases attributable to earlier years of service that have not yet been fully funded.



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